

**'Access to Radiotherapy for Cancer treatment (ARC) Project':  
Guidance for low and middle-income countries establishing safe and  
sustainable radiotherapy services**

By

Andrew Donkor

Thesis Submitted in Fulfilment of the Requirements for  
the Degree of Doctor of Philosophy

Under the Supervision of

Prof. Jane Phillips

Dr. Tim Lockett

Prof. Sanchia Aranda

University of Technology Sydney, Australia

Faculty of Health

September 2020

## **Certificate of Original Authorship**

I, Andrew Donkor, declare that this thesis, is submitted in fulfilment of the requirements for the award of Doctor of Philosophy degree, in the Faculty of Health at the University of Technology Sydney.

This thesis is wholly my own work unless otherwise referenced or acknowledged. In addition, I certify that all information sources and literature used are indicated in the thesis. This document has not been submitted for qualifications at any other academic institution.

This research is supported by the Australian Government Research Training Program.

Production Note:

Signature: Signature removed prior to publication.

Date: 17/09/2020

## Acknowledgements

Working on this thesis has at the same time been rewarding and challenging. The completion of this thesis would not have been possible without the continuous support from several individuals. I am greatly indebted to my supervisors, Prof Jane Phillips, Dr Tim Luckett and Prof Sanchia Aranda for their continuous advice, guidance and support through several inspiring academic discussions. Through their mentorship, they have challenged and motivated me to bring out the best in me. Their constructive feedbacks highlighted flaws, recommended appropriate resources and offered applied suggestions for improvement, which have enabled me to effectively develop academic skills and further become an independent researcher.

My thanks also go to Nicole Heneka, Claudia Virdune, Domenica Disalvo, Philippa Cahill, Priyanka Bhattarai, A/Prof Annmarie Hosie, Eric Lawer Torgbenu, Ingrid Amgarth-Duff, Angela Rao and other colleagues at the IMPACCT for their advice and encouragement. My appreciation also goes to Dr Slavica Kochovska, A/Prof Michelle DiGiacomo, Dr Anna Green, Dr Seong Leang Cheah and Catherine Lambert for their words of encouragement throughout this PhD roller coaster ride.

I would like to thank Prof Rob Duffield, Priya Nair, Jules McConnochie and other administrative staff at the Faculty of Health for their constant support. I am also grateful to Dr Lucinda Morris, A/Prof Sandra Turner, Prof Michael Barton, Craig Opie and other members of Radiation Oncology Targeting Cancer for their professional support and guidance. I would like to thank Dr Joel Yarney, Dr Verna Vanderpuye, Dr Samuel Opoku, Dr Kofi Kyei Adesi, Kwabena Anarfi, Frederick Yakanu, Kofi Agyiri, Comfort Agyeiwaa and Solomon Narty and other staff of the National Centre for Radiotherapy and Nuclear Medicine for their ongoing support and interest in this project.

I have had the opportunity to complete this doctoral project at the Faculty of Health, UTS, in Australia because of sponsorship from UTS President's Scholarship and UTS International Research Scholarship.

I had networking support from Edward Ameyaw, Philip Ayizem Dalinjong, Justice Asare, the Nsiah' family, Boateng's family and members of UTS Africa Postgraduate Society and Africa Research Connect. I would like to extend my appreciation to Ghana Methodist Church, Sydney Society and Riverwood Presbyterian Church for their encouragement and spiritual support.

I would like to thank my family – Mrs Erica Donkor, Angelina Shaw, Rev Nicholas Donkor, Samuel Donkor, Priscilla Donkor, Bernard Donkor, Isaac Donkor, Stephen Donkor and Milca Donkor – for their understanding, patience, love and support during this academic journey. Finally, this project is dedicated to my late grandmother for nurturing my love for higher education.

## **Thesis Format**

This is a compilation thesis comprising of title, list of publications, table of contents, list of tables, list of figures, list of appendices, abstract, abbreviations, glossary of terms, seven chapters and references.

## List of Publications Associated with this Thesis

### ***Published articles (peer reviewed journal)***

1. **Donkor, A.**, Lockett, T., Aranda, S., Vanderpuye, V. & Phillips, J.L 2020a, 'Developing a readiness self-assessment tool for low and middle-income countries establishing new radiotherapy services: a participant validation study', *Physica Medica*, pp. 88-99
2. **Donkor, A.**, Lockett, T., Aranda, S., Vanderpuye, V. & Phillips, J.L 2020b, 'Experiences of barriers and facilitators to establishing and sustaining radiotherapy services in low and middle-income countries: a qualitative study', *Asia-Pacific Journal of Clinical Oncology*, pp. 1-12
3. **Donkor, A.**, Lockett, T., Aranda, S. & Phillips, J.L 2018, 'Barriers and facilitators to implementation of cancer treatment and palliative care strategies in low and middle-income countries: systematic review', *International Journal of Public Health*, vol. 63, no. 9, pp. 1047–57

### ***Conference presentations – oral (peer reviewed)***

1. **Donkor, A.**, Lockett, T., Aranda, S., Vanderpuye, V. & Phillips, J.L 2019a, 'Barriers and facilitators to establishing radiotherapy services in low- and middle-income countries: a qualitative study', paper presented to the *Cancer Institute NSW Innovations Conference*, Sydney, Australia, 26 September 2019
2. **Donkor, A.**, Lockett, T., Aranda, S., Vanderpuye, V. & Phillips, J.L 2019b, 'Facilitators and barriers to establishing and sustaining radiotherapy services in low- and middle-income countries: a qualitative study', paper presented to the *AORTIC Conference*, Maputo, Mozambique, 5 - 8 November 2019
3. **Donkor, A.**, Lockett, T., Aranda, S., Vanderpuye, V. & Phillips, J.L 2018a, "Development, implementation and sustainability of radiotherapy services in low and middle income countries', paper presented to the *Research Students Forum*, Sydney, Australia, 12 June 2018
4. **Donkor, A.**, Lockett, T., Aranda, S. & Phillips, J.L 2018b, 'Barriers to implementation of cancer treatment strategies in low and middle income countries: a systematic review', paper presented to the *Translational Cancer Research Network*, Sydney, Australia, 29 October 2018
5. **Donkor, A.**, Lockett, T., Aranda, S., Vanderpuye, V. & Phillips, J.L 2018c, 'Establishing and sustaining radiotherapy services in low- and middle-income countries: qualitative study

preliminary findings', paper presented to the *Research Students Conference*, Sydney, Australia, 28-30 November 2018

6. **Donkor, A.**, Lockett, T., Aranda, S. & Phillips, J.L 2018d, 'Increasing access to cancer treatment and palliative care in low and middle income countries: a systematic review of barriers and facilitators', paper presented to the *Palliative Care Nurses Australia Conference*, Brisbane, Australia, 20-21 May 2018
7. **Donkor, A.**, Lockett, T., Aranda, S. & Phillips, J.L 2018e, 'Increasing access to cancer treatments and palliative care in low and middle income countries: a systematic review of facilitators and barriers to implementation', paper presented to the *Palliative Care New South Wales Conference*, Kiama, Australia, 8-10 November 2018

**Conference presentations – poster (peer reviewed)**

1. **Donkor, A.**, Lockett, T., Aranda, S., Vanderpuye, V. & Phillips, J.L 2019, 'Barriers and facilitators to establishing radiotherapy services in low- and middle-income countries: a qualitative study', paper presented to the *International Palliative Care Network Conference*, Virtual, 15 November - 15 December 2019
2. **Donkor, A.**, Lockett, T., Aranda, S. & Phillips, J.L 2019, 'Experiences of barriers and facilitators to establishing and sustaining radiotherapy services in low- and middle-income countries: a qualitative study', paper presented to the *Oceanic Palliative Care Conference*, Perth, Australia, 10-13 September 2019
3. **Donkor, A.**, Lockett, T., Aranda, S. & Phillips, J.L 2018, 'Strategies used to improve access to cancer treatment in low- and middle-income countries: a systematic review', paper presented to the *European Association for Palliative Care Conference*, Bern, Switzerland, 24-26 May 2018
4. **Donkor, A.**, Lockett, T., Aranda, S. & Phillips, J.L 2017a, 'Strategies used to improve access to cancer treatment in low- and middle-income countries: a systematic review', paper presented to the *Ghana Society of Radiographers Scientific Conference*, Kumasi, Ghana, 9-12 November 2017
5. **Donkor, A.**, Lockett, T., Aranda, S. & Phillips, J.L 2017b, 'Strategies used to improve access to cancer treatment in low- and middle-income countries: a systematic review', paper presented to the *International Palliative Care Network Conference*, Virtual Conference, 15 November - 15 December 2017

### ***Other presentations***

1. **Donkor, A.**, Lockett, T., Aranda, S. & Phillips, J.L 2019, 'Engaging international experts in qualitative research', paper presented to the *IMPACCT Summer School*, Sydney, Australia, 15-18 January 2019
2. **Donkor, A.**, Lockett, T., Aranda, S. & Phillips, J.L 2018a, 'Achieving global radiotherapy access', paper presented to the *Inter-Faculty 3-minutes Thesis*, Sydney, Australia, 24 July 2018
3. **Donkor, A.**, Lockett, T., Aranda, S. & Phillips, J.L 2018b, 'Achieving global radiotherapy access', paper presented to the *HDR Development Program: Shark Tank*, Sydney, Australia, 27 September 2018
4. **Donkor, A.**, Lockett, T., Aranda, S., Vanderpuye, V. & Phillips, J.L 2018c, 'Cancer crisis in low and middle income countries: political inclusion imperative', paper presented to the *Concord Department Education Session*, Sydney, Australia, 3 April 2018

## Table of Contents

CERTIFICATE OF ORIGINAL AUTHORSHIP .....	I
ACKNOWLEDGEMENTS.....	I
THESIS FORMAT .....	I
LIST OF PUBLICATIONS ASSOCIATED WITH THIS THESIS .....	II
TABLE OF CONTENTS .....	V
LIST OF TABLES .....	XI
LIST OF FIGURES .....	XI
LIST OF APPENDICES .....	XII
ABSTRACT.....	XIII
ABBREVIATIONS .....	XIV
GLOSSARY OF TERMS .....	XV
REFERENCES .....	XVI
CHAPTER ONE: INTRODUCTION .....	17
1.1 OVERVIEW .....	17
1.2 GLOBAL EPIDEMIOLOGY OF CANCER.....	17
1.3 INCREASING BURDEN OF CANCER IN LMICs.....	17
1.4 CARING FOR PATIENTS ACROSS THE CANCER CARE CONTINUUM .....	18
1.4.1 Cancer prevention.....	18
1.4.2 Cancer screening .....	19
1.4.3 Cancer diagnosis .....	19
1.4.4 Cancer treatment.....	20
1.4.5 Survivorship .....	20
1.4.6 Palliative care .....	21
1.5 GLOBAL CANCER CONTROL POLICY CONTEXT .....	23
1.5.1 Cancer and Sustainable Development Goals .....	23
1.5.2 Cancer and universal health coverage .....	23
1.5.3 Cancer prevention and control policy resolutions .....	24
1.5.4 Creating scientific evidence to support better policy decisions .....	25
1.6 STRENGTHENING ACCESS TO RADIOTHERAPY SERVICES IN LMICs .....	27
1.6.1 Rationale for the doctoral project .....	28
1.7 CONCEPTUAL FRAMEWORK INFORMING THE ARC PROJECT .....	29
1.8 AIM AND RESEARCH QUESTIONS.....	30
1.9 THESIS OUTLINE .....	30



<b>1.10 REFERENCES</b> .....	<b>32</b>
<b>CHAPTER TWO: SYSTEMATIC REVIEW (STUDY ONE)</b> .....	<b>39</b>
<b>2.1 OVERVIEW</b> .....	<b>39</b>
<b>2.2 PUBLICATION REFERENCE</b> .....	<b>40</b>
<b>2.3 OBJECTIVES</b> .....	<b>40</b>
<b>2.4 METHODS</b> .....	<b>40</b>
<b>2.4.1 The WHO’s Innovative Care for Chronic Conditions Framework</b> .....	<b>41</b>
<b>2.4.2 The WHO’s Health System Building Blocks Framework for Action</b> .....	<b>46</b>
<b>2.4.3 Eligibility criteria</b> .....	<b>48</b>
<b>2.4.4 Information sources and search strategy</b> .....	<b>48</b>
<b>2.4.5 Study selection</b> .....	<b>49</b>
<b>2.4.6 Data items and collection process</b> .....	<b>49</b>
<b>2.4.7 Quality assessment</b> .....	<b>49</b>
<b>2.4.8 Synthesis</b> .....	<b>49</b>
<b>2.5 RESULTS</b> .....	<b>49</b>
<b>2.5.1 Study characteristics</b> .....	<b>50</b>
<b>2.5.2 Quality assessment</b> .....	<b>51</b>
<b>2.5.3 Identified efforts to improve cancer care in LMICs</b> .....	<b>51</b>
<b>2.5.4 Identified facilitators and barriers to implementation of cancer care strategies</b> .....	<b>64</b>
<b>2.6 DISCUSSION</b> .....	<b>69</b>
<b>2.6.1 Identified gaps</b> .....	<b>73</b>
<b>2.6.2 Moving forward</b> .....	<b>73</b>
<b>2.6.3 Strengths and limitations</b> .....	<b>74</b>
<b>2.6.4 Conclusions</b> .....	<b>74</b>
<b>2.7 SUMMARY</b> .....	<b>74</b>
<b>2.8 REFERENCES</b> .....	<b>76</b>
<b>CHAPTER THREE: METHODS</b> .....	<b>83</b>
<b>3.1 OVERVIEW</b> .....	<b>83</b>
<b>3.2 OBJECTIVES</b> .....	<b>83</b>
<b>3.3 DESIGN</b> .....	<b>84</b>
<b>3.3.1 Epistemological assumptions</b> .....	<b>86</b>
<b>3.3.2 Contextualising a mixed qualitative methods design</b> .....	<b>90</b>
<b>3.3.3 Applying mixed qualitative methods design</b> .....	<b>91</b>
<b>3.3.4 Benefits of mixed qualitative methods design</b> .....	<b>92</b>
<b>3.3.5 Rationale for mixed qualitative methods in the ARC Project</b> .....	<b>92</b>
<b>3.3.6 Consideration for a sequential mixed qualitative methods design</b> .....	<b>93</b>
<b>3.4 SEMI-STRUCTURED INTERVIEWS (STUDY TWO [PART A])</b> .....	<b>94</b>

3.4.1	Participants and settings .....	94
3.4.2	Recruitment of participants .....	94
3.4.3	Data collection .....	95
3.4.4	Data analysis .....	96
3.5	PARTICIPANT VALIDATION PROCESS (STUDY TWO [PART B]).....	97
3.5.1	Participants and setting .....	98
3.5.2	Recruitment of participants .....	98
3.5.3	Data collection .....	98
3.6	DATA ANALYSIS.....	101
3.7	DATA INTEGRATION AND META-INFERENCES .....	102
3.7.1	Integration through design .....	104
3.7.2	Integration through methods .....	104
3.7.3	Integration through interpretation and reporting .....	104
3.7.4	Transforming the readiness criteria into readiness questions .....	105
3.8	ETHICAL CONSIDERATION IN THE ARC PROJECT .....	105
3.8.1	Ethical approval .....	105
3.8.2	Informed consent .....	105
3.8.3	Values and principles of ethical conduct .....	105
3.8.4	Respect for participants .....	106
3.8.5	Research merit and integrity .....	106
3.8.6	Justice .....	106
3.8.7	Beneficence .....	107
3.9	DATA MANAGEMENT AND SECURITY.....	107
3.10	POSITIONING THE RESEARCHER AND REFLEXIVITY .....	107
3.11	REPORTING QUALITATIVE RESEARCH.....	109
3.12	REPORTING MIXED METHODS RESEARCH .....	109
3.13	SUMMARY .....	110
3.14	REFERENCES .....	111
<b>CHAPTER FOUR: FINDINGS – SEMI-STRUCTURED INTERVIEWS (STUDY TWO [PART A])</b>		
.....		117
4.1	OVERVIEW .....	117
4.2	PUBLICATION REFERENCE.....	118
4.3	OBJECTIVE.....	118
4.4	METHODS .....	118
4.5	FINDINGS FROM THE SEMI-STRUCTURED INTERVIEWS (STUDY TWO [PART A]).....	118
4.5.1	Committing to a vision of improving cancer care .....	119
4.5.2	Making it happen and sustaining a safe service .....	121
4.5.3	Leveraging off radiotherapy to strengthen integrated cancer care.....	125
4.6	DISCUSSION .....	126

4.6.1 Strength and limitations of Study Two [Part A] .....	131
4.7 CONCLUSION.....	131
4.8 SUMMARY .....	132
4.9 REFERENCES .....	133
<b>CHAPTER FIVE: MID-POINT META-INFERENCES .....</b>	<b>137</b>
5.1 OVERVIEW .....	137
5.2 OBJECTIVE.....	137
5.3 METHODS .....	137
5.4 DISCUSSION OF THE ARC PROJECT’S MID-POINT META-INFERENCE.....	138
5.4.1 Epidemiological data and integrated cancer control policy .....	138
5.4.2 Radiation safety legislative and regulatory framework .....	139
5.4.3 Political leadership .....	139
5.4.4 Awareness and advocacy .....	140
5.4.5 Financial resources .....	142
5.4.6 Project management.....	142
5.4.7 Radiotherapy workforce training and education .....	143
5.4.8 Basic physical infrastructure.....	144
5.4.9 Governance and management structure .....	145
5.4.10 Information and communication technologies .....	146
5.4.11 Research collaboration .....	147
5.5 ALIGNMENT BETWEEN NEED AND READINESS ASSESSMENT .....	157
5.5.1 Defining ‘need’ .....	157
5.5.2 What is a need assessment? .....	157
5.5.3 Moving from ‘need’ to ‘readiness’ for action .....	159
5.5.4 What is a readiness assessment?.....	160
5.5.5 Sources of readiness data .....	160
5.5.6 Identifying and building readiness.....	160
5.5.7 Lessons identified from existing readiness assessment tools.....	162
5.6 DEVELOPING A RADIOTHERAPY READINESS SELF-ASSESSMENT GUIDE FOR USE BY LMICs ...	165
5.6.1 Commitment-related requirements .....	166
5.6.2 Cooperation-related requirements .....	169
5.6.3 Capacity-related requirements .....	170
5.6.4 Catalyst-related requirements .....	175
5.7 REFERENCES .....	178
<b>CHAPTER SIX: FINDINGS–PARTICIPANT VALIDATION PROCESS (STUDY TWO [PART B]) .....</b>	<b>186</b>
6.1 OVERVIEW .....	186
6.2 PUBLICATION REFERENCE.....	187

6.3 OBJECTIVE.....	187
6.4 METHODS .....	188
6.5 FINDINGS FROM THE PARTICIPANT VALIDATION PROCESS.....	188
6.6 REQUIREMENTS IDENTIFICATION AND CONFIRMATION .....	202
6.6.1 Commitment-related requirements and criteria.....	202
6.6.2 Cooperation-related requirements and criteria.....	203
6.6.3 Capacity-related requirements and criteria.....	203
6.6.4 Catalyst-related requirements and criteria.....	204
6.6.5 Evaluating the comprehensiveness of requirements and criteria.....	204
6.7 DISCUSSION .....	212
6.7.1 Strength and limitations .....	217
6.8 CONCLUSIONS.....	217
6.9 SUMMARY .....	218
6.10 REFERENCE .....	219
<b>CHAPTER SEVEN: CONCLUSION AND IMPLICATIONS .....</b>	<b>221</b>
7.1 OVERVIEW .....	221
7.2 RESEARCH QUESTION ONE: WHAT EFFORTS HAVE BEEN MADE TO IMPROVE CANCER CARE IN LMICs AND HOW EFFECTIVE HAVE THEY BEEN? .....	222
7.3 RESEARCH QUESTION TWO: WHAT ARE THE BARRIERS AND FACILITATORS TO ESTABLISHING SAFE AND SUSTAINABLE RADIOTHERAPY SERVICES IN LMICs? .....	223
7.4 RESEARCH QUESTION THREE: WHAT READINESS REQUIREMENTS DO LMICs NEED TO CONSIDER WHEN SETTING OUT TO ESTABLISH SAFE AND SUSTAINABLE RADIOTHERAPY SERVICES? .....	224
7.4.1 Commitment-related requirements .....	224
7.4.2 Cooperation-related requirements .....	225
7.4.3 Capacity-related requirements .....	226
7.4.4 Catalyst-related requirements .....	227
7.5 THE RESEA GUIDE FOR LMICs ESTABLISHING SAFE AND SUSTAINABLE RADIOTHERAPY SERVICES.....	232
7.5.1 Utilising the RESEA Guide.....	235
7.5.2 Next steps for the RESEA Guide .....	252
7.6 IMPLEMENTATION SUPPORT FOR THE RESEA GUIDE .....	252
7.7 STRENGTHS AND LIMITATIONS OF THE ARC PROJECT.....	253
7.7.1 Strengths.....	253
7.7.2 Limitations .....	254
7.8 IMPLICATIONS.....	254
7.8.1 Implications for policy .....	255
7.8.2 Implications for future research .....	256
7.8.3 Implications for practice.....	256
7.9 CONCLUSIONS.....	257

<b>7.10 REFERENCES .....</b>	<b>258</b>
<b>APPENDICES.....</b>	<b>260</b>

## List of Tables

TABLE 1.1: THESIS OUTLINE.....	31
TABLE 2.1: STUDIES DESCRIBING STRATEGIES ADOPTED TO IMPROVE ACCESS TO CANCER TREATMENT AND PALLIATIVE CARE IN LMICs,1990-2017 .....	54
TABLE 2.2: SUMMARY OF THE FACILITATORS AND BARRIERS TO IMPLEMENTATION OF CANCER TREATMENT AND PALLIATIVE CARE STRATEGIES IN LMICs, 1990-2017 .....	67
TABLE 3.1: OVERVIEW OF THE ARC PROJECT’S RESEARCH QUESTIONS, METHODS AND OUTPUTS.....	85
TABLE 3.2: SEMI-STRUCTURED INTERVIEW TOPIC GUIDE.....	96
TABLE 5.1: JOINT DISPLAY TABLE REPRESENTING DATA INTEGRATION, CONVERGENCE AND INFERENCE FOR RESEARCH QUESTION TWO .....	148
TABLE 5.2: EXAMPLES OF READINESS ASSESSMENT TOOLS .....	163
TABLE 5.3: DEFINITIONS FOR THE FOUR KEY READINESS DOMAINS .....	165
TABLE 6.1: ORIGINAL REQUIREMENTS AND CRITERIA, WITH PARTICIPANTS’ FEEDBACK.....	189
TABLE 6.2: REFINED REQUIREMENTS AND CRITERIA THAT OUGHT TO BE USED TO ASSESS LMICs’ READINESS TO ESTABLISH SAFE AND SUSTAINABLE RADIOTHERAPY SERVICES .....	205
TABLE 7.1: JOINT DISPLAY TABLE REPRESENTING DATA INTEGRATION, CONVERGENCE AND INFERENCE FOR RESEARCH QUESTION THREE.....	228
TABLE 7.2: THE RESEA GUIDE FOR LMICs ESTABLISHING SAFE AND SUSTAINABLE RADIOTHERAPY SERVICES .....	238

## List of Figures

FIGURE 2. 1: THE WHO’S INNOVATIVE CARE FOR CHRONIC CONDITIONS FRAMEWORK .....	41
FIGURE 2. 2: THE WHO’S HEALTH SYSTEM BUILDING BLOCKS FRAMEWORK FOR ACTION .....	46
FIGURE 2.3: FLOW DIAGRAM ILLUSTRATING STUDY SEARCH AND SELECTION IN THE SYSTEMATIC REVIEW .....	50
FIGURE 3.1: ALIGNMENT OF THE SEQUENTIAL MIXED QUALITATIVE METHODS DESIGN OF THE ARC PROJECT .....	93
FIGURE 3.2: GRAPHICAL REPRESENTATION OF THE PROCESSES LEADING TO THE PARTICIPANT VALIDATION .....	99
FIGURE 3.3: SEQUENTIAL MIXED QUALITATIVE METHODS DESIGN FOR THE ARC PROJECT.....	103
FIGURE 6.1: CONCEPTUAL OVERVIEW OF READINESS REQUIREMENTS ACROSS THE FOUR DOMAINS REQUIRED FOR ESTABLISHING RADIOTHERAPY SERVICES IN LMICs.....	213

## List of Appendices

APPENDIX A: PERMISSION TO REPRINT AND REPRODUCE THE WHO'S INNOVATIVE CARE FOR CHRONIC CONDITIONS FRAMEWORK .....	260
APPENDIX B: PERMISSION TO REPRINT AND REPRODUCE THE WHO'S HEALTH SYSTEM BUILDING BLOCKS FRAMEWORK FOR ACTION .....	263
APPENDIX C: PUBLICATION AND PERMISSION TO RE-USE CONTENT – SYSTEMATIC REVIEW (STUDY ONE).....	266
APPENDIX D: SEARCH STRATEGY FOR SYSTEMATIC REVIEW .....	278
APPENDIX E: SEMI-STRUCTURED INTERVIEWS INVITATIONAL EMAIL .....	296
APPENDIX F: PARTICIPANT INFORMATION SHEET.....	297
APPENDIX G: PARTICIPANT VALIDATION INVITATIONAL EMAIL .....	299
APPENDIX H: PARTICIPANT VALIDATION FOLLOW-UP INVITATIONAL EMAIL .....	301
APPENDIX I: ETHICS APPLICATION APPROVED AS LOW RISK .....	302
APPENDIX J: PUBLICATION AND PERMISSION TO RE-USE CONTENT – SEMI-STRUCTURED INTERVIEWS (STUDY TWO [PART A]) .....	304
APPENDIX K: BARRIERS AND FACILITATORS TO ESTABLISHING SAFE AND SUSTAINABLE RADIOTHERAPY SERVICES IN LMICs, WITH PARTICIPANTS' COMMENTS .....	318
APPENDIX L: PUBLICATION AND PERMISSION TO RE-USE CONTENT – PARTICIPANT VALIDATION PROCESS (STUDY TWO [PART B]).....	323

## Abstract

**Introduction:** Efforts to improve access to cancer care, including radiotherapy services in low and middle-income countries (LMICs) is challenging. Many radiotherapy initiatives in LMICs have failed to fully deliver on their promise because of multi-faceted barriers at the systems, organisational and patient levels, leading to significant wastage of scarce resources. Greater guidance on how to assess and build LMICs' readiness for establishing sustainable radiotherapy services is needed to improve cancer care outcomes in LMICs.

**Aim:** The 'Access to Radiotherapy for Cancer treatment (ARC) Project' aimed to provide practical guidance to LMICs on establishing safe and sustainable radiotherapy services.

**Methods:** The mixed qualitative methods ARC Project involved a: systematic review; and two-part qualitative study. The systematic review synthesised strategies adopted by LMICs to improve access to cancer treatment and palliative care. Semi-structured interviews undertaken with global radiotherapy experts explored perceived facilitators and barriers to establishing sustainable radiotherapy services in LMICs. The mid-point meta-inference of the systematic review and semi-structured interview data generated a draft list of requirements, which was circulated to global experts during the second part-of the qualitative study. The final meta-inference was undertaken following the completion of the three studies.

**Findings:** The systematic review identified that comparatively few studies have focused specifically on improving radiotherapy in LMICs, with no research evaluating effectiveness. The semi-structured interviews identified three key facilitators to establishing sustainable radiotherapy services in LMICs, namely: committing to a vision of improving cancer care; making it happen and sustaining a safe service; and leveraging off radiotherapy to strengthen integrated cancer care. The mid-point meta-inference generated 42 potential requirements, which were organised into four readiness domains: commitment (n=13); cooperation (n=7); capacity (n=17); and catalyst (n=5). The participant validation confirmed 37 of the generated requirements as relevant for inclusion in a radiotherapy service development readiness self-assessment guide for use by LMICs.

The end-point meta-inference of the ARC Project's integrated data presented the '**RE**adiness **SE**lf-**A**ssessment (RESEA) Guide', with 120 questions that may help LMICs at macro and meso level to determine and create action plans to improve their readiness to establish radiotherapy services.

**Conclusions:** The ARC Project has identified a complex combination of facilitators and barriers that influence the establishment of sustainable radiotherapy services in LMICs. It has developed a RESEA Guide to provide support for LMICs seeking to establish sustainable radiotherapy services. Further work is needed to evaluate the acceptability and feasibility of the RESEA Guide and inform further refinements.



## Abbreviations

<b>ARC Project</b>	Access to Radiotherapy for Cancer treatment Project
<b>COREQ</b>	Consolidated criteria for Reporting Qualitative research
<b>GLOBOCAN</b>	Global Cancer
<b>HICs</b>	High-Income Countries
<b>IAEA</b>	International Atomic Energy Agency
<b>ICTS</b>	Information and Communication Technologies
<b>LMICs</b>	Low and Middle-Income Countries
<b>NCDs</b>	Non-Communicable Diseases
<b>PRISMA</b>	Preferred Reporting Items for Systematic Reviews and Meta-Analyses
<b>REASEA Guide</b>	REadiness SElf-Assessment Guide
<b>UICC</b>	Union for International Cancer Control
<b>WHO</b>	World Health Organisation

## Glossary of Terms

<b>Access</b>	<p>Access is a complex concept and at least five aspects require consideration:</p> <ul style="list-style-type: none"> <li>• accessibility is whether the services are effectively available for utilization;</li> <li>• affordability is about a system for financing health services, so people do not suffer financial hardship when using them;</li> <li>• appropriateness indicates services available ought to be relevant to the different parts of a population in terms of their health needs and material and cultural settings so as to ensure that the population would have access to positive health outcomes;</li> <li>• adequacy is whether there is an adequate and continued supply of available services; and</li> <li>• availability is whether services are available in the first place (Souliotis, Hasardzhiev &amp; Agapidaki 2016).</li> </ul>
<b>Barriers</b>	The obstacles that impede the effective implementation, sustainability and/or scale-up of cancer treatment and palliative care strategies.
<b>Cancer</b>	It is an abnormal cell divide in an uncontrolled biological mechanism and has the ability to spread into or invade other tissues (Cooper & Hausman 2000).
<b>Capacity</b>	The LMIC's ability to translate commitment and cooperation to achieve sustainable results through effective and efficient management of the implementation process, a prepared workforce, maintenance, governance and information technology
<b>Catalyst</b>	The potential for LMICs to leverage from a radiotherapy service to develop an integrated cancer care service
<b>Cooperation</b>	The effective involvement of relevant international, national and local stakeholders in the planning, commissioning and operationalisation of a new radiotherapy service
<b>Commitment</b>	The LMIC's willingness to put in place the necessary political, policy, funding and regulatory requirements to enable a radiotherapy service to be established
<b>Confirm</b>	When a current study reinforces the findings of the previous study
<b>Enhance</b>	When a current study further improve the findings of the previous study
<b>Facilitators</b>	Enabling factors that support effective implementation, sustainability and/or scale-up of cancer treatment and palliative care strategies.
<b>Radiotherapy</b>	The use of high energy rays in its different forms (X-rays, Gamma rays or particles) to cure or control cancer. Radiotherapy can either be external beam or brachytherapy. External beam radiotherapy is a non-invasive method of delivering targeted radiation to a tumour using equipment such as linear accelerator. Brachytherapy, which is also known as internal radiotherapy, involves implanting radioactive directly into or next to the tumour (Deeley 2013).
<b>Readiness</b>	The preparedness, willingness and response to develop, implement, sustain and/or scale-up improvement strategy (or change) (Holt et al. 2007; Weiner 2009).
<b>Implementation</b>	It is the process that puts strategies, plans and policies into action or effect to achieve desired goals (Saunders 2015).

<b>Requirement</b>	It is any task, decision, procedure or necessary condition that supports the LMIC goal to establish a sustainable radiotherapy service. A requirement ideally needs to be satisfied by the LMIC for establishment a local radiotherapy service.
<b>Stakeholder</b>	Any individual, group or organisation that has an interest in developing, implementing and/or sustaining radiotherapy in low- and middle-income countries. They may be directly or indirectly involved with cancer radiotherapy (Bourne 2016; Fontaine, Haarman & Schmid 2006).
<b>Sustainability</b>	The ability or effort to maintain an improvement strategy (or change) that suits current needs without compromising or jeopardising the needs of future generations (Emas 2015).

---

## References

- Bourne, L. 2016, *Stakeholder relationship management: a maturity model for organisational implementation*, Routledge, London.
- Cooper, G.M. & Hausman, R.E. 2000, *The cell: a molecular approach*, Sinauer Associates, Sunderland.
- Deeley, T.J. 2013, *Principles of radiation therapy*, Butterworth-Heinemann, London.
- Emas, R. 2015, 'The concept of sustainable development: definition and defining principles', *Global Sustainable Development Report*, vol. 2015, pp. 1-3.
- Fontaine, C., Haarman, A. & Schmid, S. 2006, 'The stakeholder theory', *Edlays Education*, vol. 1, pp. 1-33.
- Holt, D.T., Armenakis, A.A., Feild, H.S. & Harris, S.G. 2007, 'Readiness for organizational change: The systematic development of a scale', *The Journal of Applied Behavioral Science*, vol. 43, no. 2, pp. 232-55.
- Saunders, R.P. 2015, *Implementation monitoring and process evaluation*, Sage, London.
- Souliotis, K., Hasardzhiev, S. & Agapidaki, E. 2016, 'A conceptual framework of mapping access to health care across EU countries: the patient access initiative', *Public Health Genomics*, vol. 19, no. 3, pp. 153-9.
- Weiner, B.J. 2009, 'A theory of organizational readiness for change', *Implementation Science*, vol. 4, no. 1, pp. 67-75.