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“Adoption of coral propagation and out-planting via the tourism industry to advance site stewardship on the northern Great Barrier Reef” by Howlett et al.

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1 Abstract

2 Coral propagation via nurseries and out-planting practices has increased worldwide in the last
3 decade to improve stakeholder-led stewardship aimed at retaining or rehabilitating local reef
4 site health. Until 2017/18, stewardship activities by the tourism industry on the Great Barrier
5 Reef (GBR) have been restricted to operations such as corallivore control and
6 environmentally responsible operations. However, back-to-back bleaching events in 2016/17
7 catalysed implementation of coral propagation at “high-value” tourism sites, with the goal to
8 overcome conventional cost-efficiency limitations associated with growing and re-planting
9 (out-planting) coral via a novel tourism-research partnership model, “Coral Nurture Program”
10 (CNP) in Far North Queensland. Staged implementation across partners (Phase 1 –
11 “development” via 1 operator; Phase 2 – “adoption” via 4 further operators) resulted in
12 establishment of 72 coral nurseries stocked with >4,500 coral fragments from >36 species
13 and out-planting of 21,020 coral fragments of >29 species using a rapid deployment device
14 (Coralclip[®]). Key elements to the success of CNP were identified through regular partner
15 meetings, and included utilising complimentary expertise, resources and knowledge essential
16 to the continued improvement of best practice and standard operating procedures from both
17 researchers and operators. Here, we specifically examine activity of the CNP from its
18 inception (February 2018) until December 2020, to compare and evaluate how collective
19 propagation by multiple tourism operators coupled with research validation can
20 collaboratively enhance site stewardship at scale across GBR high-value tourism sites.
21 Similarities are drawn between our CNP model and other stewardship-based management
22 models, including adherence to a “code of operation” that ensures trust and equitability
23 across partners. Novel aspects driving CNP success include the flexibility in adoption of CNP
24 workflows to suit individual business preferences (e.g. conducting activity during normal day
25 to day tourism operations *versus* tourism downturns (e.g. COVID-19)), and use of research to

26 guide objective improvements in site (operator)-specific effectiveness of out-planting and
27 nursery success. In doing so, we use CNP to identify how our tourism-research coral
28 propagation approach could aid stewardship-based management of other reefs where
29 economies are reliant on tourism.

30

31 Keywords: reef rehabilitation, coral propagation, Great Barrier Reef, coral nurseries, site
32 stewardship, tourism

33 1. Introduction

34 Accelerating declines in coral cover from the combined stress of global climate change
35 (Hughes et al. 2017; Hughes et al. 2018) and local pressures (e.g. pollution and overfishing;
36 Shantz et al. 2020; Wakwella et al. 2020; Zhao et al. 2021) has catalysed reef stakeholders to
37 explore and develop more diverse reef management approaches. Whilst traditional
38 approaches, such as Marine Protected Areas (MPAs) and fishing regulations (Strain et al.
39 2019; Topor et al. 2019), remain central to safeguard reef resources, more proactive
40 management interventions (Anthony et al. 2017; van Oppen et al. 2017; Rinkevich 2019;
41 Duarte et al. 2020) are increasingly considered necessary to build coral and reef resilience
42 against repeat and persistent stressors (Kleypas et al. 2021). Adoption of in-water methods
43 for “reef restoration” has rapidly grown in the last decade to assist in the natural recovery of
44 degenerated reef-scapes, and to maintain ecosystem functions or restore populations of
45 endangered species (Boström-Einarsson et al. 2020; Ware et al. 2020). Coral propagation – or
46 “coral gardening” – based methods in particular have been established in many reef regions
47 worldwide (Rinkevich 2019; Boström-Einarsson et al. 2020) as a means to locally rebuild
48 reefs whilst equipping stakeholders with new capacity to effectively manage high-value reef
49 sites (referred to as “site stewardship”). Sustainable stewardship aims to maintain a range of
50 ecosystem services, but also needs to be adaptable to cope with increasing pressures on the
51 natural environment (Scharin et al, 2016). Engaging reef-tourism operators in stewardship
52 practices has been explored in regions where the reef economy is sustained through tourism,
53 yet these have mostly been limited to ecosystem monitoring and engagement in sustainable
54 tourism (GBRMPA 2011; Wonthong & Harvey, 2014; Kelly et al, 2020). Given the recent
55 drastic loss of coral cover on reef systems and the ecosystem services provided by these key
56 habitats (Hughes et al. 2017; Hughes et al. 2018), there is a recognised need for reef-based

57 tourism to contribute to more proactive and efficient reef management methods (GBRMPA
58 2021).

59 Numerous methods of coral propagation now exist (Rinkevich 2000; Rinkevich 2015), but in
60 general, all comprise of fragmentation, and therefore asexual reproduction of existing wild
61 coral colonies (either colonies attached to reef substrate or naturally fragmented colonies) or
62 colonies grown on in-water (*in situ*) or land-based (*ex situ*) coral nurseries (Rinkevich 2000).
63 Coral fragments are then “planted” (or out-planted) back onto reef sites using various
64 attachment methods (Gomez et al. 2010; Boström-Einarsson. 2020). Such methods have been
65 practiced at various scales in the Caribbean (e.g. Young et al. 2012; Ware et al. 2020), Red
66 Sea (e.g. Rinkevich 2000; Epstein, Bak & Rinkevich 2001) and Indo-Pacific (e.g. Feliciano et
67 al. 2018) for over 10-20 years, but remain a relatively new concept for the Great Barrier Reef
68 (GBR). However, consecutive mass coral bleaching events in 2016/17 (Hughes et al. 2017)
69 dramatically reduced GBR coral cover and capacity for natural recovery (Hughes et al. 2018;
70 Hughes et al. 2019) leading to acknowledgement by management agencies (GBRMPA 2017)
71 and researchers (e.g. Anthony et al. 2017) of the urgent need to explore adoption of reef
72 restoration techniques. In 2018, the first coral nurseries and out-planting practices were
73 implemented on the northern GBR (Suggett et al. 2019, 2020; McLeod et al. 2020; Cook et
74 al. 2021; Howlett et al. 2021).

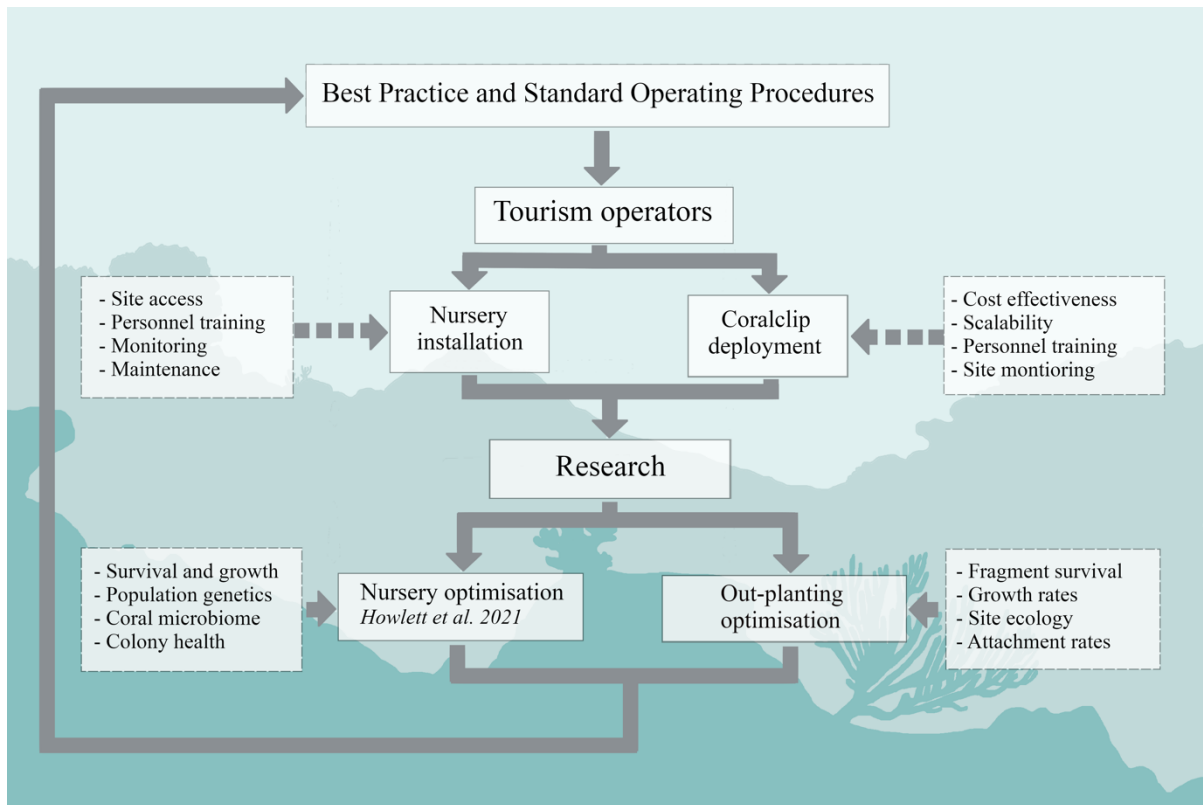
75 While in-water coral propagation is considered one of the most widely adopted methods for
76 reef restoration, each stage of the process presents a unique challenge for scalability
77 (Boström-Einarsson et al. 2020; Suggett & van Oppen 2022) and hence cost-effectiveness. At
78 present, the annual median cost of restoring one hectare of coral reef habitat is US\$117,000
79 (Bayraktarov et al. 2019; Stewart-Sinclair et al. 2021) highlighting the need for innovative
80 and low-cost methods that return high yields of coral biomass back to the reef. Deployment,

81 maintenance, and staff-time required for the use of nursery structures – and in turn to re-
82 attach coral to reef substrates – are historically two of the main operational bottlenecks in
83 cost-efficient scalability (Bayraktarov et al. 2019; Forrester et al. 2019). In the latter case, the
84 most common technique for attachment to date has been epoxy, resulting in an average
85 survival of 74% but limited deployment rates of ~5-10 coral fragments per diver-hour
86 (Gomez et al. 2010; Boström-Einarsson et al. 2020). Furthermore, throughout the Indo-
87 Pacific region (including the GBR), reefs carry higher coral diversity than other regions in
88 which coral restoration techniques have been developed (Richards et al. 2008). Thus coral
89 propagation operations favouring monocultures, e.g. some coral nursery designs historically
90 used in the Caribbean (Nedimyer et al. 2011), would be unlikely to adequately achieve
91 restoration or stewardship goals of maintaining high diversity and coral cover on the GBR.

92 Coral propagation activities on the northern GBR were implemented in 2018 under a novel
93 tourism-research partnership initiative, the “Coral Nurture Program” (CNP), to directly
94 overcome the major operational limitations conventionally associated with *in situ* coral
95 propagation. Firstly, operations were integrated into the reef tourism industry enabling daily
96 site visitation for routine propagation activities. On the GBR, such tour operator sites are
97 considered of disproportionately high economic value (Spalding et al. 2017) yet have all been
98 impacted to various degrees by recent mass bleaching events (Hughes et al. 2017, Cheung et
99 al. 2021). Secondly, many operator staff are already trained in monitoring reef sites through
100 Great Barrier Reef Marine Park Authority’s (GBRMPA) “Eye on the Reef” program,
101 facilitating site stewardship practices by tourism operators to obtain “trend and trigger”
102 information at reef sites (GBRMPA 2011). In the case of CNP, nurseries were designed to be
103 of low cost for installation and maintenance and provide a continuous source of diverse out-
104 planting material (Suggett et al. 2019; Howlett et al. 2021). An innovative out-planting
105 device – Coralclip[®] – was also conceived for low-cost high-throughput physical attachment

106 of coral to reef substrates (up to 100 coral fragments per diver-hour at US\$0.6-3.0 per
107 deployed coral fragment; Suggett et al. 2020).

108 Whilst the central goals of the CNP (to overcome upscaling limitations and successfully
109 “restore” degraded areas of reef) require long-term monitoring to determine success, in the
110 short-term, CNP provides a unique opportunity to gauge how tourism-research partnerships
111 can support stewardship-based management (site maintenance and/or rehabilitation) of local
112 reef sites through coral propagation. Both researchers and operators provide complimentary
113 expertise, resources and knowledge essential to the continued improvement of best practice
114 and standard operating procedures (Figure 1). For example, the footprint of the tourism
115 industry provides scale but also regular site access, and often with unprecedented local
116 historical knowledge, to operate cost-effectively (e.g. Suggett et al. 2020). However,
117 scientific rigour is required to determine accurate measures of survival and growth for
118 nursery and out-planting fragments (e.g. Howlett et al. 2021) as well as identifying factors
119 potentially regulating survivorship (e.g. coral nursery and out-plant microbiomes, Strudwick
120 et al. 2022) and at scales not possible through conventional research frameworks. Such
121 research can validate the effectiveness of operations or otherwise provide objective
122 recommendations to optimise practices. Thus, the CNP model has the potential to improve
123 current site stewardship practices on the GBR beyond corallivore control and monitoring.



124

125 **Figure 1.** The Coral Nurture Program propagation-based stewardship model applies research
 126 as a positive feedback mechanism to improve the effectiveness of propagation and
 127 outplanting at scale by tourism operators. As such, the relationship between tourism operators
 128 and research and how both contribute to best practice and standard operating procedures for
 129 site stewardship and management on the Great Barrier Reef.

130 Here, we specifically examine activity of the CNP from its inception (February 2018) until
 131 December 2020, to evaluate how collective propagation by multiple tourism operators
 132 coupled with research validation can collaboratively enhance site stewardship at scale across
 133 GBR high-value tourism sites. Key challenges in CNP activity are discussed, where the
 134 propagation-based stewardship model is inherently dependent upon a tourism market as well
 135 as adoption by highly diverse tourism operations. Successful solutions that have been
 136 implemented over time are also highlighted and compared to those of other stewardship-
 137 based management models employed in other regions. Finally, we discuss novel aspects
 138 contributing to the success of CNP as a cost-effective method to expand site stewardship-
 139 based management on the northern GBR, and potentially become an integral part of reef

140 management practices for other locations where the reef economy is sustained through
141 tourism.

142 2. Materials and Methods

143 *2.1 CNP sites and tourism partners*

144 All early coral propagation and out-planting activities (“Phase 1”) were conducted by a single
145 operator (Operator A) at Opal Reef (16°13’S 145°53.5’E) under GBRMPA permit
146 G18/40023.1 across three sites: “RayBan”, “Beautiful Mooring” and “Blue Lagoon” (Figure
147 2; see also, Suggett et al. 2019, 2020; Howlett et al. 2021). Subsequent activity was scaled
148 (“Phase 2”) via a pool of 5 tourism operators (Operators A, B, C, D and E) under GBRMPA
149 permit G19/42553.1, at 14 sites spanning 6 reefs (Figure 2; Table 1). Importantly, the basis
150 for scaling through multiple operators was inclusion of different business enterprises already
151 engaged in other GBR stewardship activities (e.g. Crown of Thorns starfish removal, “Eye on
152 the Reef” surveying; GBRMPA 2011) (Table 1). Involvement in the CNP required all
153 operators adhere to a “code of operation” (Appendix 2) designed to ensure activities
154 remained focussed on stewardship values (e.g. “... maintain natural aesthetics and ecology in
155 line with world heritage natural values”), collaborative and equitable. Benefits to the
156 operators through engagement in the CNP include, but are not limited to, further incentive for
157 staff retention by providing training in propagation techniques, a novel tourism attraction in
158 the form of propagation structures (coral nurseries) installed at their sites, and the potential to
159 increase coral cover and diversity at their chosen sites. We subsequently refer to all activities
160 pre-August 2019 as “Phase 1” (August 2018-August 2019), and from August 2019 onwards –
161 when CNP was officially launched – as “Phase 2” (August 2019-December 2020).

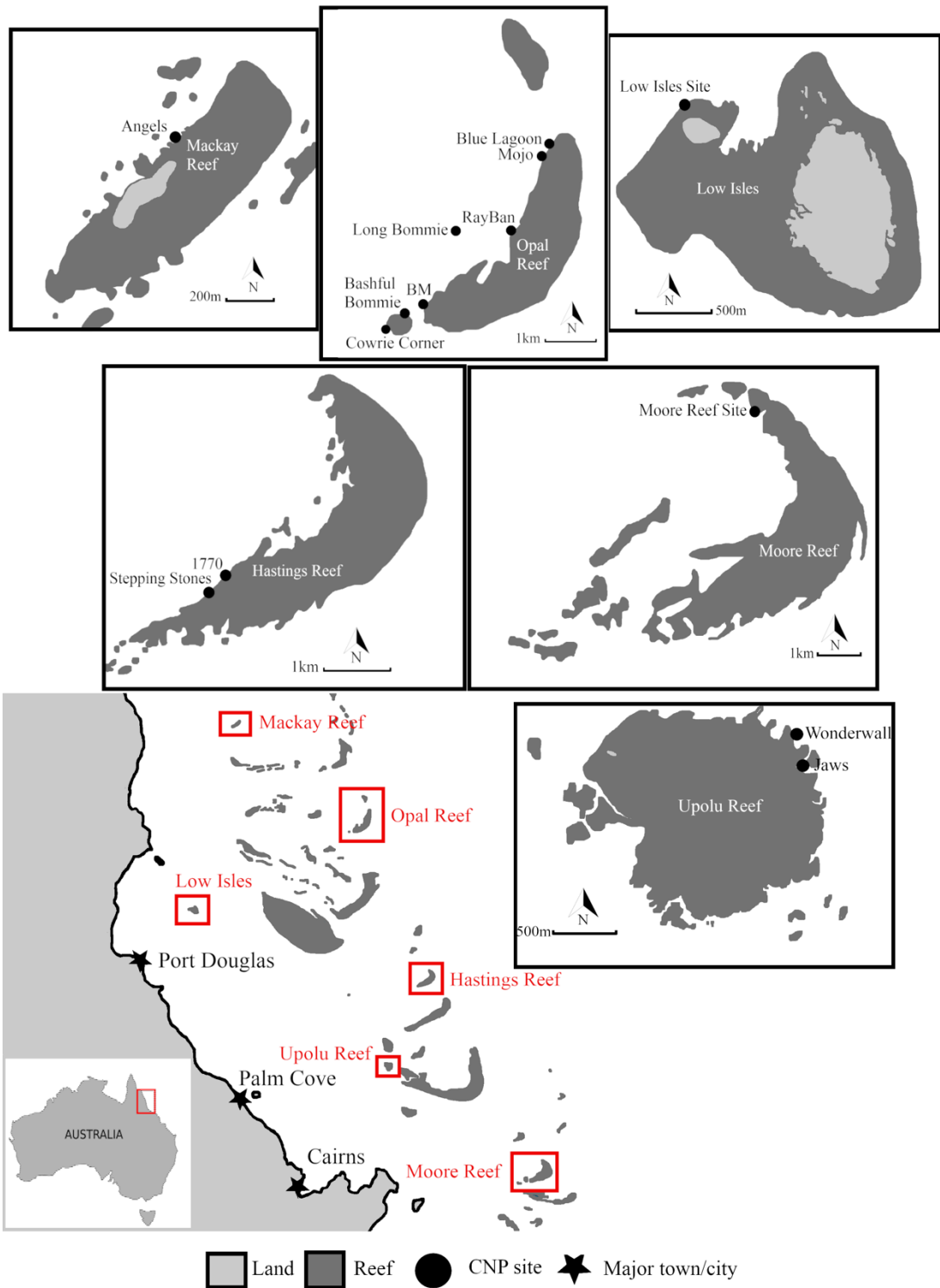
Operator ID	Size and home of enterprise	Reef location	Average % coral cover (SE)	CNP joining year
A	Small, Port Douglas	Opal Reef	33.8 (2.9)	2018, Phase 1
B	Small, Cairns	Hastings Reef	25.6 (2.5)	2019, Phase 2
C	Small, Port Douglas	Mackay Reef	27.6 (1.9)	2019, Phase 2
		Low Isles	29.6 (3.7)	
D	Small, Cairns	Upolu Reef	19.0 (4.5)	2019, Phase 2
E	Large, Cairns	Moore Reef	29.6 (2.3)	2019, Phase 2

162 **Table 1.** Summary information for five tourism operators within the Coral Nurture Program.
163 Average coral cover was measured in August 2019 (using 3 x 30m line-intercept transects;
164 see Appendix 1 for more information). Enterprise size was determined according to the
165 Australian Bureau of Statistics – November 2021 – based on numbers of people employed
166 (small business, between 5 and 19 persons; a medium business, between 20 and 199 persons;
167 large business, over 200 persons).

168

169

170



171 **Figure 2.** Map showing the locations of all 14 Coral Nurture Program sites on 6 reefs within
 172 the northern Great Barrier Reef, Cairns-Port Douglas region. Tourism operators engaged in
 173 Coral Nurture Program activities at each reef as follows - Operator A: Opal Reef, Operator B:
 174 Hastings Reef, Operator C: Mackay Reef and Low Isles, Operator D: Upolu Reef, and
 175 Operator E: Moore Reef.

176 Out-planting sites were chosen due to high accessibility, visitation and “high economic
177 value” (as per Spalding et al. 2017), but also varied extent of coral cover and diversity after
178 the bleaching events of 2016/17: Mackay Reef (16°2.8'S 145°38.8'E) “Angels”; Opal Reef
179 (16°13'S 145°53.5'E) “Blue Lagoon”, “Mojo”, “RayBan”, “Beautiful Mooring”, “Bashful
180 Bommie”, “Long Bommie”, “Cowrie Corner”; Low Isles (16°23.2'S 145°33.8'E) “Low Isles
181 Site”; Hastings Reef (16°31.3'S 146°0.45'E) “1770”, “Stepping Stones”; Upolu Reef
182 (16°40.6'S 145°56.3'E) “Wonderwall”, “Jaws”; Moore Reef (16°52.5'S 146°14.0'E) “Moore
183 Reef Site” (Table 1; Appendix 1, Figure A.1). The diversity in coral cover between sites
184 allowed for the assessment of CNP model adoption over a range of sites by operators. Whilst
185 manta tow surveys conducted prior to the 2016/7 bleaching event (2015) showed hard coral
186 cover ranged from 15.4 – 29.5% for 5 reefs (information not available for Upolu Reef), these
187 surveys were not conducted at CNP sites (AIMS 2022). All out-planting sites were at least
188 100m in length and extended a minimum of 5m distance from the reef flat.

189 Throughout Phase 2, no specific rehabilitation goals were set at each site. Instead, operators
190 conducted propagation activities as they saw fit for local site stewardship (within the CNP
191 “Code of Conduct” and permitting guidelines; Appendix 2) adopted into their specific
192 operations. The Code of Conduct was created by the operator collective, states the goals
193 operators were willing to work towards and instilled a level of trust in the CNP partnership
194 by ensuring active participation by all parties. Propagation and out-planting activities
195 (number of outplants, coral taxonomy, fragment source, and dive time and number of divers
196 for any given deployment) were logged by operators for every day of activity, and reported
197 back to central CNP management every 21 days. The level of coral species identification
198 possible differed between operators. For example, some operators only reported genus and
199 growth form whereas others identified each fragment to species level. In response, a coral

200 identification workshop was provided in June 2019 for all operators, and any unknown
201 species were photographed to ensure consistent identification. Meetings were conducted
202 every 4-6 months amongst all operators and research partners to document any further CNP
203 workflow bottlenecks and identify potential solutions through more tailored practices.

204 *2.2 CNP nursery-based propagation*

205 Coral nurseries were initially deployed at two sites on Opal Reef by Operator A during Phase
206 1 (Howlett et al. 2021). Whilst the primary source of corals for CNP outplanting are
207 “fragments of opportunity” (un-accreted coral fragments or small partial colonies found on
208 unconsolidated substrate), coral nurseries were installed to supplement these opportunistic
209 fragments with specific biomass, including a greater diversity of coral species (Howlett et al.
210 2021). At the start of Phase 2, all 5 operators were able to deploy up to 10 coral nursery
211 platforms (frames) at each out-planting site. Each coral nursery platform consists of 2 x 9kg
212 Besser blocks placed on sand ~1-5m from the neighbouring reef, and attached via rope to a
213 2.0 x 1.2m diamond-mesh aluminium frame, supported by a 20L float (Suggett et al. 2019;
214 Howlett et al. 2021; Appendix 1, Figure A.2). Coral fragments were sourced for the nurseries
215 from either fragments of opportunity or *in situ* fragmentation of coral colonies (<10% of
216 parent colony, each fragment <15cm in size) on the neighbouring reef. Fragments of
217 opportunity were selected randomly from what was naturally available at each site. Parent
218 colonies were chosen for fragmentation based on species commonly found at nursery sites to
219 ensure permitting requirements were met. Corals were attached to the aluminium frames via
220 plastic cable ties or – where fragments were large enough – simply placed onto the frame
221 (partially sitting within the spaces of the mesh frame; Appendix 1, Figure A.3). Any dead or
222 diseased coral fragments on the nurseries were immediately removed by operators as per
223 permitting requirements. In February 2021, fragment counts and species identification were
224 conducted for every nursery frame at each out-planting site.

225 2.3 CNP out-planting activities

226 Out-planting was conducted using Coralclip[®] (Suggett et al. 2020) to re-attach coral to the
227 neighbouring reef using material sourced as either: *in situ* colony fragmentation, fragments of
228 opportunity, or propagation of fragments initially grown on nursery frames. Fragments were
229 only collected for use where visual inspection indicated good coral health. Fragment species
230 were largely dependant on the availability of fragments of opportunity and commonality, in
231 accordance with permitting regulations. A team of divers would initially collect coral
232 fragments or small partial colonies (sourced as per above), which were then further
233 fragmented if necessary using cutters or a hammer and chisel. The size of resulting fragments
234 was variable and largely dependent on species (e.g. those with delicate skeletal structures
235 fragmented more readily, resulting in a higher number of smaller fragments) and natural
236 availability. One diver would hammer each Coralclip[®] device onto an area of bare reef
237 substrate, brush away any loose debris or algae from the immediate surrounding area and
238 position the fragment firmly beneath the Coralclip[®]. The coral fragment would be
239 repositioned or the Coralclip[®] replaced to ensure adequate applied pressure if necessary (as
240 per Suggett et al. 2020). Fragment orientation was governed by growth form and the presence
241 of lesions – where possible, fragments were positioned so axial/terminal polyps were
242 extended upwards and any lesions were against the substrate. Intensity of out-planting and
243 fragment concentration varied between sites (e.g. due to availability of bare substrate) and
244 operations (e.g. site accessibility, availability of personnel) throughout Phases 1 and 2. The
245 original intension of the CNP model was that propagation and out-planting activities would
246 be incorporated into routine tourism day trips.

247 2.4 Research validation excercises: coral fragment survival and fate-tracking experiments

248 With the increasing scale of activity over time, it was not feasible to fate-track all out-planted
249 coral fragments, and therefore a series of small discrete experiments were used to quantify
250 survivorship. Firstly, we established additional triplicate 40m² (4m x 10m) subplots within
251 the two Hastings Reef treatment sites (“1770”, “Stepping Stones”) to more intensively assess
252 survivorship. Out-planting was concentrated within the subplots, with 75.5 ± 9.9 (mean ± SE)
253 out-plants per subplot. Hastings Reef was chosen for this exercise due to the intensive out-
254 planting method employed by Operator B within a short time frame (3 days, March 2020),
255 thereby ensuring that all out-planted fragments were deployed for the same period of time (7
256 months). In October 2020, all fragments within each 40m² subplot were tallied and
257 categorised as either “alive”, “missing” (Coralclip[®] was still in place but fragment had
258 become dislodged) or “dead” (fragment still in place and visibly covered in turfing algae).

259 A series of additional fate-tracking experiments to evaluate effectiveness of Coralclip[®] with
260 specific coral fragments of different species were conducted at a single out-planting site on
261 Opal Reef (June 2019-January 2020), “RayBan”, throughout Phases 1 and 2. These
262 experiments were conducted by researchers to further experimentally examine the
263 effectiveness of Coralclip[®] on (i) the growth and survival of tracked fragments of commonly
264 out-planted species - *Acropora gemmifera*, *Acropora intermedia*, *Acropora spathulata* and
265 *Pocillopora meandrina*, (ii) the rate of attachment and survival of tracked fragments of
266 *Acropora millepora* from differing size classes, and (iii) growth and survival for tracked
267 fragments of *Pocillopora verrucosa* of differing origins (nursery-sourced or reef-sourced).
268 Full methodologies for these various experiments are given in Appendix 1.

269 3. Results

270 CNP activity continuously grew over time from development of nursery and propagation
271 practices in Phase 1 (August 2018; Operator A, Opal Reef) to adoption and further tailoring
272 by a further 4 operators in Phase 2 (August 2019; Operators B-E). The resulting number of
273 nursery-propagated and out-planted coral fragments are described below, alongside survival
274 counts within selected out-planting sites and qualitative lessons learnt via periodic
275 discussions with operators. We also describe the implications of unforeseen impacts to the
276 project, such as a region-wide coral bleaching event from February to April 2020 (NOAA
277 Coral Reef Watch, 2021) and a reduction in tourism operations in response to COVID-19
278 travel restrictions from March 2020 onwards, and how this required specific changes to
279 standard operating procedures and best practices.

280 *3.1 CNP nursery-based coral propagation*

281 A total of 72 coral nursery frames were deployed across 6 reefs between August 2018 and
282 December 2020 (Table 2). Two thirds (66.7%) of all frames were installed at Opal Reef,
283 which included the 11 nursery frames deployed during Phase 1. A total of 4,638 fragments,
284 sourced from both fragments of opportunity and *in situ* parent colony fragmentation, were
285 reported as being placed onto nursery frames from August 2018 to December 2020 by
286 operators. Accurate fragment numbers retained in coral nurseries could not be obtained for
287 either Phase since, despite timely reporting of fragments placed onto nurseries for further
288 propagation, it was not always reported how many fragments/colonies were subsequently
289 removed from the frames for out-planting. Therefore, the resulting fragment counts of corals
290 retained in the nursery over time are conservative. Corals were often reported to species level
291 – or subsequently identified through photographs of the site-specific nurseries, resulting in 36
292 species across all 6 sites (Table 3); 66% of species were of the genus *Acropora*. Nurseries at
293 most sites typically carried 17-20 species with the exception of Opal reef (31 species) and

294 Low Isles and Moore Reef (4-10 species). A site-wide re-assessment of all nursery frames in
 295 February 2021 was conducted to capture the net outcome of all activity from Phases 1 and 2,
 296 and identified a total of 2,219 fragments (of the 36 species) retained in the nurseries.

	Phase 1	Phase 2	Total
Total number of nursery frames	11	61	72
% of total nursery frames according to reef	Opal Reef	60.7	66.7
	Mackay Reef	13.1	11.1
	Hastings Reef	9.8	8.3
	Upolu Reef	8.2	6.9
	Low Isles	4.9	4.2
	Moore Reef	3.3	2.8

297 **Table 2.** Summary of coral nursery activities according to number of nursery frames
 298 including both the initial Phase 1 by a single operator (Aug 2018- Aug 2019) and the
 299 following Phase 2 when Coral Nurture Program included 4 additional operators (Aug 2019-
 300 Dec 2020).

Species	Opal Reef	Hastings Reef	Low Isles	Mackay Reef	Upolu Reef	Moore Reef
<i>Acropora</i> spp.	X	X	X	X	X	X
<i>Acropora humilis</i>	X	X			X	
<i>Acropora hyacinthus</i>	X			X		X
<i>Acropora intermedia</i>	X			X		X
<i>Acropora loripes</i>	X			X	X	X
<i>Acropora microphthalma</i>	X	X		X	X	
<i>Acropora millepora</i>	X			X		
<i>Acropora muricata</i>	X	X		X	X	X
<i>Acropora florida</i>	X			X		X
<i>Acropora sarmentosa</i>					X	
<i>Acropora spathulata</i>	X	X			X	
<i>Acropora tenuis</i>	X			X		X
<i>Acropora subulata</i>	X	X		X		
<i>Acropora yongei</i>	X			X	X	
<i>Acropora gemmifera</i>	X					
<i>Acropora valida</i>	X	X		X	X	
<i>Acropora latistella</i>	X	X		X	X	
<i>Acropora elseyi</i>	X	X				X
<i>Acropora abrolhosensis</i>	X			X	X	
<i>Acropora cerealis</i>	X	X		X		
<i>Acropora torresiana</i>	X			X		
<i>Acropora monticulosa</i>	X					
<i>Acropora selago</i>	X			X	X	
<i>Acropora valenciennesi</i>				X		
<i>Acropora robusta</i>	X	X			X	
<i>Echinopora horrida</i>		X		X	X	
<i>Favia</i> sp.					X	
<i>Isopora prolifera</i>				X		

<i>Montipora spumosa</i>	X					
<i>Pocillopora</i> spp.	X	X	X		X	X
<i>Pocillopora damicornis</i>	X	X			X	
<i>Pocillopora meandrina</i>	X					
<i>Pocillopora verrucosa</i>	X	X			X	X
<i>Porites cylindrica</i>	X					
<i>Stylophora pistillata</i>	X	X	X			
<i>Seriatopora calliendrum</i>		X				
<i>Hydnophora rigida</i>					X	
<i>Turbinaria reniformis</i>	X		X			
Total	31	17	4	20	19	10

301 **Table 3.** Species identified following propagation of coral fragments onto nursery frames by
302 operators as part of the Coral Nurture Program, including both the initial Phase 1 that
303 involved only 1 operator (Aug 2018- Aug 2019) and the following Phase 2 that included a
304 further 4 operators (Aug 2019- Dec 2020). Total species numbers are conservative as some
305 operators only identified fragments placed onto nurseries to genus level.

306 All activity was closely assessed in 2020 when subjected to a region-wide heat wave
307 (Pratchett et al. 2021). Whilst this heat wave reached Degree Heating Weeks (DHWs) >7 for
308 many reefs in the Cairns-Port Douglas region by March 2020 (NOAA Coral Reef Watch,
309 2021), only modest bleaching was reported for the region (ARC Centre of Excellence, 2020).
310 During the heat wave, some operators sought to reduce mortality of nursery
311 fragments/colonies by increasing coral nursery depth and, in the case of Opal Reef, designing
312 additional nursery structures to provide shade (Appendix 1, Figure A.7). Other qualitative
313 aspects implemented throughout Phase 2 include the periodic removal of macroalgal
314 overgrowth on nursery frames (Low Isles and Moore Reef), and the repositioning of nursery
315 frames closer to coral outcrops in response to reduced herbivory when located too far from
316 the reef (Moore Reef). As per permitting requirements, any dead fragments were removed
317 from nursery structures upon discovery and no mortality was attributed to disease throughout
318 Phases 1 and 2.

319 3.2 CNP out-planting activities

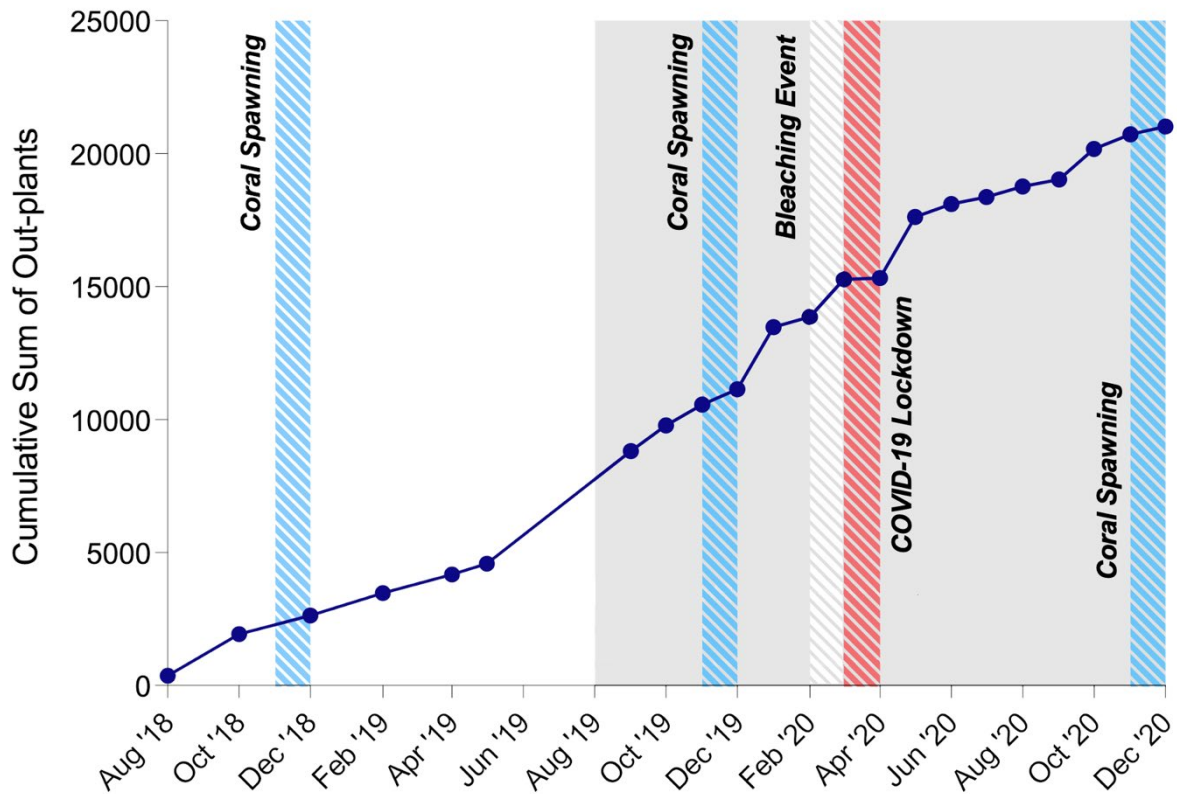
320 A total of 21,020 coral fragments were out-planted between August 2018 and December
321 2020 (Phases 1 and 2 collectively) by the pool of 5 operators (Table 4; Figure 3). The most

322 commonly out-planted genus was *Acropora* (77.7% of total out-plants) and the majority of
 323 total out-plants were sourced from fragments of opportunity (82.4%), largely since nursery
 324 stocks required time to fully establish. Throughout this time frame, 72% of all coral
 325 fragments were out-planted on Opal Reef, but it is important to note that this number is
 326 weighted by Phase 1 (20% of all coral out-planted), where the approaches were initially
 327 developed at Opal Reef.

		Phase 1	Phase 2	Total
Total number of fragments out-planted		4,580	16,440	21,020
% of total out-planted according to genus	<i>Acropora</i>	64.0	81.6	77.7
	<i>Pocillopora</i>	18.0	10.1	11.8
	<i>Echinopora</i>	0	2.0	1.6
	<i>Turbinaria</i>	4.6	0.6	1.5
	<i>Seriatopora</i>	0	1.8	1.4
	Other	13.4	3.8	5.9
% of total out-planted according to reef	Opal Reef	100	64.8	72.4
	Hastings Reef	0	17.3	13.5
	Mackay Reef	0	13.1	10.3
	Upolu Reef	0	4.1	3.2
	Low Isles	0	0.6	0.5
	Moore Reef	0	0.5	0.4
% of total out-planted according to fragment source	Fragment of opportunity	83.3	82.1	82.4
	Nursery	16.7	9.1	10.7
	<i>In situ</i> colony fragmentation	2.2	2.9	2.7
	Unknown*	0	5.1	4

328 **Table 4.** Summary of out-planting activities, including both the initial Phase 1 by a single
 329 operator (August 2018- August 2019) and the following Phase 2 when Coral Nurture
 330 Program included 4 additional operators (August 2019- December 2020). *Fragment source –
 331 either fragment of opportunity, nursery or *in situ* fragmentation – was not specified in
 332 reporting.

333



334

335 **Figure 3.** Cumulative count of out-planted coral fragments from August 2018 to December
 336 2020 at all sites over Phase 1 (white background) and Phase 2 (grey background), with
 337 overlaid timeline of major events affecting Coral Nurture Program activities across all sites.

338 Phase 1 – August 2018 to August 2019 – resulted in 4,580 fragments out-planted over 3 sites

339 at Opal Reef (“Beautiful Mooring”, “RayBan” and “Blue Lagoon”) by Operator A (Table 4).

340 During this period, 64% of out-planted fragments were *Acropora* species. 83.3% of

341 fragments were sourced from fragments of opportunity. During Phase 2, and following

342 adoption by a further 4 operators (Operator B, C, D and E) alongside continued activity of

343 Operator A, out-planting expanded to 14 sites on 6 reef systems (Figure 2). Throughout

344 Phase 2 – August 2019 to December 2020 – a further 16,440 coral fragments were out-

345 planted (Table 4). Again, the majority (81.6%) of out-plants were *Acropora* species and

346 82.1% of all fragments were sourced from fragments of opportunity. The majority of total

347 fragments in Phase 2 were out-planted on Opal Reef (64.8%), followed by Hastings Reef

348 (17.3%). From March to April 2020, out-planting activity was largely halted as a result of the

349 region wide heat wave (February to April 2020; above), but was accompanied by COVID-19
350 lockdown restrictions within Far North Queensland, limiting access to the reef (and tourist
351 visitation). Finally, activity was also slowed during mass coral spawning periods following
352 observations of higher out-planted fragment mortality (JE, LH; Pers. Obs.) (Figure 3).

353 Species identification of fragment of opportunity out-plants was not always performed (or
354 reported). However, of the reports throughout both Phases 1 and 2, a total of 29 species were
355 out-planted over the 14 sites/6 reefs (Table 5); again, this is almost certainly a conservative
356 estimate based on confidence to identify taxa, and ultimately the discrepancies between
357 taxonomic identification level of out-planted fragments reported by operators, which were
358 often due to time and expertise constraints. Some operators more consistently identified out-
359 planted fragments to genus level whilst other operators identified fragments to species level,
360 as a result of different preferences to maximise time available during operations for out-
361 planting versus for identifying taxa. All species and/or genera reported were accompanied by
362 reference photographs to ensure consistent identification over time.

Species	Opal Reef	Hastings Reef	Low Isles	Mackay Reef	Upolu Reef	Moore Reef
<i>Acropora</i> spp.	X	X	X	X	X	X
<i>Acropora humilis</i>	X					
<i>Acropora hyacinthus</i>				X		
<i>Acropora intermedia</i>	X					
<i>Acropora loripes</i>	X	X				
<i>Acropora microphthalma</i>						X
<i>Acropora millepora</i>	X			X		
<i>Acropora muricata</i>		X				X
<i>Acropora nobilis</i>						X
<i>Acropora robusta</i>				X		
<i>Acropora samoensis</i>						X
<i>Acropora sarmentosa</i>					X	
<i>Acropora spathulata</i>		X				
<i>Acropora tenuis</i>						X
<i>Echinopora horrida</i>		X	X	X	X	
<i>Echinopora lamellosa</i>			X			
<i>Favites</i> spp.					X	
<i>Galaxia fascicularis</i>					X	
<i>Isopora prolifera</i>				X		

<i>Merulina scabricula</i>				X		
<i>Montipora</i> spp.				X		
<i>Montipora spumosa</i>	X					
<i>Oxypora</i> spp.				X		
<i>Pachyseris speciosa</i>					X	
<i>Pocillopora</i> spp.	X	X				
<i>Pocillopora damicornis</i>		X				
<i>Pocillopora meandrina</i>						X
<i>Pocillopora verucossa</i>	X					
<i>Porites</i> spp.	X					
<i>Porites cylindrica</i>				X		
<i>Seriatopora</i> spp.		X		X		
<i>Stylophora</i> spp.		X		X		
<i>Stylophora pistillata</i>					X	
<i>Turbinaria reniformis</i>	X			X		
Total	10	9	3	13	7	7

363 **Table 5.** Species identified accompanying submission of out-plant data reporting forms by
364 operators as part of the Coral Nurture Program, including both the initial Phase 1 that
365 involved only 1 operator (Aug 2018- Aug 2019) and the following Phase 2 that included a
366 further 4 operators (Aug 2019- Dec 2020). Total species numbers are conservative given
367 some operators only identified out-planted fragments to genus level.

368 3.3 Research validation: survivorship, growth & attachment over time

369 To validate anecdotal observations of successful out-plant performance across sites, a series
370 of small scale research exercises were conducted to fate-track survivorship and/or growth (as
371 detailed in Appendix 1). At Hastings Reef, average out-planted fragment survival (n=329)
372 assessed at 1770 and Stepping Stones was 70.9 and 92.9%, respectively, over 7 months (note
373 where initial benthic surveys conducted in August 2019 identified similar hard coral cover of
374 $15.2 \pm 2.8\%$ and $17.2 \pm 3.1\%$ for the two sites respectively). Growth rates at Opal Reef (site
375 RayBan), over 11 months ranged from $237.5 \pm 75.5 \text{ mm}^2 \text{ month}^{-1}$ for *P. meandrina* to 2736.0
376 $\pm 1034.1 \text{ mm}^2 \text{ month}^{-1}$ for *A. intermedia* (mean \pm SE; absolute growth rate), and where
377 overall survival of out-plants examined at RayBan (n=130) was 80%. No significant
378 differences in growth rates or survivorship were found between nursery- versus reef-sourced
379 fragments or fragments within differing size classes (see Appendix 1 for more information).

380 3.4 Problems encountered and lessons learnt

381 As part of ongoing monitoring of the CNP workflows, meetings between researchers and
 382 operators were conducted every 4-6 months. The goal of these meetings was to identify any
 383 bottlenecks that had either persistently or periodically limited nursery or out-planting
 384 practices by operator partners following the initiation of Phase 2. Changes were made
 385 throughout Phase 2 in response to problems that were subsequently identified, either by
 386 individual operators or all operators (Table 6). Upon adoption of activities by multiple
 387 operators, tourism operations and vessels, various issues impacted the speed and scale of
 388 Coralclip® deployment. For example, operators were initially asked to identify coral out-
 389 plants to species, which temporarily slowed out-planting at some sites due to a lack of
 390 capacity in confidently and consistently identifying coral fragments to species level.
 391 Furthermore, site access, and therefore operational activity, was often dependant on optimal
 392 weather conditions and fluctuations in tourism for the region. Changes to the workflows were
 393 suggested in response to such problems and are summarised in Table 6.

394 One of the major challenges encountered was the CNP operational model of embedding
 395 activity in regular tourism operation days. Whilst this remained the preferential mode of
 396 operation in order to maximise cost-efficiency (but also exposure of activity to tourists), it
 397 meant more limited capacity to operate during tourism downturns (e.g. normal “seasonal”
 398 tourism) but importantly under COVID-19 lockdowns and border closures (March 2020
 399 onwards) (Table 6). In this instance, operators would themselves invest (or seek external
 400 funding) to run vessels for non-tourism “intensive CNP” days, which also enabled retention
 401 of trained staff.

Problems encountered	Potential solutions	All (A) or Individual (I) operators*
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<p>Operators at full capacity with tourism high season; no capacity for additional activities</p> <p>Even where funding is available to ‘buy out’ staff time (those trained in out-planting) for out-planting, operators with fewer crew need to prioritise their core business functions during peak season. Carrying volunteers to compensate requires logistical and Work, Health & Safety considerations.</p>	<p>It was always expected that most out-planting would be ‘seasonal’. Focus is on preparation and training, and developing operator-specific strategies to more intensively out-plant during low season.</p> <p>Personnel will be “cost and time shared” amongst dual stewardship activities on dedicated days (e.g. <i>Acanthaster planci</i> control and out-planting). This means that corallivore abundance is also assessed and controlled at out-planting plots.</p>	<p>A</p> <p>I</p>
<p>Unexpected problems meant operators were unable to visit core out-planting sites (e.g. weather; logistics), where operators have access to more sites/moorings.</p>	<p>Operators have to go where the business dictates, (e.g. visiting sites with more favourable conditions for tourists). As Coral Nurture Program (CNP) develops, it is inevitable operators will out-plant at many of their sites. In the short-term, given permitting restrictions and for monitoring success, CNP has to focus on core sites. Intensive out-planting strategies will be implemented to account for this into low season, taking additional staff where required/available.</p>	<p>I</p>
<p>Lack of confidence in coral identification for reporting – limited experience in repetitive identification.</p> <p>Lack of effectiveness at out-planting (secureness of Coralclip[®]) – limited experience with substrates and species.</p> <p>Supply of fragments for out-planting limited. For example, specific operators had a shortage of fragments of opportunity (FoO) and been reluctant to use the permit allowance to stock the nursery with non-FoO corals due to the lack of confidence in identification.</p>	<p>A coral identification workshop was held for all operators and staff, and a pipeline was established to circulate photographs and evaluate assignment of species (genus, morphologies). Identification resources provided.</p> <p>As part of the coral identification workshop, an informal feedback session was also conducted to assess out-planting techniques with photos/demos. In one case, it was identified that substrate may have been too porous, and highlighted the need for more experience of deploying across different sites, topographies and species (as intensive out-planting begins).</p> <p>Confidence gained by the coral identification workshop and low season facilitated an increase in momentum. Also, as corals grow on the nurseries to the point that they can be a source of fragments for out-planting, momentum should further increase.</p>	<p>A</p> <p>I</p> <p>I</p>

<p>Trial fragmentation of nursery and parent colonies and subsequent out-planting in the immediate run-up (late October 2019) to coral spawning at Opal Reef yielded elevated mortality of fragments (likely a result of elevated “stress”). Therefore, we implemented a suspension of colony fragmentation for nursery and out-planting activities during this time operator wide.</p> <p>Anomalously high Sea Surface Temperatures (SSTs) resulted in some coral bleaching at most CNP sites throughout late February 2020. Fragmentation and out-planting during this time was suspended operator wide until SSTs anomalies abated.</p>	<p>Halting colony fragmentation did not limit out-planting of FoO; however, it is clear that this restricts activity. Further experimentation will be required throughout the spawning periods and during SST anomalies to more accurately resolve this “closure window” need in the future.</p> <p>Ensure documentation of the stress response of fragmentation is built into the CNP protocol to be shared with Great Barrier Reef Marine Park Authority and other parties so that this knowledge can be integrated into best practice.</p>	<p>A</p> <p>A</p>
<p>COVID-19 (March 2020 onwards) reduced tourism activities significantly on the Great Barrier Reef (as a result of international and domestic travel restrictions), and most operators had reduced activity and therefore site access.</p>	<p>All operators have a minimum number of passengers required to run financially viable tourism reef trips. Therefore, the “model” was explored whereby increased out-planting activity could be executed during these “downturns” – and therefore operators focus on stewardship activities. Despite some available funding, it was clear that in some cases, tourism numbers were still too low (and hence costs too high) for vessels to go to the reef sites. This example reinforces the need for a fund that can be accessed by tourism operators to still conduct operations (but focussed to stewardship and management) during these downturns.</p>	<p>A</p>

402 **Table 6.** Problem-solution workflows encountered during Phase 2 (Aug 2019 – Dec 2020) of
403 the Coral Nurture Program when activities were adopted by a total of 5 tourism operators.
404 Problems were discussed at quarterly meetings amongst operator owners and staff, and
405 solutions implemented thereafter. *Outlines whether problems were raised by All (A) or
406 Individual (I) operators during meetings.

407

408 4. Discussion

409 Coral propagation activities have been increasingly established worldwide yet have partly

410 been hindered by limited scalability and cost-efficiency (Bayraktarov et al. 2019; Boström-

411 Einarsson et al. 2020; Suggett & van Oppen 2022). On the GBR, the CNP has aimed to
412 overcome such limitations through the novel partnership between local tourism operators and
413 researchers, providing a means for reef stakeholders to contribute to the management of local
414 reef sites (referred to as site-stewardship). Stewardship-based practices have been accepted
415 on the GBR and elsewhere as an important aspect of resilience-based management
416 (Breckwoldt & Seidel 2012; Helsey et al. 2017; Hein et al. 2017; Emslie et al. 2020) and
417 identified as an important component of the GBRMPA's new management framework
418 (GBRMPA 2017b, 2021;). Thus, integration of coral propagation activities alongside other
419 tourism site-stewardship practices is a logical concept, and one which can be extended to
420 other regions where reef tourism is important for the local economy.

421 *4.1 CNP achievements and objectives*

422 Through a collaborative partnership between GBR tourism operators and researchers, CNP
423 demonstrated potential to upscale coral propagation through coordinated activities across
424 multiple high-value localised reef sites. Coral restoration and rehabilitation projects have
425 historically been restricted in spatial scale (Boström-Einarsson et al. 2020); however, in our
426 study, local scalability was achieved through the uptake of a consistent set of tools (e.g.
427 Coralclip[®]) and installation workflows integrated into the regular operations of different tour
428 operators and locations. The median spatial scale of reef restoration projects to date using
429 coral propagation and transplantation techniques is 100m² (Boström-Einarsson et al. 2020),
430 and whilst the scale of out-planting achieved here is of variable intensity at 14 sites (over 6
431 reefs), each site of operation is at least 100m in length (5m minimum width) resulting in a
432 collective scale of approximately 7,000m² (1.7 ha). In addition, propagation activity
433 continued to increase throughout the timeframe outlined in this study, resulting in a total of
434 >21, 000 out-planted coral fragments.

435 Improved level of scalability – which will inevitably continue as more operators and sites
436 adopt CNP workflows – through collective operation is a well-recognised facet of reef
437 restoration programs (Suggett & van Oppen 2022), and was enabled via consistent
438 monitoring, regular reassessment of standard operating procedures, and optimisation of
439 approaches through research partnerships (see also Howlett et al. 2021). Staged
440 implementation of CNP (i.e., an initial Phase 1 whereby propagation activities were
441 conducted on a smaller scale), allowed for preliminary activities to be tested (e.g. assessing
442 suitability of substrate types for Coralclip[®] deployment; Suggett et al. 2020) and further
443 identification of research questions that we addressed here. Our small-scale experiments
444 suggested that fragment source (nursery versus reef) and fragment size did not affect
445 fragment growth, survival, or attachment, which is supported by findings from similar studies
446 conducted elsewhere (Singapore; Sam et al. 2021). However, clearly survivorship extent
447 differs between sites (e.g. Hastings Reef of 70.9 – 92.9%, in comparison with 80% at Opal
448 Reef; also 85-95%, Suggett et al. 2020), thus requiring continued evaluation for all locations
449 (operations). As such, integrating evaluation procedures into routine operations is essential to
450 ensure a balance of resources supports continued upscaling of out-planting activities versus
451 research needed to further optimise survivorship.

452 Continued optimisation of the CNP model was also achieved through regular meetings with
453 operators to discuss problem-solution workflows and any key challenges found throughout
454 propagation activities. For example, CNP activities were initially conceived to
455 opportunistically propagate and out-plant routinely by diverse GBR tourism businesses;
456 however, Phase 2 – when activity was adopted across multiple operators – identified that out-
457 planting at a meaningful scale and effectiveness within business operations was often
458 preferably through intensive, targeted out-planting on allocated charters. Notably, this less
459 frequent but more intensive approach was adopted by Operators A, B and C in Phase 2 (Opal,

460 Hastings, and Mackay Reefs), and is reflected by the higher percentages of total out-plants
461 achieved at these sites. These same operators instead focussed on other regular site
462 maintenance activities during routine operations (e.g., nursery checks). Given that a goal of
463 the CNP is to enable tourism operators to utilise coral propagation tools and methods to
464 collectively contribute to local site management and stewardship, it was clear that diverse
465 activities were of collective benefit over time. In addition, diversifying out-planting
466 approaches (i.e., intensive versus opportunistic out-planting) between operators within the
467 CNP captured the trade-off between greater (faster) out-planting with lower taxonomic
468 resolution reporting versus less out-planting but capturing more species knowledge.

469 Underpinning this collective action was clear trust in operation amongst partners over time
470 despite differences in extent of activity between operators and sites. Trust is a well-
471 recognised and important factor in achieving conservation outcomes (e.g. van Putten et al.
472 2021), and one that is retained within CNP by all operators adhering to the Code of Conduct
473 (Appendix 2) with a common vision to ensure focus is on retaining World Heritage values.
474 However, it was also important that operators carried a sense of ownership of the collective
475 successes of CNP (propagation and out-planting extent), and that CNP was a credible
476 operation through research validation of reporting of key outcomes, such as out-planting
477 extent and survivorship (Sayce et al. 2013; Hein et al. 2019). Aspects therefore deemed
478 essential to the success of the CNP model were the collaboration and trust amongst tourism
479 operators and with research partners, adoption and use of simple, low-cost propagation
480 nurseries and out-planting devices (Coralclip[®]), the capacity to ‘learn by doing’ as well as
481 regular site access. Such factors are amongst those recently identified as ‘golden rules’ for
482 effective coral resotation (Quigley et al. 2022).

483 *4.2 Key challenges and solutions*

484 Upscaling CNP activity in Phase 2 – or indeed any time where new operators begin activity
485 at new sites – relied on fragments of opportunity for source coral fragments since it can take
486 up to 12 months for sufficient growth and acclimation where nurseries begin generating
487 sufficient material for out-planting (Shafir et al. 2006; Howlett et al. 2021). Such reliance
488 means coral taxa that more easily fragment (typically due to physical disturbance but also
489 biological disturbance, e.g., large parrotfish grazing, Osborne et al. 2011; McCauley et al.
490 2014) will preferentially be favoured. This will also be weighted by the abundance of any
491 given coral species at any one site. In our case, out-planting fragments of opportunity resulted
492 in preferential deployment of *Acropora* species, which did not reflect the dominant hard coral
493 genus at each site, except for Moore Reef. Such potential bias is highlighted in other coral
494 restoration projects, where 36% of all out-planted fragments to date were sourced from
495 *Acropora* species (Boström-Einarsson et al. 2020). However, this focus on *Acropora* species
496 is logical where – on the GBR – recent large scale mortality events have largely affected
497 *Acropora* species (Hoogenboom et al. 2017), resulting in a disproportionate loss in biomass
498 of this important group (Hughes et al. 2018; Ortiz et al. 2021). Future work evaluating the
499 impact of such scalable out-planting (and therefore site maintenance) is needed to fully
500 comprehend the ecological effects of high out-planted numbers but of few coral species (Hein
501 et al. 2017; Boström-Einarsson et al. 2020; Hein et al. 2020).

502

503 It is expected that operators will become less reliant on fragments of opportunity as a source
504 of out-planting fragments as coral nursery stocks increase over time. Increasing the diversity
505 of out-planted fragments by supplementing material from nursery stock (notably with non-
506 *Acroporid* species) was not possible during the first year of the project, yet tourism operators
507 noted that the well-maintained nurseries are an important conspicuous demonstration of
508 activity at reef sites and appeal to visitors. This contrasts with the out-planting at scale with

509 Coralclip[®], which is hard to differentiate from naturally established colonies given the
510 inconspicuous nature of the device (Suggett et al. 2020). Therefore, coral nurseries remain an
511 important facet of the CNP model.

512 Despite the obvious benefits of regular site access via routine tourism operations to maximise
513 cost-efficiency of CNP workflows (e.g. Suggett et al. 2019, 2020), a reliance on tourism
514 meant that propagation activities were greatly impacted by the broad-scale decline in tourism
515 due to COVID-19 and associated travel restrictions. Several operators were still able to
516 access the reef via some tourism (and complying with the evolving social distancing
517 regulations), and it enabled operators to utilise funding through the CNP to supplement staff
518 wages to focus on out-planting (or nursery) activities. Thus, integrating propagation and out-
519 planting into tourism operations has arguably provided novel stewardship options in retaining
520 or rebuilding site health, but also the capacity to re-purpose assets, infrastructure, and staff
521 during tourism downturns towards coral propagation activity (assuming such activity could
522 be financed). The ability of select stakeholders to re-purpose operations in the face of future
523 tourism downturns validates the added socio-economic value of CNP, extending impact
524 beyond that provided through adding coral into tourism sites alone (Rinkevich. 2015; Hesley
525 et al. 2017), and enhancing social resilience (sensu Cinner et al. 2009). This also
526 demonstrates flexibility within the CNP model, since the management method need not be
527 employed singularly by tourism operators. CNP methodologies may be utilised by reef
528 stewards with regular site access, such as traditional owners and groups involved in routine
529 monitoring, thus further enabling propagation activities that are not dependant on tourism.

530 *4.3 Towards a site-stewardship based management tool*

531 Enthusiasm for more diverse site stewardship tools by stakeholders has been fundamental in
532 ensuring CNP remains cost-effective, through provision of regular access to out-planting

533 sites, vessels, and experienced personnel, which in turn has been enhanced through regular
534 communication between practitioners. In addition, the CNP model compliments site
535 stewardship activities already employed by tourism operators, such as corallivore control and
536 monitoring (GBRMPA 2011; GBRMPA 2017a; GBRMPA 2021; Emslie et al. 2020). On the
537 GBR, where multiple regions are managed through a central agency (GBRMPA), the CNP
538 model can therefore in effect seamlessly integrate into a wider toolbox that involves various
539 elements of ecosystem-based, resilience focussed management (GBRMPA 2017b). Thus, in
540 the absence of involvement from a central management agency, employment of personnel
541 dedicated to effective communication between program partners would be beneficial.

542

543 Nevertheless, based on the proof-of-concept delivered through CNP adoption amongst
544 multiple operators on the GBR, it is reasonable to expect that the CNP model could be
545 incorporated into stewardship-based management practices in other regions where the reef
546 economy is sustained through tourism. Participatory research through the shared local
547 knowledge by tourism operators ensures that research outcomes benefit reef custodians
548 (Turnbull et al. 2020; van Putten et al. 2021), whilst addressing research questions pertaining
549 to efficiency and cost-effectiveness can ensure adaptation within varying locations and
550 stakeholder operations (e.g., Suggett et al. 2020). Thus, for the CNP model to be successfully
551 adopted elsewhere, we suggest a staged implementation and flexibility concerning best
552 practice to ensure the model is tailored and hence equally beneficial across diverse program
553 partner operations (capacity and sites). In our case, partner expectations were critically met
554 by mutually adhering to an agreed-upon Code of Conduct (Appendix 2), to ensure that the
555 overall aims of the CNP activity – and in effect “licence” to operate under CNP – remained
556 the same across operators; as such, any new operators wishing to adopt CNP (and so leverage
557 the collective benefits) fully understand the principles already at play. Establishing trust

558 within a mutually beneficial partnership is a key aspect of other successful stewardship
559 practices employed in other regions (Cinner et al. 2009; Breckwoldt & Seidel 2012;
560 Wongthong & Harvey 2014). We additionally recommend a focus on reporting of
561 propagation activities to continuously assess whether the aims are being met and identify
562 potential issues or bottlenecks in operating procedures. Reducing the potential loss of genetic
563 diversity also needs to be considered to ensure the retention of adaptive capacity within out-
564 planted coral populations, and can extend so far as to favour traits pertaining to heat tolerance
565 (if funding is available) (Baums 2008; Caruso et al. 2021; Camp 2022).

566

567 As a result of the capacity to operate at scale through collective activity spanning diverse reef
568 sites and industry business modes, the CNP goals are centred on retaining and rebuilding
569 coral cover and diversity at high value reef sites. As such, whilst research on coral growth
570 and survivorship provides critical information towards optimising cost-effectiveness over time
571 (Suggett et al. 2019, Boström-Einarsson et al. 2020), further data will be needed to determine
572 if these goals are being met; for example, routine ecological surveying (out-planted versus
573 control sites), and establishing time to reproduction and reproductive capacity of outplants.
574 Together, such ecological metrics capture the ecosystem service value (e.g. Hein et al. 2021)
575 and therefore reconcile cost-effective propagation and planting with recovery of ecosystem
576 service value. Support of ecological management models through continued research is a
577 indeed a widely accepted practice in other disciplines, such as fisheries and protected species
578 management (McLeod et al. 2019). In the case of CNP, the socio-economic influence of
579 propagation practices at high-value tourism sites (e.g. Spalding et al. 2017) on operators and
580 stakeholders can be explored further, thus further informing the “success” of stewardship-
581 based management.

582

583 5. Conclusions

584 We have described how adoption of coral propagation and out-planting within established
585 northern GBR tourism operations has resulted in the up-scale of coral propagation activities
586 (installation of >70 nursery frames seeded with >4,600 fragments covering >36 species and
587 >20,000 outplants of >29 species) at high-value tourism sites on the northern GBR. Whilst
588 fate-tracking the entire population of out-plants has been precluded by this scale of activity,
589 smaller focussed experiments demonstrate that high growth and survival was achieved, in
590 line with previous assessments of Coralclip[®] (Suggett et al. 2020) and coral nurseries
591 (Howlett et al. 2021). Importantly, whilst propagation and out-planting intensity varied across
592 different operators/sites, activities clearly provide economic, social, and ecological incentive
593 for the employment of site stewardship approaches by tourism operators. Growth in activity
594 over time has been enabled through a coordinated approach, identification, and resolution of
595 operational constraints by individual or all operators, and the use and deployment of low-cost
596 tools and workflows (but tailored across individual operations). Given the ease of
597 implementation, this activity has potential for broader deployment across reefs where the
598 economy is substantially dependent upon tourism industries (Spalding et al. 2017), and in
599 doing so provides further capacity for local reef stewardship. However, we urge the
600 importance in understanding how site ecologies and aesthetics are affected by the current
601 practices; for example, long term reliance on fragments of opportunity lone as the main
602 source of coral material for out-planting. Additionally, the continued success of these
603 activities will likely be impacted by future mass bleaching events, and thus does not eliminate
604 the need for urgent climate action. Therefore, tailoring propagation and out-planting practices
605 to ensure resilience to future stress events is also an obvious priority as these activities
606 continue to scale.

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