



The influence of busyness on family centred Care: an ethnography

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THE INFLUENCE OF BUSYNESS ON FAMILY CENTRED CARE: AN ETHNOGRAPHY

Short title The burden of busyness on family centred Care

Abstract

Purpose: Busyness as a construct within modern healthcare is complex and multidimensional. To date, no published studies have sought to explore the notion of busyness and its influence on a family centred model of care. This ethnographic study explored the influence of busyness on delivering family centred care and collaborative relationships.

Design and Method: An ethnography was the research design and the site was a metropolitan tertiary hospital inpatient paediatric unit in Sydney, Australia. Semi-structured interview and observation techniques were used for data collection. Ten paediatric nurses and ten parents were interviewed and 40 hours of non-participant observations undertaken. The Consolidated criteria for reporting qualitative studies was used to report the study.

Results: Three key themes were interpreted from the analysis: i) family centred care; ii) being present at the bedside; and, iii) the emotional cost of busyness.

Conclusions: The ethnography has given shape to social understandings of busyness and the complexities of paediatric nursing and family centred care. The culture of care changed in moments of busyness and transformed parent and nursing roles, expectations and collaborative care and generated internal emotional conflict.

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3 **Practice implications:** Given the increasing work demands across health systems, new
4 agile ways of working need to ensure maintenance of a family centred approach.
5 Strategies need to be developed during periods of busyness to better support collaborative
6 connections and the wellbeing of pediatric nurses and parents. At an organisational level,
7 fostering a positive workplace culture that shares a vision for family centred care and
8 collaboration are essential.
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For Peer Review

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3 **THE INFLUENCE OF BUSYNESS ON FAMILY CENTRED CARE: AN**
4 **ETHNOGRAPHY**
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7 Short title: The burden of busyness on family centred Care
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10 **INTRODUCTION**
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12 The cultural landscape within hospital environments is influenced by time constraints
13 and increased workload. Hence, busyness as a construct within modern healthcare is
14 complex and multidimensional. Perceptions of busyness are influenced by time and
15 workload and can be subjective and/or objective depending on the environment and
16 context. Exploration of the concept of nursing time was first undertaken by Jones (2010)
17 in the USA conceptualised a framework, which incorporated dimensions of physical,
18 psychological and sociological. According to Jones (2010), physical nursing time
19 belongs to the social world outside of nurse-patient relationships and provides a platform
20 for uniformity enabling standardisation and regulation of behaviour. Managers and
21 administrators govern this temporal space through nursing hours and nurse-patient ratios.
22 Psychological nursing time is internalised and relates to how the participant (nurse)
23 experiences nursing. This encompasses the shared intersubjective experiences that form
24 a sense of time and drive patterns of behaviour. The sociological form of nursing time is
25 experienced through the sequential ordering of events within the daily routines of
26 practice. Hence, the concept of nursing time contributed to the construct of busyness
27 within the nursing profession and nursing practice.
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46 Perceptions of nursing time is by feelings of not having enough time. Indeed, a lack of
47 time can have a detrimental effect on the individual themselves and nursing care
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3 practices. However, the affect that busyness has on the delivery of family centred care is
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5 largely unknown.

6 7 **BACKGROUND**

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10 Family centred care fosters a partnership approach often involving the whole family in
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12 the healthcare decision-making about a child or young person's care (Shields, 2015) and
13
14 places the family centrally, which promotes less distress and trauma for infants, children,
15
16 young people and their family. The health professional's role within a family centred
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18 care model is to consult and provide communication that encompasses open and honest
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20 dialogue with the family enabling the parent/s and pediatric consumers to lead the care
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22 (Irlam & Bruce, 2002).

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25 Family centred care is a philosophical approach to caring for sick children and their
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27 families. Towards the end of the 19th century family centred care was well recognised
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29 and accepted within paediatric acute care settings and today has been widely adopted in
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31 developed and non-developed countries (Shields, 2001; Shields et al., 2012). John
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33 Bowlby and James Robertson are credited as the pioneers of family centred care (Shields
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35 et al., 2012). Family centred care focuses care around the whole family, whereby all
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37 family members are recognised as recipients not just the sick infant, child or young
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39 people (Jolley & Shields, 2009). Health professionals who practice family centred care
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41 consider the impact of a child's admission on all family members (Shields et al., 2012).

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44 A family centred care model anticipates parents or carers active involvement with their
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46 child or young person during the hospital stay. Parent's or carers can stay with their child
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48 or young person to alleviate distress and psychological trauma to the child, young person
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50 and their family (Jolley, 2007). Further, having a parent or carer stay in hospital enhances
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3 the therapeutic relationship between paediatric nurses and family. The presence of a
4
5 parent or carer provides the optimal environment to build partnerships of care and form
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7 well-connected relationships (Shields & Nixon, 2004). These therapeutic partnerships
8
9 seek an equal partnership between families and the paediatric nurse, which enables the
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11 sharing of information, care negotiations and shared responsibilities (Coyne & Cowley,
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13 2007). A family centred care model seeks the family's perspectives and their input forms
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15 part of the clinical decision-making and defines the therapeutic relationship (Neff et al.,
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17 2003).

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20 This ethnography explores the construct of busyness within the context of pediatric acute
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22 care and how this influences pediatric nursing practice, the delivery of family centred
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24 care and the care environment.

25 26 27 **THE STUDY**

28 29 30 **AIMS**

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32 To explore a construct of busyness within a paediatric acute care setting and how this
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34 influences the therapeutic relationship between paediatric nurses and families.

35 36 37 **RESEARCH QUESTION**

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39 How do paediatric nurses and parents construct a notion of busyness within therapeutic
40
41 relationships in a paediatric acute care setting?
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43 44 45 **RESEARCH OBJECTIVES**

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47 The objectives of this study were to identify how:

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50 1. Attitudes, beliefs, and values are socially constructed and influenced by a notion of
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52 busyness for paediatric nurses and parents
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3 2. Paediatric nurses and parents perceived busyness within a paediatric inpatient unit
4 and its influence on family centred care
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6 For the purpose of this study, busyness is defined as ‘an individual perception of
7 internalised pressure created by a situation where there is a shortage of time to
8 accomplish valued work and often results in a reduced energy level’ (Thompson et al.,
9 2008, p. 542).
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14 **METHODOLOGY AND METHODS**

15 **DESIGN**

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Ethnography was the research methodology and method used for this study. Details of
methods have previously been reported (Simpson-Collins et al., 2023). This study is
reported in line with EQUATOR guidelines (Consolidated criteria for reporting
qualitative studies – COREQ),

The theoretical framework adopted for this study was ethnography. Ethnography has
evolved over time and is commonly used to explore health care settings, bringing to the
surface cultural meanings and social processes. The product of ethnography presents an
interpretation of data collected from a social setting. Ethnographic data is usually
collected through field work and interviews. Ethnographic narrative, such as realist tales,
provides an opportunity to present the voices of individuals within a social setting.

42 **STUDY SETTINGS AND SAMPLING AND RECRUITMENT**

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The study site was an acute metropolitan tertiary hospital paediatric inpatient unit located
in Sydney, Australia. The general paediatric inpatient unit (beds n=31) is divided into two
clinical areas: paediatric unit which has 24 beds and the Child and Young People Short
Stay Unit (NSW Ministry of Health, 2018).

SAMPLE

Purposive sampling was used to recruit; parents/carers and experienced pediatric nurses, knowledgeable and skilled in the care of pediatric patients, and engaged in the rituals of daily unit-based activities and parents present on the unit. A sample size of six to ten nurses was considered sufficient to achieve data saturation (Hammersley & Atkinson, 2019; Van Maanen, 2011) and, to make visible the cultural context of the setting (Musante (DeWalt) & DeWalt, 2010). Parents were considered key members of this social scene who engaged with clinicians for prolonged periods of time and had a unique perspective of this cultural setting. A sample size of six to ten parents were selected to make visible the cultural context of this healthcare setting. A sample size of six to ten was considered appropriate to enable data saturation to be reached. Recruitment was supported and facilitated by the senior managers and clinicians. Participants were aware of the purpose of the study, the researchers interests and nature of data collection.

DATA COLLECTION

Non participant observation and semi structured interview techniques were selected for data collection (De Chesnay, 2015; Fetterman, 2010; Hammersley & Atkinson, 2019) to maximise insights into the world of pediatric nursing. The lead researcher (blind review), a paediatric nurse, conducted interviews and observations in collaboration with expert qualitative researchers (blind review). Ethnographic studies demonstrate that the length of time in the field varies significantly (Whittemore et al., 2001) and so non-participant observation (20-40 hours) of nurses over a six-month period (2019), was selected as this would enable sufficient exposure to the range of phenomena.

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3 A sample size of six to ten participants was considered sufficient to achieve data
4 saturation (Hammersley & Atkinson, 2019; Van Maanen, 2011). In 2019, observation
5 periods were undertaken during morning and afternoon shifts over weekdays and
6 weekends to maximise exposure to patterns and events. Night shift was excluded during
7 observations to ensure exposure to repeated and recurrent activities during observation
8 (Spradley, 1980).
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16 Semi structured interviews, audio recorded, were conducted with nurses and parents of
17 inpatient infants, children and young people to provide opportunity to better understand
18 this social setting (Morris, 2015; Ranney et al., 2015). Interviews with pediatric nurses
19 and parents were conducted after a period of observation (25 hours) to support
20 relationship building and immersion within the field. Observation field notes informed
21 the interview schedule for both the nurses (27 items) and parents (24 items). The
22 interview duration ranged between 30 to 40 minutes with nurses interviewed, during
23 business hours, in a private room near the clinical area.
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33 Parent interviews were conducted at the bedside or in a private room on the Unit. Parent
34 interviews were determined appropriate, by clinicians, if the child was clinically stable.
35 For bedside interviews privacy was maintained by ensuring that the curtains or door was
36 closed, and a sign was put up requesting no interruptions unless urgent care was required.
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42 **DATA ANALYSIS**

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44 An iterative-inductive process was undertaken to support data analysis (blind review),
45 although transcripts were not returned to participants. The process involved moving
46 forwards and backwards from the research question to the data, which enabled a process
47 of data saturation, deep immersion and confirming and disconfirming questioning. Each
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3 fieldnote and interview was reviewed multiple times once imported into the software
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5 program NVIVOv12™. All researchers were involved in data analysis, coding and
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7 interpretation.

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9 To support analysis Brewer's (2000) ethnographic framework was used and guided by a
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11 doctoral trained expert ethnographer (blind review). The process started with
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13 descriptions of key events, people and behaviours, establishing patterns, for example
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15 looking for recurring themes and relationships between the data. Next, the coding was
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17 developed into a broader classification system of open codes to understand and explain
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19 data. At this point confirmatory and dis-confirmatory data were explored. It was
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21 important to examine all data including dis-confirmatory data such as negative cases to
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23 explain the exceptions where cases and voices diverged. In this study, the situations,
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25 cases and events that were coded as dis-confirmatory were balanced with other voices to
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27 bring clarity and a coherent understanding of this scene that would be recognisable to
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29 participants. These processes ensured that participants' perspectives were brought to the
30
31 surface and cultural nuances were not lost. Through this systematic analytical process
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33 veracity, objectivity and perspicacity was strengthened (O'Reilly, 2012). Data coding
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36 37 **ETHNOGRAPHY AS TEXT**

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40 Realist tales were the narrative style selected to provide rich detail of this social scene
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42 (Brewer, 2000; Van Maanen, 2011). Realist tales enable the participant's voice to remain
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44 at the centre of narrative thereby connecting the reader with the scene. Verbatim quotes
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46 are provided with all participants identified; for example, Interview Nurse 5. In this way
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48 the veracity of interpretation can be judged. The many voices in this ethnography
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50 strengthen the understanding of this social scene.
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ETHICAL CONSIDERATIONS

Ethical approval was granted by the Local Health District Human Research Executive Committee (HREC) a reference number provided and ratified by an academic institution. Participants written consent was attained to be observed and/or to complete an in-depth interview.

RIGOR AND REFLEXIVITY

The lead investigator was a Paediatric Clinical Nurse Consultant (CNC) who understood the language, nuances, and context of paediatric care. The lead researcher to strengthen the rigor of the study undertook pilot interviews (paediatric nurses and parents) and observations to minimise bias and become exposed to the cultural knowledge, processes, and expectations of everyday paediatric nursing. To strengthen rigor, the researchers (Blind review) established relationships with key gatekeepers who would assist to navigate this clinical setting. Deep immersion into the scene over a prolonged period of time supported the building of trust and rapport with the nurses and parents. Hence, data saturation was reached, and rich observation of natural behaviours and interactions achieved within a paediatric setting. When undertaking field notes, there was a section for personal memos that detailed reflective impressions, perceptions, patterns, concepts, analytic ideas and enabled the researcher towards a deeper understanding of the data. Undertaking in-depth interviews during the middle segment of data collection enabled the researcher to become familiar with this setting and for hunches and thoughts to emerge from the observational data.

FINDINGS

In total, 12 nurses and 10 parents agreed to participate in the study. The nurses' interviewed (Table 1) and observed (Table 2) were experienced in pediatric nursing with an average of 10 and eight years respectively. Of the 10 parents that participated in the study 80% (n=8) were female with a median age of 43 years (IQR 27) (Table 3). Three key themes were interpreted from the analysis: i) family centred care; ii) being present at the bedside; and, iii) the emotional cost of busyness.

FAMILY CENTRED CARE

For participating nurses, the culture of care was driven by a family centered care approach; meaning the care of and for the child and family was central. However, in the context of busyness, the desire to engage therapeutically with parents and the child was challenged. Instead, nurses were influenced by perceptions of busyness and reported that taking on the needs of the parent or carer, as well as the child or young person during busy times, heightened tensions and led to moral distress. Nurse 5 gives voice to these concerns.

'[When the] unit is busy and a parent or carer is concerned or stressed and you need to support them, but you're feeling busy at the time...it's one of those things that you have to make the time' (Interview Nurse 5).

Routinely for nurses, care practices were family centred and so in moments of busyness a sense of a lack of time emerged, which raised tensions for many nurse participants. However, during episodes of busyness nurses sought to find time to engage and support family members through different ways of working. For example, a few nurses spoke of

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3 not taking breaks throughout their shift to support family centred care. Within this culture
4 of care pediatric nurses were willing to care for others at the expense of self.

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7 *'If that means missing a break or something, you just make the time...and deal with the*
8 *consequences later' (Interview Nurse 5).*
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12 Nurses spoke of choosing to work through their breaks or leave late to enable completion
13 of care activities. Balancing care activities and being able to finish on time was important
14 for many nurses. However, for many nurses, busyness created a sense of exhaustion.

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17 *'I think when you're really busy you probably don't notice until you get home, and then*
18 *you think "I'm exhausted"'* (Field note observation 2, Nurse 1).
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22 The balance of work and personal life remained important in this culture of care, but
23 completing care needs were given the priority. A family centred approach drove
24 behaviour and actions to ensure care activities were complete over self-wellbeing.
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26 Despite busyness nurses were adept in seeking ways to engage with families and
27 complete the care activities within a family centred approach.
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29 30 31 32 ***BEING PRESENT AT THE BEDSIDE*** 33

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36 Perceptions of busyness altered parents' decision-making to leave the bedside of their
37 child. Routinely the majority of parents reported how they would consult nursing staff
38 on decisions that involved their child or young person and being at the bedside. This was
39 difficult during times of busyness changing their options and choices. For some parents
40 leaving their child unattended at the bedside was a considered decision. Parents would
41 weigh the unit's busyness with the needs of the child, the timing of their presence at the
42 bedside to support care activities and need to attend their own care. For parents' even
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2 short episodes away from their child created a sense of tension and brought to the surface
3 expectations of what it was to be a parent. For example,
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7 *'If he [baby] is sleeping, it's the time that I'll sneak out and go to the kitchen, clean up*
8 *my bottles, I get a biscuit. But I don't take long, not five minutes, it's really quick, 1-2*
9 *minutes then I come back' (Interview Parent 10).*
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14 During interviews, parents spoke of how busyness influenced their decision to stay or
15 leave the unit. For some parents, there was significant concern that their absence would
16 add to nurses workload;
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21 *'I wouldn't want to make their jobs any harder. I wouldn't give them something else to*
22 *do...I know they're probably busy enough as it is so I probably wouldn't have asked. Not*
23 *a reflection of their ability but more out of politeness for them' (Interview Parent 6).*
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28 Given the perceived busyness of nurses, some parents were observed to ask the pediatric
29 nurse whether it was alright for them leave;
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33 *'I did ask the nurse if it was a good time and when was a good time to go...and she said,*
34 *just go' (Interview Parent 9).*
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38 Parent decision-making about leaving the unit was not only influenced by a perception
39 of busyness and the perceived increase in nurse's workload but also about the safety of
40 their child. Parents spoke of the need to stay by the bedside to ensure the safety of their
41 child as not all members in this scene were known or wanted. One parent voiced their
42 concerns about busyness and child safety;
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48 *'I was more worried about people that I didn't know coming in to talk to him...because I*
49 *know that they might get busy...that's what I was worried about, is him being here alone*
50 *and someone saying that they are somebody but they're not that somebody...and because*
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3 *it's so open, I don't know...because we've met a lot of people, different people, someone*
4 *could walk in and tell him they're a doctor but not be a doctor...that's why I was a bit*
5 *more concerned' (Interview Parent 8).*
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9 As a result, busyness shifted expectations, altered behaviour and at times led to parental
10 resistance to ask a nurse for help and/or support. Most of the nurses expressed an
11 understanding of the importance of parents leaving their infant, child or young person.
12 Often parents had other children to care for and/or were a single parent;
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18 *'They might need to go and pick up a sibling or they might just need to go have something*
19 *to eat and it does happen' (Field note observation 11, Nurse 10).*
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23 However, nurse participants qualified the expectations of care of the child for parents
24 while they were gone. For example, most nurses explained that they would communicate
25 with the parent what they were able to provide in addition to their normal care;
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30 *'I usually ask if they're aware that I can't sit with them. If it's a baby, we'll put them on a*
31 *monitor or keep the door open. If it's a child or adolescent, I usually make sure they're*
32 *okay with it and when they'll be back' (Interview Nurse 3).*
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36 The decision of a parent to leave while supported by nurses created internal tensions.
37 There was conflict between their values and beliefs about family centred care and the
38 capacity to provide additional care in the presence of routine nursing activities. Pediatric
39 nurses perceived in the absence of a parent, children needed more assistance than the
40 delivery of routine care. There was a desire to support the parent's decision to leave the
41 unit, although when busy they felt burdened by this extra pressure.
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50 *'If it's busy you can't be in there holding a child...but if they're going to be gone for a*
51 *period of half an hour, an hour, we don't have time' (Interview Nurse 10).*
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3 In moments of busyness the care and safety of their child became challenging for parents
4 in this study. Busyness altered the care environment, the rules and rhythm of care
5 whereby parents needed to understand and navigate to reduce distress for their sick infant,
6 child and young person. During periods of busyness, parents were alert to the need to
7 advocate for their child or young person's needs, optimise safety and be adaptable to the
8 new rhythm of care that busyness drove. Indeed, parents and nurses negotiated a
9 relationship within this culture of care that defined and gave new meaning to care
10 activities and behaviours.
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19 ***THE EMOTIONAL COST OF BUSYNESS***

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22 The emotional cost of busyness was present and spoken of by many nurses. The
23 emotional cost of busyness led to the notion of 'must' provide compared with 'nice to
24 provide'. Indeed, workload and time constraints shifted nurses' priorities within this
25 setting and (re)shaped paediatric nursing;
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31 *'I probably would choose to ignore some of the signs that a parent might be getting*
32 *frustrated or pacing up and down. I'd probably just walk past them, rather than if I wasn't*
33 *so busy, I'd say, Are you okay?... I'd be more relaxed and open to offering help or seeing*
34 *what they need' (Interview Nurse 5).*
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41 The balancing of emotional tensions and busyness was evident but placed aside during
42 moments of medical urgency. Nurses were driven to provide support and care to
43 distressed families regardless of a perception of busyness;
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48 *'I would try to help that person with their other patients if they had to sit for a little bit*
49 *with the patient to chat to them or try and calm them down...I don't think it changes*
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3 *whether it's busy or quiet, just someone's difficult to deal with or not nice...it can be*
4 *upsetting sometimes (Interview Nurse 1).*
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7 During periods of busyness nurses' beliefs were challenged, and emotional tensions
8 emerged. Nurse participants viewed the provision of care as dependent on being with the
9 family and child or young person and yet busyness shifted the rhythm of care. Instead,
10 during times of busyness the focus turned to the delivery of basic care activities, which
11 were reluctantly given prioritisation over being with the family. However, all nurses were
12 aware that this elicited an emotional cost and challenged their sense of what it is to be a
13 pediatric nurse;
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22 *'That's what annoys me, is that you only have time to do the basics' (Interview Nurse 6).*
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25 Busyness shifted nursing activities towards delivery of basic care instead of being present
26 for the family. During these moments' busyness led to a clash of beliefs and for some
27 nurses they could not achieve their desired rhythm of care;
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32 *'He [baby] was screaming across the whole ward, so I was worried...but I remember*
33 *saying those words to that woman. I wish I could sit down here and care for the baby,*
34 *the sickly baby for you, you go and have a cup of tea. It's all right. But you could see that*
35 *she needed help, if there was someone that could do that' (Field note observation 5,*
36 *Nurse 2).*
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43 The emotional impact of not being able to provide their expected pediatric nursing care,
44 created a sense of personal conflict for many nurses which was observable to many
45 parents. For some parents, the change in nurses' behaviour during periods of busyness
46 contributed to the breakdown in the parent-nurse relationship;
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3 *'[The nurse was] a little bit more direct, not as patient as others. I still think she was*
4 *doing her job. But I think I was less likely to build a relationship with her than the others.*
5 *And then when I saw her today, I still had that clouding me a little bit. But then last night*
6 *for example, I didn't really get that feeling from her again, maybe she was having a bad*
7 *day. At the time it just prevented me from building a relationship with her. I think that*
8 *was a combination of me being quite emotional and over-tired as well...because [patient*
9 *name] was crying constantly all night' (Interview Parent 6).*
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18 The family-nurse relationship was a shared experience. However, busyness impacted on
19 the interactions between the nurse and parent and an emotional clashing of expectations
20 could undermine the expected rhythm of care;
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24 *'Everyday they [nurses] are busy and I notice when he needs to take the medicine.*
25 *Sometimes they are a bit late because they are with another patient. I understand, but*
26 *last night they were late for one hour to give him the medication...it's hard but I*
27 *understand, I know that there are not many of them and they busy and yesterday they had*
28 *someone really sick. He was a priority so I understand' (Interview Parent 10).*
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36 Parents also experienced the emotional cost of busyness; negative emotions,
37 dissatisfaction and frustration would emerge. The feelings of frustration infused nurse-
38 parent interactions. Yet when parents declined having a nurse undertake activities, an
39 emotional cost for parent and nurse appeared to surface. The emotional cost of busyness
40 was exacerbated during these times;
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46 *'If you come with the antibiotics, [the parent says] can you give it later, he is sleeping. I*
47 *say it has to be every six hours... it is difficult because if they say can you come back in*
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3 *30 minutes he has just gone to sleep now, then you have to stick to that 30 minutes*
4 *whether you've got time or not' (Field note Observation 5, Nurse 2).*
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7 Busyness led to pediatric nurses and parents re-negotiating their relationships. Busyness
8 brought to the surface an emotional cost to nurses and parents that influenced behaviour
9 and jeopardised relationships in this setting. Busyness shifted how care was delivered by
10 pediatric nurses and shaped how this care was received and perceived by families.
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15 **DISCUSSION**

16 **STRENGTHS AND LIMITATIONS OF THE WORK**

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18
19 The strengths of this ethnography include the methodological approach, which enabled
20 the exploration of social interactions, social processes, perceptions and cultural norms
21 embedded within care practices. Ethnography enabled the gathering of rich data from the
22 differing viewpoints and deep immersion into the scene over a prolonged period of time.
23 Data saturation was reached, and rich observation of natural behaviours and interactions
24 achieved within a pediatric setting.
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34 There are a number of limitations, which should be considered for this study. Sampling
35 bias may be present given the small sample size and single site. Male pediatric nurses
36 and fathers were under-represented in this study and therefore, sex-specific differences
37 were not explored. Some voices were silent in this setting, which may have led to a
38 different interpretation.
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45 **RECOMMENDATIONS FOR FURTHER RESEARCH**

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47
48 The ethnography highlighted how the construct of busyness influenced therapeutic
49 relationships between paediatric nurses and parents and challenged communication
50 processes. Further research is recommended to explore a communication framework that
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1
2 supports and/or improves authentic engagement between paediatric nurses and parents.
3
4 The framework needs to address the complexities of busyness and enhance the space
5
6 required to build therapeutic relationships.
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10 Research is needed to determine the influence of role negotiation, active parental
11
12 participation including expectations and ways of working that better support a family
13
14 centred care during periods of busyness. Future research also needs to explore the
15
16 perspectives of children and young people and their notion of busyness. Children and
17
18 young peoples' voices are important and future research should explore strategies that
19
20 could improve practice and relationships within a family centred care model.
21

22 **IMPLICATIONS FOR POLICY AND PRACTICE**

23
24
25 Implications for policy and practice include fostering a positive workplace culture that
26
27 shares the same values and vision for family centred care and the wellbeing of paediatric
28
29 nurses should form part of a service plan. Policy needs to facilitate resources to reduce
30
31 the fluctuations of busyness such as: reliable volunteers that could assist and emotionally
32
33 support families during hospitalisation. Policy should be developed that provides best
34
35 practice standards on effective teamwork and resource led strategies in paediatric acute
36
37 care. Increasing the coping abilities of paediatric nurses during stressful busy situations
38
39 would enable nurses to work more efficiently and promote self-well-being. Policies need
40
41 to enhance parent orientation to the ward, shared expectations of care and role
42
43 responsibilities to better support the therapeutic relationship.
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46
47 The study identified that busyness affected family centred care and how nurses struggled
48
49 to balance the needs of all ward patients. The inability to being present at the bedside or
50
51 position the family at the centre of care elicited emotional conflict between a nurse's
52
53

1
2 workload, the delivery of care and finishing on time. Within the literature, perceptions of
3 busyness shift the centre of care away from patients and families towards a nurse-centred
4 care focus. Hence this reduced a nurse's capacity to establish well-connected
5 relationships with families (Livesley & Long, 2013; Simpson-Collins et al., 2023).
6
7 Routinely the presence of a parent or carer at the bedside provided opportunity for nurses
8 to build partnerships of care and form therapeutic relationships (Shields & Nixon, 2004).
9
10 However, busyness reduced within practice any sense of time for active engagement at
11 the bedside. Workload elicited time constraints and gave shape to a sense of busyness
12 thus changing the rhythm of work (busyness). For nurses and parents' busyness defined
13 a temporal perception of time loss and compromised a family centred care approach
14 (Alomari et al., 2018; Vinckx et al., 2018).

15
16 Within practice periods of busyness led to nurses recognition of parental support which
17 assisted to reduce the nurse's workload. The finding that parents actively support busy
18 nurses while needing to balance their own expectations and advocacy roles is supported
19 in the literature (Beach, 2001; Blower & Morgan, 2000; Darbyshire, 1994). Parents put
20 their child's or young person's needs before their own (Hallström et al., 2002) adding to
21 the complexity of hospitalisation. Additionally, busyness led to parents experiencing a
22 reluctance to leave the ward preferring to remain close to their child; to be a safety net
23 and indeed that they provided the best security for their child. Similarly, recent studies
24 undertaken in paediatric settings have found that parental perceptions of safety increased
25 their need to oversee care (Cox et al., 2013; Rosenberg et al., 2016; Shala et al., 2019).

26
27 Experiences of parental stress during the hospitalisation of a child, is well recognised
28 (Aarthun & Akerjordet, 2014; Hallström et al., 2002). Importantly, parental involvement
29 in care and perceived responsibility of care was found to be one of the biggest stressors

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2
3 for parents (Power & Franck, 2008). In this ethnography the wellbeing of parents was
4
5 compromised by the requirement to adhere to social rules, sleep deprivation and
6
7 hypervigilant advocacy. Parental needs and wellbeing were woven around the needs of
8
9 their child or young person. During periods of busyness in the hospital setting strategies
10
11 to reduce parental burden need to be considered (Rosenberg et al., 2016; Shala et al.,
12
13 2019). Further research is needed to explore parents needs and wellbeing.

14
15
16 The ethnography identified that busyness affected the emotions of nurses. Time
17
18 constraints and increased workload were reported to burden nurses and bring to the
19
20 surface stress, fatigue and a reduced ability to provide emotional support to families.
21
22 Busyness can elicit a stress response from nurses (Govasli & Solvoll, 2020). This finding
23
24 is supported by other authors who identified that busyness (increased nursing workload,
25
26 experiences of feeling rushed, exhaustion and emotional conflict) led to perceptions of
27
28 stress (Berger et al., 2015). The emotional impact of not being able to provide expected
29
30 nursing care, created a sense of personal conflict for many nurses that surfaced within
31
32 their behaviour, interactions and care delivery. Researchers have identified that the
33
34 capacity for moral agency when perceptions of busyness emerge can result in distress
35
36 and ethical insensitivity (Govasli & Solvoll, 2020; Haahr et al., 2019; Storaker et al.,
37
38 2016). These dimensions can elicit ethical challenges, which may inhibit a nurse's ability
39
40 to provide person or family centred care (Haahr et al., 2019; Storaker et al., 2016).

41 42 43 **CONCLUSION**

44
45
46 Busyness was a temporal construct that influenced pediatric nurse and parent behaviour,
47
48 the therapeutic relationship and a sense of safety and wellbeing. Fostering a positive
49
50 workplace culture in the presence of busyness was challenging and compromised a
51
52 family centred care model. Busyness altered communication patterns within partnerships

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3 and raised perceptions of time constraints. Given increasing work demands across health
4
5 systems new agile ways of working need to ensure maintenance of a person/family
6
7 centred approach. Future research needs to explore strategies that support collaborative
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9 connections during periods of busyness to optimise the wellbeing of pediatric nurses and
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11 parents.
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TABLE 1: PAEDIATRIC NURSE OBSERVATION CHARACTERISTICS

Demographics	N	(%)	Median (Interquartile range)
Gender			
Female	6	(86)	
Male	1	(14)	
Age (years)			36 (23)
Participants nursing role			
Clinical Nurse Specialist grade 1	3	(43)	
Registered Nurse	3	(43)	
Endorsed Enrolled Nurse	1	(14)	
Education			
Master's Degree	2	(29)	
Postgraduate Diploma	0	(0)	
Postgraduate Certificate	2	(29)	
Bachelor's Degree	2	(29)	
Endorsed Enrolled Nurse Diploma	1	(13)	
Years in Nursing			14 (22)
Years in Paediatric Nursing			10 (22)
Years in Study Setting			5 (18)

TABLE 2: PAEDIATRIC NURSE INTERVIEW CHARACTERISTICS

Demographics	N	(%)	Median (Interquartile range)
Gender			
Female	9	(90)	
Male	1	(10)	
Age (years)			34 (23)
Years in Nursing			11 (22)
Years in Paediatric Nursing			8 (22)
Years in Study Setting			5 (18)
Participants nursing role			
Nurse Unit Manager	1	(10)	
Clinical Nurse Educator	1	(10)	
Clinical Nurse Specialist grade 1	3	(30)	
Registered Nurse	4	(40)	
Endorsed Enrolled Nurse	1	(10)	
Education			
Master's Degree	3	(30)	
Postgraduate Diploma	1	(10)	
Postgraduate Certificate	2	(20)	
Bachelor's Degree	3	(30)	
Endorsed Enrolled Nurse Diploma	1	(10)	

TABLE 3: PARENT PARTICIPANT CHARACTERISTICS

Demographics	N	(%)	Median (Interquartile range)
Gender			
Female	8	(80)	
Male	2	(20)	
Parent's age (years) (n=9)			43 (27)
Parent's country of birth by continent			
Australia	4	(40)	
Oceania	3	(30)	
Europe	1	(10)	
Africa	1	(10)	
South America	1	(10)	
Marital status			
Married or Defacto	8	(80)	
Single	2	(20)	

Consolidated criteria for reporting qualitative studies (COREQ): 32-item checklist reported

No	Item	Guide questions/description
Domain 1: Research team and reflexivity		
Personal Characteristics		
1.	Interviewer/facilitator	Which author/s conducted the interview or focus group? <i>reported</i>
2.	Credentials	What were the researcher's credentials? <i>reported. PhD,</i>
3.	Occupation	What was their occupation at the time of the study? <i>reported</i>
4.	Gender	Was the researcher male or female? Authors female
5.	Experience and training	What experience or training did the researcher have? <i>reported</i>
6.	Relationship established	Was a relationship established prior to study commencement?
7.	Participant knowledge of the interviewer	What did the participants know about the researcher? e.g. <i>personal goals, reasons for doing the research</i> <i>reported</i>
8.	Interviewer characteristics	What characteristics were reported about the interviewer/facilitator? <i>reported</i>
Domain 2: study design		
Theoretical framework		
9.	Methodological orientation and Theory	What methodological orientation was stated to underpin the study? <i>ethnography</i>
Participant selection		

reported

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10. Sampling	How were participants selected? <i>purposive,</i>
11. Method of approach	How were participants approached?. <i>face-to-face,</i>
12. Sample size	How many participants were in the study? <i>reported</i>
13. Non-participation	How many people refused to participate or
dropped out? Reasons? Setting	<i>reported</i>
14. Setting of data collection	Where was the data collected? <i>hospital</i>
15. Presence of non-participants	Was anyone else present besides the participants and researchers?
	<i>reported</i>
16. Description of sample	What are the important characteristics of the sample? <i>reported</i>
Data collection	
17. Interview guide	Were questions, prompts, guides provided by the authors? Was it
	<i>pilot tested? reported</i>
18. Repeat interviews	Were repeat interviews carried out? <i>None</i>
19. Audio/visual recording	Did the research use audio or visual recording to collect the data?
	<i>Audio recording - reported</i>
20. Field notes	Were field notes made during and/or after the interview or focus
	<i>group? reported</i>
21. Duration	What was the duration of the interviews or focus group? <i>reported</i>
22. Data saturation	Was data saturation discussed? <i>Yes</i>
23. Transcripts returned	Were transcripts returned to participants for comment and/or
	<i>correction? No reported</i>
Domain 3:	
analysis and	
findingszData	
analysis	
24. Number of data coders	How many data coders coded the data?
25. Description of the coding tree	Did authors provide a description of the coding tree? <i>No</i>
26. Derivation of themes	Were themes identified in advance or derived from the data?
	<i>Derived from data reported</i>
27. Software	What software, if applicable, was used to manage the data?
	<i>reported</i>
28. Participant checking	Did participants provide
feedback on the findings? Reported no	
29. Quotations presented	Were participant quotations presented to illustrate the themes /
	<i>findings? Was each quotation identified? participant number reported</i>
30. Data and findings consistent	Was there consistency between the data presented and the
findings? yes	
31. Clarity of major themes	Were major themes clearly presented in the findings? <i>Yes</i>
32. Clarity of minor themes	Is there a description of diverse cases or discussion of minor
themes? No	
