# Towards an M-banking framework for rural SMEs in Bangladesh

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## Abstract

This research aims at discovering factors which impact on the intention of rural SME owners and managers to adopt m-banking in Bangladesh. Over the last ten years, a wide spectrum of m-banking frameworks has emerged that offers new insights into the adoption and acceptance of m-banking. However, m-banking has still not been extended to rural Bangladesh. To fill the gap this research surveyed 550 SMEs owners/managers in four rural villages. The result indicates that poor banking facilities, cost, credibility, gender, education and SME category are the main factors that significantly influence the intention to adopt m-banking. The analysis introduces three factors which have been largely overlooked in prior literature. The study broadens our understanding of m-banking and provides insights into developing m-banking strategies in Bangladesh. This research will be of potential value in accelerating the development of m-banking in Bangladesh.

Keywords: M-banking framework, Virtual banking, Individual perception, User studies

## Introduction

There is growing impetus in Bangladesh among government, banks and mobile telecommunications organizations (MTOs) to adopt m-banking for the "unbanked" population. The rural small and medium enterprises (SMEs) are part of this unbanked sector deprived of sophisticated banking facilities while playing a major role in the economy of the country. Some research studies in other parts of the developing world have established mobile banking (m-banking) as a suitable banking system for SMEs (Bångens & Söderberg 2011, Kumar et al. 2011).

Despite the huge potential of m-banking in Bangladesh, not much research effort has been devoted in this area. To date, all the attempts are technology-led (Mousumi & Jamil 2010) and include business models but exclude social models. The availability of the service alone does not ensure that customers will adopt the service. Predicting consumers' intention is important. It is also important to consider the technological, contextual and social perspectives on which m-banking adoption depends (Bankole 2011; Daud et al. 2011; Kadušić et al. 2011; Min et al. 2011; Yang 2011). Thus it is necessary to understand the m-banking drivers, inhibitors, risk, satisfaction and usability factors for Bangladeshi people. Failure to understand any one of the factors may result in failure to capitalize on the benefits of m-banking. For Bangladesh, the failure could be severe: a step backward.

To fill the current gap, this study investigates a customer perspective framework for rural SMEs in Bangladesh. The research is being undertaken at the right time as it is expected to support the national policies, such as Millennium development goal 2015 and the National IT Policy 2009 undertaken in Bangladesh. This research is significant to the SMEs, banks, MTOs in Bangladesh. It contributes greatly to the understanding of how to deliver better financial services for rural SMEs in Bangladesh using m-banking.

### **M-banking frameworks and factors**

Over the last ten years, a wide spectrum of m-banking frameworks has emerged in various countries. The frameworks are pivotal for the explanation of the factors and determinants of m-banking (Brown et al. 2003). The frameworks include consumer, technical, social, and security perspectives. The frameworks apply Information Systems (IS) adoption theories to explain the individual's preference and reaction. The most popular are the classic Diffusion of Innovations Theory (Roger 1995), Technology acceptance model (TAM) and the extended TAM (Davis 1989), the Theory of planned behaviour (TPB) and the Unified Theory of Acceptance and Use of Technology (UTAUT) (Venkatesh et al. 2003) and Planned Behaviour (Taylor & Todd 1995). These theories concentrate on individual needs, user characteristics, and consumer behaviour and describe sociological factors (Donner 2008). Bankole and Cloete (2011), Daud et al. (2011) and Kadušić et al. (2011) have used IS theories in developing an m-banking framework. In some cases, the researchers extended the actual model or combined two models to explain the possible adoption and acceptance patterns (Tobbin 2009). However, Luarn and Lin (2005) identify volitional elements of TAM as a limitation and added two new constructs from TPB in addition to the factor perceived credibility.

The latest m-banking frameworks have more dimensions and variations of factors. For example, adoption is tested mixed with satisfaction (Jia-bao 2011), social cognitive factors (Ratten 2011), cost-benefit perception of adoption (Shen et al. 2010), trust transfer from online to M-banking (Wei 2011), usability comparisons between SMS banking and Interactive Voice Response (IVR) (Peevers et al. 2011). A most recent m-banking framework examines the individual's entrepreneurial adoption decision to use m-banking (Ratten 2011). Some research even test religious belief on m-banking adoption (Amin 2011).

Despite the fact m-banking frameworks have been developed using data from two different countries (Bankole & Cloete 2011; Laukkanen & Cruz 2012); research indicates that m-banking frameworks are highly contextual. Factors have varied effects in different regional contexts. Amin et al. (2008) report that perceived ease is an m-banking factor in Malaysia, while Daud et al. (2011) find no significant relationship. There is therefore a need, to understand the adoption drivers, motivators and the factors of the users in each specific country.

Despite the growing interest in the m-banking worldwide, there is little research being done in mbanking in Bangladesh. Some research efforts in Bangladesh are identified that are from customer perspectives and from technology perspectives (Ahmed et al. 2011; Dewan & Dewan 2009; Mousumi & Jamil 2010). However, the customer perspective research studies are city based; rural settings are ignored (Ahmed et al. 2011; Dewan & Dewan 2009). Thus, this research is one of the earliest attempts to examine m-banking in a rural Bangladesh setting.

### **Research question and hypothesis development**

The research will provide an answer to this question: what factors influence the intention of rural SMEs in Bangladesh to adopt an m-banking service? To answer the question, this paper reports on a survey among rural SMEs in Bangladesh. The questionnaire was administered in a face-to-face setting to understand the mindset of the people and to overcome any literacy difficulties.

## Hypothesis development

This research is established on the premises of IDT, TPB, TAM, and the m-banking framework by Luarn and Lin (2005). The paper considers the factors reported in several related works, such as factors of perceived usefulness, perceived ease of use, perceived credibility, perceived risk, cost and demographics. However, this research also contributes to the body of knowledge by introducing three new factors which impact on the intention to adopt m-banking, namely banking satisfaction, m-banking advantages for SMEs and SME business type. These factors are rarely

mentioned in prior studies. The factors which were considered in this study and the hypotheses which relate to them are listed as follows and summarized in Figure 1.

#### **Banking status**

M-banking is growing fastest and furthest in developing countries as traditional bricks-and-mortar banking excludes the poor and rural citizens in these countries. In m-banking research this variable is not often considered, except by Bångens and Söderberg (2011) and Brown et al. (2003). In Bangladesh the rural SMEs are deprived of a banking facility. This can be one of the reasons for m-banking adoption in Bangladesh. The research thus includes the hypothesis:

H1: Poor banking facilities for SME owners/managers will lead to a higher intention to adopt mbanking

## **Relative advantages for SMEs**

Taylor and Todd (1995) define relative advantage as the benefits a service offers over previous ways of performing the same task (Brown et al. 2003). Previous studies suggest that m-banking offers additional value over traditional banking: for example, it allows customers to bank and make purchases wherever they are located and at any time of the day or night (Brown et al. 2003; Tobbin 2009; Riquelme & Rios 2010; Jia-bao 2011). For rural SMEs, m-banking can offer easy payment, effective management and convenient banking. This form the basis for the following hypothesis:

H2: The greater perceived advantages of m-banking will lead to a higher intention to adopt mbanking by rural SMEs.

#### Perceived usefulness

Usefulness is the ability to enhance performance using a particular system (Davis 1989). Perceived usefulness has a significant effect on m-banking adoption (Daud et al. 2011; Luarn and Lin 2005; Min et al. 2011; Tobbin 2009). Rural SMEs will adopt m-banking if the users find the service useful in saving banking time, increasing productivity, or enhancing effectiveness. The research presents a hypothesis:

H3: The higher perceived usefulness of m-banking will lead to a higher intention to adopt m-banking.

#### Perceived credibility

Perceived credibility refers to the security and privacy concerns of the users. New users of an electronic system may have concerns with the unsanctioned intrusions or outflows of personal information. Customers may have a fear of lack of security and unnecessary intrusion by the system (Daud et al. 2011; Luarn and Lin 2005). Online transactions are new in Bangladesh, so it is important to know SME owners/managers' concerns about divulging banking information online. Hence the research posits:

H4: Perceived credibility of SME owners/managers will have a positive effect on the intention to adopt m-banking

#### Perceived ease of use

To capitalize on the benefits of m-banking, it has to offer easy use of the system. Davis (1989) defines ease of use as the degree to which a person believes that using a particular system would be effortless. In m-banking, empirical results illustrate that perceived ease of use is related to the intention of acceptance of m-banking in non-users (Luarn & Lin 2005; Lin 2011; Min et al. 2011). This research includes the hypothesis:

H5: Perceived ease of use of m-banking will have a positive effect on the intention to adopt mbanking in rural SMEs.

## Perceived risk

Risk is at the centre of all banking transactions. Risk is defined as a consumer's belief about potential uncertainty (Tobbin 2009). Customers' perceptions of uncertainty in the areas of finance, performance, privacy and time are barriers to m-banking (Anus et al 2011; Brown et al 2003). Risk may have the most significant negative impact if the users do not have prior experience of electronic transactions (Tobbin 2009). The hypothesis is presented below:

H6: SME owners/managers' greater perceived risk of m-banking will have a negative impact on the intention to adopt.

#### Perceived cost

In m-banking, some costs are associated with the service, such as traffic billing, commission charges and flat fees. The price has an effect on the motivation to accept or reject the service but also perceptions of price are important for customers who have not yet tried the service (Luarn & Lin 2005; Yao & Zhong 2011). Therefore, a hypothesis is included:

H7: Perceived financial cost will have a negative effect on the intention to adopt for SME owners and manager.

### Demographic and socioeconomic factors

Some researchers have predicted that m-banking adoption is related to an individual's demographic status, such as gender, age, education and income (Laukkanen & Cruz 2012). The following hypotheses are based on these factors:

H8: Gender of the SME owners/managers will have an effect on the intention to adopt m-banking.

H9: Age will have an effect on the intention to adopt m-banking.

H10: Level of education will have an effect on the intention to adopt m-banking.

H11: Occupation will have an effect on the intention to adopt m-banking.

H12: Income will have an effect on the intention to adopt m-banking.

H13: Business type of the SME will have an effect on the intention to adopt m-banking.

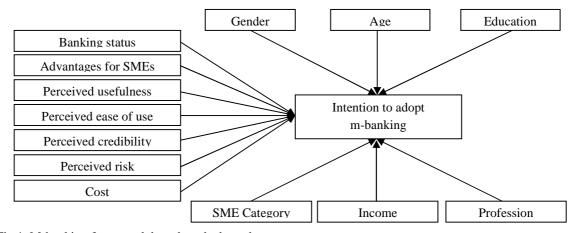


Fig 1. M-banking framework based on the hypotheses

## **Research methodology**

This research design is descriptive and was conducted using a quantitative method. A survey was administered to rural SMEs in Bangladesh. The research focused on enterprises in the rural Bangladesh having assets of Taka (Bangladeshi currency) 15 million to 200 million and/ or a maximum 150 employees. In this research, m-banking is defined as performing balance checks, account transactions, payments, transfers, etc. using a mobile phone. M-banking can be either for existing banking customers or for the new unbanked customers. The dependent variable is the intention to adopt m-banking. Traditionally intention is measured using a Likert scale, but the intention can also be measured dichotomously (Ajzen & Fishbein 1969). In this research the dependent variable has three possible outcomes: intentional, indecisive and unintentional. The intentional category has expressed to use m-banking service as soon as the service becomes available to them and the unintentional category has no intention to use the service at the moment.

## Selection of villages and survey participant

The survey was conducted in four villages in the Ganbandha district of the Rajshahi division of Bangladesh. The villages provide a microcosm of rural Bangladesh. Like other villages, agriculture provides the main source of livelihood. SMEs provide the second source of income (Davis et al. 2010). Like the country as a whole, the villages are predominantly Muslim with a Hindu minority (Schendel 2009). The villages are not close to any big cities. So the urban influence has little effect on the villages. The only unusual thing is that the district is considered among the poorest in Bangladesh. However, this was a main reason for selecting these villages.

SME owners/managers who had a mobile phone or had an intention to buy a mobile phone were included in the survey. The research undertook a purposeful selection of SME owners/managers which provided a balanced and representative sample. SMEs were heterogeneous in terms of type and size. Some participants had a bank account and some were from the cash economy. Some were educated, some semi-educated and some uneducated. Both male and female participants were included. The research surveyed 550 SMEs owners and managers. The large sample size reflects a growing concern that m-banking implementation should be founded on larger numbers of participants than is often the case in many published studies (Donner 2008).

#### Developing and Pre-testing the questionnaire

The researcher prepared an initial survey questionnaire based on the hypotheses. The survey questionnaire was then pre-tested by a group of IT professionals, bank officers and Telco officials. The participants were given the questionnaire in both English and the Bangla language. The pre-testing helped the researcher to gauge the clarity of questions, to understand whether the instrument was capturing the desired phenomena and to verify if any important variable was not being omitted. Feedback served as a basis for correcting, refining and enhancing the survey questionnaire. Changes were made and several iterations were conducted.

## The pilot study

A pilot survey was conducted in August 2011 in the business union office of a village namely Lakxipur to test the survey instrument in terms of its wording, the sequence of questions and the layout of the questions. It also allowed the researcher to gain familiarity with the participants. In this research 28 participants were invited to do the pilot study. They were given the questionnaires in Bangla: 18 participants returned them without any problem, which represents a rate of 71%. The respondents identified problems with the wording of the questionnaire, which resulted in further changes, as well as the participants' unfamiliarity with the Likert-scale system.

#### Final survey instruments and the scale of measurement

The final survey was in the native language and had four sections: current banking status, mobile phone usage, the perception of m-banking factors and the demographic questions. Participants had to tick the appropriate answer/s for three sections (banking, mobile phone and demographic). But the participant's perceptions of m-banking factors were collected using a five-point Likert-type scale. The demographic questions for this research were placed at the end as it was considered better to keep participants' minds on the purpose of the survey at the beginning. There was no technical jargon or difficult words in the questions, and closed ended questions were used. This helped the respondents to make their decision quickly when answering. In each question, a space was given in case the participant had something to add in their own word.

### The survey process

The survey was conducted in two phases. In the first phase, the educated SMEs who had shown strong interest in the research and had a previous understanding of surveys were identified. The researcher gathered 5-10 participants and briefed them about the procedures. This gave an opportunity for any questions from the participants to be answered to establish clarity. In the second phase, the participants comprised the uneducated/semi-educated, less enthusiastic SME owners/managers, and female entrepreneurs. The researcher visited their shops and workplaces and administered the survey. The shortage of time, unawareness of the research process, personal issues and illiteracy were identified as some reasons that inhibited them to participate in the survey in the first phase. In the situation where the participants had no reading and writing ability, the researcher asked the questions orally and recorded the answer/s.

## **Research result**

The survey data were analysed by statistical software SPSS version 17. Descriptive statistics are represented by frequency, percentages and cross-tabulations.

#### Demographic Data

The gender distribution indicates that males (86%, compared to 13% female) were dominant in the survey (Table 1). Among the participants, 26-30 years age group (27%) was the highest and 51+ group (9%) was the lowest. Only 34% participants had below primary education level and 36% had gone to high school. The participants covered a heterogeneous selection of SMEs. According to income, 251 participants earned below 5000 Taka, equivalent to AU\$ 60 per month. Among the survey participants 90% owned a mobile phone and 6.6% users did not own any mobile phone but used other's mobile phone.

The banking status (Table 1) reveals that 16% of the survey participants were unbanked and lived on the cash economy. Another 17% did not have any business account and used a personal bank account for business purposes. With their banking arrangements, 44% participants were dissatisfied, 40% satisfied and 15% did not comment on their banking.

It is encouraging that 47.6% of the survey participants already know about m-banking. This is due to the huge advertising campaign of m-banking providers in Bangladesh. The statistics of intention to adopt of m-banking is also impressive. Among the 547 accepted responses, 66% participants (N=363) were intentional, 30% participants (N=163) were indecisive and only 4% (N=21) were unintentional regarding their potential use of m-banking.

## Hypothesis testing

Multinominal Logistic Regression (MLR) was used in the analysis since the dependent variable is a trichotomous variable (intentional, indecisive and unintentional). The presence of a relationship

between dependent and independent factors is based on the statistical significance of the final model chi-square. In this analysis (Table 2), the distribution reveals that the probability of the model chi-square (66.974) was 0.000, less than the level of significance of 0.05 (i.e. p<0.05). Thus the result suggests a statistically significant relationship between independent factors, banking satisfaction (p=0. 001<0.05), perceived credibility (p=0. 000<0.05) and cost (p=0. 009<0.05) and the dependent variable.

The proportional by chance accuracy rate is computed by squaring and summing the marginal percentages in each group  $(0.038^2 + 0.298^2 + 0.663^2 = 0.529)$ . The proportional by chance accuracy criteria is 65.5% (1.24 x 52.9% = 65.5%). The classification accuracy rate is 68.6% which is greater than the proportional by chance accuracy criteria of 65.5%. The criterion for classification accuracy is satisfied.

Factors		Frequency	Percent
Gender	Male	478	86.9
Gender	Female	72	13.1
Age	>=18	10	1.8
	19-25	120	21.8
	26-30	149	27.1
	31-35	95	17.3
	36-40	60	10.9
	41-50	64	11.6
	51+	49	8.9
Occupation	Manager or employee	64	11.6
	Owner	486	88.4
Education	Below Primary	186	33.8
	SSC	188	34.2
	HSC	133	24.2
	College/University	40	7.3
Earnings in Taka	>= 5000	251	45.6
	5001 to 10000	212	38.5
	10001 to 20000	70	12.7
	20001 to 40000	14	2.5
	40001+	1	.2
	Yes I have a mobile phone	494	89.8
	No, but I use others mobile phone	36	6.5
Mobile phone ownership	No, But I wish to buy a mobile phone	12	2.2
Mobile phone ownership	No, cause I cannot afford a mobile Phone	3	.5
	I do not wish to buy mobile phone	2	.4
	Others	3	.5
Banking	Unbanked	115	15.4%
	Owner's personal account is used in business	87	11.7%
	Bank with government bank	158	21.2%
	Bank with private bank	65	8.7%
	Bank with post office	7	0.9%
	Bank with NGO	311	41.7%
	Other type of accounts	3	0.4%
	Dissatisfied	241	43.8
Comments on banking	Don't know	84	15.3
C	Satisfied	221	40.1

Table 1: Demographic data

Table 2, parameter estimates of MLR compares the effect of each variable on three groups, intentional, indecisive and unintentional. The independent variable banking satisfaction is significant in distinguishing the unintentional and intentional category (0.002 < 0.05). A one-unit increase in the variable banking satisfaction is associated with a 0.789 decrease in the relative log odds of being in unintentional versus intentional. Banking satisfaction also plays a role in segmenting the unintentional and indecisive category (0.005 < 0.05).

The independent factors credibility (p=0.000) and cost (p=0.006) are found differentiating the indecisive and intentional category. The parameter estimates also inform that each unit increase in credibility, the odds of being in the group of indecisive decreased by 25% (0.749 – 1.0 = -0.251). For each unit increases in cost, the odds of being in the indecisive group increased by 32.5% (1.325–1.0 = 0.325). This indicates that survey respondents who perceive m-banking is costly are more likely in the indecisive group, rather than in the intentional group.

Category	The	Factors	В	Sig.	Exp(B)	95% Confidence	
	reference					Interval for Exp(B)	
	category					Lower	Upper
						Bound	Bound
Unintentional		Banking Satisfaction	789	.002	.454	.273	.758
Indecisive	Intentional	Credibility	564	.000	.569	.432	.749
		Cost	.165	.006	1.179	1.049	1.325
Indecisive	Unintentional	Banking Satisfaction	.737	.005	2.091	1.245	3.512

Table 2: Hypothesis testing by comparison using multiple logistic regressions

(Only significant variables are shown for space consideration)

Non-parametric techniques such as Chi-square test are ideal when the dependent (Intention to adopt m-banking) and the independent factors (gender, age, level of education, occupation, income and SME category) are both categorical. In this research the Chi-square test results suggest that the age (p=0.656), occupation (p=0.228) and income (p=0.731) have no effect on the intention. But gender (0.000), education (0.001) and SME category (p=0.000) have a significant effect on the intention. It is found using SPSS crosstab that participants running a small tea stall, tobacco shop or Riksaw show a lower intention to adopt m-banking.

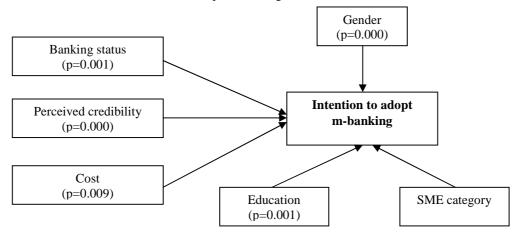


Fig 2. M-banking framework based on accepted hypotheses.

## Discussion

The survey results help us to broaden our understanding of m-banking in Bangladesh. First of all, this survey demonstrates that mobile phones are the technology of choice of the SME owners/managers. Mobile phone ownership is much higher than private ownership of home phones or computers in the surveyed area. Only 7 participants were found to have access to a computer. Also their income indicates that buying a computer is costly for them. So m-banking has a greater chance to include rural and poor citizens. An important finding regarding their mobile phone usage is that, interoperability of m-banking between the mobile networks is important as multiple SIM usage is common.

The age distribution indicates that a wide range of age categories are engaged in SME business in rural Bangladesh. This implies that m-banking providers have a chance to offer the service to all ages. Moreover, the chi-square test reveals that age is not a factor in the intention to adopt m-banking. However, gender and education are two identified demographic factors that are associated with m-banking adoption. Laukkanen and Cruz (2012) and Riquelme and Rios (2010) also have identified the effect of gender on m-banking adoption.

Moreover, this research shows an alarming issue that unbanked and dissatisfied banking customers do not have the intention of adopting the service. M-banking providers have to think how they can make this service attractive to the unintentional customers. In m-banking, education has two aspects: firstly illiterate people find the service unsuitable from a literacy standpoint and, secondly, people from a lower educational background may not understand the usefulness of banking. Thus, besides SMS, voice recognition based m-banking might be suitable for uneducated customers.

Current banking satisfaction reveals that 48% survey participants are unhappy with their banking. Therefore, m-banking could be an alternative channel for them. M-banking, can thus improve the SME environment by providing a sophisticated banking facility. Kumar et al. (2011) and Bångens & Söderberg (2011) also made a similar suggestion. However, the income statistics from this research inform us that SME owners/managers need low cost, even possibly no cost accounts to take advantage of small savings and micro credit opportunities. Rural SMEs managers/ employees are also reticent to divulge banking information online. Therefore, proper education and training should be given to reduce the effect.

A significant number of survey participants already knew about the service. A higher rate of awareness obviously will facilitate m-banking adoption. Mobile phone ownership among rural SMEs managers and owners informs us that they adopt a technology if the technology has a use and is affordable to buy and maintain. Therefore, if m-banking can be useful, it is sure to attract the unbanked and dissatisfied SME owners/managers.

## Conclusion

M-banking is still in its infancy in Bangladesh. M-banking is not on the visible horizon. This empirical research is an effort to navigate through the landscape. This research examines the influence of m-banking factors on the intention to adopt the service by rural SME owners/managers. The research presents poor banking satisfaction (p=0.001), credibility (p=0.000), cost (0.009), gender (p=0.000), education (0.001) and the business type of the SME (0.000) as significant factors.

However, this research does not claim that the factors presented in this research are the only determinants of m-banking adoption in Bangladesh. The data was collected from four villages, thus the research may not represent the whole of Bangladesh. The study was conducted only on the SMEs at a particular point in time: thus a longitudinal study or research with a different population may provide more insights into user behaviour. Moreover, the factors are only from a customer perspective. In future, m-banking research should integrate the consumer view with factors derived from mobile technology providers, banking organizations, and regulatory perspectives.

However, the merit of the research lies in presenting, for the first time, an m-banking framework for rural Bangladesh that includes customer perspective factors. Compared to other m-banking acceptance research, this research is based on larger numbers of participants and findings are from a controlled face-to-face survey. The contribution is significant, a step forward in m-banking research in Bangladesh. It also has important implications in providing useful insights into human behavioural and motivational factors which affect attitudes towards the adoption of m-banking in developing countries.

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