LANDSCAPES AND THE MACHINE: ADDRESSING WICKED VALUATION PROBLEMS WHEN NORTH, SOUTH, EAST AND WEST MEET

A thesis submitted in fulfillment of the requirements for the award of the degree Doctor of Philosophy by

Michael McDermott

Faculty of Design, Architecture and Building
University of Technology, Sydney

Supervisors: Associate Professor Jason Prior and Professor Spike Boydell

2015
ABSTRACT
This thesis is about engaging with the dynamic relationship between “landscapes”, “land tenure”, and the “machine”. The first term can be so broad as to mean every process and thing encountered, the second means the way that land is held by a person or group of persons, and the third means things both put together and used by humans to fulfil their wants and needs from the landscape. As a professional valuer I have been traditionally trained to engage at arms-length with the normative behaviour of persons or groups at the intersection of these three concepts, wherein those people and groups were willing but not compelled to engage. Such traditional valuation approaches are increasingly recognised as being insufficient to address wicked valuation problems of the diverse peoples and groups that inhabit the globe from North, South, East to West. This thesis develops a means of engaging with these wicked valuation problems in a suitably knowledgeable and prudent way. To do so the thesis adopts an exploratory approach guided by Whitehead’s process philosophy injunction of a creative advance into novelty. This approach is enacted through a range of data collection and analysis methods. Autoethnography is used to draw on knowledge and experience from over the past 40 years in land valuation in Africa and the Asia-Pacific, whilst documentary analysis is used to draw in the views of other valuation practitioners and scholars who are becoming increasingly aware of the need to develop ways to adapt land valuation processes to the complexity of our contemporary landscapes. These two threads are woven together as I discuss my professional career in valuing real property rights, and the effects such rights have had on the peoples in countries that I have travelled through since first qualifying as a valuer. Drawing on lessons that emerge from this reflective journey, and through a series of workshops in different countries, I develop and pilot a tool I call “HVN↔HBA”, which is specifically designed to address wicked valuation problems through engagement with small groups, particularly, but not exclusively, value juries.
FRAMING QUOTATIONS

“All conduct that is not simply either blindly impulsive or mechanically routine seems to involve valuations” (Dewey 1981, p.3).

“What we call land is an element of nature inextricably interwoven with man’s institutions. To isolate it and form a market out of it was perhaps the weirdest of all the undertakings of our ancestors ... And yet to separate man from land and organize society in such a way as to be subject to the requirements of a real estate market was a vital part of the Utopian concept of a market economy.” (Polanyi 1944, p. 178).

“We need a new way of thinking, one that tightly links the human-made world of economics and politics with the natural world of climate and biodiversity and with the designed world of 21st century technology.” (Sachs 2015)

“Property rights serve human values. They are recognized to that end, and are limited by it.” (Weintraub, C.J. in State vs. Shack).

“When it is associated with processes which are beneficial, or which at the worst are not actually injurious to the commonwealth, then property will be unmolested; but when it is associated with ideas of wrong and of unfairness, with processes of restriction and monopoly, and other forms of injury to the community, then ... property will be assailed and will be endangered.”


“He’s all right. He’s an engineer. Wu’s the same. They’re both technicians and they don’t have intelligence. They have what I call ‘thintelligence’. They see the immediate situation. They think narrowly and call it ‘being focussed’. They don’t see the surround. They don’t see the consequences.” The Chaos Theoretician character Ian Malcolm in Jurassic Park (Crichton 1991, p. 238).
# Table of Contents

1. Framing the Thesis ............................................................................................................. 1  
   1.1 Introduction ................................................................................................................. 1  
   1.2. Problem Statement ................................................................................................... 20  
   1.3. Background to the Research ..................................................................................... 24  
   1.4. Research Problem, Propositions/Research Issues and Contributions ....................... 27  
   1.5. The Submission of this Thesis .................................................................................... 31  
   1.6. Justification for the Research .................................................................................... 38  
   1.7. Methodology .............................................................................................................. 46  
   1.8. Outline of the Report ................................................................................................. 50  
   1.9. Definitions / Explanations of Key Terms .................................................................. 52  
   1.10 Study Limitations and Research Suggestions .......................................................... 67  
   1.11 CHAPTER SUMMARY AND THE WAY FORWARD .............................................. 69  

2. The Narrative Begins: Gestating HIDEGRE BIES ADALAS ....................................... 71  
   2.1. Introduction ................................................................................................................. 71  
   2.2. The Turning Point ....................................................................................................... 71  
   2.3. My Back Story ............................................................................................................ 71  
      2.3.1. Childhood ............................................................................................................. 72  
      2.3.2. Young Adulthood ................................................................................................. 78  
      2.3.3. Breaking Free ....................................................................................................... 85  
      2.3.4. Settling Down ....................................................................................................... 104  
   2.4. CHAPTER SUMMARY AND THE WAY FORWARD ............................................... 108  

3. Welcome to Swaziland .................................................................................................... 110  
   3.1. The Objective of this Chapter .................................................................................... 110  
   3.2. The Narrative Continues ........................................................................................... 110  
   3.3. The Gulf between Swazi Nation and Title Deed Land .............................................. 116
8. Birthing HIDEGRE BIES ADALAS ................................................................. 281
8.1. The World Bank and Malaysia .............................................................. 281
8.2. Solomon Islands ................................................................................... 282
8.3. UN-HABITAT/GLTN ........................................................................... 288
8.4. The Globalisation Fitness Landscapes of Land Policies, Land-Related Valuations and Real Property Rights ................................................................. 291
8.5. Interrogation of Market Value Definition with HBA ................................. 299
8.6. Interrogation of the Global Property Rights Scene with HBA .................... 311
8.6.1. The Legal Geographers and Related Theorists .................................... 315
8.7. Responding to Okoth-Ogendo’s Challenge with HVN↔HBA ...................... 320
8.8. Interrogation of Swaziland with HVN↔HBA ............................................. 323
8.9. CHAPTER SUMMARY AND THE WAY FORWARD ................................. 329
9. Conclusions, Study Limitations, and Research Suggestions .......................... 330
9.1. Conclusions .......................................................................................... 330
9.2. A Suggested Methodology for Both Researching and Addressing Wicked Valuation Problems ......................................................................................... 332
REFERENCES ................................................................................................. 1
Annexure One: Notes from the Solomon Islands Symposium, 5-7 August 2014 ...... 1
Day One ............................................................................................................ 28
1.1 Introduction .............................................................................................. 28
1.2 HIDEGRE Group One ............................................................................. 29
1.3 HIDEGRE Group Two ............................................................................. 30
1.4 BIES Group One .................................................................................... 32
1.5 BIES Group Two .................................................................................... 32
1.6 ADALAS Group One .............................................................................. 34
1.7 ADALAS Group Two .............................................................................. 35
1.8 Permanent Secretary’s First Day Closing Comments .................................. 36
Day Two ............................................................................................................ 38
Landscapes and the Machine: Addressing Wicked Valuation Problems when North, South, East and West Meet

2.1 ADALAS Group One ............................................................................................... 38
2.2 ADALAS Group Two .............................................................................................. 38
2.3 HIDEGRE Group One ............................................................................................. 39
2.4 HIDEGRE Group Two ............................................................................................. 40
2.5 BIES Group One ...................................................................................................... 41
2.6 BIES Group Two ...................................................................................................... 43

3 Day Three ......................................................................................................................... 45
3.1 Comment from the Floor ........................................................................................... 46
3.2 PTL Table One ......................................................................................................... 48
3.3 PTL Table Two ........................................................................................................ 49
3.4 PTL Table Three ...................................................................................................... 50
3.5 PTL Table Four ........................................................................................................ 51
3.6 PTL Mike Comment ................................................................................................. 51
3.7 CT Mike Introduction ............................................................................................... 52
3.8 CT Table One ........................................................................................................... 53
3.9 CT Table Two .......................................................................................................... 54
3.10 CT Table Three ...................................................................................................... 55
3.11 CT Table Four ....................................................................................................... 56
3.12 Closing Comments from the Participants .............................................................. 57

Annexure Two: My Essay on Swazi Land Tenure .............................................................. 1
Annexure Three: The Process of Identity Construction .................................................. 1

Table of Tables

Table 1: Examples of Simple, Complicated and Complex (Glouberman and Zimmerman 2002, p. 2) ................................................................................................................................ 59
Table 2: Different Leadership Tasks for Different Systems (Allen 2013, from Anderson and McDaniel 2000; Snowden and Boone 2007). .......................................................................... 59
Table 3: Qualities Indicative of Wisdom (Kidd 2007) ............................................................ 66
Table 4: Hohfeld’s Cube (Andrews 2001). ................................................................. 139
Table 5: The Western Concept of Ownership (Honore 1987, pp. 161-162) ............... 159
Table 6: Differences between Neo-Classical and Most Heterodox Economists ....... 163
Table 7: Characteristics of the Sociolegal Evolutionary Environment. Source: Arnold 2011, pp. 170-171. .................................................................................................................. 199
Table 8: Wilber’s AQAL (All Quadrants, All Levels). ............................................. 202
Table 9: Habermas: Domains of Reality (Habermas 1979, p. 68). ......................... 202
Table 10: Developmental Lines of Increasing Complexity. Source: Figure 5-1 in Wilber (1995) .................................................................................................................................. 203
Table 11: The Model of Hierarchical Complexity. (Fein and Weibler 2014, p. 81). ..... 221
Table 14: Sequence of Land Tenure Phases (Buthelezi Commission, South Africa: Source: Cross 1981). .................................................................................................................. 266
Table 15: Development of Land Tenure Levels (Beck and Cowan 1996, pp. 302-303).... 267
Table 16: Development of Cognitive Complexity (Commons 2007). ....................... 272
Table 17: Traditional v. Complexity Perspectives on Development. Source: Fowler 2007, pp. 42-43. .................................................................................................................. 327

**Table of Figures**

Figure 1: The Ancient of Days (Urizen) by William Blake. British Museum, London .......... 7
Figure 2: Newton, by William Blake. Tate Gallery, London. ........................................ 7
Figure 3: My diagram towards the evolution of valuation in Palestine ............................ 130
Figure 4: The Six Hextants of Holonic Identity ........................................................ 206
Figure 5: Naming the Holonic Identity’s Hextants ....................................................... 206
Figure 6: A Holonic Identity Dynamically Developing in Addressing Wicked Valuation Problems in its Environment ................................................................. 208
Figure 7: A Picbreeder “Butterfly”. Source Stanley and Lehmann 2013 ....................... 228

**Table of Boxes**

<p>| Box 1: | Bastardas-Boada’s Proposed Transdiscipline of Complexics | 59 |
| Box 2: | About Valuation Studies | 62 |
| Box 3: | Defining Features of Wicked Valuation Problems | 86 |
| Box 4: | Adam Smith on Regard-Recognition Hunger | 180 |</p>
<table>
<thead>
<tr>
<th>Box 5:</th>
<th>Maslow’s Hierarchy of Needs and Intrinsic Valuations</th>
<th>356</th>
</tr>
</thead>
<tbody>
<tr>
<td>Box 6:</td>
<td>Six Working Ideas to Address Wicked Problems</td>
<td>403</td>
</tr>
<tr>
<td>Box 7:</td>
<td>Value Juries</td>
<td>436</td>
</tr>
<tr>
<td>Box 8:</td>
<td>Concerning Dewey</td>
<td>449</td>
</tr>
</tbody>
</table>
ACKNOWLEDGMENTS
I wish to thank my supervisors, Professor Spike Boydell and Associate Professor Jason Prior; they have shown me patient guidance well beyond my capacities. I would also like to thank my wife Anne, and the rest of my family for their support through these years of my monomania. In particular I thank my son Blake, who has achieved the impossible, and made my writing intelligible to him (and, I trust, all others with master’s degrees) without my catastrophizing even once.
My thanks are also due to the designers and supervisors of my Master’s Degree, which with its emphasis upon adapting insights from complexity and chaos research for application in social sciences profoundly influenced the development of this thesis. In particular I express my gratitude to Dr Vladimir Dimitrov and Dr Lesley Kuhn.
I also thank Professor Kenneth Stanley of the University of Central Florida for permission to use the image titled the Picbreeder Butterfly. The original image is found at STANLEY, K. O. and LEHMAN, J. 2015. Why Greatness Cannot Be Planned: The Myth of the Objective, Switzerland, Springer International Publishing.

DECLARATION OF ORIGINALITY
I hereby certify that this thesis, submitted to the University of Technology, Sydney in fulfilment of the degree of Doctor of Philosophy, is my original work and I have not submitted this document or any part of it for any award at any other institution. To the best of my knowledge, this thesis contains no copy of material previously written by any other person except where due reference is made in the text.

Michael McDermott
Date: 02/08/2016
ACRONYMS

ABC  Australian Broadcasting Corporation
AHAL  All Hextants, All Levels framing: my adaptation of AQAL.
AQAL  All Quadrants, All Levels framing to interrogate reality (Wilber 1995)
CAS  Complex adaptive systems
ECLET  Emergent-Cyclical Levels of Existence Theory
EIC  (The British) East India Company
FAO  Food and Agricultural Organisation
GDP  Gross Domestic Product
GIGO  Garbage In, Garbage Out
HBA  HIDEGRE BIES ADALAS
HIDEGRE  (For Framing and Principles)
H  Hextants: The division of a holon’s functional circle highlighting six domains that must be engaged to address wicked problems
I  Identity: the identity of the holon
D  The interhextal developments of the holon to respond to the wicked problem, and its developments
E  Emergence: the identity’s responses to the wicked problems through levels of emergence, every new emergent providing novel qualities and new simplicities.
G  Goldilocks: development may only occur within a limited zone of challenge intensity; required to pace the responses.
RE  Related Evolution: All evolution is co-evolution, and requires engagements with all hextants and in conformity to the above principles to occur.
BIES  (For Navigation)
B  Butterfly Effects and Black Swans. A reminder of the essential unpredictability and non-linearity of both holons and wicked problems.
I, E, and S  These signify three forms of valuation to be considered in the holon’s resolution of its wicked problem: the intrinsic value, the extrinsic value, and the systemic value of matters of concern. Market value may emerge from these and other variables as defined by the IVSC.
ADALAS  (For Exploring the Landscapes)
AD  All domains, dimensions and degrees of the holon and its wicked problem (For example, drilling from heuristic to ansatz to science).
| AL       | All levels of complexity and lines of development of the holon and its wicked problem. |
| AS       | All scales and systems of the holon and its wicked problem. |
| HVN      | The primary ontological heuristic of the trans-ontological process: “Being” as a web of changes, of Holarchic Vortex Networks in Heterarchic Fields. |
| I2S      | Integration and Implementation Sciences |
| IVSC     | International Valuation Standards Council |
| LEI      | Land Equity International |
| LIS      | Land Information System |
| MHC      | The Model of Hierarchical Complexity (Commons 2008) |
| NDS      | National Development Strategy |
| NECSI    | New England Complexity Science Institute |
| NSEW     | North, South, East and West (pronounced, “en sew”). |
| PECAPDISHD | The PEdagogical Counter-Apartheid-rule Psychological DIstortions on the Significance of Human Dignity. |
| PTSD     | Post Traumatic Stress Disorder |
| SEAP     | Swaziland Environmental Action Plan |
| SNL      | Swazi Nation Land |
| TDL      | Title Deed Land |
| TRA      | Tenure, Rights and Access |
| UNDP     | United Nations Development Program |
| UNEP     | United Nations Environment Program |
GLOSSARY

Part 1.9 points out why I have to use unusual words in this thesis, and also why I have to employ words with particular meanings from within their broader range of meanings. One example of why I need these words is my use of the word “heterarchy” (q.v.), which is both an unusual word, and here employed in a particular way. An example of my using words with both their general and particular meanings is the word “field”, which I use both in its general meaning, and the specific meaning used within HVN↔HBA, as defined below.

Antifragility: Becoming stronger as a result of addressing a challenge (Taleb 2012).

Ansatz: An educated guess, an expert first approximation to begin engagement with a problem.

Anthropological Machine:

The dissociating from other holons, in particular other humans, on the basis of their being less worthy of concern by dint of their otherness - race, tribe, religion, nationality etc. (Agamben 2004, pp. 33-38) or their species. It produces “not only subhuman homo sapiens who supposedly therefore deserve their subjugation and enslavement, but also other subhuman species that also deserve their subjugation and enslavement” (Oliver 2007, p. 11).

Arrow: Here I mean the double-headed arrow (↔) as an indicator of a complex adaptive system with feedback loops. For example, I use it in HVN↔HBA to indicate that HBA is an emergent of HVN, and must constantly refer back to HVN, as HVN changes ceaselessly.

Artefact: An inanimate manufactured product, which can be simple or complicated, but not complex. It can be in any hextant, but not all (c.f. holons below). Artefacts include artificial persons, being “a collection or succession of natural persons forming a corporation” (Osborn 1964, p. 240).

Autotelic and autotelaxic:

“Autotelic” is an existing word meaning “self-purpose”, some existent with a purpose. “Autotelaxic” is a neologism I have devised for the purpose of this thesis, to describe some existent both purposeful and meaningful in itself. It is cognate with another neologism here, “telaxiology” (see below). It also imputes “telax”, a noun meaning “valuable purpose”, adj. telaxic.

“Big V” valuations:

My term (McDermott 1992) to distinguish value judgements from merely monetary ones. I mean them as defined in 2015: “Any social practice where
the value or values of something are established, assessed, negotiated, provoked, maintained and/or contested” (Doganova et al. 2015 p. 87). That is, Big V values transcend and include market values.

Clumsy Theory: From Cultural Theory, clumsy theory looks to discoveries emerging “from a messy, noisy argumentative process; a constructive engagement between the three ‘active’ ways of organising: hierarchy, individualism and egalitarianism” (Thompson 2013, p. 430).

Complex and Complax Respectively, complex knowledge and complex values.

Complipex and Compliplax Respectively, complicated knowledge and complicated values.

Confirmation Bias: The tendency to acquire or process new information in a way that confirms one’s preconceptions and avoids contradictions with one’s prior beliefs (Allahverdyan and Galstyan 2014).

Development: The process of maturation and learning over time (Paul Bloom in Brockman 2013, p. 161). It always involves movement from a state of relative globality and lack of differentiation towards one of increasing differentiation, articulation and hierarchical integration (Werner 1957). Here, “differentiation” refers to the degree to which a system is composed of parts that differ in structure or function from one another, “integration” refers to the extent to which the different parts communicate and enhance one another’s goals (Csikszentmihalyi 1993, pp. 156-157), and “articulation” the way the differentiated and integrated parts join or interrelate. In this thesis, the main focus is on the animate, not the inanimate, so the focus is on holarchical integration, not hierarchic (see below).


Existents: A term from ontology meaning phenomena “having being”. Preferred by ontologists because “things” imply stasis and existents include processes and their relationships and values (Lawson 2014a, p. 2). I consider this a very important differentiation for the purposes of this thesis, as the word “thing” can be both a mis-description and a collapse of contexts, segueing over intrinsic and systemic value to privilege extrinsic value. Consequently, within this thesis, unless within a quotation, I am using “existent” instead of “thing”, including avoiding words like “something”, “nothing” etc.

Extrinsic Value: Use or utility value: what an existent is good for.
Field: Components’ interactions in time and space, dependent upon kinetics and neighbours (Goodwin 1994, p. 49).

Fitness Landscape: The capacity of an organism in its environment, an emergent from its situative adaption. In this thesis, its meaning is expanded to refer to the capacity of all existents, in particular land policies, valuations, and the artefacts of real property rights, in their environments.

Fractal: Similar at different scales.

Framing “A frame is a way of looking at the world that is value laden” (Hoggin and Litwin 2016, p. 67). “Frames are mental structures that shape the way we see the world. As a result they shape the goals we seek, the plans we make, the way we act, and what counts as a good or bad outcome of our actions” (Lakoff 2014, p. xv).

Gestalt: A structure, configuration, or pattern of physical, biological, or psychological phenomena so integrated as to constitute a functional unit with properties not derivable by summation of its parts.

Goldilocks Zone: A term derived from a children’s story called Goldilocks and the Three Bears. Astronomers use it to describe the zone where water may be in its liquid state and therefore life may exist. Here I use it to describe the limited zone of challenge intensity wherein development may occur.

Ground Value: The value of an existent simply by dint of existing.

Heterarchy: “Hetero” means “other”. A system of organisation replete with overlap, multiplicity, mixed ascendancy, and/or divergent-but-coexistent patterns of relation.\(^1\) Stark (2000) refers to heterarchies as “a new mode of organization”, enfolding “lateral accountability and organizational heterogeneity”, responses to the increasing complexities of strategy horizons or fitness landscapes (ibid, p. 6). They are “complex adaptive systems ... of competing and comparing value systems” (ibid, p.8). Here, I mean the term to enfold relationships between all existents and their hextants, including those within and between hierarchies and holarchies.

\(^1\) As defined at [http://en.academic.ru/dic.nsf/enwiki/596896](http://en.academic.ru/dic.nsf/enwiki/596896)

NB: this differs from Wilber’s use of the term, which in his meaning refers to “differentiation without integration ... heaps not wholes” (Wilber 1995, p. 21). He thereby sees heterarchy as destroying quality and reducing everything to mere quantities. In contrast, I mean it to describe inter-relationships between various levels inside and between holons and inside and between their hextants, because such a discernment is vital for my intrinsic valuation purposes.
Hextant: One sixth of a circle, dividing from the centre. Used here to highlight six domains of holons that must be engaged to address wicked problems.

Hextal Helix: Just as DNA requires a double helix, this thesis articulates that development requires a hextal (6-strand) intertwining and inter-relating helix.

Hierarchy: A system in which members of an organization or society are ranked according to relative status or authority. It is often loosely used to include “holarchy” or “heterarchy”, but their differentiation is important in this thesis.

Holarchy: An organisation of holons of various emergent levels of increasing complexity, the latter enfolding the former. A “ranking of orders or events according to their holistic capacity” (Wilber 1995, p. 17).

Holon: A whole that is also part of some other existent. Here, I limit the word to mean the animate and complex: a pan-hextal gestalt of gestalts, in order to differentiate life from the inanimate. It means human and biological “clumped patterns” within the Panarchy (Gunderson and Holling 2002, p. 405). Above, I define artefacts, while recognising that they, too, can be a whole and a part of something else, as inanimate.

Homeorhesis: A dynamic system’s return to a developmental trajectory.

Homeostasis: A system’s return to equilibrium.

Identity: The tendency in human beings, individually and in groups, to establish and maintain a sense of self-meaning, predictability and purpose (Northrup 1989, pp. 63).

Intrinsic value: A valuation based upon the development and complexity of an existent: how many levels of emergence it enfolds, and how differentiated, articulated and hierarchically integrated the existent is.

Land: “Land is a delineable area of the Earth’s terrestrial surface, encompassing all attributes of the biosphere immediately above or below this surface including those of the near-surface climate, the soil and terrain forms, the surface hydrology (including shallow lakes, rivers, marshes, and swamps), the near-surface sedimentary layers and associated groundwater reserve, the plant and animal populations, the human settlement pattern and physical results of past

---

2 Wilber uses “hierarchy” and “holarchy” interchangeably because he also differentiates between pathological and normal hierarchies, while observing that many have a visceral reaction to all hierarchies because of the pathological (dominator) hierarchies. However, I repeat that in this thesis differentiation between hierarchies, holarchies and heterarchies is vital (Stark 2000, Lamont 2012).
and present human activity (terracing, water storage or drainage structures, roads, buildings, etc.)” (FAO/UNEP 1997).

**Land Policy:** A set of coherent decisions about land with common long-term purpose(s) (adapted from International Livestock Research Institute 1995).

**Landscape:** The word is used to mean both the land under consideration and a particular area of activity, such as a fitness landscape (q.v.). The title refers to both meanings. Hence “places” (q.v.) are included in the term “landscape”, but not in the term “land” (q.v.).

**Land Tenure:** The way real property rights are held.

**Machine** “A combination of resistant parts, each specialized in function, operating under human control, to utilize energy and to perform work” (Mumford 1967. p. 191).

**Machinism:** Machinism conflates machines and people, artefacts and holons. Per se, it does not differentiate between a machine, that functions, and an animal, that lives, that restructures its own world and body (Merleau-Ponty and Séglard 2003, p. 162).

**Market Value:** “Market value is the estimated amount for which an asset or liability would exchange on the valuation date between a willing buyer and a willing seller in an arm’s-length transaction after proper marketing wherein the parties had each acted knowledgeably, prudently and without compulsion” (IVSC).

**Master and Emissary:** The terms for the functions of right and left hemisphere hemispheres of the brain used by McGilchrist (2009). In this thesis’s terms, the Master better addresses the Landscapes, and the Emissary, the Machine.

**Meme:** Imitated existents in the psyche hextant, similar to genes in the soma hextant.

**Memeplex:** A coadapted complex of memes (Speel 1995).

**Multiplex and Multiplax** Respectively, wide-ranging knowledge and wide-ranging values

**North, South, East and West (NSEW):**

Here, the four directions, when capitalised and quoted together, have their cultural and economic meanings rather than directional:

- **North:** The developed world
- **South:** The underdeveloped world
- **East:** Asia
- **West:** Europe, North America and Australasia.
Natural Capital: Natural capital consists of those components of the natural environment that provide a long-term stream of benefits to individual people and to society as a whole (Costanza et al. 2006, p. ii).

Necessary Fallibility:


Octo

My name for an imaginary holon (q.v.), derived from the eight points of a cube, which I introduce in part 7.2 to make a distinction between the external world, as perceived by the holon concerned, and the external world as inclusionary as we can make it.

Omniplex and Omniplax

Respectively, all knowledge and all values

Ontology:

“The branch of metaphysics concerned with the nature or essence of being or existence”, and at another level “a rigorous and exhaustive organization of some knowledge domain” (Cruickshank 2004, Carrithers et al. 2010, Pedersen 2012).

Orthogenic Principle:

The principle that all development proceeds from a state of relative globality and lack of differentiation to one of increasing differentiation, articulation and hierarchical integration (Werner 1957). In HBA, I refer to this as the “Development Principle”.

Place:

“A place is a space where one can imagine living, a home to which values, in ethical and aesthetic terms, are attached” (Lovino 2014, p. 102).

Trans-ontological process:

The term was first coined by Enrique Dussel as part of his trans-modernist decentralisation of The Machine (and its valuation of machinism as epistemically totalitarian) (Irvine 2011). Following Whitehead’s process philosophy (1978), Heraclitus, the Taoist and Buddhist insight of impermanence Unger’s (2007, pp. 85-86) rejection of ontology, and McGilchrist’s (2009) analysis of the West’s imbalanced emphasis of left hemisphere’s machinism, HVN↔HBA as a trans-ontological process is a rejection of the “thinging” (Bateson 1979, p. 112) aspects of ontology as prime. However, the term as used here further recognises that our minds
require imaginals to address realities, and transcends and includes them within HVN↔HBA to examine Landscapes and the Machine and their interrelationships. That is, a trans-ontological process is permanently impermanent and provisional, a process not a thing.

Psyche: The mind (including imagination, intellect, desires, will, emotions et al.).

Real Estate: “The physical land and those human-made items, which attach to the land. It is the physical, tangible ‘thing’ which can be seen and touched, together with all additions on, above, or below the ground” (IVSC, n.d.).

Real Property: Immovable property which could be recovered by a real action. “Including all the rights, interests and benefits relating to the ownership of real estate. An interest or interests in real property is normally demonstrated by some evidence of ownership (e.g., a title deed) separate from the physical real estate. Real property is a non-physical concept” (IVSC, n.d.).

Rights: Recognised and protected interests. Note that in this thesis the term enfolds formal (legally protected) and informal (otherwise socially recognised) rights, the term “formal property rights” being adopted when they alone are being referred to.

Simplex and Simplax Respectively, simple knowledge and simple valuations

Simplex, Complex, Multiplex, Omniplex etc.:

Simplex, multiplex and omniplex are words adopted by Stewart and Cohen (1995), “simplex” meaning simple knowledge, “multiplex” wide-ranging knowledge, and “omniplex”, all knowledge. To these, I have added “compliplex”, to maintain the vital distinction for this thesis between complicated and complex, and “simplax”, “complax”, “multiplax” and “omniplax” as the axiological equivalents of Stewart and Cohen’s terms.

Social Imaginary: “A general belief about the world that has ‘no ontological status’ but comes to exist through the distinctions and intersections that constitute ordinary life and the various means we invent to appreciate and measure the differences that exist between individuals and cultures” (Dick 2013, p. 4). I use it neither to condemn nor to embrace, but rather to identify them as a means towards valuing them.

Social messes: Heaps of wicked problems (q.v.).

Soma: The physical body.
Spatial Imaginary:  
A subset of social imaginary, it is the space that “is visible or thinkable for each society and culture, that which grants meaning to the social, to the individuals and their experiences” (adapted from Cornelius Castoriadis’s definition of “social imaginary” in Castro Nogueira (1997, p. 16). As such, it is a core part of a person’s umwelt (see below).

Spirituality: “Spirituality is a state of interconnectedness with the Other - the divine, the self, the human, the natural, or any combination thereof - that nourishes the soul (the integration of mind, will and emotions), resulting in a state of security with a sense of worthful purpose in life” (Rosado 2003). Note the definition neither privileges nor refers to any religion: They are hextally distinct phenomena (see part 7.2.1). Nor does it ascribe spirituality to natural or any other causes: It simply recognises it as fundamental to the behaviour of many humans, and absent from machines.

Systemic Value:
The value of a holon or artefact in the context of its role as part of a system working towards how existents should be.

Telaxiology: The study of meaningful purpose (a neologism for this thesis, following Vallicella (2009) as quoted in part 1.8), by which I mean differentiating evil, trivial and futile purposes from good, significant and useful ones in their various contexts and scales. Also see “autotelaxic” above.

Theory Generally, a theory provides an explanation for some existent based on some research. More particularly, it provides a general explanation for observations made over time, explains and predicts behaviour, can never be established beyond all doubt, and may be modified but seldom has to be discarded if thoroughly tested. However, sometimes a theory may be widely accepted for a long time and later disproved (Dorin, Demmin & Gabel, 1990).

Thintelligence A word coined by Michael Crichton for seeing the immediate situation, thinking narrowly and calling it “being fussed”, and missing both the surround and the consequences.

Thomas Theorem:
If one defines situations as real, they are real in their consequences (Thomas and Thomas 1928; Merton 1995).
“A practical method to achieve a defined objective in a particular context” (Selabalo 2016).

**Transdisciplinary:**

Weak transdisciplinarity is conflational with interdisciplinarity, but not with multidisciplinarity. Here, I mean it in its strong sense, involving three pillars: levels of reality, the axiom of the included middle, and complexity (Max-Neef 2005). So multidisciplinarity refers to many disciplinary “silos”, not necessarily relating to each other. The silos relate in interdisciplinarity, and with the complex interactions of its three pillars, a transdisciplinarity process may emerge. As such, multi-, inter- and trans-disciplinarity are “better treated as complementary rather than being mutually exclusive” (Brown, Harris and Russell 2010, p. 21).

As with many foreign words and phrases Ubuntu is not directly translatable into English, but involves the recognition of the high intrinsic value of one another’s common humanity. Moreover, in contrast to the Cartesian “I think, therefore I am”, Ubuntu means “whatever happens to the individual happens to the whole group, and whatever happens to the whole group happens to the individual. The individual can only say: ‘I am, because we are; and since we are therefore I am’” (Mbiti 1990, p. 106).

The world that objectively influences an organism.

The world as perceived by an organism; all the semiotic processes of an organism as perceived in its innenwelt (inner world). The circumscribed portion of the environment which is meaningful and effective for a given species (English and English 1958).

In this thesis, I use this term for the lending of money at an exploitative rate of interest (either immediate or accruing) not its broader meaning of lending money at any rate of interest whatsoever.

German for “world”.

Difficult or impossible complexly interrelated problems. “A wicked problem is a complex issue that defies complete definition, for which there can be no final solution, since any resolution generates further issues, and where solutions are not true or false or good or bad, but the best than can be done at the time. Such problems are not morally wicked, but diabolical in that they resist all the usual
attempts to resolve them” (Brown, Deane, Harris and Russell in Brown, Harris and Russell 2010, p. 4).

Wisdom: Integrated thought (Labouvie-Vief 1990). “The ability to make sense of complexity, context specificity, and to integrate moral perspectives, balancing part and bigger systems” (Mulgan 2014 at 29min 57secs).
1. Framing the Thesis

1.1 Introduction

The primary purpose of this thesis is to be a knowledge building document which includes the knowledge that knowledge itself can never be enough to address the topic of this thesis. Furthermore, I am going to argue that what I term “The Machine” is not only insufficient to address the performance of the market value definition in markets where North, South, East and West meet, but also creates new wicked valuation problems in such contexts. I also argue that this deficiency reflects back to highlight weaknesses of The Machine in its sources and drivers, here termed the North and West, as well as its attempted destinations, here termed the South and East. That is because markets involve not only fact perceptions, but also value judgements, with value judgements actually directing the search for facts through framing what one seeks and finds in the first place (McGilchrist 2009, pp. 9 and 29, Lakoff 2004): “Values come first, facts and policies follow in the service of values. They matter, but they always support values” (Lakoff 2016). There may be great differences in such value judgements between cultures, and therefore great differences in what constitutes a market value agreement within and between them.

For that reason, in the context of framing our searches for facts it is necessary to include references to philosophers and scientists, including physicists. Physicists are important not only because they have been the most influential in framing machine thinking, but also because many of them are at the forefront of revealing its limitations. Poets, politicians and activists are important to reveal framings and value judgements.

While McGilchrist and other recent researchers (for example, Nielsen et al. 2013) dismiss several popular hemispheric / personality lateralisations dating from the 1970’s, they equally confirm that genuine lateralisations remain. McGilchrist’s work still results in framing the right hemisphere’s domain being that of all value judgements but the extrinsic / utilitarian ones (McGilchrist 2009, pp. 72 and 93). In turn, value judgements frame and power the philosophical, propositional and analytical choices of all peoples everywhere, whether they realise it or not. In this thesis, I am not mainly concerned with which hemisphere or neurons do what, but with McGilchrist’s and Lakoff’s insights into the relationships between fact perceptions and value judgements as they may apply in arriving at market agreements, particularly inter-cultural ones.
Many such culture-shaping value judgements are expressed through myths. As Diamond points out:

A myth is one way we give meaning to our existence – no myth, no meaning. What we have come today scientifically to call models or paradigms are actually myths: cognitive constructs we create in an effort to better comprehend our universe and ourselves (Diamond 2006, p. 186).

What I term The Machine is born through the myth of mechanism, and comes into reality via the Thomas Theorem – “if one defines situations as real, they are real in their consequences” (Thomas and Thomas 1928; Merton 1995). While of vast extrinsic value in a myriad of contexts, The Machine is of no more intrinsic value than any other machine, such as a bottle opener, because as explained below machines are never complex, only simple to highly complicated. McGilchrist claims that “Not only does the right hemisphere have an affinity with whatever is living, but the left hemisphere has an equal affinity for what is mechanical” (McGilchrist 2009, p. 55). Living holons are complex to wickedly complex; inanimate machines are simple to complicated: “Biological and social systems are open, therefore understanding them in mechanical terms will not work” (Sardar and Abrams 2004, p. 69). As stated by Cobb:

The entire issue serves to illustrate what I believe to be the central intellectual challenge of our age: We live in complex systems, but we do not understand them. Just admitting this might help us find our way forward on so many problems that now plague us (Cobb 2011).

I contend that attention to this interplay of value judgements and fact perceptions is core to addressing wicked valuation problems, and have developed HVN↔HBA to facilitate that interplay.

The thesis, then, is by a practitioner of real property valuation who believes that the current valuation processes (influenced strongly by rationalist economic theory) are inadequate in addressing the complex landscape of property valuation. While my professional field is about reducing all relevant complexities to a market value of real property rights, this thesis is about addressing wicked valuation problems by respecting their complexities and irreducibilities. As Vandana Shiva puts it, “for anyone who says it’s too big or too deep, unless we go there even smaller problems won’t be solved” (ABC RN 2015a, 53:16). Therefore I look outwards and upwards from my real property valuation base towards emerging disciplines such as Valuation Studies (Helgesson and Muniesa 2013), Complexics...
Landscapes and the Machine: Addressing Wicked Valuation Problems when North, South, East and West Meet. 3

(Bastardas-Boada 2015), Integration and Implementation Sciences (I2S) (Bammer3 2015) Clumsy Theory (Taylor 2015; Thompson 2013), Critical Systems Thinking (Pollack 2013), Post-Normal Science (Funtowicz and Ravetz 1990, 1991; Tognetti 2013) and others such as social identity and self-categorisation theories (Sindic and Condor 2014).

As obliquity is a recommended approach towards addressing complexities (Kay 2011), I shall introduce the subject with a story about the sea, a machine on it called the Endeavour, and the encounter of the machinism-focussed minds the Endeavour housed with a very different mind. I do so as an illustrative dichotomy towards the idea that there are many approaches to addressing the topic of this thesis in addition to those of the currently dominant machinist economic paradigm, and that to acknowledge their existence is not to recommend any dominance by any of them, but rather to employ them when optimal in the context.

In 1769, in the Society Islands, Joseph Banks encountered a man called Tupaia. Banks brought him aboard Endeavour, a ship captained by James Cook that was there to observe the transit of Venus as part of an expedition to discover Terra Australis. Later, the Endeavour discovered Australia’s east coast for the British Crown, which led to the kinds of problems addressed in this thesis.

A major reason for observing the transit of Venus was that it would help British navigators accurately calculate their longitude – a vital cog for their ships to find their way around the globe. Their reasons for finding their way around the globe were centred around trade. Empire was about what Moore terms “the Law of Value” (Moore 2015), which he regards as fundamental to capitalism: to commonalise or otherwise externalise the costs, and privatise the profits – a process of exploitation via capitalization, and appropriation of that value to themselves. The context of Cook’s endeavour was to find to appropriate more of a major requirement of that process, Cheap Nature.

By “Cheap Nature” Moore means “the ongoing, radically expansive, and relentlessly innovative quest to turn the work/ energy of the biosphere into capital (value-in-motion)” (ibid, Kindle location 368). It asserts that “the web of life can be fragmented, that its moments can be valued through calculations of price and value” (ibid, Kindle location 1269), the “genius of capitalism’s cheap nature strategy [being] to represent time as linear, space as flat, as nature as external” (Moore 2014, p. 286). Moore sees that approach as the West’s

3 Bammer has established a database to assist integrate all these many and varied approaches:
http://i2s.anu.edu.au/
The I2S network, of which I am a member, provides a bi-monthly newsletter of that database’s development.
inflection of what Haraway termed “the God Trick” – “seeing everything from nowhere” (Haraway 1988, p. 581), but which Blake would have seen as the Urizen Trick, passed from Urizen to Newton as portrayed by him below (Figures 1 and 2).

Tupaia was of particular interest to Banks because he could navigate without nailing down longitude. For him, as for other Polynesians, the planet was “a living force” (Strongman 2008, p. 72). In contrast, the educated gentlemen on the Endeavour, facilitating what their contemporary William Blake described as “Single Vision and Newton’s sleep,” navigated by a combination of a (then merely clockwork) astronomy and “Mr. Kendall’s watch” (Sobel 1998, p.150).

One interpretation of Blake’s “single vision” is seeing merely materially. Twofold vision means seeing not only materially but also the “perception of the human values in all things”, threefold “the creative state”, and fourfold “mystical ecstasy” (Damon 2013, pp. 469-470). Another interpretation is that they are:

A loose hierarchy of psychical conditions, consisting in ascending order, of reason, energy, love and genius, each state containing the preceding ones (Beer 1969, p. 27).

In the introductory chapter of their work Tackling Wicked Problems through the Transdisciplinary Imagination (Brown, Harris and Russell (eds.) 2010), the chapter’s authors note that this period of history was “the last time Western knowledge as a whole gave serious consideration to imagination as the premier way of knowing” (ibid, p. 9), that its rejection was a “false premise”, and that “imagination plays an essential role in decision-making on complex issues” (ibid, p. 5). Instead, they look at science from Midgley’s perspective (ibid, p. 9) of science as “the huge, ever-changing imaginative structures of ideas by which scientific inquiry contrives to connect, understand and interpret its observations” (Midgley 2004, p. 3), not “just as an immense store-cupboard of objective facts” (ibid). One matter in this context is that Blake’s imaginative mythmaking was “centred upon then different degrees of perception or insight” (Antal 2013, p. 176-177). His “dark Satanic mills”
were thought by those of literalist single visions to refer to the mills of the industrial revolution, but Blake meant those mills as just artefacts of what he considered the truly Satanic; the arresting and “shackling” of the mind (Stevenson in Blake 1988, p.11).

Today, we would not use the same language. In a reversal of Susan Blackmore’s Meme Machine (1999), we might call that arresting and shackling of the mind, “the machine meme” whereby we count beans, tick boxes, and goosestep. As Katya Walker observed of single vision machinist thinkers:

The strange face of analog truth can be especially frightening to a rigid, impermeable, brittle western ego. A logic-bound ego expects only demons beyond its limits. It marks the map of its psyche with warnings: “Beyond these gates there be monsters” (Walker 1996, p. 23).

Insofar as they are shackled, I see those minds as fuel for the Empire of The Machine. Insofar as they are not, I see them as possessing potential for resolving the complex aspects of wicked valuation problems.

In accord with the scientific studies quoted herein, this thesis is neither limited nor beholden to the linear, box-ticking strategies of the machinist meme in its approaches or even its formatting. Rather, it looks towards climbing Blake’s interpretation of Jacob’s ladder to ascend from single to four-fold vision and real freedom (Antal 2013, p. 176-177), autoethnographically employing clumsy theory (Thompson 2013) in its relatively analinear, heterarchical formatting as a necessary but insufficient precondition to address the topic of this thesis.

Antal adds to Damon’s explanation above that single vision included abstracting, and that twofold emerges from an apprehension that there is something beyond the finite and reasoning abstracted from it, and that includes contraries. Blake’s threefold vision recognises the contraries can both be true, and fourfold vision refers to mystical ecstasy (Antal 2013, pp. 176). With Roger Bacon and John Locke (referred to in Chapter 5 below), Newton’s

---

9 However, those literal dark mills blackened England’s skies and began anthropocentric climate change (Klein 2014, p. 157).
10 More precisely, the machine memeplex.
11 A sophrosyne, ratio/proportionality way of conceptualising reality that “offers the West something we need to expand the limits of our linear, logical reality” (Walker 1996, p. 181), valuing “relational quality over finite quantity … [and preferring] proportional shifts in nuance over summary statements” (ibid p. 194).
12 For example, Olson (2012) warns of the “dynamic relationship between an empathy gap and the hegemonic influence of neoliberal capitalism”.
13 Used to organise the London Olympics.
14 That level’s name, Beulah, means “married”.
“mechanistic universe” and Locke’s “mechanistic psychology” fitted together with Bacon’s experimentalism to form, in Blake’s vision, an “infernal trinity”, the trouble with which being that “it left out God, man, and all the values that made life worth living” (Damon 2013, p. 329 of 635).

It is vital to point out that Newton would not consider his single vision / monological gaze deficient. After all, it proved enormously powerful. Newton would further object to Blake that God was at the very core of his concerns. Newton was a natural philosopher, man of astonishing insight, one I always thought a genius, but, according to Beer, Blake put at the opposite end of his vision spectrum. When I read selections from his works (Newton 1974), albeit seeing them as manifestly monological, they gave me no hint of the infernal.

However, in his introduction to a book of such selections (ibid), John Herman Randall Jr. admits the validity of the question, “did Newtonian mechanics add much to wisdom beyond that already given to the West by the Greeks thousands of years before?” He adds that Newton would be delighted his mode of thought was considered a necessary stage in the development of science. He would be even more cheered to hear it called “a gleaming pinnacle in the moral and religious life of Western culture” (ibid, p. x), with its “ideals of benevolence, tolerance, intellectual freedom, cosmopolitanism, and peace” (p. xi).

Moreover, both Newton and his later critics would all be appalled at:

The more recent contention that natural science has nothing to do with “values”, that it can and should remain “value free” [and that] those seeking a direction for human life have nothing to learn from our best knowledge of the nature of things (ibid, p. x).

In Blake’s fertile imagination, his “infernal trinity” were vessels of Urizen, the Ancient of Days, the Satanic slaver (ibid, p. 422), the “stern and sterile god of reason” (Ghiţă 2008, p. 25), the fallen ego as the eternal enemy of imagination and man’s true identity (ibid, p. 26 and 54). Blake portrayed Newton as engaging a similar approach to Urizen, both of them measuring to abstract as portrayed below. In Urizen’s case, he formed:

The whole into another world better suited to obey
His will where none should dare oppose his will himself being King
Of All & all futurity be bound in his vast chain

16 Habermas and Foessel (2015) warns that “our western standards of egalitarian and individualistic universalism …often served, and still do serve, to cover up the practice of double standards – both in the hypocritical justification of repressive regimes, and in the imperialist destruction and exploitation of foreign cultures”, and that one must be wary of “the increasingly high-pitched appeal by politicians to ‘our values’ [which] sounds ever emptier”.
And the Sciences were fixd and the Vortexes began to operate
On all the sons of men and every human soul terrified.
(Blake (1988), *The Four Zoas*, Night the Sixth, lines 118-123, p. 126)

*Figure 1: The Ancient of Days (Urizen) by William Blake. British Museum, London*

*Figure 2: Newton, by William Blake. Tate Gallery, London.*
Myopia as to collateral effects is *per se* single vision, and I contend below that Blake’s objection remains robust to this day. By shutting out so-called “externalities” rather than valuing their possible influences, single vision is directly responsible for many of the wicked problems we have to address today, including climate change, mass extinctions, and the like.\(^7\)

Tupaia’s approach was in dramatic contrast to that of Urizen’s follower Newton, and to Newton’s followers on the Endeavour, whose:

> approach was simply this: reduce what you are trying to think about to the minimum required by its definition; visualize it on paper, or at least in your mind … Then you can measure, that is, count the quanta. Early modernity’s epoch-making abstractions were registered through the era’s new cartographies, new temporalities, new forms of surveying and property-making (Moore 2015, Kindle Editions 4756-4760).

As that approach is a major cause of the wicked valuation problems this thesis addresses, the thesis cannot be confined within that approach. the framing of which “presumes separation of humanity and nature” (Moore. 2015, Kindle location 7186). Rather, this thesis “presumes a dialectical unity that proceeds from the distinctiveness of humans (among many other species) within the web of life” (ibid).

From this framing I adopt Ghitić’s (2008, p. 13) phrase of an “unsystematic system”\(^1\) to describe Tupaia’s approach. Catamarans were faster and sometimes larger than the Endeavour (Taonui 2012). On them, he would read the complex interplays between marker islands, the sidereal compass, wave orientations and refraction patterns, kinds of sea phosphorescence and clouds (including the green underbelly of clouds), bird kinds and behaviours, sea marks and stars (ibid pp. 70 and 80-81), and derive meanings from their combinations. He could chase stars across the night sky that he knew would emerge from related points of the horizon, with seven to 12 stars seeing him through a night (Taonui 2012).

---

\(^7\) Midgley (1995, p. 250), sees Blake as seeing Reason as a colonial “imported governor” over the passions in the tradition of Plato, the Stoics, Descartes, Spinoza and Kant. However, Urizen’s flaw was his arrogant single vision, the kind of Greek intellectualist arrogance that Midgley observes in Plato and Aristotle (ibid), which was to be remedied by developing fourfold vision. From fourfold vision, Blake may well have agreed with Midgley in considering reason as “growing out of and completing a natural balance of parts” (ibid). My approach to wicked valuation problems involves valuation within different contexts, and dissociation from a context prevents that.

\(^1\) A phrase coined to describe Blake, but it was not Blake alone who realised the inadequacy Newton’s single vision mechanical approach to natural philosophy at his time. One such contemporary’s “invisible hand”, of the market, was not the only one posited at that time: there were invisible hands of “religion, society, philosophy, science, politics, economy, and law” (Sheehan and Wahrman 2015).
2012). Thereby, he was able to navigate on the Endeavour to islands that the British could not, because they had not then nailed down their latitude and longitude. However, once those in the Endeavour had the islands’ positions nailed, they did not need Tupaia’s navigation anymore. *Nor would anyone else* ready, willing and able to use Captain Cook’s charts and instruments. This is an instance of the wicked valuation problems arising that this thesis sets out to address: “technical environments defeat ancestral cognition … But the consequences of rewriting ancestral cognition cannot be anticipated in advance”, thereby creating a wicked valuation problem (Bakker 2015). A few scratches on charts made Tupaia’s previously high extrinsic value obsolete; an early example of technological unemployment.¹⁹

William Blake was a teenager when Captain Cook met Tupaia. If, when he had matured, Blake had seen portrayals of Polynesians including the spirals on and between the faces of Tupaia and his ancestors, he would have been impressed. For Blake, spirals represented an awareness of infinity, the vortex serving as a gateway to a new level of perception (Antal 2013, p. 176):

> While impossible to dis-invent either mechanistic (single vision) thinking or ignore the often-colossal extrinsic value machines provide, that does not prevent us from asking, “Who, or what, navigates our ship, of state or of any other kind, and to what purpose? What baby was thrown out with that bathwater then, and since then?” I do not mean just on the sea, but by what anti-Imperialists such as Tagore, Gandhi, Liang Shu-Ming and others (Mishra 2012) referred to as “The Machine” on land; a machine of power, enfolding nation-states and corporations, with “its mental slaves hypnotized into believing that they are free” (Tagore 1918 pp. 26-27).²⁰

Suchman saw the lives of priestly Polynesians such as Tupaia as cognitively more complex than those of their visitors from afar, and “capable of understanding and interpreting a more complex array of signifiers from the phenomenological world than the Europeans” (Strongman 2008, p. 73). He also submitted that for them “navigation was a state of being” (p. 98), with “self and environment co-existent and co-creative” (p. 99), resulting in their “whole self in navigation” (p. 100). This is an example of the adaptability to situational

---

¹⁹ I mean “a few scratches on charts” as a satire on reductionism. Afterwards, Tupaia stayed on the Endeavour, and was able to interpret the Maori language for Cook. In 1770 Tupaia scratched the first depiction of the Aborigines of Botany Bay known to Europeans (Aborigines’ own depictions of the human form in places such as the Burrup Peninsula are amongst the world’s oldest known). Tupaia died of scurvy later that year (Smith 2005).

²⁰ In contradistinction to the real freedom that Blake claimed fourfold vision provides, requiring the ascent of Jacob’s ladder (Antal 2013, p. 176-177), Nader (2014) looks to “The Emerging Left-Right Alliance to Dismantle the Corporate State”, calling it “Unstoppable”, which remains to be seen. That alliance is towards what Korten (2015) terms populism vs corporatism.
challenges that was also evident in Melanesian navigation, and which Suchman considers was endemic throughout all mainly non-Machine societies (Suchman 1987).

The Empire Cook worked for was one of what Mead refers to as the “maritime powers” (the USA being another). Mead suggests they remain the key to world power by their “Protocols of the Elders of Greenwich”. Those protocols are:

- Develop and maintain an open, dynamic society at home
- Turn the economic energy of that society out into world trade
- Protect commerce throughout the world and defend the balance of power in the world’s chief geographical theatres
- Open the global system to others, even to potential competitors in times of peace
- Turn the system against one’s opponents in war
- Promote liberal values and institutions whenever one can (Mead 2007, p. 360).

Liang Shu-Ming and others saw The Machine that empowered these protocols as “the devil of the modern world” (Mishra 2012, p. 255). Gandhi said, “The state is a soulless machine … [which] … can never be weaned from violence” (Tendulkar 1960, vol. 4, p. 11):

What I object to is the craze for machinery, not machinery as such [but that] … much machinery merely helps a few to ride on the backs of millions” (ibid, vol. 2, p. 161). “If India becomes the slave of the machine, then, I say, heaven save the world” (Gandhi in Gandhi, Prabhu and Rao 1968, p. 404).

While the Congress party did not follow Gandhi’s views, Deendayal Upadhyaya did, whose views were foundational to the Bharatiya Jana Sangh (BJP). He was very wary of what he termed the “machinism” of the Imperialists, and vowed to fight it by Dharmarajya (Moral Rule), democracy, social equality and economic decentralization (Upadhyaya 1988-1989).

Nor were such cries confined to nationalists such as Upadhyaya. The American philosopher and scholar of Eastern art Ernest Fanollosa contrasted Western machinism and Eastern

---

21 These protocols have similarities to those of Thomas Hobbes’ *Leviathan* with its divine right of kings: “This is the Generation of that great LEVIATHAN, or rather (to speake more reverently) of that Mortall God, to which wee owe under the Immortal God. For by this Authoritie, given him by every particular man in the Common-Wealth, he hath the use of so much Power and Strength conferred on him, that by terror thereof, he is inabled to forme the wills of them all, to Peace at home, and mutuall ayd against their enemies abroad” (Hobbes 1651). Their adoption by the maritime powers is mythically apposite, and has been implemented by the enormous extrinsic value of The Machine.

22 “Faced with the machine, the human being cannot maintain his equilibrium, until he himself nearly transforms into a machine” Qutb, S. (2000). Faced with a computer glitch, I can relate to that.

23 What I term above the machine meme.
aesthetics, considering the latter to contain “critical information for our methods of education” (Williams 2014, p. 99). At Fenollosa’s time, he diagnosed a pathological imbalance within education, favouring analysis over synthesis. He warned of “the ‘mental stiffness’ with which ‘the mechanical or the savage mind clings to its narrow traditions’” (ibid). They were no fools. What were they thinking? I consider that they were thinking from different value frames, and that we need to be aware of these value frames in order to address wicked valuation problems where NSEW meet.

Turning to contemporary thinkers, Jerry Ravetz and Silvio Funtowicz, the founders of the field of postnormal science, observed that:

In pre-chaos days, it was assumed that values were irrelevant to scientific inference, and that all uncertainties could be tamed (Ravetz in Sardar and Abrams 2004, p. 156) ...

But in a world dominated by chaos ... We confront issues where facts are uncertain, values in dispute, stakes high and decisions urgent (Funtowicz and Ravetz 1991, p. 156). In post-normal science, Quality replaces Truth as the organising principle (ibid, p. 159).

The last is an odd comment: Quality and truth are hardly mutually exclusive. I quote it because qualities require valuation, and truth evaluation, and both can be engaged in a co-evolutionary dynamic.

As this Machine is also the system created through the “single vision” insights of Blake’s infernal trinity, perhaps there is more to discover in general, and in the context of clashes in values in particular? Does the Enlightenment via a single vision necessarily endarken two-fold, three-fold and four-fold vision? More particularly in this thesis, does it endarken two-fold vision, which enfolds humane values, and what light, if any, might this throw upon the East’s and South’s concerns with the West and North?

So by “valuation” in the title of this thesis, I mean what I later herein call the “Big V” values - an especially topical example of the kind being the protection of the environment. The

---

24 Late nineteenth, early twentieth century.
25 Here, Williams is quoting from an essay by Fanollosa in his then journal, “Golden Age”; I have been unable to locate the original.
emerging discipline of Valuation Studies addresses such “Big V” values (Doganova et al 2015 p. 87), as does the World Values Survey. At both levels of the term “valuation”, valuations can affect and effect societies, environments and economies. While all three are relevant to it, my base discipline of the market valuation of real property rights is more focussed on economics than either the societal or the environmental valuation domains.

The HVN’s physical expressor is the Universe. Within an identity it is as apprehended by the right hemisphere of the brain (the hemisphere which emphasises “betweenness”, with an “open, receptive, widely diffused alertness to whatever exists” (McGilchrist 2009, p. 25), and whereby the organism “is not separated from either the spirit or the real world or itself” (McGilchrist 2009, p.159). However, separation/dissection for analysis is the modus operandi of the left hemisphere, and to do so grasps aspects of reality as they fly past (ibid p. 55) and which may even come to believe that its consequent constructions actually comprise the world (ibid, p. 219). HIDEGRE and ADALAS are the analytical tools I am recommending the left hemisphere employs to approach wicked valuation problems. These hemispheres represent “two individually coherent, but incompatible, aspects of the world” (ibid, p. 94). While both sides are required, McGilchrist claims that for optimal brain functioning the right hemisphere, repository of all values but utility (extrinsic) value, is to be the Master, and the left whose only valuation is extrinsic value – “what is this thing good for” – is to be the Emissary. He further claims that the West now has that relationship precisely backwards, which I see as a major contributor to the wicked valuation problems this thesis addresses.

In terms of the “Landscapes and The Machine” part of this thesis’s title, according to McGilchrist the right hemisphere’s task is to apprehend landscapes, and the left hemisphere’s task is to facilitate machine thinking in order to operate upon the landscape and for the holon to flourish thereby. To address wicked valuation problems at the meetings of the North, the South, the East and the West I am submitting that whole mind functioning is a necessary precondition, with the left hemisphere better equipped to address complicated issues, the

---

26 A pioneer of the discipline, Michèle Lamont, noted that “independent silos” that could become approaches to valuation studies include cultural and economic sociologies, sociologists of knowledge and science, social psychologists, students of inequality, the sociologies and institutional logics of organisations, and pluralities of regimes of worth. She looks towards such (e)valuation disciplines and others being integrated via a “sociology of social processes” into a comparative Sociology of Valuation and Evaluation (SVE) (Lamont 2012, pp. 203-204). However, she confines SVE to “practices and experiences”, not what happens “inside the mind of an individual” (ibid, p. 205), whereas both are essential in HVN↔HBA and action inquiry (Torbert 2004).

27 The “Soma” portion of an identity, as explained in Part 7.2.1 below.
right to address complex ones, and both required to address wicked valuation problems by means of their co-evolution of emergent understandings. Interpretation of the landscapes means we must think big, and “mythic thinking is macrothought. Think big and you think myth” (Thompson 1989, p. 47). That is not an injunction, it is an observation. One cannot think big without engaging myth, which is a right hemisphere function.

BIES is meant to provide a bridge between the two sets of analytical tools and the HVN, with the warning signs to be aware of black swans and butterfly effects designated by “B”, and the “IES” being representative of what I term “Big V” values, which in an optimally functioning mind I consider both frame and drive the interplay between the two hemispheres. As part of my valuation course I studied Economics 101, which according to the Nobel Laureate Robert Solow is most or all of what you need to give practical policy advice (Easterly 2013, p. 245). However, in the decades since I have come to doubt if even some of economics 101 was particularly useful in that context - at least, the more machinist, single vision aspects I was taught. Our major text was Paul Samuelson’s Economics (1970), characterised by Sedlacek as “We present to you the mechanical machine Economics” (Sedlacek 2011, p. 257). Its oft-repeated single vision abstraction qualification was ceteris paribus (all other things being equal). In contrast, this Holarchic Vortex Network within Heterarchic Fields, a complex adaptive system with which I submit we should engage with a far more ecologically rational approach (Gigerenzer and Brighton 2009) when addressing wicked valuation problems in the context of this thesis. I call this approach HIDEGRE BIES ADALAS,28 and its feedback29 relationship with the Holarchic Vortex Network within Heterarchic Fields (HVN↔HBA).

Part of this long learning curve was in my encountering development economics, most intensively since my arrival in Swaziland in 1993 (see Chapter 3). In April 2015, I learnt that my concerns had been articulated by Easterly (2006, 2013) – in particular, what Easterly terms autocracy/authoritarian development (Easterly 2013, p. 6). Authoritarian development regards the economy as a complicated machine.

Easterly (ibid, p. 32) looks more to the emergence of solutions from complex adaptive systems (CAS), rather more like Tupaia’s approach than Captain Cook’s. Viewed from this perspective, “an economy is always in the process of becoming. From this it follows that the

28 HIDECG RE BIES ADALAS is defined in the list of acronyms, and described in detail in parts 7.2 to 7.4 below.
29 This feedback approach enfolds the truth that ceteris paribus diu numquam; all else is never equal for long.
notion of equilibrium as depicted in mainstream economics is incoherent” (Bromley 2008b, p. 219). Similarly:

By its very definition, equilibrium filters out exploration, creation, transitory phenomena: anything in the economy that takes adjustment – adaptation, innovation, structural change, history itself. These must be bypassed or dropped from the theory” (Arthur 2014).

Neoclassical economics employs axioms that are “positively contradictory to observations in societies and experimental research of human behaviour in the laboratories” (Csaba 2009, p. 31).

In what he terms the “ludic fallacy” of attempting to mathematically model economic behaviour, Taleb agrees with Brian Arthur that the world is far too complex for economics (Taleb 2007, p. 155). Yet “the people who make decisions about macroeconomic policies are usually either professional economists or advised by professional economists” (Poteete 2003, p. 528). Tony Lawson also sees the formalistic mathematical models used as often very silly, and notes that some economists seem to be rather in awe of mathematics but often not very good at it, making irrelevant assumptions and being quite unaware that there are limitations to the uses of any specific form of mathematics. Michael Hudson, too, bemoaned “the replacing of the history thought” in economic courses “with mathematics which were essentially trivialised using junk statistics to create a junk economics to create a bubble economy” (Emmanuel and Fitzgerald 2011).

Lawson also sees the world more like Tupaia than Captain Cook - as open, processual - but notes that in order to get mathematics going, you have to treat the world as if it is isolated, abstracted, quite different from the way it really is (Lawson 2014b; also see Das 2011, p. 146). “The world of logic is a dead world” (Mini 1974, p. 213), part of the dead world of single vision. Lawson adds that the great proportion of economics taught as such mathematical modelling, which he considers to be useless. He claims it gets in the way of genuine insights because the world is interrelated, not atomistic, and their models are not. In consequence, he sees the claims of economists as unrealistic (Lawson 2014b, 30:20-32:00), and concludes that by studying ontology one can come to see under what conditions mathematics might become useful (ibid, 34:00).

Similarly, Paul Ormerod has been criticising conventional economic theory for decades. For instance, in his *The Death of Economics* he devoted a chapter to such mechanistic modelling
(Ormerod 1994, pp. 92-112). Twenty years later, he deconstructed the fundamental assumptions upon which the entire edifice of macroeconomics has been built, that:

- people choose in isolation (stating that without making that false assumption, their maths fails)
- people only make decisions on the basis of price
- preferences are fixed, not affected by others
- people choose on objective attributes (which he claims is not wrong, but incomplete) (Ormerod 2014).

These fundamental assumptions that Ormerod criticises are also at odds with my decades of lived experience of investigating the circumstances of sale. More importantly, they are uninformed by the insights of complexity theory (Arthur 1994, 2013, 2014) and, except amongst those trained to behave in that manner, counter to the empirical discoveries of behavioural economics (Kahneman, Knetsch, and Thaler 1986; Kahneman 2003, 2011).

In summary, this thesis is consistent with the observation made in a review of a book published in June 2015 (Allen and Hoekstra 2015) that:

One day soon ecology and ecological perspectives will have to embrace and contain economics and become the dominant lens through which we look at the human condition (Hurst 2015).

As such, this thesis submits that the emerging and process-based complexity paradigms in general and HVN↔HBA in particular are more realistic and pragmatic means of developing a framework to address the subject of this thesis than the currently more predominantly static-based foci. Especially, this approach is more realistic than neoclassical equilibrium-based economic theories which have “little to do with any real world economic situation” (Nelson 2002, p. 58). While still endemic in the development field, equilibrium-based economic theories are seen from this perspective as internally contradictory from the ground up (Fellman et al. 2004). Furthermore, the concept of optimal efficiency in economics is

---

30 The book itself adopts several of the principles within this thesis: “the authors present a new synthesis of their core ideas on evaluating communities, organisms, populations, biomes, models, and management. The book places greater emphasis on post-normal critiques, cognizant of ever-present observer values in the system. The problem is how to work holistically on complex things that cannot be defined, and the book continues to define an approach to the problem of scaling in ecosystems. Provoked by complexity theory, the authors add a whole new chapter on the central role of narrative in science and how models improve them” (Hurst 2015). This Chapter (chapter 8, Kindle edition 6415 of 13380) contains an appendix (ibid, p. 355-356/487, Kindle locations 7391-7498/13380) which includes many questions potentially relevant to the addressing of wicked valuation problems by the communities of inquiry and practice for which I have designed HVN↔HBA.

31 I do not read these attacks on the sufficiency or even relevance of much mainstream economic theory as attacks on the many brilliant economists who have internalised them. Rather, by dint of their brilliance, they may
illegitimate in a complex system because such a system does not allow an optimal decision; there are too many variables (Molloy 2004). In contrast, cooperative coevolution (see part 7.2.6) is a fundamental assumption in evolutionary optimization (Yang, Tang and Yao 2008; Stewart 2014).

There are other criticisms of neoclassical economics from non-complexity-based ontologies (for example, see Stark 2000; Fullbrook 2004, 2007; Nussbaum 1997; Splash 2012; Das 2011, pp. 146-151: “Modern economics resembles a Ptolemaic system” – Das 2011 p. 148):

- Virtually every aspect of conventional economic theory is intellectually unsound;
- virtually every economic policy recommendation is just as likely to do general harm as it is to lead to the general good. Far from holding the intellectual high ground, economics rests on foundations of quicksand (Keen 2001, p. 4).

While obviously defended by some (for example, Katzner 201532), neoclassical economics does not even recognise natural resources and the ecology as fundamentals, instead enfolding them within capital as one of four variables, the others being output, labour, and knowledge (moan 2004). Energy, drawn from natural resources, is similarly deprioritised.33 The economic sociologist David Stark notes that neoclassical economics misses any assessment of judgement34 reducing everything to calculation (ibid, p. 3), whereas “values are a kind of anti-matter to calculation” (ibid, p. 4), whereas in reality “all economies have a moral component” (ibid, p. 5).

In the field land tenure, Elahi and Stilwell identified two counterfactual fundamental assumptions of neoclassical economics: firstly, that of people being selfish by nature, and secondly, that dominance by private property is axiomatic to economic performance (Elahi and Stilwell 2013). They then claim that customary land tenure demonstrates conceptual bias in this context by such economists. As such, we may view customary land tenure as more in tune with the cooperative coevolution of evolutionary optimisation than neoclassical economics.

32 However, Katzner also conceded (from within his microeconomic context) that many of the criticisms were legitimate, and had been recognised as such by economists for a very long time. The question for them was what to do about that, so they resorted to the mechanistic metaphors that had so much success in physics. For reasons described below, this thesis proposes that mechanistic method, at least as a monological gaze, to be even more inappropriate to addressing wicked valuation problems than it is to examine one influence amongst many of such wicked problems, economics.

33 I trust I have sufficiently pressed the futility and wastage of single vision economics. If the reader wishes to pursue the matter further, Lars P. Syll provides a succinct entry point (Syll 2014).

34 “Making a case for” (Stark 2000, p.3).
From the perspective of this thesis, some economic historians have a particularly interesting
take on neoclassical economics. Mason Gaffney considers neo-classical economics to have
been a stratagem against Henry George (Gaffney 1993), and that it remains a corruption of
economics (Gaffney and Harrison 1994).
In the nineteenth century, Henry George had proposed that a land value tax, based on land
value increases being primarily societally rather than individually bestowed, was a just tax
that could cover all government expenditure (George 1920), a contention much later
supported by the Henry George Theorem (Arnott and Stiglitz 1979), and recently repeated by
Foldvary (2006), Harrison (1983 and 2009), Anderson (in Ingram and Hong 2012, pp.123-
139) and Adams (2015). 35 John Dewey36 called George “one of the world's great social
philosophers, certainly the greatest which this country has produced” (Dewey 2008, p.302),
but Clarence Darrow (1913) presciently remarked of his land value taxation ideas:
The “single tax” is so simple, so fundamental, and so easy to carry into effect that I
have no doubt that it will be about the last land reform the world will ever get. People
in this world are not often logical.
Despite its theoretical and empirical sense, “its premise, however, was socializing land rents
through taxation. Its very strengths were its undoing, then, by evoking “a powerful,
intransigent, wealthy counterforce” (Gaffney and Harrison 1994), which allegedly devised
neo-classical economics as a counter (Gaffney 1993). However, Georgism is as yet still not
quite undone, as Georgism-influenced organisations remain,37 and HVN↔HBA could assist
in determining its potential in different contexts.38
The biases of neoclassical economics have been revealed in other fields. For example, while
Elahi and Stilwell assert the “self-interest” part of the “rational self-interest” trope of
neoclassical economics is a far too reductive account of human behaviour, the emerging
disciplines of behavioural economics and behavioural finance have revealed that the
fundamental neoclassical assumptions that the “rational” part of that trope is at best a special

35 It had been supported centuries before by Adam Smith (Smith 1776, Book V, Chapter 2, Article I: Taxes upon
the Rent of Houses).
36 Refer Box 10 below, part 8.6.1, p. 386.
37 One is amongst the most respected institutes in land policy circles, the Lincoln Institute of Land Policy (for
example, see Ingram and Hong 2012). Also, the former Greek Finance Minister, Yanis Varoufakis, is familiar
with Georgism, and in a speech on 5th February 2015 to the German Finance Minister referred to the need to
“stop at nothing to combat not only corruption, tax evasion, tax immunity, inefficiency and waste, but also a whole
political economy underpinning the ethos and the conventions of crippling rent seeking (Varoufakis 2015). That
is a message that may not have been lost on the German Finance Minister (see parts 8.3 and 8.5 below).
38 Despite Harrison’s assertion (Harrison 2009), I do not consider it to be a “silver bullet”, but it could have many
benefits in many contexts and is well worthy of deliberation.
case (Kahneman 2003). “Economists increasingly recognise the limits of the canonical assumption of self-interest” (Meyer and Braga 2009a, p. 1). Wang and Christensen characterise neoclassical economics as “a confusion between price and value ... [and] based on value monism whereby all values can be transformed into money ... [and] the economics way of thinking knows the price of everything and the value of nothing” (Wang and Christensen, pp. 6-7).

All in all, I claim that conventional economics is quite inadequate for examining the subject of this thesis. Taleb’s view that such economics is a fable of some use in inspiring practice but should not direct or determine practice or advise policy (Taleb 2012, pp. 211-212) appears robust in this context, and we must “attempt to convince the economic rationalists that their world view is too narrow. And if we can’t convince them of this or replace them from being the primary advisers to government, we’re in deep trouble” (ABC RN 2015a, 5:50).

Therefore, instead of conventional economics, this thesis is a response to a call made in a survey of papers related to evolutionary optimisation in uncertain environments, for future research topics to address:

1. Various uncertainties in multiobjective optimization problems.
2. More than one aspect in one problem.
3. The inherent relationships between the different topics and, thus, to benefit from each other.
4. The relationships between uncertainties and multiobjectivity (Jin and Branke 2005).

It does so because while this thesis does not explore policy making from an evolutionary computation approach but instead has its own complexity-based trans-ontological process, it recognises that much of current land policy-making shares the following characteristics with other policy-making; it:

➢ is reflected in vast, sprawling policy debates requiring understanding both of the big picture and the details

---

39 As self-interest is canonical, when it is demonstrably false the edifice built upon it is unsustainable, and “People do not necessarily vote their self-interest. They vote their identity. They vote their values.” (Lakoff 2004, p. 19).

40 Unlike mainstream economics, which is criticised as being developed upon contested bodies of work, not following its supposed epistemology, and lacking an explicit ontology (Splash 2012, p. 45).
Landscapes and the Machine: Addressing Wicked Valuation Problems when North, South, East and West Meet. 19

➢ depends on data that are changing frequently (often daily in complex, scientific and political areas)
➢ has many stakeholders, organizational and personal, each with conflicting goals, values, and pressures
➢ involves individuals and organizations with overlapping roles
➢ requires decision making based on guesses or forecasts that in turn are based on structural constraints of organizations, frameworks of policy in place, differing logics and world views, and distinct organizational or societal cultures
➢ is swamped by a high degree of unknowns and unknowables
➢ is wrapped in constant political power struggles
➢ involves communication with a wide variety of publics through the filter of the media
➢ involves a society or organization becoming involved in an ongoing process of social learning and continuous change
➢ requires the ability to bring participants up-to-speed when they have missed meetings (Horn 2001, pp. 4-5).

As such, it is a wicked problem – that is, one that is very hard and potentially impossible to solve because of its multilayered complexities and the lack of information about them. When you solve one part of a wicked problem, you raise others. Furthermore, it is but one wicked problem in what in the developing world is generally a “Social Mess”, which Horn defines as:

A set of interrelated problems and other messes. Complexity - systems of systems - is among the factors that makes Social Messes so resistant to analysis and, more importantly, to resolution (Horn 2001).

Unlike simple problems, wicked problems and social messes may not have simple solutions (Ashby’s Law of Requisite Variety, Ashby 2003). They may, though. For example, there are constants\(^{41}\) that may apply in quite unexpected contexts.

I have therefore designed HVN↔HBA, informed by such approaches, to interrogate the subject of this thesis, and then employed it to address wicked valuation problems – not just market valuations, but general valuations, focussing upon intrinsic, extrinsic and systemic valuations.

\(^{41}\) For example, Feigenbaum’s constant in chaos theory (showing ordered patterns emerging out of non-linear situations: Sardar and Abrams 2004, pp. 66-68), and those tracking the emergence of Butterfly Effects through cascading processes in behavioural dynamics (Yu et al. 2015).
My reason for addressing this subject from that perspective is that land tenure is a fundamental component of land policy, which currently faces massive challenges, including those stated in the problem statement below. Reactive and simplistic (“band aid”) solutions might only make a wicked problem worse. Some may provide short-term gain at the cost of long-term pain, others short term pain for long-term gain, and others still variations of those spectra in different domains.

Over recent years, there has been a rise in the influence of psychology and similar behavioural sciences in the development of public policy (Jones, Pykett and Whitehead 2013). This thesis embraces and channels that trend, but towards the benefit of the relevant citizens as distinct from that of authoritarian governance. As such, it seeks an awareness of default bias manipulations and other instances of heuristics internalisations in such contexts (for example, see Wodak et al. 2009). I seek this awareness as a means of discerning the motivations of the manipulations, and the authentic from the inauthentic. That is, I do not intend to dismiss default bias manipulations (which is impossible), but for individuals to be equipped to properly value them within their own identity constructions.

To this end, this thesis examines whether the approach recommended can provide a richer methodology towards addressing wicked problems than those prevailing, with a view to establishing more robust due diligence protocols for that purpose. I start from the premise that to solve such problems we do not need to choose between Tupaia and Captain Cook’s approaches to navigation. We need them both and more approaches besides. Therefore, this thesis is a journey navigated more in the style of Tupaia than of Cook, with my whole self in the navigation. Therefore, as Tupaia looked for complex interplays between many natural phenomena to navigate, so (in keeping with what all valuers do as market readers) I look for complex interplays between many facts, fact perceptions and value judgements. And as Tupaia used the stars to guide him through the dark, so I use the scholars cited to guide me through the unfamiliar kingdoms I need to navigate to arrive at my journey’s end.

1.2. Problem Statement

I began this thesis in response to challenges presented by Okoth-Ogendo (2000). He identified four major land policy challenges in the African context in the 21st century:

- To design truly innovative tenure regimes to suit the variety of complex land use systems that characterise the African landscape.
- To provide a framework within which customary land tenure and law can evolve in an orderly way.
To find ways to democratise land administration systems and structures.

To design a framework to codify customary tenure rules and integrate them into statutory law.

However, my research gradually made it apparent to me that not only is this challenge not confined to Africa, but also that it cannot be adequately addressed by law alone. I came to see it as a call for a legal framework to facilitate the meeting of NSEW globally, and that any such attempt must take much more into account than legislative changes.

One example of its universality is Davidson and Dyal-Chand’s observation from their USA-focussed examination of the role of property in the global financial crisis. They note that property theorists trace ownership across a spectrum from public through community to ever more exclusive control, with the opposite end of the spectrum being some existent\textsuperscript{42} “like Blackstone’s\textsuperscript{43} sole and absolute dominion” (Davidson and Dyal-Chand 2010, p. 1614).

To address Okoth-Ogendo’s challenges by application of the complexity paradigm in the context of land, law and its implementation is clearly of major importance. However, this thesis is primarily valuation, not legislation, focussed. So legal framing remains a major objective, but in this thesis I expand his challenge beyond the necessary but insufficient legal domain, and into values. This expansion includes reference to the contexts in which tenure regimes occur.

The magnitude of the problem when extending into values is indicated by Kevin Cahill’s worldwide land tenure review in 2007, who claims that 37.5% of the planet was owned by 147 states, 21% is owned by 21 people (26 monarchs claiming 20%), 41.5% is owned by one percent or less of the planet’s population, and 85% of the planet’s population owns no land at all (Cahill 2007, p. 34).

At least at the high level orienting generalisations with which these figures are generally prepared, Cahill’s estimates are consistent with those provided for wealth in general (not simply as held in land). In its 2014 Global Wealth Report (Stierli et al. 2014), Credit Suisse noted that one only needs $3,650 (in USD, and including the value of one’s house) to be in the top half of the world’s population in terms of wealth. Over $77,000 will get you into the top 10%, which accounts for 87% of the world’s wealth, and $798,000 will mean you are in the top one percent, which accounts for 48.2%.

\textsuperscript{42} I use the unfamiliar term “existent” where “thing” is usual as it is more appropriate to the HVN trans-ontological process approach of this thesis. Please refer to the glossary: “thing” implies a stasis inconsistent with the trans-ontology presented in this thesis.

\textsuperscript{43} Referring to Blackstone’s Commentaries on the Laws of England (2001)
An Oxfam Report (Fuentes-Nieva and Galasso 2014) adds that the richest 85 people on Earth own as much as the poorest half of the world’s population. Seventy percent of the world’s population live in countries where inequality has increased over the last 30 years, and that such countries include citizens of the USA. There, 95% of the wealth increases since the GFC were captured by the wealthiest one percent, and the bottom 90% became poorer over the same period. Moreover, seven ruling families in one of the planet’s most volatile regions own oil deposits worth $9,252 billion if valued at $20 per barrel (Hiro 2003, p. 447).

Without her actually identifying it as such, this process has been tracked by Chua (2004), who points out how the introduction of free markets and democracy has so often empowered an ethnic minority without empowering the majority, which she considers to be a major cause of anti-Americanism worldwide. The subtitle of her book The World on Fire is How Exporting Free Market Democracy Breeds Ethnic Hatred and Global Instability, and she addresses strategies to ameliorate or even remedy the situation. She highlights four of the main strategies available:

- Redistribution through tax and transfer programs
- De Soto’s strategy: grant the poor formal property rights
- Find ways of giving the world’s poor majorities part ownerships in the relevant corporations
- Government interventions to apply affirmative action to the poor majority (ibid, pp. 268-269).

I believe that these strategies could be best implemented with a HVN↔HBA approach. These contexts are where so many of the wicked valuation problems that are the subject of this thesis are shaped. I approach them by emphasising the greater necessity of a transdisciplinary approach for human, as distinct from artefact, development. That is, I see the transdisciplinary imagination requiring the adoption of wisdom from philosophers of all stamps, and being informed by philosophical schools such as social constructivism or postmodernism rather than frame this HVN↔HBA process approach within any one of them. In this thesis I am focussing on the process of facts engaging our value judgements and vice versa, and valuations engaging both the facts we seek and the philosophies we adopt in terms of their facility in addressing wicked valuation problems.

Meyer and Braga have stated that:

Most recent developments in the study of social dilemmas give an increasing amount of attention to cognition, belief systems, valuations, and language. However, developments in this field operate almost entirely under epistemological assumptions.
that only recognise the instrumental form of rationality and deny that “value
judgements” or “moral questions” have cognitive content. This standpoint ignores the
moral aspect of the choice situation and obstructs acknowledgement of the links
connecting cognition, inner growth and moral reasoning, and the significance of such
links in reaching cooperative solutions to many social problems (Meyer and Braga
2015, p. 1).

Similarly, Kauffman has called for:

[A] new conceptual framework that allows us to speak of life in interwoven language
and metaphor, recognising the richness that, in fact, we know, feel, sense, intuit and act
(Kauffman 2016, p 255).

When it comes to valuations, it has been established that often “market value is just one
factor among many that motivate owners and is often not at the forefront of their decision-
making” (Penalver and Alexander 2012, p. 840); it is important to understand whatever those
other factors are. My problem statement is how to address the above insights of Meyer and
Braga, and of Kauffman,44 in a land valuation and policy context – that of landscapes and The
Machine. Recognising that even the best land policy responses to these challenges will be
ture but partial at best, the problem I am addressing here is how to engage in valuation in a
way that is more inclusive of all the spectrums of cognitions, belief systems, valuations,
languages and, in particular, all the spectrums of identity constructions around the globe. That
requires not falling into the traps caused by monological gazing that Blake warned us of
above, or those of Sedlacek’s monocultural “mechanical machine Economics” (Sedlacek
2011, p. 257). Instead, I look to what tools or methods could be developed to facilitate this
engagement, and how such tools or methods could constantly improve from application in a
context where NSEW meet.

A benchmark for the scale of the problem at the global level happened in 2007, when for the
first time in history the urban population of the planet exceeded the rural population (United
Nations 2014). While there are many causes and consequences of this, both positive and
negative, the positive consequences include “the biggest economic transformation the world
has ever seen as the populations of cities in emerging markets expand and enjoy rising
incomes” (Dobbs et al. 2012, p. iii). The challenges to be met there include that within about

---

44 And McGilchrist’s as stated on p. 12 above.
a dozen years builders will have to produce about 85 percent more than all the residential commercial and building stock currently in existence (Dobbs et al. 2012).

Real property rights are a fundamental component for both land policy and land valuation, and equally fundamental in considering how such challenges are to be met. The difference between the cost and the added value of those real property rights can be preconditional to such development happening in the first place, and their sustainability is a crucial factor in their value. This difference is at “the heart of all economic activity” (Ring and Boykin 1986, p. 1). Understanding land valuation is indispensable as a factor in determining land policy (Davy 2012, p. 90), and valuation’s “polyrational” approaches could be beneficial as a grounding for land policy development (Davy 2012, p. 95).

1.3. Background to the Research

This thesis incorporates an autoethnographic approach interwoven into the traditional objective narrative of theses. It therefore presents a distillation of my quest to address the challenges encountered in life in general. These include those of not only over thirty years’ practice of land valuation-related activities at a professional level, but also a decade of leading many groups of travellers. This required my having to make sense of those countries, and communicate that understanding to my fellow travellers. I performed that role in around 60 countries, visiting many of them several times.

That decade was my own personal equivalent to Darwin’s voyage of the Beagle, and again speaking only at the personal level possibly as enriching to my later life as that voyage was to his, providing the stimulation, ground and framing for much of the research herein. As this research covers considerable span and depth, in accordance with the Goldilocks Principle addressed in 7.2.5 below I have chosen autoethnography as a means of better addressing the complexities involved than I could manage adopting a wholly traditional approach.

That requires a looser and more discursive narrative style than is traditional in a thesis, which style I see as being better able to engage the right hemisphere, with its predilection for broad and deep vision and values. This narrative style I also found to be more amenable to Klein’s injunction “think big, go deep” (Klein 2014, p. 26). This may frustrate the readers left hemisphere’s because:

45 Which went from 1831-36, a few years after William Blake’s death. Darwin (2010) was much taken with Tupaia’s people (Darwin 2010, Chapter XVIII).
As things are re-presented in the left hemisphere, it is their use-value that is salient. In the world it brings into being, everything is either reduced to utility or rejected with considerable vehemence, a vehemence that appears to be born of frustration, and the affront to its ‘will to power’. The higher values of Scheler’s hierarchy, all of which require affective or moral engagement with the world, depend on the right hemisphere. (McGilchrist 2009, p. 161).

It is these values that I want to see engaged in the subject of this thesis. Scheler’s hierarchy of values – those for use and pleasure at the lowest end, with values of vitality above them, values of the intellect above them, and holy values at the summit (McGilchrist 2009, p. 160)\(^{46}\) require “affective or moral engagement with the world [and] depend on the right hemisphere” (ibid). As McGilchrist further emphasizes, these values are not those of the left hemisphere, and not subject to the left hemisphere’s utilitarian requirements of Universality, Replicability, Control, Measurement, Validity, Reliability, Credibility and Falsifiability. Those requirements are to be the Emissaries’, not the Masters’, because they are “impossible to reconcile with understanding based on the implicit, context-bound nature of things as delivered by the right hemisphere” (ibid, p. 182).

However, in that role of higher values engaging with the world, they can be invaluable as Emissaries when addressing wicked valuation problems. As such, they are often essential in weighing fact perceptions and value judgements during the HBA process. They are tools to be engaged where appropriate in the HVN↔HBA process, but any claim to universality on their part is spurious in this context – a point elaborated in Parts 1.7 and 1.9 below. As quoted in Part 1.9, Ben Goldacre explains in *Bad Science* (1999, p. 129) that those claiming the certainty sought by these requirements are “basically wrong” in even complex areas, let alone when building Procrustean Beds in the wicked valuation contexts being addressed by this thesis. They are particularly dangerous when ignorantly applying them as if holons were machines which, as explained below, is also basically wrong.

Similarly, while writing this thesis I also found it to be basically wrong that autoethnography is sufficient in itself to address the subject, or to explain the design of a robust and rigorous framework to address wicked valuation problems, of the type I consider HVN↔HBA to be. However, in being more right hemisphere friendly, I still consider it to be a necessary but insufficient precondition to that end. So I continue the autoethnographic approach up to the

\(^{46}\) Note that Scheler’s hierarchy has homologies with Blake’s fourfold vision referred to on pp. 2-3 above (Damon 2013, pp. 469-470).
literature review, and thereafter that takes the “back seat”, as it were, to anyone’s addressing of wicked valuation problems via HVN↔HBA, the autoethnographic flavour of Chapter 8 being meant to facilitate examples of its potential applications and the strengths and weaknesses displayed thereby.

I have also chosen it to highlight the realisation that whatever contributions this thesis may make to knowledge are necessarily emergent from, or consequences of, my own identity construction.

My autoethnographic narrative spans chapters two to four, followed by a literature review in chapter five. My autoethnographic voice will reappear at moments throughout the second half of this thesis, but I will then couple this voice with a more structured voice common to a traditional thesis.

Ethnography is “a loose method for exploring the world through an open-ended, experimental, and initially nonjudgmental mind to understand how it actually functions” (Braverman in Blomley, Braverman, Delaney and Kedar 2014, p. 124), and autoethnography involves applying that process to oneself. As such, it employs autobiography in a “critical narrative as pedagogy” manner (Goodson and Gill 2014). Here, I am observing my own identity construction and its homologies with those of others via Collaborative Developmental Action Inquiry (Torbert 2013), including how narrative so often trumps data in that process, such that, as succinctly put by the comedian Tim Minchin, “Science adjusts its views based on what’s observed. Faith is the denial of observation, so that belief can be preserved” (Minchin 2011).

In this case, the faith in question is the identity constructed, even in cases when the construction enfolds adjusting one’s views based on what is observed while the observer itself is not observed.47

Consequently, this thesis narrates how these two apparently very different paths of tour leading and real property valuation/land policy facilitation have provided a developmental dynamic in my identity imaginary (Taylor 2002). I present this as being a potential contribution to knowledge applicable to property valuation and land policy development at all scales, from local to global.

Its background, then, is the lived experience of one person out of the billions on this planet affected in some way by real property rights or their lack, and the values appertaining to

47 That is, retaining an identity solidity as a ground for observing reality, rather than the permeability recommended below (Metzinger and Windt 2015) via action inquiry.
them. That person was tasked at the end of the twentieth century with facilitating land policy reform in one very small southern African country, but did not succeed in seeing the policy adopted. This experience involved investigating into how best to facilitate land policy in general, and land tenure policy in particular, for land tenure was a core concern in Swaziland then and remains so now. I focus the insights from the co-evolution of experience and theory upon addressing the land policy/land tenure policy context within this thesis’s more general theme, and submit what general lessons might be extrapolated from my experiences into wider geographic, legal, political, social, cultural, economic and environmental situations – all of which are affected by land policy.

1.4. Research Problem, Propositions/Research Issues and Contributions

While fractally applicable, I mainly mean HVN↔HBA as a means of harnessing trans-ontological teams, deliberative institutions or ad hoc as appropriate, towards addressing wicked valuation problems. In addition, they are to be able to access additional professional and technical advice as required. I consider such teams, not individual experts, to be the optimal means to effect that purpose.

Transdisciplinarity has three pillars:

- Firstly, the recognition that there are different levels of reality;
- Secondly, the axiom of the included middle, which is a fundamental insight of fuzzy logic (Kosko 1994); and
- Thirdly, the recognition of complexity as different in kind from complicated (see below) (Max-Neef 2005; Nicolescu 2006).

The first insight is developed in Part 7.2.4. The second differentiates that axiom of Aristotle’s in logic to the reality of landscapes. Like non-Euclidian geometry changed Euclid’s laws, so this changes Aristotle’s Law of the Excluded Middle, with similarly dramatic new worlds being shown as a result. However, it confirms another observation of Aristotle, made in his Nicomachean Ethics: “it is the mark of an educated man to look for precision in each class of things just so far as the nature of the subject admits” (Aristotle 350 B.C.E. Book One, paragraph 3). This is an essential point, because attempting machine-like precision may be worse than useless when attempting to address wicked valuation problems. Rather, one should go just so far as the nature of the subject admits, and in such contexts fuzzy may be more relevant and resilient than crisp. The third point, about difference in kind, means that
transdisciplinarity is not a matter of heaping up isolated single visions, be they from economics, law, environmental studies or any other fields of inquiry. They must be not only differentiated and articulated, but also hierarchically integrated and, in HVN↔HBA, dynamically and heterarchically related.

Hence the preponderance of quotations in this thesis. They are mainly from specialists contributing to the transdisciplinary approach required to examine this subject meaningfully. As a transdisciplinarian, I cannot claim competence in all the relevant domains, but as a valuer I have spent my professional career weighing the influences of many disciplines upon market values. I therefore consider it both appropriate and respectful to allow the specialists in their own domains to speak within this thesis as directly as possible via direct quotes, and to speak as directly as possible from my own.

Okoth-Ogendo’s challenge inspired me into embarking upon this thesis. However, I found that to address his challenge I had to broaden my topic, even beyond a complexity-based transdisciplinary approach to provide a developmental template to facilitate the integration of real property rights into different fitness landscapes (Di Robilant 2013). To increase real property rights’ capacity to nurture intrinsic value, I had to transcend but include different ontologies.

As such, the mindscape of this thesis is dauntingly vast in scope, similar in that respect to the story about Alexander the Great and the Gordian knot. I will use neither a sword nor another extrinsically valuable but intrinsically cheap sharp object, Ockham’s Razor, but look for a means whereby, with the appropriate balance of approaches, “the knot which you thought a Gordian one will untie itself before you” (Jefferson 2008).

Although made more accessible by the use of computers, this new approach has a pedigree going back millennia before Jefferson. For example, it is an attempt to apply the ancient Greek concept of sophrosyne – balanced proportionality, judiciousness in action – to the complexities of this topic. While Alexander’s approach may be more emotionally satisfying and have more immediate extrinsic value, Jefferson’s more sophrosyne recommendation is more sustainable and has the potential to express greater intrinsic (qualitative) value.

48 During Alexander the Great’s conquest of Asia, he visited a town called Gordium. There, he encountered a knot of fiendish complexity, and was told that the person who could unravel it would rule all of Asia. Alexander sliced it apart with his sword. Shortly after, his own empire was sliced apart by his generals.

49 See part 7.3.2 re the distinction between intrinsic and extrinsic value.

50 Especially important as enfolded into the Goldilocks Principle: see part 7.2.5.
Michio Kaku makes a useful distinction in this regard. He notes that there are two principles that are diametrical opposites, yet both are also consistent with everything we know of science (Kaku 2014, p. 323). Firstly, the Copernican Principle - that which enabled Captain Cook’s navigation – states that there is no privileged position for humanity in the Universe.

Secondly, and on the other hand, the Anthropic Principle notes that life as we know it only exists because of many fine tunings that were all required for the emergence of life, and these fine tunings extend “to every atom of the body” and that “life is precious and a miracle” (ibid, pp. 324 and 325). Later, he observed that the perfectly deterministic philosophies that attached themselves to the Copernican Principle are just plain wrong: “A combination of uncertainty and chaos makes a perfectly deterministic world impossible” (Kaku 2014, p. 340).

I intend HVN ↔ HBA to facilitate the finding of such tunings in the situations under scrutiny. It includes epistemological, telaxiological and other concerns. It promises an entirely different approach from the predominant western epistemology as applied to land policy: “Descriptive disciplines are always wedded to an epistemology ... Such an epistemology at once determines how we come to know the world and constitutes the range of what is knowable” (Euben 1999, p. 4).

By adaptation of HVN ↔ HBA, I seek to provide a far more spacious and inclusive framework within which theories, laws, and generalisations can be formulated than do the classical scientific and pre-scientific paradigms. These paradigms clash in wicked valuation problems of land policy development in general, and land-related value judgements and its real property rights aspects in particular. As this thesis proceeds, it engages a focus on becoming rather than being, of approaching real property rights as engaged in processes rather than part of a stasis. I reference pioneering works towards this emerging paradigm, including Peter Corning’s *Holistic Darwinism* (Corning 2005), *Toward a Unified Ecology* (Allen and Hoekstra 2015), Gunderson and Holling’s *Panarchy* (Gunderson and Holling 2002), Ken Wilber (Wilber 1980, 1995, 1996, 1999, 1999a and b, 2000, 2003, 2012), the strongly Wilber-influenced Sean Esjborn-Hartgens and Zimmerman (Esjborn-Hartgens and Zimmerman 2009), and many others.

Central to HVN ↔ HBA is the study of complexity, described by Stuart Kauffman as being essentially the science of emergence (Waldrop 1992, p. 88).\(^{51}\) Some of these emergents were

\(^{51}\) See part 7.2.4 below.
described by Anderson (1972, p. 393), who noted that you could think of the whole universe as a hierarchy, the position of an entity determinable by the number of levels of emergence contained within it. Thus, atoms have emergent properties not possessed by quarks. They transcend and include quarks. Humans have emergent properties not possessed by human cells. They transcend and include human cells. Moreover, Anderson observes that these emergents’ new qualities require “entirely new laws, concepts and generalisations” (ibid) to address.

Similarly, in Beer’s interpretation each of Blake’s four visions enfolds the previous ones. Genius enfolds love, love enfolds energy, energy enfolds reason (Beer 1969, p. 27), and each has different qualities and need entirely new laws, concepts and generalisations from the previous vision. That is, as defined in my Glossary and as differing from Wilber (1995), Blake’s vision is holarchic, not hierarchic, and so is HVN↔HBA.

The study of complexity further involves the study of change in dynamical systems, and as such is centrally concerned with the dynamics of evolution and development rather than with stasis. With that emphasis, it is required to address the environment within with such evolution can occur, and that relationship is called the fitness landscape.

As such, it adopts an entirely different approach to addressing problems, recognising that a change in one participant’s fitness landscape will result in changes in another participant’s fitness landscape (Ruhl 1996). As such, complexity has already provided rich new insights into evolution in several apparently widely differing contexts.

I mean HVN↔HBA to facilitate the application of the lessons from complexity and chaos research to wicked valuation problems related to land policies, land-related valuations and real property rights. The HVN↔HBA approach is my response to the challenges of global conditions, characterised by Sardar (2010) as complexity, chaos and contradiction. I do so critically, but in the spirit of Bruno Latour, towards:

A stubbornly realist attitude ... but a realism dealing with matters of concern ... whose import will no longer be to debunk, but to protect and to care (Latour 2004, pp. 231 and 232).

---

52 In the context, “holarchy” or “heterarchy” would have been more appropriate.
53 A phrase similar to the title of my Masters degree, that being in “complexity, chaos, and creativity”. 
1.5. The Submission of this Thesis

I am not speaking from within a mindset of seeing the world as a mass of machinery. That is but one of very many ways to view the world. Yi-Fu Tuan’s *Topophilia* (1990) provides a broad overview of land-related perceptions, attitudes and values. Tuan’s main foci (Tuan 1990, p. 3) include to:

1. Look at environmental values and perception at different levels (refer part 7.4.2 of this thesis)
2. Articulate differences between the environment and our topophilia (love of it) to show how each contributes to our valuations of environments (see parts 7.2.3, 7.2.6 and 7.3.2)
3. Introduce the concept of change via European history (see part 6).

*Topophilia*’s subtitle is *A Study of Environmental Perception, Attitudes and Values*. I see Tuan as being an exemplar of three- or four-fold vision. Consequently, I have combined several of Tuan’s insights with my own lived experience and my researches to address the challenge this thesis attempts.

As a trans-ontological process, I mean HVN↔HBA to be a means of framing those complexities, that chaos, and those contradictions, in a manner that can facilitate the imaginative, valuational and cognitive complexities required to creatively address these challenges. By transcending the hegemony of the “thinging” (Bateson 1979, p. 112) of machinism, I hope to facilitate understanding of the relationships between the various components of HBA, and hence towards those in the HVN.

I designed the HBA section to introduce its practitioners to the HVN type of ontological awareness, which in turn feeds back into HBA’s application. Hence the “↔” in what I intend as a tool towards facilitating creativity in the user, not as a substitute for it.

The philosophical underpinnings of this approach are cited throughout the report, but as an orienting generalisation they have strong affinities with A.N. Whitehead’s process philosophy as articulated in *Process and Reality* (1978). On page xiii, Whitehead identified and repudiates nine myths and fallacious proceedings that, at least in my lived experience, remain endemic barriers to facilitatory insights in land reform:

---

54 And many others cited herein such as Corning (2005) and Fraser (1999).
55 Some designers of things are now committing themselves to “the Political Values of Post-Thing Centered Designing”, towards “defending values by design” (Tonkinwise 2015, pp 1 and 10) and thereby addressing wicked problems through Transition Design (Irwin, Kosoff, Tonkinwise and Scupelli 2015).
The distrust of speculative philosophy (I have engaged Pirsig [1974,1991] in this context from my autoethnographic narrative)

The trust in language as an adequate expression of propositions (See part 1.8). While this is directly cognate with Taoism’s “the name that can be defined is not the unchanging name” (Lao Tzu, 1972), there are still degrees of accuracy in vocabulary. However, we have both other perceptual apparatuses and prehensions available to ourselves, not just language.

The mode of philosophical thought which implies, and is implied by, the faculty-psychology (by which he means enboxing/isolating human faculties such as reason and emotion; we respond to experiences at different levels, scales and dimensions; this fallacy is addressed by HVN↔HBA in this thesis).

The subject-predicate form of expression (mistaking abstractions for reality, breaking existents up into isolated things).

The sensationalist doctrine of perception (that sensory processing is primary; instead, Whitehead admits a prehension of reality, sensation being secondary).

The doctrine of vacuous actuality. This fallacy is addressed by the holonic/hextal approach in this thesis, and their necessary inter-relationships in terms of HVN↔HBA.

The Kantian doctrine of the objective world as a theoretical construct from purely subjective experience. Once again, the hextal approach is intended to highlight the difference between reality and such theoretical, subjective and/or intersubjective constructs and their interplays.

Arbitrary deductions in ex absurdo arguments. This relates to throwing the baby out with the bathwater. One flaw does not necessarily result in everything discovered being discarded.

Belief that logical inconsistencies can indicate anything else than some antecedent errors. Logical inconsistencies can arise from anywhere. Godel’s (1995) incompleteness theorem demonstrated that all logical systems are essentially incomplete if they are not infinite.

There are varying interpretations of Whitehead. Of these, my trans-ontological process is closest to the ecstatic interpretation, which saves Whitehead’s universe of value (Henning

---

56 That objects have no subjective experience.
57 The interpretation of Kant that the world is only socially constructed.
2005) and which, rather than being subject-object centred, recognises superjects\textsuperscript{58}. Whitehead employs the term “ecstatic” in the sense of being out, away from, static, with the present emerging unpredictable from the past, an advance into novelty (ibid, p. 457). In particular, the interpretation stresses the core importance of intrinsic valuations in recognising, appreciating and affirming the intrinsic value of others. “Every entity has some value not only for itself but for the whole universe [from which insight] morality becomes possible” (ibid, p. 465). Applying an evolutionary complexity trans-ontological process to an established subject requires not only new insights and terms to describe them, but also different emphases upon old ones.\textsuperscript{59} Insofar as it has developed – and it is a moveable feast, dogmatism is per se of little intrinsic value - this complexity-based approach can provide insights that may be relevant in terms of the application of HVN↔HBA in different geographic, economic, social, and environmental contexts.

The approach is not one of subversion of existing approaches, neither the scientific method nor other cherished (that is, identity-cored) tribal, religious and other mindsets that have demonstrated value in fitness landscapes, but to transcend and include them all into a larger whole. I am looking for neither a silver bullet\textsuperscript{60} nor a golden hammer, but to providing functionally fitting and sustainable recommendations to address Okoth-Ogendo’s and the other wicked valuation problems when NSEW meet.

For example, one might pose the question, “are property rights that are appropriate in highly developed social systems necessarily appropriate to facilitate the developmental health of less highly developed societies?” One would think not, on Anderson’s abovementioned dictum (see part 1.3) that “entirely new laws, concepts and generalisations” are required for each emergent level. Without sufficient insight into the relevant fitness landscapes, except for chance how can the appropriateness of such a policy intervention be determined?

Morin (2007) claims that most answers to such questions are attempted from the classical scientific paradigm, which rejected complexity based on three basic explanatory principles:

- Universal determinism
- Reductionism, and
- Disjunction – isolating and separating cognitive difficulties from one another

(which led to disciplines becoming hermetically sealed from one another).

\textsuperscript{58} The emergent actual occasions from which value is abstracted

\textsuperscript{59} This applies to the paradigmatic consequences emerging from complexity theory.

\textsuperscript{60} Such as those warned against by Morozov (2013).
In contrast to the first explanatory principle, complexity science looks to a principle or principles concerning the relations between order and chaos and how the former emerges from the latter. In contrast to the latter two principles, complexity science looks to a principle of distinction and a principle of conjunction – maintaining distinctions but establishing relations (ibid, pp. 10-11).

Moreover, Ruhl (1996) points out that reductionism is mainly premised on five specious premises:

1. Small, gradual changes in causes give rise to small, gradual changes in effects
2. Deterministic rules of behaviour give rise to completely predictable events
3. All real-world truths are the logical outcome of following a set of rules
4. Complicated systems can always be understood by breaking them down into simpler parts, and
5. Surprising behaviour results only from complicated, hard-to understand interactions among a system’s component parts.

Ruhl concludes that these principles, which mainly underpin current legal institutions, “are a fantasy” (Ruhl 1996).

While Ruhl’s perception enfolds – and therefore also applies to - the current legal institutions of formal real property rights, his critique of reductionism applies far more broadly than that, and in particular to the subject of this thesis. There are pragmatic reasons for such fantasies, related to the necessity for heuristics (Gigerenzer and Todd 1999) in the context of the cognitive expenses of information costs (Long 2004). However, due diligence in such sensitive domains as this thesis addresses requires more rigorous treatment than is available when embedded within reductionist fantasies. For example, in resource management circles it is becoming increasingly apparent that traditional scientific [reductionist] approaches not only do not work; they actually make problems worse (Gunderson and Holling 2002, p. 118; Allison and Hobbs 2012).

That has been interpreted as being because, almost without exception, large scale interventions destabilise. In turn, that is because they disrupt existing socio-economic interdependencies and by adoption of reductionist fantasies the interventions can become blindly entangled by and in those interdependencies. As Mary Midgley (2002, p. 181) states,

61 And, I add, a great deal else besides – including, as mentioned above, much of neoclassical economics.
“there is nothing rational about using simple premises for complex subject matter,” a mistake made by the economists that Amartya Sen called “rational fools” (Sen 1977). Abraham Maslow (1966, p. 15) once commented, “If all you have is a hammer, everything looks like a nail”. If all we have is a limited capacity to reason about a small number of variables, we want to hit every existent with that “golden” hammer. But it simply is not so.

We have many capacities other than reason, and computers have the potential to not only enhance our capacity to reason about millions of variables, but help in valuing and weighing them as well. Once processes are put into the mix, what the complexity sciences offer to this thesis is that “insights into pattern formation and evolutionary dynamics” may help to develop more skilful means in such contexts (Bar-Yam 2005, p. 1).

For this to happen, insofar as they are hermetically sealed, we also discard the last of the three fundamental explanatory principles: disjunction. Instead, interdisciplinarity and its emergent, transdisciplinarity, are required (Max-Neef 2005; Nicolescu 2006).

Bromley and Yao (2006) develop this insight towards the production of this thesis by observing that mechanisms are not needed. Instead, they look toward development of a theory of institutions and institutional change built upon “prospective volition” - “the human will in action, looking to the future, contemplating the ways in which the future might and should unfold” (Bromley 2006, p. 15). In this context, that means looking to how these wicked valuation problems should be addressed in the future. As recommended herein, they thereby include the domain of values (axiology) and their co-evolving belief systems and how they “inform and shape the norms, rules, and entitlements (property relations) in an economy” (Bromley and Yao 2006).

This thesis adds to that quote how such belief systems inform and shape the economy, how values are “a real emergent property of situations in the world” (Midgley 2014, p. 86).

Therefore, they must be considered in this context, as must telaxiology at ADALAS (see Glossary). It follows that inappropriate property rights can facilitate the damage or even destruction of environments. These may include the very senses of identity of the persons involved, and thereby their intrinsic value to themselves and others.

Schools of developmental psychologists claim that this process of identity construction has emergent levels of complexity. Through the Model of Hierarchical Complexity (Commons 2007) concerning identity and its components, and information-theory-based measures

---

62 Similarly, “there is nothing natural about turning things into monetary equivalents” (Fourcade 2011, p. 1727).
63 I would rather say, the assumption of machinism being sufficient.
(Fernandez, Maldonado and Gershenson 2013) concerning all else, it further introduces a means by which one may determine which levels of emergence are higher or lower than others in terms of complexity and hence intrinsic valuation. Barnett (2000, p. 48) notes that these social arrangements include:

- nomadism,
- cultivating occupied land as a community,
- feudal ownership (lords and serfs),
- private occupation and production to market the produce,
- trading in land, and
- ownership by social artefacts such as nations or municipalities (ibid). 64

He further notes that the ways that land is held (tenures) impact on a great variety of matters. These include those that have only developed at high levels of emergence in our species, such as religions, law, morality, social-scale violence, economics, history, politics and our reactions to these and their interactions, and that to reduce these to animal territorial behaviour is ludicrous (Barnett 2000, p. 49).

Similarly, what if the hard facts that are the claimed domain of reductionism are not the major drivers of property rights, but rather values and beliefs are? In that case, we need Blake’s second vision. Then, a major question to be addressed is: “Remember that property rights are mental artefacts of potential extrinsic value to facilitate intrinsic values, but they are not of intrinsic value themselves. In that case, which property rights facilitate which values and beliefs? And which of these have which consequences in terms of human development, and why?”

After all, many of the problems are similar across the globe (Toulmin and Pepper 2000). What are these similarities, and is it possible to place them in a developmental holarchy? If at each level of complexity, entirely new properties appear [and] entirely new laws, concepts and generalisations are necessary, what are they in terms of appropriate land policies, land-related valuations and real property rights?

Furthermore, it is pointless to switch from cheap reductionism (Lane 2014) to cheap inflationism such as “we are all one”, or “everything is connected”, which provide little or no explanatory depth. While having a role as ansatzes, 65 both reductionist and inflationist single

---

64 Barnett’s articulation does not necessarily imply an increasing level of complexity.
65 I prefer the term “ansatz” to “abductive development theory” because Holdheim (1985) says that “no single English term could possibly convey the multifariously refracted shades of meaning that the German word suggests” - which openness is precisely what I want - and goes on to further articulate ansatz’s meaning,
vision approaches require development towards addressing phenomena by skilful means, at the appropriate level of complexity to address the problem (see part 1.8). That may not be the highest level of complexity that the problem has achieved, but nonetheless (as articulated below) that highest level must be recognised by intrinsic valuations when deciding what to do.

including the terms “expanding”, “growing”, “not mechanistic but temporal”, a way to “open up the whole”, including “an excursion into personal intuition” regarding knowledge being “neither illusory nor absolute, it is approximate, exposed to the risk of uncertainty” (ibid pp. 627-628). In contrast, I interpret abductive theory development as more linear, mechanistic and formal, more exclusively left hemisphere.
1.6. Justification for the Research

The United Nations has reported that:

The emerging disciplines of complexity science and network science provide an increasing body of knowledge which, however, has typically not been considered by policy makers to date, in large part because it is not readily accessible knowledge. Yet, this knowledge has become increasingly important, in view of the global scale that man-made networking has reached (UNDP 2015, paragraph 2.1.8, p. 43).

Similarly, progressive economists have made similarly relevant statements to this thesis, for example that:

For understanding of complex outcomes that result from a variety of interactive processes and are shaped by various, often contradicting rationalities, developing a complex analytical framework and a nuanced interpretation has become a must. ... A more attentive stance to other disciplines is now in the self interest of economics if it wants to escape the very real danger of being relegated to a socially and academically irrelevant, self-referential intellectual activity. Being attentive and receptive to the findings of others is part and parcel of the professional minimum (Csaba 2009, p. 28; italics in original).

These confirm that unlike Tupaia in this story, who had only one sea and one sky to navigate, we have seas of information in all sorts of dimensions, domains, lines, levels and scales to address the wicked valuation problems when the NSEW meet. We now have to make policies in a world now known to be far more uncertain than we had previously understood (Swanson and Bhadwal 2009). Because of globalisation and technology, we have moved into postnormal times (Sardar 2010) – times characterised by complexity, chaos and contradictions, not so much one of integration and global identity construction as one of fanatical tribalisms, resurrected resentments and antipathies, with new ones piling atop the old ones (Mishra 2012, pp. 295-296). The contradictions include that (despite the availability of land information systems) land administration is generally one of the most stagnant and corrupted areas of activity in the developing world (Van der Molen and Tuladhar 2007; Wren-Lewis 2013). Moreover, the property-rights-catalysed global financial crisis has prompted scholars to call for a fundamental review of property rights, seeking a period of “proactive, systemic efforts to conceptualize the structure of property” (Davidson and Dyal-Chand 2010,
The crisis has triggered a “property moment” – “critical junctures of significant institutional change” (ibid, p. 1617), “times of crisis that call foundational concepts into question” (ibid, p. 1612).

While the global financial crisis triggered this property moment, land policy is not confined to only financial matters. In the spheres of law (Ruhl 1996) and economics, all fundamental assumptions have been called into question (Nussbaum 1997, pp. 1997-1998; Fuller 2007). The whole antifoundationalist Western discourse, centred upon “how to construct a just society without the transcendent foundations thought to have previously sustained it” (Euben 1999, p. 2), has found itself to be quite inadequate to address valuations other than market ones, such that market based fundamentalist approaches are being attacked by other fundamentalists, particularly but not exclusively Islamic fundamentalists:

The tried and true tools with which we in the West study political life may distort our understanding of practices cross-culturally. But it also suggests that many of our descriptive and theoretical tools are inadequate to the task of understanding foundationalist political practice (Euben 1999).

In particular, the tools appear unable to appreciate the strengths of beliefs in traditional values. For instance, Sayyad Qutb’s main stated reason for opposition to the West was its alleged bankruptcy in the values that foster true human progress and development (Qutb in Euben 1999, pp. 55 and 210). While many in the West are demonstrably not bankrupt in values (traditional or otherwise), many who could never agree with Qutb’s remedy of Islamist violence have made similar assertions, and all are relevant in land policy development worldwide. For those, Qutb’s problem remains. There is still no “convincingly universalist approach” to this Western amoral problematic, and many of the West’s interventions have been “dangerously unsuitable in large parts of the world” (Mishra 2012, p. 306). As described below, that includes interventions in land policy:

Recent models of individual behaviour lack any internal structure that could be used to link the plurality of subjective representation defined by a model with the associated behaviours in a given situation (Meyer and Braga 2007, p.2).

This “lack of a theory of human valuation” (Meyer 2010, Meyer and Braga 2009, 2011, 2015) not only “hinders both prediction of agents’ variable responses to similar incentive

---

66 Lally (2000) has pointed out that value juries are particularly useful to assess strengths of beliefs. As such, they would be useful in determining épreuves –“contests in which different constructions of the value of an entity conflict and are measured against one another by social actors” (Lamont 2012, p. 213).

67 Qutb’s intellectual heirs include Ayman al-Zawahiri and Osama Bin Laden (Mishra 2012, p. 279).

Moreover, even the old image of science itself, “where empirical data led to true conclusions and scientific reasoning led to correct policies”, is “no longer plausible” (Sardar and Abrams 2004). Some even go so far as to say that science was never generally legitimate in the first place, only in special cases, wherein they do not include complex issues. The reasons include that:

- There is no universal uniform formal model of the world or its phenomena
- Modern science is of fractured heterogeneity (starting with the breach between the natural sciences and humanities)
- Mankind’s limited information and conceptual space holds us back
- Science is inaccurate in principle, and
- Initial concepts such as the concept of property are indistinct (Sosnitsky 2011, pp. 83-84).

This last reason means that “All the existing definitions are essentially illegal and, hence, all the system of Science is nonlegitimate by definition [a fact that is] hushed up by its apologists (ibid).

On the one hand, data is increasing exponentially; Wang and Ranjan (2015) estimate that by 2020 there will be about 5.2 gigabytes of data for every person on Earth. On the other hand, the most entrenched scientific procedures such as the “slow and costly scientific publication process, criticism of the peer review system and the challenge of reproducing research results due to lack of re-useable and replicable data” (Sosnitsky op. cit.) continue. Similarly, despite all this data social development experiments have high failure rates and uneven progress, and a main part of this is probably due to misguided “value configurations and incommensurability of values” (Wang and Christensen 2015, p. 4).

To address these multifarious challenges, the HVN↔HBA may facilitate not merely new approaches, but the emergence of new mindsets - paradigms - to select our approaches from. They should include what we mean by “I”, “we” and “our” in this sentence. With Cohen, I consider that any such paradigm must take into account the way our minds work, and the intrinsic and extrinsic value of their responses to circumstances, and that while such an

---

68 Which includes always chasing behind reality, which is subject to butterfly effects and black swans – essentially, reality is unpredictable above certain levels of complexity – a criticism Eucken also applied to economics (Eucken 1992, p. 306).
awareness is “of increasing relevance to economists and sociologists, [it] may matter most of all to policymakers” (Cohen 2005, p. 2).

When looking out through such paradigms, I intend to look at land valuations and policies under both formal and informal institutional arrangements. Social capital aside, real property rights contain a very high proportion – perhaps even the majority - of the wealth of humankind, often between a half and three-quarters of national wealth (World Bank 2013). This premise alone is sufficient justification for this research. However, when so doing it has been further noted that most sustainability policies cannot alone promote sustainable management of natural resources (Gerber et al. 2009, p. 799), that heterogeneous demands on land are both the most common and the most problematic to analyse (ibid, p. 800), and that most policy failures are attributable to the property rights regimes (ibid, p. 801). Furthermore, in the institutional economics frame that Bromley addresses, economic production is largely defined by the rules that specify the relationships, rights and duties between people with respect to the use and control of land (Bromley 2006, p. 41). That is, property rights in general, and real property rights in particular, not only define wealth storage, but are also fundamental to environmentally sustainable economic performance.

As such, interrogations arising from the paradigm-enfolding HVN↔HBA articulated below may have the potential to generate significant economic consequences, as it is intended to generate better functional fits between the practically infinite actual complexities of our environments (and the fitness landscapes therein) and the limited capacities of our minds to address them. Furthermore, as real property rights – including those for the exploitation of natural resources - are also fundamental in social and environmental fields, the consequences of misapplication of reductionist approaches can be even worse in those fields than are the more readily measurable economic ones.

The real world is one of bounded rationality in unbounded complexity, a contest of limited minds that cannot “store, compute or adapt” to the demands of their environments (Mahzarin Banaji in Brockman 2013, pp. 94-95). If these observations about the traditional scientific economic and legal approaches from the old paradigm are correct, then such reductionist practices would have directly contributed not only to the wastage of hundreds of millions of dollars in foreign aid, but also to massive social disruption (Caufield 1998, Easterly 2006). A major feature of this examination of fitness landscapes is the examination of the mindscapes that shape not only them but also, in turn, the landscape itself. This can have
dramatic results. For instance, World Vision’s chief food security adviser, Anthony Rinaudo, recounted how a community leader in northern Ethiopia told him, “If your objective is to transform landscapes, you will fail. But if your objective is to change mindsets and hearts of people, then you’ll succeed” (Rinaudo 2014).

As far as I am aware, no one has yet attempted to apply the insights of a complexity-based approach to this subject. However, I am aware of complementary land-related initiatives, such as those land-management-related research initiatives at the new James Hutton Institute in Aberdeen. Consequently, my particular focus within this general topic is to establish a robust and rigorous framework to examine the environments and fitness landscapes for various forms of real property rights valuations, including both market value and Big V valuations. I intend that focus to facilitate more sensitive and practical development and implementation of land policies, land-related valuations and real property rights. This will require a framework for institutional and broader analysis and facilitation of imaginative syntheses that is applicable to all relevant scales from macro to micro, and from the simplest appropriate levels of complexity to the most complex. Therefore, this thesis may be a contribution to Bastardas-Boada’s proposed new transdiscipline called Complexics:

---

69 That is now occurring through a pruning-based programme called the Farmer Managed Natural Regeneration Program.
70 http://www.hutton.ac.uk/
71 I have arrived at the general topic as essential to frame my particular one.
About Complexics

The abstract by Bastardas-Boada introducing his proposed discipline is so relevant to this thesis that I quote it in full, as follows:

“The proposed transdisciplinary field of ‘complexics’ would bring together all contemporary efforts in any specific disciplines or by any researchers specifically devoted to constructing tools, procedures, models and concepts intended for transversal application that are aimed at understanding and explaining the most interwoven and dynamic phenomena of reality. Our aim needs to be, as Morin says, not “to reduce complexity to simplicity, [but] to translate complexity into theory”. New tools for the conception, apprehension and treatment of the data of experience will need to be devised to complement existing ones and to enable us to make headway toward practices that better fit complexic theories. New mathematical and computational contributions have already continued to grow in number, thanks primarily to scholars in statistical physics and computer science, who are now taking an interest in social and economic phenomena. Certainly, these methodological innovations put into question and again make us take note of the excessive separation between the training received by researchers in the ‘sciences’ and in the ‘arts’. Closer collaboration between these two subsets would, in all likelihood, be much more energising and creative than their current mutual distance. Human complexics must be seen as multi-methodological, insofar as necessary combining quantitative-computation methodologies and more qualitative methodologies aimed at understanding the mental and emotional world of people. In the final analysis, however, models always have a narrative running behind them that reflects the attempts of a human being to understand the world, and models are always interpreted on that basis” (Bastardas-Boada 2015).

Box 1: Bastardas-Boada’s Proposed Transdiscipline of Complexics

What makes the lived experience of one person tasked with facilitating land policy reform in one very small southern African country worthy of research in such a broad context? Is it the relationships between informal tenure and formal tenure? Is it that Swaziland happens to be a crucible of a core arena of concerns not only throughout Africa, but also in many other countries, including Australia?²⁷²

It is more than that. These relationships are an important area of concern because land tenure underpins any society’s social, environmental and economic performance (Ring and Boykin 1986). Land tenure is foundational in social, environmental and economic arenas every bit as

²⁷² Beck and Linscott wrote a book about South Africa called The Crucible: Forging South Africa’s Future (1991), claiming the South Africa of the time as the crucible of world problems. Although not having apartheid legislation, Swaziland is a neighbour of, and similar to South Africa in many ways.
much as land itself is foundational for a building, and with similar potentially catastrophic consequences to all that is built upon them should any existent go wrong.

Existents have gone very wrong, and they continue to do so. The central thrust of this thesis is that one major reason for it is an undervaluation of the fact that when we are addressing land policies we are addressing humans and other organisms. Yet when it comes to legal definitions of persons, “objects of rights and duties ... capable of having rights and of being liable to duties” they are of only two kinds. A kind of holon called a human being, and several kinds of artefacts (artificial persons). Under the maxim of legal interpretation *expressio unius personae vel rei, est exclusion alterius*, one may imply that means that no other holons but humans may have any rights. However, lawyers regard the maxim as “a valuable servant but a dangerous master” (ibid, p. 131), and the assumption that the natural world has no rights against what Tagore and others described as “The Machine” (see part 8.3) is a manifestation of just such a danger — a danger by no means confined to that particular maxim.

In my experience, so much is viewed through the pervasive western philosophy of machinism, as if we were addressing machines with skin. Such views are endemic, machinism to most westerners being as unnoticed as water is to fish. This is of particular importance in this context, as mechanistic thinking is pervasive in economics (Ormerod 2014) and law (Ruhl 1996). Humans are spiritual existents, not things (Rosado 2003), and machines are not. While mechanisms can be extremely useful and often necessary, machinism is a fantasy. I am submitting that a mechanistic approach cannot ever be sufficient under any land-related policy circumstances, because humans are holons, and complex; corporations are artefacts, and simple to complicated.73

 Rather, just as Tony Lawson insists that one must go to ontology to decide where mathematics may and may not be useful (Lawson 2014b, 34:00), I propose the HVN↔HBA processual trans-ontology in general, and Complexics and Valuation Studies in particular, as being potentially far more useful to address the wicked valuation problems that are the concern of this thesis. My “Big V” and “small v” values differentiation (McDermott 1992) is now the subject of a new journal:

---

73 Note however that, be they holons or artefacts as restrictively defined in the Glossary – animate (holons) or inanimate (artefacts, including material machines machineplexes, and mental memes and memeplexes) - “it is probably impossible to describe any one thing in the world exhaustively without mentioning everything else as well” (Rucker 1997, p 142). Following Speel (1995) with “memeplexes”, here I mean the word “machineplex” to mean a coadapted complex of machines.
**About Valuation Studies.**

From the first article in the first edition of the journal *Valuation Studies*:

“The aim of the journal is therefore to be plainly a hub for work from the variety of disciplines and approaches that are related to the study of valuation as a social practice. ... We therefore envisage a duality of a focussed scope on valuation as a topic, while focussing a broad scope as to what kinds of valuations are empirically examined or indeed how valuations are approached empirically and methodologically. A slight majority of the thus far submitted contributions are in the realm where economic aspects are central to the valuation practices examined. This is all fine and very welcome. We will, however, encourage and make efforts to make Valuation Studies a site with a scope as broad as possible when it comes to the valuation practices under scrutiny” (Helgesson and Muniesa 2013, p. 4).

---

Box 2: About Valuation Studies

I am further submitting that often we policy facilitators have been using the wrong tools for the tasks at hand. Or rather, we have been applying tools that are useful in one context to another where they are not. For example, the Copernican Principle worked very well for Captain Cook’s navigation, but its single vision completely ignored Anderson’s point that entirely new laws, concepts and generalisations are required for each emergent level of reality. We must have means of discovering what are the most suitable approaches and tools for the tasks at hand, and be competent to apply them appropriately.

The fruit of this research is this new HVN↔HBA approach to addressing such complex issues as addressing wicked problems when the NSEW meet. I am proposing HVN↔HBA in a Valuation Studies / Land Policy context, focussing back from that broad perspective onto my core discipline, the market valuation of real property rights.

As it turned out, HVN↔HBA could have broader applications in terms of addressing other wicked problems and even social messes. Such potentials for broader applications are as suggested in Part 8.4, which addresses the global current affairs situation from land policies, land-related valuations and real property rights perspectives. That said, the fitness to purpose of HVN↔HBA to other wicked problem areas is a matter for those with the most relevant competencies in the context to determine, and if useful they should if necessary change it to make it more so.
1.7. Methodology

Methodology is “probably the most significant component [to address the topic of this thesis, as it] provides the substrate for establishing our knowledge of the world” (Braverman in Blomley, Braverman, Delaney and Kedar 2014, p. 120), and “tried-and-tested linear policy solutions are increasingly inadequate or failing” (West, Haider, Sinare, and Karpouzoglou 2014). As Aldwin put it:

Science is in the midst of a Kuhnian paradigm shift, from causal, deterministic models to more probabilistic ones that emphasize systems approaches. In the developmental sciences, this shift has been manifesting in relational developmental systems theories (RSDTs) which … highlight multilevel analyses, interindivudual differences in intraindividual change, and coaction with the context (Aldwin 2015 p. 189).

Therefore, in conducting this research, it became apparent that I would have to approach it from a new trans-ontological process facilitating an integral approach that combines research across a broad array of disciplines.

The methodology emerging from the trans-ontological process is composed of elements derived from the application of complexity theory to social behaviour. This approach is of value not only in applying complexity science’s lessons to pursue social issues more effectively, but also to “encourage a reassessment of the nature and prospects for social policy itself” (Gilbert and Bullock 2014, p. 2). USAID is also developing a complexity-based approach to monitor and evaluate their projects (Britt 2013). Through a qualitative framework addressing levels of complexity, HVN↔HBA will differentiate and articulate the interplay between scales and levels of behaviour within the area of investigation, and their likely resultant dynamic behaviour patterns.

Homologies exist between the methodology independently derived in this thesis and the research taken by others engaged with addressing complex problems. Seven researchers who have done so emphasise the need for adaptive approaches transcending “traditional units of analysis such as ecosystems” and instead could be characterised by “interconnectedness and emergence”, and furthermore that such methodologies are necessary as “approaches to complex problems” (McGowan et al. 2014, p. 36).

A useful articulation of part of that methodology has been devised by one of the four scholars who designed and conducted a Master of Arts degree on using insights from complexity and chaos sciences to address complex social problems, which I completed in 2005: Hodge
(2007) articulated four kinds of complexity and considers that complexity *enfolds values* (positive and negative), science and non-science, academic and non-academic meanings:

With folds/differences and relationships so dynamically related that no aspect is totally independent. This complex field is the minimum context in which to explore claims about a “complexity revolution (Hodge 2007).

Hodge’s four complexities are:

- **Complexity 1:** ‘composed of many interrelated parts’, or problems ‘so complicated or intricate as to be hard to deal with’
- **Complexity 2:** the presenting complexity of problems, which science will strip down to underlying simplicity
- **Complexity 3:** a revolutionarily more positive attitude to complexity in science that does not seek to be reductive
- **Complexity 4:** the complexity of the humanities: Acknowledges and celebrates the inherent complexity of texts and meanings.

Note that Hodge’s Complexity 1 is superficially only complicated, not complex, as defined by Glouberman and Zimmerman (2002) and quoted in part 1.8 below. However, Hodge’s Complexity 1 does not necessarily exclude complex parts – that is, those with emergent properties. As elaborated below, complex enfolds complicated, and complicated enfolds simple, but not the other way around. However, identity construction often requires the fallacy that they do enfold the other way around as an extrinsically valuable means of addressing challenges.74

While accessing all four of these complexities, this thesis places particular emphasis on complexity 4, because as Hodge (2007) states it has remained a refuge for the irreducibly complex. As such, “it takes for granted that real-life problems will always be too complex (with too many factors, interrelated in too many ways) to be reduced to the sort of problem that isolated disciplines could handle” (ibid). However, “it is painters and poets who really look at the world” (Roszak 1972, p. 288), and “there is no truth greater than the truth of literature, the realm of beautiful lies” (Craven 2010). As Whitehead put it:

> In the present lecture, I propose in the first place to consider how the concrete educated thought of men has viewed this opposition of mechanism and organism. It is in literature that the concrete outlook of humanity receives its expression. Accordingly it

---

74 Which is no reason to lose sight of that reality.
is to literature that we must look, particularly in its more concrete forms, namely in poetry and in drama, if we hope to discover the inward thoughts of a generation. (Whitehead 2011, pp. 93-94).

Poetic metaphors allow “a sudden flinging open of the door into the world of the right side, the world where the animal is not separated from either the spirit or the real world or itself” (McGilchrist 2009, p.159), and:

Only the right hemisphere has the capacity to understand metaphor. ... Metaphoric thinking is fundamental to our understanding of the world, because it is the only way in which understanding can reach outside the system of signs to life itself. It is what links language to life (ibid, p. 115),

and “Poetry is the only way language can escape from its self-created prison” within the machine mind of the left hemisphere (ibid, p 249). Moreover, films such as the Qatsi Trilogy demonstrate how words can be unnecessary to stimulate meaning-making in the viewer.75

As both a painter and a poet, William Blake really looked at the world.76 As such, complexity 4 enfolds at least Blake’s single and twofold visions, and arguably three and fourfold, but as this thesis attempts to address real life problems, it strongly focuses on complexity 4 insofar as it enfolds twofold vision, and therefore includes both art and poetry where they provide more succinct explanatory depth than prose can alone.

With the appropriately developed trans-ontological process in place from such a base, HVN↔HBA will be better able to assess the current or prospective fitness of the various policies in a given environment.

As mentioned in part 1.2, this thesis takes a narrative autoethnographic approach (Pace 2012).77 As such, I trust that the reader will be better able to understand how the lessons from my experiences have informed the creation of the HVN↔HBA process. I mean it to provide a more comprehensive framing for policy formulation than I have otherwise encountered.

Moreover, as autoethnography is especially suitable for qualitative research, I intend the

76 Hobsbawn (1996) noted that Blake was amongst the first to forsee the “social earthquake” caused by the Machine, and that such poets often see “not only more deeply but also sometimes more clearly” (Hobsbawn 1996, p. 263).
77 The poet T.S. Eliot anticipated my developmental autoethnographic approach in this thesis when he commented, “For the work of creation is never without travail … out of the slimy mud of words, out of the sleet and hail of verbal imprecisions, approximate thoughts and feelings. Words that have taken the place of thoughts and feelings, there spring the perfect order of speech, and the beauty of incantation” (Eliot 2014, pp. 75-76). While I can claim the former phrases, sadly I cannot claim the poet’s facility in the last.
autoethnographic presentation of the development of this framing to inform the readers’ weighing or valuation of the various matters in HVN↔HBA.

I intend HVN↔HBA to be a means of addressing – a trans-ontological framing – of the environment that property rights are embedded – or to be embedded – within. I do not see the environment as clockwork, or a machine. Rather (as described in chapter 6), I see it as holarchic vortex networks within heterarchic fields,\(^7\) enfolding both machines and the memeplexes that create them within a far greater whole. Therefore, I have both that general trans-ontological process for the environment as the HVN, and the particular HBA approach for a means to address it.

The “V” in HVN stands for “vortex”. Vortices appear at all scales, from the sub-atomic to the known universe, and diverse vectors drive these vortices. HVN↔HBA does not confine such vortices to the simple ones we see, such as a tornado, or water going down a drain. It sees all life as environmental vortices - not isolated things but existents in fields, created by those fields. Consequently, in HVN↔HBA existents are no more reducible to vortices than you are reducible to your atoms. I mean HVN↔HBA as a model to be employed as a tool – “a practical method to achieve a defined objective in a particular context” (Selabalo 2016). In this case, the defined objective is to address wicked valuation problems, designed to build in the realisation that models, including ontologies, are at best only approximations to irreducibly complex realities, and their purpose is to facilitate the evolution of cognitive complexity (Commons 2007) in their users, including valuations. This is a process that should not stop, either by collapsing into a reductionist fantasy, or by being blown up into an inflationist fantasy, or even by stopping at ontologies themselves. They are to increase intrinsic value for the intended policy beneficiaries by means of the skilful application of methods of extrinsic value to that task.\(^7\)

Even as an ontology HVN↔HBA would be a start, but once properly set out it can become a dynamic trans-ontological process by engagement of the six principles articulated in part 7.2 below. In particular, the Goldilocks Principle – that development can only occur in a tolerable space-time frame – can be employed to provide insights into practicable solutions of wicked

\(^7\) See Glossary.

\(^7\) Note that none of these is market value; rather, they are the suites of values that, prioritised, contribute to the emergence of market values.
problems over a period\textsuperscript{80} - not only what policies are practicable, but also what resources to put into what areas at what time.

As my professional background was that of a valuer before I went to Swaziland, that skill of weighing the various components’ influences in a valuation decision was already familiar to me in the narrower context of determining the market value of a property. I then adapted that skill to the much broader new fitness landscapes I encountered there. These fitness landscapes involved not only market values, but also many other kinds of valuations not reducible to a monetary consideration.

In addition to the above advantages, the autoethnographic approach allows me to emphasise one aspect that I consider undervalued in such processes. The identity I can narrate is unique, but so is every other identity that land policies affect and, as show later in this thesis, that affect can be dramatic, for good or for ill. In particular, the inter-relationship between identity and land is often underestimated. I think we made that mistake in Swaziland, because I now consider that the importance of tribal identity over personal identity was insufficiently addressed in Swaziland’s land policy formulation. It is vital to recognise that the autoethnographic approach would entail a different narrative from every participant in that process, and that is what happens whether written down or not. I have created HVN↔HBA to address that reality.

1.8. Outline of the Report

This thesis therefore takes the following form. After an account of my learning of an opportunity in Swaziland and a preliminary account of what I learnt there, I begin a narration of those parts of my own identity construction that I consider were the most important in shaping the evolution of HVN↔HBA. These include events showing a typically highly contingent sequence of events that led to my existing at all, and once that existence began the highly selective and contingent manner in which I set about constructing my identity narrative.

The purpose of this section is to engage the reader into considering not only the universality of this process, but that all its results are unique, in that each identity construction starts from a different time and place with a myriad of consequential differences. These include history, environment, values, genes, memes, languages, societal structures and so on that each one of us has to address.

\textsuperscript{80} This is a process facilitated by constructed identities.
When one enters the field of policy formulation, one looks for common decisions amongst all these different identities. Moreover, those policies are likely to have significant affects upon unknown thousands or millions, some of whom are unborn, just as my parents’ and grandparents’ activities caused my existence in the first place, and theirs were similarly caused, and so on back to the beginning of space-time.

To this end, chapter two gives the back-story to introduce what capacities I had to engage in Swaziland’s policy facilitation. While I had no previous experience there, I did have both my travelling experience\textsuperscript{81} and my valuation skills. When I began as a valuer, the then Commonwealth Institute of Valuers motto was “broad vision and balanced judgement”, which I took very much to heart.

My narrative relates how, while by then I could have made a comparatively strong claim to broad vision from my previous experiences and that I attempted balanced judgement, I did not succeed in successfully facilitating Swaziland’s National Land Policy. I now believe that one can have broad \textit{and} deep vision and balanced judgement and still not succeed. We need something more, and this thesis recommends a way.

In finding this way, I have had to move across multiple fields. That meant that I have had to include greater breadth than usual within the length confines of a thesis, and at times this has had to come at the cost of greater depth. A person with specialised knowledge in one or more of these fields might find this challenging, as they would naturally seek greater depth over breadth in such domains. To them I offer HVN↔HBA as a consolation, as I consider that the methodology can be used to investigate to any depths they may require.

The third chapter, then, describes my time in Swaziland, with the successes, defeats and lessons that triggered my eventual creation of HVN↔HBA.

The fourth chapter enfolds my autoethnographic narrative of my time after Swaziland, during which time I developed HVN↔HBA itself. It took a long time and a great many challenges to distil all that happened into a framework having the potential to enfold the lessons from all of the above experiences.

The fifth chapter then provides a literature review informed by that autoethnographic narrative, taking the form of a desktop revisitation of the places I had visited as road crew. Thus informed, the sixth chapter then introduces the high level HVN trans-ontological process, and the seventh introduces the HBA.

\textsuperscript{81} Which by that time had covered some 60-odd countries.
So then, in chapter eight, I report upon my testing how robust the HVN↔HBA trans-ontological process is in providing a practical framing for policy formulation and implementation. I narrate its further development in conferences in Malaysia and Washington, how I presented it publicly for the first time at a symposium in the Solomon Islands, and developed it via a consultancy for UN-HABITAT/GLTN. I then proceed to interpret globalisation’s effects upon the wicked problems of valuations and policies via HVN↔HBA, then employ HBA to interrogate the current International Valuation Standards Council (IVSC) definition of market value.

From there, I look to the global property scene, including an examination of legal geography via HVN↔HBA. I then proceed to specifically address Okoth-Ogendo’s challenge at the African scale, and then use that same HVN↔HBA trans-ontological process to see whether or not there could have had a better outcome to Swaziland’s National Land Policy initiative and, if so, how.

The final chapter of this thesis wraps together the conclusions, and suggests a methodology for both researching and addressing wicked valuation problems.

1.9. Definitions / Explanations of Key Terms

I have been advised to keep this thesis as simple as precision permits. Yet “words make worlds” (Cornwall 2010, p. 1) and I have found the field of property to be as Kingsley Davis described: “forever a paradoxical thing, a blending of opposites, producing a perennial confusion of words and emotions” (Pels 1986, p. 15). If one is trapped inside a simple vocabulary, one is trapped inside a simple world which is inadequate to address the realm of property. It therefore required the attention of the right hemisphere, attention to the myths made that trap and, in particular, the “Myth of the Machine” (Mumford 1967 and 1970, described in Part 3 below). As Panikkar noted before McGilchrist articulated it as the right hemisphere framing where the left directs its attention in the first place (McGilchrist 2009, p. 187): “myth defies a further foundation. It is beyond any possible definition, because myth is a horizon which make the definition possible” (Panikkar 1989a, p. 12), Furthermore:

Panikkar stresses the distinction between creative word and scientistic term, where the creative, analogical and mythological function of the word is juxtaposed to the scientistic term of the Logos, which is devoid of symbolic echoes and of positive creative complexities. The scientistic term restraints and separates, pinning and limiting things to a specific and often univocal meaning that circumscribes and confines life into
The word “confusion” means “fuse together”, and confusion is inevitable with an impoverished reductionist vocabulary. We need to be able to value the potential contributions of a wide variety of persons – poets, physicists, politicians, philosophers, activists etc., and to do that we need to unfuse and articulate the left hemisphere’s Logos (as expressed by mathematicians, philosophers and physicists) from the right hemisphere’s Mythos (as expressed by storytellers, poets and artists), and recognise each of their essential contributions towards addressing the complexities of wicked valuation problems. As Bateson observed: “If this was the sort of message that could be communicated in words, there would be no point in dancing it. But it is not that sort of message. It is, in fact, precisely the sort of message that would be falsified if communicated in words, because the use of words (other than poetry) would imply that this is a fully conscious and voluntary message, and this would be simply untrue” (Bateson 1987, p. 147).

This observation is not inconsistent with Wittgenstein’s comment that “the limits of our language are the limits of our world” (Wittgenstein 1974, p. 56), because there are several other languages – means of communication – besides words. However, in this thesis I must largely confine myself to words, while at the same time realising their strengths and limitations in the context I am addressing.

Such recognition is sometimes undervalued in its consequences: for example, McGilchrist observed how “the words we use to describe human processes are highly influential … for the values to which we hold” (McGilchrist 2009, p. 459), the reductive language of the “worn-out mode of scientific materialism” can blind people “to the very possibility that they might be dealing with anything other than a machine” (ibid). “All the Nazi or Fascist schoolbooks made use of an impoverished vocabulary, and an elementary syntax, in order to limit the instruments for complex and critical reasoning” (Eco 1995, p. 8), and yet we now have “newly emergent standards of evaluation that privilege transparency, clarity, and simplicity … as opposed to more classical academic virtues such as erudition, depth of

---

82 The similarities between these distinctions and the hemispheric distinctions made by McGilchrist and Lakoff referred to in part 1.1 above are clear. Lakoff adds that words do not have meaning independent of metaphor, and “give meaning to the words we hear rather than the other way around” (Hoggan and Litwin 2016, p. 49).

83 These are roles; clearly, there are many persons who combine these roles, as nature has provided us all with both Mythos and Logos functionality which we use or abuse in facing our environmental challenges.
understanding, and sophistication” (Lamont 2012, p.14). To address wicked valuation problems, I submit that the classical academic virtues are far more relevant.

When it comes to words and property, the point made above by Davis that “property is forever a paradoxical thing, a blending of opposites, producing a perennial confusion of words and emotions” (Pels 1986, p. 15) is particularly germane when addressing wicked valuation problems, as valuers value property rights over existents, not the existents themselves. Amongst the most fundamental definitions used in this thesis are those relating to western conceptions of property. In common law, “real property” means “immovable property which could be recovered by a real action” (Osborn 1964, p. 234), and a right is “an interest recognised and protected by law” (Osborn 1964, p. 247). In this thesis, when I say “real property rights” I am referring to all such rights, not only those under common, statutory or civil law but also those under all socially accepted forms in any particular culture. I do so because with regard to land-related vocabulary in the context of Austronesia, Reuter notes:

The terminology we use to designate different territories and social relations to land in Western societies—words such as ‘estate’, ‘village’, ‘domain’, ‘territory’, ‘proprietor’, ‘tenant’ and their reflexes in other European languages—are not suitable to serve as universal categories for the purposes of cross-cultural comparison. (Reuter 2006).

The reason Reuter gives is that the meanings of words (such as “real property rights”) are socially embedded, in not only Europe and Austronesia, but everywhere, and this thesis has to address widely varying societies. In particular, the meanings of key words in a society arise “from their conceptual relation to the local cosmology and idiom” (ibid). To which I add that it is not only their conceptual relations, but also relations between values. I further add Whitehead’s abovementioned repudiations of nine myths (see part 1.4) to Reuter’s insight, in particular the myth of mere language as an adequate expression of propositions. As defined below the real world is a mix of simple, complicated and complex, and in addressing any existent beyond the simple, “the greatest problem of all is dumbing down” (Goldacre 1999, p. 338).

---

84 I have been unable to trace the quote further than that quote by Pels.
85 “All words are defined relative to conceptual frames. When you hear a word, its frame (or collection of frames) is activated in your brain” (Lakoff 2004, p.xv).
In the introduction to *The Mystery of Values: Studies in Axiology*, the author notes that once the term “axiology” emerged, “a new realm of reality, previously ignored or at best restricted to other domains, was discovered” (Grunberg 2000, p. 12). Similarly, to find such domains veiled by inappropriate verbal imprecisions, it is sometimes necessary to disentangle concepts from their “close etymological siblings” (Mason 2015, p. 12).

To disentangle this Gordian knot, I am introducing a new word, *telaxiology*, in the hope that it may open up still more worlds than one of its parent words, axiology, did. The other parent word is “teleology”: The study of purpose. I coined the neologism following a blog post (Vallicella 2009) wherein Vallicella pointed out that while life is meaningless without purpose, one can gain a feeling of purpose in one’s life by evil, trivial or futile activities. That can apply to Csikszentmihalyi’s *Flow* (1990), which is often the payoff in playing computer games. Therefore, while the meaningfulness of a person’s existence can only be discovered by an integration of teleology and axiology, the person may feel meaning by experiencing autotelaxic flow.

While one is entitled to be carelessly telaxiological in monitoring and evaluating one’s own existence, one must be more careful about judging others. As an autoethnographic instance, most nights I go for walks along Casuarina beach, in Darwin. On the way to the beach, the path goes through where Aboriginal homeless people, called “long-grassers”, usually gather. I used to reflect on how little our umwelts touch – much less than anywhere else I had ever been. It is as though we lived in utterly different ghostly parallel worlds, with only the occasional greeting or other communication through the screen (so far, never hostile either way). Later, I discovered the concept of different white and black “spatial imaginaries” in the book *How Racism Takes Place* (Lipsitz 2011), which fits perfectly with that perception, and concretises and contextualises it by giving me the vocabulary to both file it in my identity construction and communicate it to others. In my case, I probably ignore places along my walk that could be central, even sacred, to long-grassers. As Niklas Luhmann put it:

---

86 Which also means sometimes not, which deserves equal emphasis, not mere implication.

87 Entitled *Teleological and Axiological Aspects of Existential Meaning*.

88 While Csikszentmihalyi points out that “The best moments in life are those spent attempting something difficult and worthwhile” (1990, p. 3), that is *as it seems to the person*. Vallicella rejects a solely subjective assessment of meaning.

89 The white spatial imaginary is introduced in Chapter One, pp. 25-50, and the black spatial imaginary in Chapter Two, pp. 51-70. Lipsitz’s final chapter (Chapter Ten), is entitled “A Place Where Everybody is Somebody” – another meaningful phrase for this thesis, with its emphasis on identity in the formulation and implementation of land policy. However, as Tuan pointed out as long ago as 1974, everyone’s spatial imaginary is different from everyone else’s (for example, Tuan 1990, p. 62).
Pieces of information don’t exist “out there”, waiting to be picked up by the system. As selections they are produced by the system itself in comparison with something else ...

The communicative synthesis of information, utterance and understanding is possible only as an elementary unit of an ongoing social system (Luhmann 1986).

Similarly, there are simple words and phrases that close inquiries (for example, “‘this’ is ‘nothing but’ ‘that’”) and simple words that open vistas (such as the Jewish proverb, we don’t see things as they are; we see things as we are). All observation is, always and necessarily, theory-laden (Cronin in Brockman 2013, p. 157). Hence the desirability of peer review, and of HVN↔HBA being a collaborative team, transdisciplinary approach, not simply that of one individual.

The importance of this insight in development studies - and thereby to the topic of this thesis - can be implied by the above-quoted “words make worlds” being the first words on the first chapter of the book Deconstructing Development Discourse: Buzzwords and Fuzzwords (Cornwall in Cornwall and Eade 2010). By rubrics such as attempting to make complex issues intelligible to a disinterested child, language becomes cut off from reality. So paradoxically, in order to attempt precision, a large vocabulary is required of both the writer and the reader. Without the right word, the right meaning has little hope of being conveyed. As W. H. Auden reputedly put it, “Language is the mother, not the handmaiden, of thought, words will tell you things you never thought or felt before”. That is reflected in the fact that “when you lack words, you shut down new insights and lines of reasoning” (Passuello 2007). Moreover, the same words and terms can have differences in meanings in different contexts, or the same contexts in different domains, which can lead to misunderstandings, including in property valuation (Fischer 2000, p. 293). This lack of extent and precision in vocabularies precipitated the fate facilitated by “newspeak” in George Orwell’s 1984 in fiction, and by changes in educational policy in the 1960s in fact (Singal 1991).

As is consistent within the Goldilocks Principle described in part 7.2.5 below, people learn words best that are slightly beyond their vocabulary frontier (Shand 1994, p. 2). I am unaware of the readers’ vocabulary frontier so - while being acutely aware of my own deficiencies in vocabulary - I have tried to err on the side of caution in presenting these definitions and explanations of key terms.

---

90 This part was also stated by Kraus and Zohn (1976).
91 That is why a large vocabulary is the single best indicator of professional success (Shand 1994).
One such, the term “fitness landscape” arose in evolutionary biology (Wright 1932), and refers to the capacity of an organism in its environment. I am using it in a sense expanded in the discipline of evolutionary optimisation, expanding it to matters such as economics (Fellman et al. 2004) and to the telaxiology of land policies, real property rights in this thesis. I use the term “fitness landscape” because unlike “environment”, “umwelt” (the world as perceived by an organism) and “umfeld” (the world that objectively influences an organism) it emphasises that when one component of a participant in an environment changes, other components may respond to that change, and those changes then impact upon other components and the landscape itself (Kauffman 1993).  

That is, I am approaching the subject from the fundamental proposition that we are addressing an arena for the “co-evolution on mutually interdependent or reciprocally deformed fitness landscapes” (Holbrook 2003, p. 22), in which “we are all each other’s fitness landscapes” (Brand 2013, p. 124). Therefore, the interactions between land and ourselves provide the fitness landscapes affected by, and affecting, wicked problems when NSEW meet.

Confusingly, another key word has several definitions: Ontology (Cruickshank 2004, Carrithers et al. 2010, Pedersen 2012). It derives from the Greek “onto”, meaning “being”, and “logos”, usually interpreted in English as “science” (Lawson 2014a, p. 1). At one level, it is defined as “the branch of metaphysics concerned with the nature or essence of being or existence”, and at another level “a rigorous and exhaustive organization of some knowledge domain”. As such, it differs from a “paradigm”, which means a scientific consensus – common tools, methods, technologies, jargon etc. unifying theory with practice (Fischer 2000, p. 293). I use “ontology” in both meanings in this thesis, and by the nature of HVN↔HBA, it cannot be a fixed and static “thing”, but is necessarily a trans-ontological process (Sohst 2009) to be able to value them.

The “Holarchic Vortex Networks within Heterarchic Fields” (HVN for short) fulfils the above high level meaning of “ontology”, but by being a trans-ontological process opens up “kingdoms vast and strange ... new worlds of colours rarely seen which, we must say, are real” (Apollinaire 1995). In fact, if complexity science is to be believed, that trans-
ontological process is far more reality-centred that my quotidian level of consciousness can apprehend.\textsuperscript{95} So that level needs HBA as articulated in chapter seven as my framing towards tackling the topic - the second level of the definition of “process ontology”.\textsuperscript{96} I say “towards” because the ideal of the topic being able to be both rigorously and exhaustively treated is unattainable, because the subject is a wicked, not a simple, problem. Hence, also the need for a trans-ontological process.

Another major definition is that of complexity, which Waldrop defined as “the science of emergent properties” (Waldrop 1992, p. 8). In common parlance it can be confused with complicated, such as complicated matters being adopted by Hodge (see part 1.6) above as complexity 1. That is fine in general, but in this thesis it is vital to know the distinctions. The following table explains the meaning of these terms in this thesis:

<table>
<thead>
<tr>
<th>Simple</th>
<th>Complicated</th>
<th>Complex</th>
</tr>
</thead>
<tbody>
<tr>
<td>Example: Following a Recipe</td>
<td>Example: Sending a Rocket to the Moon</td>
<td>Example: Raising a Child</td>
</tr>
<tr>
<td>The recipe is essential</td>
<td>Formulae are critical and necessary</td>
<td>Formulae have a limited application</td>
</tr>
<tr>
<td>Recipes are tested to assure easy replication</td>
<td>Sending one rocket increases assurance that the next will be OK</td>
<td>Raising one child provides experience but no assurance of success with the next</td>
</tr>
<tr>
<td>No particular expertise is required. But cooking expertise increases success rate</td>
<td>High levels of expertise in a variety of fields are necessary for success</td>
<td>Expertise can contribute but is neither necessary nor sufficient to assure success</td>
</tr>
<tr>
<td>Recipes produce standardized products</td>
<td>Rockets are similar in critical ways</td>
<td>Every child is unique and must be understood as an individual</td>
</tr>
</tbody>
</table>

\textsuperscript{95} Rowson (2014, p. 7) goes so far as to refer to our everyday level of consciousness with its addictions, habituations etc. as beginning to “look like low level pathology”.

\textsuperscript{96} The word “ontology” is now also used in computing and information science to categorise “a formal language purposefully designed for a specific set of practical applications and contexts or environments” (Lawson 2014a, p. 1). HBA is towards that meaning as well, but in a transdisciplinary context – not within any one science.
The best recipes give good results every time | There is a high degree of certainty of outcome | Uncertainty of outcome remains
Optimistic approach to problem possible | Optimistic approach to problem possible | Optimistic approach to problem possible

Table 1: Examples of Simple, Complicated and Complex (Glouberman and Zimmerman 2002, p. 2)

<table>
<thead>
<tr>
<th>Complicated systems</th>
<th>Complex adaptive systems</th>
</tr>
</thead>
<tbody>
<tr>
<td>Role defining – setting job and task descriptions</td>
<td>Relationship building – working with patterns of interaction</td>
</tr>
<tr>
<td>Decision making – find the ‘best’ choice</td>
<td>Sense making – collective interpretation</td>
</tr>
<tr>
<td>Tight structuring – use chain of command and prioritise or limit simple actions</td>
<td>Loose coupling – support communities of practice and add more degrees of freedom</td>
</tr>
<tr>
<td>Knowing – decide and tell others what to do</td>
<td>Learning – act/learn/plan at the same time</td>
</tr>
<tr>
<td>Staying the course – align and maintain focus</td>
<td>Notice emergent directions – building on what works</td>
</tr>
</tbody>
</table>

Table 2: Different Leadership Tasks for Different Systems (Allen 2013, from Anderson and McDaniel 2000; Snowden and Boone 2007).

This provides a reframing of the criticism by Easterly that I elucidate in Chapter 3, is consistent with McGilchrist’s neurological evidence of the differences between the functioning of the left (addressing complicated) and right (addressing complex) hemispheres (McGilchrist 2009), and shapes the approach of this thesis and the application of HVN↔HBA. Blake’s single vision is great for simple and complicated, but inappropriate for complex. HVN↔HBA requires the wisdom and compassion to apply “horses for courses” in addressing wicked problems when the four directions meet. That requires many more differentiations than those of Tupaia’s and Captain Cook’s approaches.
As John Kay noted, the approaches of many so-called rationalists such as machinists are not rational at all if they attempt to apply their methods where entirely new ones are required, because they are employing a “false and oversimplified picture of the world” (Kay 2011, p. 8):

Directness is appropriate when the environment is stable, and objectives are one-dimensional and transparent, and it is then possible to determine when and whether goals have been achieved. And only then. ... [Not] whenever complex systems evolve in an uncertain environment and whenever the effect of our actions depend on the ways in which others depend upon them (ibid, p. 179).

Grint (2013) further developed these differentiations and integrations by defining distinctions between managers, commanders, and leaders. Noting that these are definitions, not means of straightjacketing people with all sorts of varying competencies into one role, he sees the commanders’ role is to address critical problems (for example, “we are being invaded; follow me! We must defend our territory!”), the managers’ role as addressing tame problems – ones with known causes, which can be competently addressed by following recipes and formulae, and the leaders’ role as addressing wicked problems, as articulated above, noting that dramatically different skill sets are required for each role.

While the above distinctions are best made in the Grint 2013, previous works by Grint (2008, 2009) have further articulated aspects of the above, and also adopts aspects I have adopted elsewhere in this thesis. For example, Grint defines heterarchies,\(^{97}\) (Grint 2009, p. 4, and part 6 below) as embracing emergence (ibid, and part 7.2.4 below).

That is not to say that there are no roles for command and management approaches in addressing wicked problems, or that wicked problems are necessarily free of simple and complicated components. They are far more likely to include all to varying degrees. For example, as long ago as 1975 medical practitioners recognised that they make mistakes not only through ignorance and ineptitude, but also by some existent they termed “necessary fallibility” (Gorovitz and MacIntyre 1975). Therefore, to minimise fallibilities, the importance of checklists to address complicated matters was recently re-emphasised by Gawande (2010), but the distinctions between complicated, complex and wicked were not drawn. However, Gawande makes a useful distinction for my purposes between throwing an

---

\(^{97}\) As in my holarchic vortex networks within heterarchic fields.
ice cube into a big fire\textsuperscript{98} and the necessary ignorance that exists when trying to track the path of a hurricane. Ignorance and ineptitude can apply across this entire spectrum of simple, complicated, complex, wicked problems and social messes. Therefore, instead of atomistic crispness, some words have a \textit{necessary fuzzibility}, because they apply to complexity and wicked situations (Rowson 2014, p. 17).

While even interlocking complicated systems result in an intervention having quite unexpected consequences in a different place (Goldacre 1999, p. 101), with complicated systems they can\textsuperscript{99} be tracked. Necessary fallibility and necessary fuzzibility,\textsuperscript{100} only apply to the complex, wicked problems and social messes. Simply put, in such complex domains “anyone who ever expresses anything with certainty is basically wrong” (Goldacre 1999, p 129). While simplex, snake oil reassurances can be reassuring and thereby lucrative and empowering, and even engender the placebo effect,\textsuperscript{101} the truth of the matter is that “complex problems often have depressingly complex causes, and the solutions can be taxing and unsatisfactory” (Goldacre 1999, p. 153).

These distinctions also influence conventional academic protocols. For example, Shipman (2014) considers that, to be considered good research, research should be reliable, valid, generalizable and credible. That rubric is applicable to the simple and complicated, but \textit{per se} inapplicable to the complex and wicked, which are precisely the natures of many of the problems to be addressed in land policy and even, as articulated in part 8.5, real property valuations. Therefore, while such research can be invaluable in discerning what aspects of a problem are simple and complicated within complex and wicked situations,\textsuperscript{102} they are impotent beyond that. In such contexts they may become “cheap reductionism ... not very worthwhile ... reductionism is quite useful in the right domain ... Reduce too much and we lose. Don’t reduce and we inflate too much” (Lane 2014). Similarly, we can conflate too much in our mental sets.\textsuperscript{103}

For the purposes of framing this thesis, it is necessary to define further terms to go with the above. The first is simplexity. It refers to the tendency of a simpler order to emerge from

\textsuperscript{98} It’s highly predictable that the ice cube would quickly melt in fires of a certain scale, and extinguish fires in revered scales.
\textsuperscript{99} At least theoretically.
\textsuperscript{100} Together with their verbal equivalents.
\textsuperscript{101} For example, see the story of Quesalid, Goldacre 1999, p. 77, and other accounts in that book, \textit{Bad Science}, of the effectiveness of the placebo effect, which is activated in the psyche hextant within HBA, and a manifestation of the Thomas Theorem (http://garfield.library.upenn.edu/merton/thomastheorem.pdf).
\textsuperscript{102} They can be sifters to help make seemingly wicked problems tractable.
\textsuperscript{103} Racism being amongst the most pernicious examples.
complexity (Stewart and Cohen 1995). Another two, *wicked problems* and *social messes*, were defined in the introduction. A description has been collated (Cox, Pinfield and Smith 2014) from the original 10 defining features of such problems (Rittel and Webber 1973 and Horn and Weber 2007) as follows:

<table>
<thead>
<tr>
<th>SIXTEEN DEFINING FEATURES OF WICKED PROBLEMS</th>
</tr>
</thead>
<tbody>
<tr>
<td>The first 10 defining features of wicked problems below are those Rittel and Webber (1973), followed by the further six of Horn and Weber (2007):</td>
</tr>
<tr>
<td>1. There is no definitive formulation of a wicked problem. Different approaches to the problem see it differently. Different proposed solutions reflect the fact that it is defined differently.</td>
</tr>
<tr>
<td>2. There is a “no stopping rule”. Unlike in an experiment where you can stop natural processes and control variables, you cannot step outside a wicked problem or stop it to contemplate an approach to answering it. Things keep changing as policy makers are trying to formulate their answers.</td>
</tr>
<tr>
<td>3. Solutions are not true or false, rather they are good or bad. There is no right answer and no one is in the position to say what is a right answer. The many stakeholders focus on whether proposed solutions are ones they like from their point of view.</td>
</tr>
<tr>
<td>4. There is no test of whether a solution will work or has worked. After a solution is tried the complex and unpredictable ramifications of the intervention will change the context in such a way that the problem is now different.</td>
</tr>
<tr>
<td>5. Every solution is a “one-shot operation”. There can be no gradual learning by trial and error, because each intervention changes the problem in an irreversible way.</td>
</tr>
<tr>
<td>6. There is no comprehensive list of possible solutions.</td>
</tr>
<tr>
<td>7. Each wicked problem is unique, so that it is hard to learn from previous problems because they were different in significant ways.</td>
</tr>
<tr>
<td>8. A wicked problem is itself a symptom of other problems. Incremental solutions run the risk of not really addressing the underlying problem.</td>
</tr>
<tr>
<td>9. There is a choice about how to see the problem, but how we see the problem determines which type of solution we will try and apply.</td>
</tr>
<tr>
<td>10. Wicked societal problems have effects on real people, so one cannot conduct experiments to see what works without having tangible effects on people’s lives.</td>
</tr>
</tbody>
</table>

The above are the Rittel and Webber’s (1973) defining features; the Horn and Weber 2007 (2007) additions follow:

11. As well as there being no single definition of the problem, there are multiple value conflicts wrapped up in it.

---

104 It has a companion word, *complicity*, which is part of what I refer to as Related Evolution in my HBA trans-ontology (see part 7.2.6).
12. There are also multiple ideological, political or economic constraints on possible solutions.
13. There is great resistance to change.
14. With social messes, in addition to the complexity of the problem itself, data to describe the problem is often uncertain or missing. It may be difficult actually to collect information. There is no one expert with the answer.
15. Because the problems are complex, there are multiple possible intervention points.
16. The consequences of any particular intervention are difficult to imagine.” (Cox, Pinfield and Smith 2014).

Box 3: 16 Defining Features of Wicked Problems

They say wicked problems should be addressed holistically – that is, by emphasizing the importance of the whole and the interdependence of its parts.\textsuperscript{105} Emergent wholes come with new levels of simplicity, so I am referring to a hierarchy of wholes, both nested and separate – a holarchy that relates heterarchically – when addressing wicked problems.

While Glouberman and Zimmerman (2002) classify problems into simple, complicated and complex, Stewart and Cohen (1997) offer a high-level orienting framework towards finding those best able to address such tasks. They divide cognition levels into simplex, complex, and multiplex, each of which has different capacities in addressing wicked problems (to which I add compliplex to maintain the distinction between complicated and complex).

When it comes to these wicked valuation problems, “a simplex mind cannot cope” (Stewart and Cohen 1997, p. 296), and simplex vocabularies are not up to the task either. Stewart and Cohen assert that today, “simplex management of scientific research is futile and counterproductive ... our scientific extelligence\textsuperscript{106} will fall apart if research is allowed to be managed by simplex minds” (ibid, p. 296).

Under the Goldilocks Principle described below, simplex minds are good to address simple problems that would be far too boring to occupy the attention of a complex or multiplex mind for the requisite period. More engaging for a complex mind is to “perceive the many intertwining strands of cause and effect that combine, within some consistent worldview, to control the unfolding of a particular selection of events” (ibid, p. 289). Those minds that have developed multiplex awareness can work simultaneously with several competing paradigms,

\textsuperscript{105} That is, it requires a fundamental understand of the difference between the whole and the total – another example of the importance of vocabulary.
\textsuperscript{106} Accumulated via the culture hextant.
seeing “not just one interpretation of reality but many as a seamless whole in a mutable, adaptive, loosely coherent flux” (ibid), and thereby can begin to address heterarchies better. A combination of all three capacities is required to address wicked problems. Stewart and Cohen began by asking the question, “What is the most important thing in the universe?” They then state that any mind that gives an answer to that is a simplex mind, which is precisely the “nothing but” approach that I criticise in this thesis as being insufficient to address the complexities involved. Many religious leaders and politicians focus at this level (Stewart and Cohen 1997, p. 291). They describe two other levels of mind:

A complex mind can perceive the many intertwining strands of cause and effect that combine, within some consistent worldview, to constrain and control the unfolding of a particular selection of events. Complexity is a state that is inaccessible to the vast proportion of the human race, but as the global village shrinks, more of us take the complex view. Rarer still is the multiplex mind, which can work simultaneously with several conflicting paradigms. It sees not just one interpretation of reality, but many, yet it sees them as a seamless whole. Such a mind is untroubled by mere inconsistency: it is comfortable with a mutable, adaptive, loosely coherent flux ... (Stewart and Cohen 1997, pp. 289-90).

I see this sort of mind as required in land policy formulation and implementation, but insufficient as there is no reference to values: “A wise person ... is ... a critical ingredient for fundamental transformation” (Gunderson and Holling 2002, p. 91). At the other extreme, using the example of the growth of a town, Stewart and Cohen show how simplex thinkers think that there is only one important rationale for its growth, and that they know what it is. Complex thinkers would not, but look at existents multiperspectively (Stewart and Cohen 1997, p. 292). However, a multiplex mind would examine the town’s phase space, and see the many different routes that could have been taken as well as what happened. It would also see the town as a system, a process, involving what fitness landscapes for what peoples, what valuations by what people, and “not make the mistake of attributing features that are important on an individual level (such as purpose) to the system as a whole” (ibid, p. 292). While humanity exists, with its holons enfolding so much of the story of evolution within them and active still, there “will always be tribal groups, nations, wars, just as there are still bacterial ecologies and anthills” (ibid, p. 299). This is a given for a complex mind, and necessary to consider in addressing wicked valuation problems.
There has been proposed a “fourth type of mind, omniplex, embracing the Cosmic All”, (pp. 289-90) but that is a simplex thought, however big it may be – plenty of span, but no depth. In contrast, the Taoists recognise that “The Tao that can be known is not the eternal Tao” (Lao Tzu 1972), and it is such a mind that can transcend and include the multiplex. However, Stewart and Cohen’s ladder is all about epistemological lines (see part 7.4.2), not telaxiological. It is complicated, not really complex at all in terms of the above nomenclature, not even at the level of Blake’s twofold vision.

To get to twofold vision involves a rebalancing act. Ken Wilber defines wisdom as the seeing of the One in Many, compassion as the knowing of the Many as being One, and (crucially) one without the other as being catastrophic (Wilber 1995, p. 328). The omniplex may still be like Urizen’s, dissociated from values. Those ensnared within reductionist / machinist paradigms often sneer at compassion as being sentimentalist and impractical; “bleeding hearts” is their usual term of abuse, as if hard and bloodless hearts are somehow superior to compassionate ones. However, when they are asked to provide examples they are often of unwise behaviour, rather than the fault of compassion itself. More practical people than they are see compassion as “a practical and evolved ethic” (Ramp and Bekoff 2015, Gilbert 2007, Gilbert and Choden 2015). In the context of recognising the intrinsic value and sentience of nonhuman animals (ibid, p.2) Ramp and Bekoff note that such deficiencies of empathy in decision making “can, in part, be attributed to” [avoiding] “the perceived difficulty in comparing complex and competing sets of values” (ibid, p.1). While some consider that compassion can be both sufficiently defined and nurtured, and call for “basic research on these essential aspects [empathy and compassion] of human development” (Greenburg and Turksma 2015; Mascaro, Darcher, Negi, and Raison 2015; Gilbert and Choden 2015), others see compassion as “hard to define, impossible to mandate”, but nonetheless crucially important (Chadwick 2015).

However achieved, the co-evolution of wisdom and compassion develops sophrosyne (skilful means), which is an essential in matters as sensitive and important as land policy, and sophrosyne is a component of what is meant by wisdom in several traditions, described by Kidd (2007) as including the following qualities:

---

107 But every emergent level begins at a new and higher order of simplicity.
108 This insight is widespread in India, referred to there as karuna-prajña. For example, in Buddhism, “prajña gives rise to karuna, and karuna gives rise to prajña” (O’Brien 2015). Also similarly, Armstrong observed, “if feelings are not to degenerate into indulgent, aggressive or unhealthy emotionalism, they need to be informed by critical intelligence” (Armstrong 1993, p. 394).
**Source** | **Qualities indicative of Wisdom**  
--- | ---  
**Modern Western**  
Bertrand Russell  
(1956, p. 160)  
(Labouvie-Vief 1990).  
(Mulgan 2014, 29m 57secs)\(^\text{109}\) | (1) a sense of proportion; a comprehensive vision; (3) an awareness of the end of life; (4) *intellect combined with feeling*; (Diaz) impartiality in attitude; (6) love, not hatred; (7) a pacific temper of mind, not war-like; (8) a cosmopolitan outlook as the citizen of the world.  
Integrated thought. The ability to make sense of complexity, context specificity, and to integrate moral perspectives, balancing part and bigger systems.  

**Chinese** | (1) creativeness; humaneness; (3) reasonableness, in the sense of intellect and feeling perfectly blended; (4) timeliness and flexibility or situationalness; (Diaz) harmony and equilibrium; (6) authenticity as the way to enlightenment implying each other; (7) care and concern; (8) practice or experientialism.  

**Ancient Greek**  
Matthew Arnold  
(1916) | The happy and gracious flexibility, or the happy and right mean, characterized further by (1) lucidity of thought; clarity and propriety of language; (3) freedom from prejudices and freedom from stiffness; (4) openness of mind; (Diaz) amiability of manners.  

**Indian** | An emergent from the combined operation of *prajñā* and *karunā* (wisdom and compassion). They urge us to be free from greed, anger, and attachment (e.g., infatuation, obsession etc.). Supreme eloquence is not as good as supreme silence.  

---

\(^{109}\) Mulgan also notes the emergence of the field of wisdom studies (for an overview, see [http://wenshuchan-online.weebly.com/zhangjiagang-wisdom-studies-declaration-2013.html](http://wenshuchan-online.weebly.com/zhangjiagang-wisdom-studies-declaration-2013.html)).

---

**Table 3: Qualities Indicative of Wisdom (Kidd 2007)**

Misplaced concretedness, misplaced abstraction, and dissociation and disdain can topple the potential for such balanced discernment and embrace. I submit such discernment as the best our species can achieve towards identifying and addressing the subject of this thesis.
1.10 Study Limitations and Research Suggestions

Demolishing is easy. Building is hard. One inevitable limitation of any transdisciplinary approach, and even more so this HVN ↔ HBA approach to addressing wicked valuation problems, is that no one person can be an expert in all the fields that are to be enfolded in any transdisciplinary purview. Instead of absorbing information and developing it into understanding and wisdom, they would drown in it. In general, any one of us will be well outside our own Goldilocks Zones (as described in part 7.2.5) when we attempt to grapple with the complexities that should be respected to sustainably address wicked problems and social messes.

What that means in the HBA context is that its conclusions in any one discipline must always be open to critiques from those best capable of forming an opinion in that discipline, and that the participants should meet Midgley’s standard of rigour, which requires understanding the discipline “so fully that one can relate them to those needed for other enquiries. We do not just have to verify our hypotheses carefully, but also to form them intelligently” (Midgley 1995, p. 22), such that we can connect them to matters outside our fields and with collaborate others of widely different knowledges and values. Such contributions to the HVN ↔ HBA process have to be valued on intrinsic, extrinsic and systemic bases (as described in Part 7.3.2), and experts in those disciplines are to be made aware of all relevant valuations’ criteria.

So this thesis’s major limitations and research suggestions are both around the same issue: To devise means of ensuring machinism engages in the service of the co-evolution of wisdom and compassion in addressing wicked valuation problems, not the other way around. In the HVN ↔ HBA trans-ontological process, I see this as preconditional to addressing wicked problems as best we can. That is, by addressing them with all the equipment that evolution has given us, not just the mechanist methodology so extrinsically valuable but intrinsically and systemically so blind, deaf and dumb.

For this to occur, the submissions of this thesis require more grounding in practice, with accompanying empirical research which can only be uncovered by attempting the process. In so doing, I recommend following Bruno Latour’s recommended process in An Inquiry into Modes of Existence: An Anthropology of the Moderns (2013), in which he traces a process of moving from debunking to protecting and to care (Latour 2004, pp. 231 and 232). He recommended that any approach to his subject must answer four questions to be acceptable:
Can the experience detected be shared?

Does the detection of one mode allow us to respect the other modes?

Can accounts other than the author’s be proposed?

Can the inquiry mutate into a diplomatic arrangement so that institutions adjusted to the modes can be designed while a new space is opened up for comparative anthropology by a series of negotiations over values? (ibid, p. 475).

While his book is published, it has not been confined to a static “thing” but remains a process – an “augmented” digital book - via a community of inquiry.

It is possible that the HVN↔HBA could be adapted to wider challenges, such as Latour’s or (in a more epistemological, less axiological context) Gabriele Bammer’s *Global Network for Research Integration and Implementation* via an online community of inquiry methodology such as their respective ones, but that still requires further research in accord with the Development Principle (part 7.2.3).

I consider that a major potential arena for discovering limitations and areas for further research on developing HVN↔HBA while at the same time grounding Latour’s process is applying the insights of Whittal and Barry (2005) in the geomatics domain towards addressing the concerns of this thesis. Whittal’s thesis is to apply the change management principles of John Kotter (1995 and 1996), Liam Fahey (1994). Helena Dolny (2001) and others to Geomatics.

Kotter articulated eight stages in change management:

- **Stage 1**: Establishing a Sense of Urgency
- **Stage 2**: Creating the Guiding Coalition
- **Stage 3**: Developing a Vision and a Strategy
- **Stage 4**: Communicating the Vision
- **Stage 5**: Empowering Broad-based Action
- **Stage 6**: Generating Short-Term Wins
- **Stage 7**: Consolidating Gains and Producing more Change
- **Stage 8**: Anchoring new approaches in the culture (Kotter 1995 and 1996, Whithall and Barry 2005).

---

10 http://www.modesofexistence.org. Like me, Latour points out the need for a specialist vocabulary: “Although we have tried to avoid jargon, many common words take on particular meanings here and it will be useful to bear these in mind” (ibid), and so includes a glossary.

Her paper with Barry adopts the above, and addresses identifying the forces driving the system change through Fahey (1994). It also adds four issues from Dolny: organisational and extra-organisational politics and public relations, engagement with adversaries the interrelationships of law and change, and the importance of race and gender relations. The paper was centred upon a case study of fiscal cadastral reform in Cape Town. This was about change management in the technical mass valuation process, as distinct from the micro professional valuation processes required in the context of compulsory acquisition and compensation. At that more heuristic level, the reform was to address both poverty and inequality through systemic reform of property valuation and taxation. From that study, Whittal and Barry noted that Dolny’s four added issues are overriding ones that apply throughout Kotter’s eight stage process. I therefore see a similar role for HVN↔HBA to Dolny’s for those attempting change management. In part 9.2 below, I comment further on this potential way forward in my valuation context from the perspectives gained through this thesis.

1.11 CHAPTER SUMMARY AND THE WAY FORWARD

This chapter has set up the framing of all that follows. It looks at the world through the lens supplied to me by my profession, which looks to both the fact perceptions and value judgements made in examining evidence to see whether or not a sale is admissible as evidence of market value. That process revealed that “Big V” values are major components in real property markets, and consequently such markets are not reducible to what I have termed “The Machine”. In accordance with the IVSC definition of market value, machines do not hold or make values: people do.

That framing was provided to me before I set off on my travels, and when I looked at the world from within it, it became particularly clear that most transactions are very distant from compliance with that definition, which compliance would be of considerable benefit if more general in world affairs. Many of today’s problems are exceptionally complex, and yet most of the means of addressing them are simplistic in the extreme - simple to complicated, when the problems themselves are simple to complicated and complex to wicked. The reduction of complex and wicked problems to simple to complicated ones often exacerbates them, with such matters being dismissed by The Machine as “externalities”, thereby being able to commonalise or otherwise externalise the costs, and privatise the profits. That appears to be a major deficiency in wisdom, one which seem inevitable when framing every existent as
nothing but an object for exploitation by The Machine. Machinism is simply not up to the task of addressing complex to wicked problems. Its psychiatric causes have been identified by McGilchrist (2009), and they have caused (and will continue to cause) much harm.

In contrast, the masters I completed in 2005 (about applying the insights from complexity and chaos sciences to social questions) starts from recognising that there is a necessary fallibility to us all in addressing complex to wicked problems. That recognition implies the need not only for interdisciplinary approaches, but that transdisciplinary teams would be needed to engage the rigour, skills and diligence due for optimal engagements with problems of that nature, and that such teams would need both adequate vocabularies to mutually address the challenge, and full recourse to their available capacities in the manner described by McGilchrist. I defined and explain key terms from that perspective, and provided study limitations and research suggestions towards doing the best we can in these circumstances. I have also outlined the chapters to follow, which trace, firstly by use of an auto-ethnographic approach and later add more traditional approaches, the development of HVN↔HBA as a way of addressing wicked problems to that end.
2. The Narrative Begins: Gestating HIDEGRE BIES ADALAS

2.1. Introduction

This narrative has two basic intentions. Firstly, to provide an example of what one person’s identity construction may bring to the table in the context of this thesis, while essentially recognising that all those at the table bring their own identity constructions as well, all of which have potentially both greater and lesser value in different contexts. Secondly, it is intended to provide a means of introducing the complexities involved in addressing these wicked valuation problems in a manner reasonably compatible with the Goldilocks Principle (refer part 7.2.5).

2.2. The Turning Point

“Hey, Anne! There’s an ad here; they’re looking for a valuer to work in Swaziland as part of the team for an urban development project.”

I looked across the kitchen table at my wife. This was in 1992. We had first met in 1979 in Kathmandu, when I was the courier for a coach trip going from there to London via countries not quite so easy to visit any more - countries including Pakistan, Afghanistan, Iran, Iraq and Syria. Even way back then there were dangers, as I was to encounter on that trip and others. Anne is a feisty lass, and ready for any existent. She did not hesitate: “Go for it!”

So I did; and I got the job. Two kids in tow this time, and years ahead of us in a country we had never been. Despite both having visited 60-plus countries by then, we had scarcely even heard of Swaziland. We knew that it was small, and somewhere in Southern Africa, but that was about it.

We were about to find out a whole lot more. By 1998, I had written the annexed background (Annexure Two) – and a great deal more - about the country in general and its land tenure history in particular. I had written that background as a draft appendix for Swaziland’s National Land Policy. Later, I arranged a replacement version by Rick Patrick, a professional historian of Swaziland. These were amongst the many tasks assigned to me as the National Land Policy Facilitator for Swaziland, and are a seed of this thesis.

2.3. My Back Story

My journey to that position was circuitous, but for reasons that will become clear later, vital in terms of understanding what I am bringing to the table in the development of this thesis. It was not my original intention to address these wicked valuation problems by this
autoethnographic approach, but learnt that it would be the most facilitatory path to come to grips with such a complex subject. Such a subject requires process description, and it is to process philosophy I turn to describe the subject. That is because the method recommended in this thesis attempts to respect the true complexity of addressing land policies. As such, it necessarily acknowledges the interior spaces of all stakeholders involved in the policy development process, whom in turn are to acknowledge the interior spaces of all affected parties and, in particular, their identities.

While my interior is of necessity not the most important one in that process, it is the one I can address with the most authority. I trust that readers of this thesis will recognise that all stakeholders bring different perspectives into policy formulation by dint of their different narratives. All of us are flawed, all of us valuable, in our own different ways and degrees, simply by being stakeholders. The result of our interrelationships can be unique as well. My strong claim is that only with that insight can one begin to understand the depth and complexity of issues around land policy, and that the lack of such understanding has been, and still can be, catastrophic.

2.3.1. Childhood

When my grandmother was a toddler (she was born in 1872), she got lost. Local Aborigines found her and returned her to her family. That is all I heard of the incident. I do not know whether or not she was in mortal danger, but obviously if she had died, I would not exist today. This contingent nature of reality, explored in the mathematical discipline of combinatorics (Rucker 1987), is a fundamental observation of a complexity and chaos based paradigm. In dramatic contrast to the clockwork paradigm of the universe, chaos theory has brought to our attention that, like a collapsing wave function, we emerge from trillions of contingent situations—a lottery of far greater odds than any formal one. Just as all of life on Earth owes its existence to exploded stars, if my grandmother owed her life to those Aborigines, then I do too.

When looking back at how my life has turned out, there were influences in my childhood that I consider combined to turn me into the traveller I became, and which are directly relevant to the subject of this thesis. They largely shaped whatever capacities for insights the undertaking

112 Because policy facilitation would be stillborn without local ownership, a facilitator’s place is at the rear.
113 Arguably, the most obvious land policy disasters are those implemented by totalitarian dictatorships in the twentieth century but, as we shall see, fascist and communist social systems are not unique in causing the deaths of millions and the crippling of the lives of countless millions more.
114 This was about 16-18 years after Torrens Title was created in her home state of South Australia.
of this research may reveal, as well as whatever motives, opportunities and abilities I had to gather such insights in the first place.

The first of these was the death of my father, a week after my first birthday. At the time, my sister, Alice, was four. Thereafter, that same grandmother looked after my mother, my sister and me. I grew up in her place on the seashore of Adelaide, South Australia. Hence I grew in a three-generation female-dominant household which had recently experienced several bereavements, not only that of my father.

My father had been born in India in 1900, so in my child-mind I had associated that country with him. His parents had been part and parcel of the British administration of the subcontinent, but after the loss of half of their children to disease, they migrated to Australia in 1908. Eventually, they moved to down the end of the street behind my grandmother’s house, and my father’s custom of going to the Esplanade to watch the sunsets resulted in him meeting my mother. There, they would have discovered something they had in common - recent bereavements. My mother had lost of one of her brothers, my father both of his parents, all within a couple of years prior to their joining to watch the sun set over the sea. Again in my conflationary child-mind, I therefore also associated my late father with those sunsets, and established a connection with him in my seeing then what he had seen before. Furthermore, I reasoned that with such sunsets causing his meeting my mother, they were a more proximate and certain cause of my being born at all than those aborigines finding my grandmother.

To this day, I have rarely seen sunsets quite like the most spectacular of those. They usually occurred after a very hot and still summer’s day, when from my vantage point atop a seafront hill the sea would sparkle blindingly with silver on translucent blue and white, and golden clouds would come from nowhere to provide a whole hemisphere before me of the most gorgeous extravagance of colours. My reaction to them is the second major influence in my identity construction.

Relatives provided other environments that shaped my identity. Some of my happiest memories happened in a little town called Allendale East, in Southern South Australia between Mount Gambier and Port MacDonnell. When I was about four or five, my mother bought me some lead toy soldiers in Mount Gambier, where we had stopped on route to have lunch at an Italian restaurant. We then went to Uncle Wally and Auntie Fan’s little cottage in Allendale East, a place with no mains water, no electricity, and in concert with trading produce with its neighbours, near self-sufficiency. Once I arrived, I played happily with the
Landscapes and the Machine: Addressing Wicked Valuation Problems when North, South, East and West Meet. 74

toy soldiers, but later, one went missing. I searched everywhere for it, until Auntie Fan found it as a lump of molten lead they had accidently thrown into the wood stove. I was so devastated that I seemed inconsolable; after crying over what I saw as the death of my soldier, the grown-ups decided that the dead soldier should have a funeral. So I put the lead lump in a matchbox coffin, and off we went into the front garden to bury it. At one stage, I turned around to see the grown-ups laughing uncontrollably. “Stop laughing! It’s not funny!” I cried. They said they weren’t laughing, they were crying – couldn’t I see their tears? That mollified me, and the rest of the funeral proceeded with due solemnity.

I have included this story about the toy soldier as an example of a child-mind’s conflation between a holon and an artefact, and the core role of my imagination (Dokic and Arcangeli 2015) in my identity construction. Furthermore, I contend that for practical purposes they may be no more or less random than anyone else’s identity constructions and it is such jury-built identities that must be addressed in land policy formulation and implementation.

The third was a set of Arthur Mee’s Children’s Encyclopaedias, which our mother bought for us when I was eight years old, and Alice eleven. They opened up the world to me, albeit from the perspective of the more enlightened levels within the British Imperial worldview. They also set in train a passion for learning that has continued to this day. In particular, they provided me with images of India, which again I associated with my missing father and his parents because of my grandfather’s service for the Empire in India. I lived in those volumes, which provided far more in terms of meaningful education than I managed to extract from my school education, wherein I behaved as a typical “gifted underachiever” – self-reproaching, prone to guilt, lonely and brooding (Khan 2005). But while the recurring theme in my report cards was “could try harder”, in fact, I could not: I was fully engaged with other identity construction concerns.

While I later blamed this inattention on my formal education providers, with the wisdom of further hindsight it was more the fourth major influence that caused my major disconnect within my then fitness landscape. That was the lingering death of my mother from bowel cancer when I was 14. Despite all the evidence, I had remained in denial until a teacher told

115 It was not until I joined Mensa in the early 1980s that I was able to retrospectively self-diagnose myself as a gifted underachiever. I did not join Mensa for its regard-recognition cache, but because a passenger on a trip had suggested I apply. He had done so because membership a prerequisite to engage in my interests in Scrabble and classical music at Ron Hendra’s place https://groups.yahoo.com/neo/groups/uk-scrabble/conversations/messages/71028. I was not gifted enough to figure that out myself, nor that “the cognitive and personality traits that comprise giftedness are disadvantages in a society in which those differences are not valued” (Silverman 1994, pp. 110-116).
of her death, which happened a few days after my last visit to her. Had such a diagnosis been available at the time, I would have assuredly been diagnosed as suffering from post-traumatic stress disorder throughout all my subsequent teenage years and into my early twenties. I read many books in attempts to come to terms with life’s challenges. For example, I recall reading Carl Jung’s *Man and his Symbols* while on holidays (Jung 1964) which, as the Guardian review quoted on the back cover noted, insisted that “imaginative life must be taken seriously in its own right, as the most distinctive characteristics of human beings”, thereby echoing Blake. Another book, from my school library, was written by a priest whose name and book title I have forgotten, but who had been to China. He may have studied Taoism, for he delivered the insights later developed by John Kay in his book *Obliquity: Why Our Goals Are Best Achieved Indirectly* (Kay 2011), in which he devoted the last third of the book to addressing complex problems by obliquity.

Of particular relevance, the poetry enfolded in Hodge’s complexity 4 was one of my consolations during my school years, and seeded many of the observations made in this thesis. I was particularly fond of British nature poets, one of whom, John Clare (1793-1864), expressed my sentiments in “I Am”:

I am--yet what I am none cares or knows ...
I long for scenes where man hath never trod ...
And sleep as I in childhood sweetly slept,
Untroubling and untroubled where I lie
The grass below--above the vaulted sky.

Clare also penned the following lines in his poem “The Mores”:

Now this sweet vision of my boyish hours
Free as spring clouds and wild as summer flowers
Is faded all - a hope that blossomed free
And hath been once no more shall ever be
Inclosure came and trampled on the grave
Of labours rights and left the poor a slave ...
And birds and trees and flowers without a name
All sighed when lawless laws enclosure came

(Clare 2003).

At that time, I had no idea what he was talking about. Nor did I come to terms with William Blake, who was way beyond my conceptual space of the time, and an interest in him was not
encouraged at my school in any case. Now, at least insofar as this thesis later describes, I better understand both poets.

Wordsworth was my favourite, although the full importance of his phrase “we murder to dissect” (Wordsworth 1798) did not hit me at the time. The works of Gerard Manley Hopkins also attracted and intrigued me. From the trauma of my mother’s death, I resonated with his words from *Carrion Comfort*:

Oh the mind, mind has mountains; cliffs of fall

Frightful, sheer, no-man-fathomed, Hold them cheap

May who ne’er hung there

(Gardner 1953, p. 61).

But why “hold them cheap”? I felt that I could scarcely do that, when I would have given any existent to have had my parents still alive! The answer, I later learned, was that encountering such mind-cliffs was thought of by the ancient Greeks as a necessary but insufficient precondition for *wisdom* – the quality so useful in land and related policy formulation. For example, as the Greek tragedian put it:

He who learns must suffer,

And even in our sleep,

Pain that cannot forget

Falls drop by drop upon the heart,

In our own despair and against our will comes wisdom,

By the awful grace of God.

(Morrisey 2002).

Following up on Hopkins’ verse and others of his, I read W. H. Gardner’s (1953) *Gerard Manley Hopkins: Poems and Prose*. On p. xx of his Introduction, Gardner refers to Hopkins’ coining of the terms *inscape*,\(^{116}\) which he used to refer to some existent’s individual-distinctive form made up of sense data, and *instress* - that which “determines an inscape and keeps it in being”. But not only that; instress is often the sensation of inscape ... “a sudden perception of that deeper pattern, order, and unity which gives meaning to external forms” (p. xxi).

I here contend this is a major impulse that draws our identity from the astonishingly complex and chaotic events referred to above. To address this complexity, our minds evolved as

---

\(^{116}\) Which I now see as similar to *innenwelt*, the individual interior, as differentiated from the *umwelt*, the individual exterior (the psyche hextant, as distinct from the produce, culture and nature hextants).
pattern makers and reality inhibitors (Grove 1992, pp. 182-183), and derived our social (including our spatial) imaginaries that way. We “spend our lives spotting patterns, and picking out the exceptional and interesting things” (Goldacre 1999, p. 251), manufacturing our own order out of chaos via that impulse. However, when we attempt to translate this impulse into our identity constructions often we see “patterns where there is only random noise” [and] “causal relationships where there are none” (Goldacre 1999, p. 247). Bearing that caution in mind, I recognise such pattern-making impulse as autotelaxic, Wordsworth’s:

Sense sublime, of something far more deeply interfused

Whose dwelling is the light of setting suns.

And the round ocean, and the living air ...

(Wordsworth 2007, p. 41).

That same sense sublime that I, along with Clare, Wordsworth, Hopkins\textsuperscript{117} and who knows how many others, had directly experienced. But I had not yet realised my own and others’ fallibilities in translating that experience into my identity.

Later, Gardner (1953) refers to Hopkins as valuing “the human spirit as the direct link between man and his Creator, a relationship which is part of that vast hierarchy of being which is made up of all creatures, animate and inanimate, with Christ as their summit” (p. xxv). In the passage that Gardner refers to, Hopkins said, “we may learn that all things are created by consideration of the world without or of ourselves the world within” (p. 145); but then again, we may not. While still at school, I learnt of the development of these insights in the cosmology of Pierre Teilhard de Chardin, which can be summarised by a poem of Jalal ud-Din Rumi, written some seven hundred years beforehand, as follows:

Low in the earth
I lived in realms of ore and stone;
And then I smiled in many flowers;
Them roving with the wild and wandering hours,
O’er earth and air and ocean’s zone,
In a new birth,
I dived and flew,
And crept and ran,
And all the secret of my essence drew
Within a form that brought them all to view-

\textsuperscript{117} “The dearest freshness deep down things” (Gardner op. cit, p. xxi),
And lo, a Man!
And then my goal.
Beyond the clouds, beyond the sky,
In realms where none may change or die-
In angel form; and then away
Beyond the bounds of night and day,
And Life and Death, unseen or seen,
Where all that is hath ever been,
As One and Whole.
(Thadani 1932)

Decades later, when discussing land policy and similar issues in Swaziland, these insights reminded me that everyone across the table carries a different narrative with them into whatever is being negotiated. They have a different inscape, their own identity, and if it is attacked head on by dint of attacking views that they identify with, then it will be opposed with tooth and claw. However contrary they may be to our own, the role of identity constructions in land policy must be respected.

2.3.2. Young Adulthood

In the absence of any PTSD formal therapy at the time, I eventually healed myself as best I could through track and field athletics and listening to classical music. The former helped in two ways: firstly in my gaining the respect and companionship of my peers, and secondly as a now demonstrated means of helping with PTSD (Rosenbaum et al. 2011). The latter provided a different companionship - with composers from even centuries ago and far away, revealing a depth and breadth of emotions which provided a powerful catharsis for my own,118 and a now also demonstrated means of helping with PTSD (Gao 2013). My mother had exposed me to this form of music all my boyhood long. She had taught music at school and listened to classical music constantly on the Australian Broadcasting Corporation (ABC). Eventually, I recovered enough to embark upon a course in property valuation. I had been motivated to that course by a chance meeting of a valuer at a party, and the fact that I had by then gained my inheritance and was a “man of property” inherited directly or indirectly from my grandmother.

118 Melbourne University’s Centre for Music Mind and Wellbeing (http://cmmw.unimelb.edu.au/) explores this, considering that “music is to mental health what sport is to physical health.”
My career was delayed a year after being asked by my future mentor Jim MacDonald why I wanted to become a valuer. I had replied that I wanted to explore not especially market values, but mainly human values - what makes us decide what some existent is worth in terms of some other existent. That reply did not satisfy my interviewers, but when I re-applied again the next year they realised that I was serious, and appointed me. Amongst the first training I received from them was a list of questions to ask when analysing sales. When first of them was “why did the vendor decide to sell, and the purchaser to buy?”, I knew that I had come to the right place.

As a result of the excellent training then available at the now defunct Australian Valuation Office and my consequently good examination results, a private firm recruited me to the position of valuation manager before I was fully qualified. My new boss, Mr Noel Taplin, provided all the necessary transitional supervision. In 1974, I qualified as an Associate of the Commonwealth Institute of Valuers (now the Australian Property Institute, of which I am now a Fellow).

My way of trying to make some sense of it all is largely attributable to those influences. The religion of Catholicism that my mother had strictly raised me within provided some structure and solace, but as I matured its premises seemed more and more questionable, and in consequence so did the legitimacy of both its structure and its solace. My separation from Catholicism had been delayed for years by the abovementioned works of Pierre Teilhard de Chardin (see part 2.3.1), which I married in my maturing mind with the ancient Greek concept of areté – excellence in mind, body and spirit – which I had first heard about on an ABC radio programme while still a schoolboy.

After leaving school, the rebellious but sometimes spiritual zeitgeist of my generation was in flower, so when in 1970 I saw an ABC TV interview with someone I had not heard of before called Jiddu Krishnamurti, I was receptive to his revolutionary message of “drop it”. To Krishnamurti (1950) “it” meant an identity attachment to any existent, including one’s identity itself, thereby for me excluding such cosmologies as those of Teilhard de Chardin, and admitting that we do not know, but would like to find out. But unlike most versions that

---

119 In 2000, the economic sociologist David Stark wrote a paper “For a Sociology of Worth”, declaring a break in Talcott Parson’s commitment on behalf of economic sociology not to trespass upon the magisteria of economics (ibid, pp. 1-2). Instead, he looked to the work of Boltanski and Thévenot noting that rationality is only possible within “particular orders of worth” – market, technological, civic, loyalty, inspiration, fame … (ibid, p. 4, fn 5), and looks to moving from the “static fixtures of value and values” to “the ongoing processes of valuation” (ibid, p. 5). Boltanski and Thévenot published more on economies of worth in 2006 (2006). That discipline is what I was looking for when replying to Jim MacDonald, but I have still been able to explore those other orders of worth via market valuation protocols, including interviews of market participants.
only looked out from one’s identity, not inside as part and parcel of the same process, Krishnamurti’s was an approach directed internally at the self as well as externally at the other. As an incentive to practice that, as Strongman said of Tupaia, Krishnamurti stated that there was a vitality and ecstasy available by living completely in the moment that was not accessible via screenings through the constructed identity. He viewed mindfulness meditation as being a state of such ecstatic awareness – in particular, a state not mediated by thought, that key of identity construction. At the time, “Drop it” especially meant for me dropping my child-mind’s yearning for my father, and my mourning for my mother, and with that at last snapping out of my passive - if not self-pitying - identity as a victim. Over four decades later, I encountered a YouTube account by a neuroscientist who was also a left hemisphere stroke victim (Bolte Taylor 2008). Her description of deep insights she gained thereby has several similarities with those Krishnamurti claimed would flow from dropping “it”, which I now see as dropping “thinging” (Bateson 1979, p. 112), which has been identified by McGilchrist and others as a left hemisphere function of the brain (McGilchrist 2009) towards identifying with not only the left hemisphere, but also HVN. Krishnamurti’s talks and books – which I explored in detail over the ensuing years – guided his audience to the view that believing that some existent was true could be useful, and relatively benign; but believing in someone or some existent – a creed, a book, a leader, a guru, including, as he called himself, “the speaker” - was at best misguided humbug. At worst, it could be catastrophic. Another book of the hundreds I had already read by then in my quest to make sense of the world prepared me for that assertion. In the first paragraph of the introduction, the writer of that book started with the observation that the trust that was once confined to doctors and patients and religious leaders seeking converts, was now one of nationalists, “who wish not only to confirm certain political beliefs within their boundaries, but to proselytise the outside world” (Sargant 1963, p. 13). That is, to link others to their social imaginary (Taylor 2002, p. 13).

After recounting a singularly depressing litany of abuse of both animals and people in efforts to change their minds, Sargant made a highly telling point to me at the time. He observed that for hundreds of years medicine operated from ontological frameworks to

120 As the (then still recent) Second World War had demonstrated.
121 Including a high proportion of torture.
explain sicknesses, but when medicine dropped metaphysics and instead “simply set about examining the functional mechanism of the lungs, the heart, the liver, and finally the brain itself, its stupendous practical progress began” (1963, p. 212).  

Later I was to learn that despite their mechanistic mindsets “before 1935 doctors were basically useless ... [and] that ‘golden age’ - mythical and simplistic though that model may be – ended in the 1970s” (Goldacre 1999, pp. 233 and 235). In that decade, however, it was clear to me that Sargent’s observations applied not only to medicine, but to science in general and even, as Krishnamurti had implied, reality in general.

It would be over thirty years after reading both the above quotations before I could contextualise them to my current satisfaction. As I shall outline, there is a direct line from them to the urgent need to address the topic of this thesis.

In the meantime, I found that realising Krishnamurti’s insight was easier said than done:

Being very aware in that Zen-like sense is very hard. However, when he spoke of being most alive in the sort of effortless, choiceless awareness you may have when you look at a sunset, I knew that had been true for me. He asked us to observe how thought only comes into our minds when we are less conscious than when we are in that enchantment in the moment, and that truth is a pathless land that we – in the form of our separate identities – may come to terms with to our current satisfaction, and encounter but can never capture.

The injunction, however, raised as many questions as it answered. In particular, to me it did not seem to address a particular form of soul hunger, a love hunger, or at least a hunger for the acknowledgement of one’s fellows, for a recognised and relating identity; I eventually thought of it as a regard-recognition hunger. Over 30 years later Roberto Unger described what I had sensed as follows:

We ask of one another more than any person can give another; not just respect, admiration or love, but some reliable sign that there is a place for us in the world (Unger 2007, p. 10).

A related hunger, possibly subsidiary – and of particular interest to me as a valuer and “a man of property” - was the hunger for place, for territory, which then, for me, meant property:

---

122 The cornerstones of evidence-based medicine are that 1) there needs to consistently be a strong specific association, 2) ideally, a biological gradient, as in a dose-response effect, 3) it should be consistent with what is already known, and 4) it should be biologically plausible (Goldacre 1999, p. 94). In terms of how to read a paper to test its conformity to this approach, a recommended text is *How to Read a Paper* (Greenhalgh 2010).
A territory is an area of space, whether of water or earth or air, which an animal or group of animals defends as an exclusive preserve. The word is also used to describe the inward compulsion in animate beings to possess and defend such a space. A territorial species of animals, therefore, is one in which all males, and sometimes females too, bear an inherent drive to gain and defend an exclusive property (Ardrey 1972, p. 13).

Subsequent research has indicated that such a drive would be very useful in evolution, and resulted in a growth of mammals to exploit the fitness landscapes vacated by the dinosaurs. That is, all evolution is co-evolution (see part 7.2.6), and environment specific (although often adaptable to different environments) (Morowitz 2002, p. 137).

Moreover, recent theories in consciousness studies include theories that consciousness itself emerged from that interactive dynamic between an organism and its environment (Rockwell 2005), thereby engendering its fitness landscape. There was no doubt in my mind that I held such a territorial imperative toward the house I had grown up in, had viewed the sunsets from, and had by now inherited. Territoriality was clearly a major component in the identity my own regard-recognition hunger had developed.

Furthermore, as a young man, I had keenly felt another observation of Ardrey’s (1972, p. 34):

Only in the wild does [an animal] face those pressures and opportunities which give expression to his total nature ... Captivity has subtracted fear from his life, and substituted boredom. And it is for this reason that we should feel sorry for him.

“Oh dear”, I mused, “not ‘poor me’ again! Poor captured creature of the wild Earth: Enough!” Then I asked myself, “aren’t such multiple impulses - for companionship, for territory, for the wild - as real as the one for food and drink, and isn’t it so that they require recharging through time, just as eating food does? In the nagging presence of many desires, how could one constantly live in choiceless awareness as Krishnamurti appeared to recommend?”

These questions of mine were immersed the spirit of the age. That spirit was expressed in the books I read by the Zen philosopher Alan Watts, who pointed out that injunctions such as Krishnamurti’s “drop it”, and those of Jesus such as “turn the other cheek”, are useful precisely because they prompt the question, “why can’t I do that?” They thereby set one out upon a course towards the Delphic injunction to “know thyself”.

One of Watts’ books was entitled The Book: On the Taboo against Knowing Who You Are (Watts 1973). In the very first paragraph of the Preface, written in January 1966, he proclaimed that we have a hallucination that we are nothing but separate egos enclosed in
bags of skin, and that “this hallucination underlies the misuse of technology for the violent subjugation of man’s natural environment and, consequently, its eventual destruction”. He then went on to describe his own Vedanta/western science “cross-fertilisation” concerning a better understanding of our identities, which is consciousness looking out from our eyes and those of all else conscious (see part 7.2.2).

Later I encountered, at first via a front cover review in Time magazine and later bought, a book called *Zen and the Art of Motorcycle Maintenance* (Pirsig 1974). As mentioned above I had been interested in areté since my school days. Pirsig’s book was about areté, which Pirsig translated as “Quality”. Moreover, Pirsig was finding Zen not in using a broad and comprehensive system, but by a Krishnamurti-like, Sargent-identified, focus on the task to hand.

Pursuing such questions, I teamed up with a couple of others in Adelaide also intrigued by Krishnamurti, Jim Bald and Susunaga Weeraperuma. I told them I was thinking of travelling to India, and they told me of meetings that Krishnamurti held there, but also in Switzerland, in Saanen, an alpine village. Despite Krishnamurti constantly emphasising that no one should take existents on authority alone, and especially not his, I resolved to ask Krishnamurti about this environmentally shaped identity appetite of mine face to face.

At the time, my sister lived around the corner from me, and she had become friends with the couple opposite, Christine and Andrew Stephens. Once, Christine and I went to a session on Theravada Buddhism at Union Hall at Adelaide University, wherein the lecturer, a Buddhist nun, referred to disciplining the mind. I asked her, “What is the difference between a mind intent upon imposing discipline on itself, and a mind in conflict with itself?” This she was unable to answer, which led to an embarrassing halt, which I rescued her from by asking another question.

This intensity of this question was reinforced at a gathering at my place with Jim, Susu, my sister, Christine and Andrew. Andrew said to me, “Mike, take a good look at yourself, and Jim and Susu! You are all single, and therefore know so little about real life that you can assume you know more about it than others. You presume to philosophise about life, but unless you engage with it, what can you possibly learn of value? Get a wife and get a life. Have some kids! You can learn more from them about life than you will ever learn at the feet of some guru or even an anti-guru like Krishnamurti! As a spouse and a parent, you can gain wisdom that is simply unattainable from your precious books. Mike, you’re heading down a dead end street. Even if the dead end is at the top of a mountain, you will be stuck there, cold and alone. Get engaged in life! Get real!”
That advice resonated strongly with me, having been primed for it by the Time magazine review of *Zen and the Art of Motorcycle Maintenance*, with its reference to “the underlying quality of familial love”, and the Time review’s final sentence:

What matters most is that he communicates how very much he cares about living as a whole man and how hard he has worked at it. Indeed, the special gift of the universal principle that Pirsig calls Quality is caring, even if one reaches for the heavens with grease on his hands.

Pirsig was pointing out that you could be both a whole man in his environmental and religious setting and still set about examining the functional mechanism. Unlike what one might impute from Sargant’s comment, there are dancing mechanics. It could be a both/and process; it did not have to be either/or:

Areté implies a respect for the wholeness or oneness of life, and a consequent dislike of specialization. It implies a contempt for efficiency ... or rather a much higher idea of efficiency, an efficiency which exists not in one department of life but in life itself ... [Man] had built empires of scientific capability to manipulate the phenomena of nature into enormous manifestations of his own dreams of power and wealth...but for this he had exchanged an empire of understanding of equal magnitude: an understanding of what it is to be a part of the world, and not an enemy of it (Pirsig 1974, pp. 386 and 387).

However, as Pirsig said in Lila:

Naturally there is no mechanism towards which life is heading. Mechanisms are the enemy of life. The more static and unyielding the mechanisms are, the more life works to evade them or overcome them (Pirsig 1991, p. 142).

I see that latter understanding as being that which Strongman claims Tupaia had, and Blake claimed the infernal trinity separated themselves and others from.

From this big “Zen” picture, Pirsig saw Quality not being “just a part of reality [but] the whole thing” (ibid, p. 252).

So what was in the space in between Sargant’s dichotomy? How is one to find and address this empire of understanding both within and between the metaphysician and the mechanist, humanism and machinism, holons and artefacts, and beyond these dichotomies?

I did not realise it then, but in that space was an essential part of addressing wicked valuation problems arising when cultures from the NSEW meet.

I came to learn that understanding what property rights are for could be highlighted by looking in that space. For in admitting territoriality as a component of my own identity
construction, I could recognise it in the identity of others, and the settling of resulting competing claims for territory to be the genesis of property rights.

I also did not know then what has been made clear by complexity and chaos sciences since; that while the scientific method can help greatly in the role Pirsig set for it, it can never entirely close that space.

2.3.3. Breaking Free

So it was that, after qualifying as a valuer in 1974, by 1976 I was able to walk into my boss’s office and say,

“Noel, I resign. Thank you very much for everything you have done for me, but I am going to fly to Kathmandu, and get on a bus to London. Then, I am going to fly by Concorde from London to Rio De Janiero, and get on another bus from there to Bogota in Columbia.”

“You’re crazy! But don’t resign. I want you to come back to work here when you finish your trip.”

That came as a shock, and I was grateful: “Thank you, very much. In that case, I shall abandon the trip to South America, and do a European trip instead.” And so it came to pass.

I booked an Asian Overland with a company called Capricorn, then booked accommodation in Saanen, booked a much shorter European Tour than the South American one, and a flight back to Australia. Then I started my round of farewells, to my sister, to my friends, and to my other relatives, two of whom were my aunt and uncle from my father’s side of the family.

My mother, with the strict sense of the Catholic morality of her time, had not spoken ill of my aunt, but had not allowed her to contact us because she was a divorcee. Mum had some contacts with my aunt’s brother, but I have no recollection of any social contact with him during my childhood either. I had established contact with them both after I had attained adulthood, my agenda still being to learn more about my father. They told me about their childhood in India, and how they spoke Hindi before they spoke English because an ayah looked after them, as was the custom in those days. After explaining that my grandfather was an avid shooter in India who was called “Tiger Mac” by his associates, and that my grandmother was a “pukka memsahib”, they said:

“Mike, there is one thing you must learn if you are to succeed in working in India.”

I was all ears. “What is that, Uncle and Auntie?”

“You have to learn how to put the niggers in their place.”

---

123 This was no eccentricity of my uncle and aunt. “Nigger” was a common expression for Indians during the Raj, going back to the days of the EIC (Robins 2003, p. 86), and racism was endemic in the British Empire and the USA (Sebring 2015).
I was dumbfounded. By this time, they had been in Australia for almost 70 years, yet they still held the attitudes of the Raj that they had internalised all that time before.

There was a lesson there about homeostasis in identity construction, which I was later able to contextualise via the works of Ken Wilber addressed later in this thesis.

Kathmandu blew me away, blasted me beyond my single vision. No, it wasn’t the drugs you could get there – I was too straight laced to get involved in that scene then, and have remained so. It was the place itself, and the faces shining through the poverty and grime. It was also the near total absence of so much that I had internalised in my upbringing as “the way things are”, just as my Uncle and Aunt had internalised into their identities the racist attitudes of the British Raj, and let them remain there untouched. To paraphrase Sargant, the Nepalis were using a broad and comprehensive system of metaphysics to explain every existent, with synergies of Hinduism and Tibetan Buddhism that, in all their dazzling complexity from my perspective, seemed to provide some form of integrated sense and meaning from theirs.

Suddenly and at last, all I had taken for granted was thrown open for scrutiny in the way that Krishnamurti had recommended – an attitude of “I don’t know, but I want to find out”. What I had taken for granted had remained hidden as background assumptions until Kathmandu had revealed it by its countless contrasts with every existent I had taken for granted. The insides of people’s heads could be vastly different from all I had falsely assumed from my own experience about the way all people are, and they could still thrive and be happy!

With my mind and senses blasted open, I drank in our trip through India like a man finding water after a long desert trek. 124

Nor did the trip pale beyond India. Even though the Taj Mahal and the beauty of Kashmir had no equals, places and peoples in and beyond India never failed to amaze.

Afterwards I did get to ask Krishnamurti my regard-recognition hunger question in Saanen, in a public meeting held there. His reply was insufficient, so after the meeting I asked him in private, but I still went away dissatisfied.

Krishnamurti had therefore, and it seems inadvertently, confirmed to me the wisdom of his injunction to abjure authorities, especially the speaker. Yet there was still a long path for me from the general policy of acceptance of authority (that was drummed into me by my

124 Imagine my surprise when, during the drive from Varanasi to Khajuraho, we drove across the overpass to the Satna railway terminal, where my grandfather had worked and my father had been born! Neither Arthur Mee’s encyclopaedias nor any other existent I had found until then had detailed its location.
Catholic upbringing) to my acceptance of the epistemology of the scientific method as the best lodestone to truth. In my case, that acceptance developed from the opposite end of the spectrum from authoritarian religion, via Krishnamurti’s advocacy of total doubt and discarding of all authority whatsoever to one of organised, quantified, qualified, and nuanced doubt, both epistemological and telaxiological. In terms of Hegelian dialectic, my thesis had been Catholicism, and my antithesis Krishnamurti, and my synthesis what is contained here as HVN↔HBA, an emergent which, like oxygen and hydrogen with their emergent water, has qualities not possessed by either component. It evolved from what I later articulated as complexity epistemology, which in both its genesis and function has a necessary co-evolution with what I articulated in the same paper as complexity axiology (McDermott and Boydell 2010), and later found that both are means of addressing being, or process ontology. Hence their co-evolution facilitated the emergence of this HVN↔HBA trans-ontological process.

I returned to Australia after the European tour, and tried to settle back home again, but was feeling the truth of R.M. Williams observation, “there’s a lot more freedom in a tent that there is in a castle”. So when the driver of my overland trip came to Adelaide on a promotional trip and asked me if I wanted to become an overland courier, I asked myself the question, “Mike, imagine yourself on your deathbed; from there, what would you have wanted your answer to be?”

I was away. Back to Kathmandu, where I met my trainers, the driver and the courier. I had wanted wild. I found wild in the driver and courier. In front of this driver and courier was this bookish little smart-arse poonce who came to Kathmandu having made friends with the passengers! What was Capricorn thinking? How on earth could anyone bring someone like that up to speed? The driver tested Ardrey, who had said:

An effective social organization in primate groups will be achieved through territory, or it will be achieved through tyranny. Contemporary research has revealed no third way (Ardrey 1972, p. 240).

This driver ran his mobile territory, the Titanic, as a tyranny, to the extent that at one stage on the trip, the passengers start to prime me as Fletcher Christian, towards a Mutiny on the Titanic. But that tyranny of the crew became open to listening, and by the end of the trip we

125 “I always have doubts about something that won’t let me doubt” (Walker 1996, p. 19).
126 http://iview.abc.net.au/cc/familyconfidential_03_04.xml
127 Who meantime had been promoted to Capricorn’s operations manager.
were all the best of friends. I had survived their deliberate baptism of fire, and many of the lessons they taught me were essential to the happiness and successes in the role I later enjoyed.

I worked as a courier years after that and had many adventures, including being caught up in the 1978 “Saur” revolution in Kabul, enduring robbery in the Khyber Pass in 1979, and taking trips through Iran before, during and after the revolution there. In those times, I discovered the truth in the saying that the thought of the noose concentrates the mind wonderfully. But in my case it was exploding bombs and looking down the barrels of guns from the wrong end that did the trick. They concentrated my mind on why matters were as they were in those places, and because of my earlier insights re identity and territoriality and my still unrecognised confirmation bias (Kahneman 2011; Goldacre 1999, p. 247 and 249-250), the answers I found included land reform, or its lack.

With my background as a valuer, I gravitated to an interest in such land reform matters in many countries I visited. I found that land reform had played an important role in the revolutionary history of several countries along the overland. In the case of Iran, it was possibly encouraged by the USA’s land reform successes in Japan (facilitated by Emperor Hirohito). After the CIA facilitated revolution in Iran (Roosevelt 1979) President Kennedy recommended to the Shah that he undertake similar land reforms in Iran. So began the Shah’s White Revolution. Although fair monetary compensation for land acquired was part of the land reform policy, the reforms triggered the enmity of many of Iran’s large landowning families, one of which was Khomeini’s.

It is not firmly established whether or not Ayatollah Khomeini spoke out directly against the Shah’s land reforms (Keddie and Yann 1981 p. 360). After all, if he had done so, it would have been impolitic in terms of cultivating his support base. Instead, he focussed upon opposing the right of women to vote (Moin 1999, p. 75), which he branded as proof of the Shah trying to destroy Islam, and emerged with the same bitter enmity against the Shah that many of his peers shared because of those land reforms (Abrahamian 1989, p. 1).

On the other hand, while Afghanistan’s President Daoud had engaged in moderate land reforms, the land reforms implemented by the regimes that followed that revolution were far more dramatic. Decrees issued immediately after the Saur revolution I had witnessed

128 I am still in touch with the driver.
129 And, I later discovered, instructed.
130 It was also the freedom of women in the west that particularly appalled Sayyid Qutb.
131 The victim of the Saur revolution, and likely of the firing squads I heard the morning after it.
abolished usury (see part 8.5) and mortgages more than five years old, and forgave the debts of landless peasants. “This measure alienated many of the rural elites and disrupted the system of reciprocal rights and obligations around which rural life was organized” (Ishiyama 2005). “The rebellion that ensued from these and concurrent radical educational reforms, led to Soviet invasion and occupation” (Alden Wily 2003, p. 5).

In Afghanistan as in Iran, many of the Muslim clergy were rich landowners, and as in Khomeini’s opposition to the Shah of Iran’s White Revolution, many of those opposing Taraki did so because of Taraki’s moves to emancipate women, outlaw child marriages, teach women to read, outlaw bride price, and so on (Ishiyama 2005). Some such fanatical opponents of both land reform and female emancipation came to be known as the Mujahedeen. Their funding mechanisms included the cultivation of opium in the tribal areas between Pakistan and Afghanistan.132

While there are others, as a final modern history example from the Asian Overland, I will mention the country the other side of Iran from Afghanistan: Iraq. Between the period of British domination and the control of the Ba’ath party in Iraq, there was a period now seen by some as part of a Golden Age (Zaman 2012, p. 108) – the rule of Abd al-Kareem Qassem (1958-63). He instituted a four-point revolution towards a welfare state, the first of which was Agrarian Reform. The others were 2) social and cultural plans, 3) industrialisation, and 4) renegotiation of oil revenue agreements (Gabbay 1978, p. 108). Although he killed to acquire power and was killed in losing it, he is still remembered for his attempts to help Iraq’s peasantry with land reform and other measures.133

By this stage I had realised that land reform is very important, and that “revolutionary land reform is always an extremely complex and precarious undertaking even under the best of conditions” (Blum 2004, p. 340). For example, three years before I was born a book was published in Melbourne called Seven Pillars of Folly. Although a polemic not a scholarly work, from my authoethnographic context and also as they are germane to this thesis I am retabling some observations.

132 Just before our incident in the Khyber Pass, I had taken my group from Peshawar to a small town about 20km south called Darra, to visit the small arms manufacturers there. For the first time in all my visits from 1976 to 1979, fields on both sides of the road were cultivated with opium poppies.

133 Land reforms by the Baathist party took place before, during and after my several visits to Iraq. I could not comment on the contemporaneous forced removals of the Kurds by the Baathists then because even though I was in Iraq at the time I did not directly observe them. Furthermore, it was inadvisable to comment upon current affairs in the Iraq of the time. However, I was familiar with the previous reforms such as the one I referred to, as it was part of my job to be familiar with the history of all countries visited in order to enrich the tour groups’ understanding.
The seven pillars Crockett identified were:
1. Our Wrong Concept of Wealth
2. The Profit System
3. The Private Issue and Control of Money - Private Money
4. The Debt System - Interest
5. The Private Ownership of Land and Natural Resources
6. The Corruption of Education and Opinion

Going further than Henry George (supra, Chapter One), James Crockett wanted land reform to take the shape of no private ownership of land value\(^{134}\) as it is community created, but to permit ownership and rental of improvements as they are owner created:

Private land has one main purpose – to entitle Land ‘owners’ to Rent. I put ‘owners in inverted commas, because, to ‘own’ land is, like to ‘issue’ Bank credit, wholly a fiction, an effective fiction, because enforceable at law – the landlord-made law-of-property (Crockett 1943 p. 145).\(^{135}\)

He claimed that his seven follies were equal rights “fundamental only to a plutocracy”, “rights per unit of humanity, but, in our set-up of scarcity, the power is per unit of riches” (ibid, p.3), and used the example of India to show its pernicious effects which, he predicted, will overtake Australia (ibid, pp. 153-156).\(^{136}\)

Therefore, the question began to form in my mind, “if land reform is often necessary for people to develop out of poverty, but it is extremely complex and precarious, what is required to both address that complexity and avoid the dangers involved?”

The approximately 12,000km drives between Kathmandu and London gave me ample time to both study and consider such concerns. We had lots of time on the long days’ drives and in long nights’ conversations to explore matters dear to us. We had a large box on the coach where people could put their books after they had read them, and there I found a passenger’s book that I now raise in this context. It was Gregory Bateson’s *Mind and Nature; a Necessary Unity* (Bateson 1979).

---

\(^{134}\) “In essence, what is owned is the Land-value, that which produces Rent, not the land as land” (Crockett 1943 p. 152).

\(^{135}\) For existing land in private ownership, Crockett proposed resumption over 50 years, not to change the user or the use (ibid, p. 152). “That change should be seen as a process of evolution … Haste means cataclysm, and cataclysm means reaction – and worse” (ibid, p. 256). Crockett thereby displayed awareness of identity issues, the Goldilocks Principle and scale, but arguably not to the extent a HBA reflection would consider necessary.

\(^{136}\) A recent book has repeated Crockett’s call for public ownership of land value (Adams 2015).
I noted that Bateson excoriated my boyhood hero, Teilhard de Chardin, saying that if de Chardin is:

Right in supposing that atomies have no internal differentiation and still are endowed with mental characteristics, then all explanation is impossible, and we, as scientists, should close shop and go fishing (p. 103).

I must confess that I did not absorb anywhere near the lessons in the book at that time that I did when re-reading it for the purpose of this thesis. As earlier with William Blake, at that stage of my adult development I had not developed the conceptual space to accommodate his paradigm (Commons 2007). I recall Bateson’s reference to “the two great contraries of mental process, either of which by itself is lethal. Rigor alone is paralytic death, but imagination alone is insanity” (p. 242). At the time, I was yet to encounter Mary Midgley’s definition of rigour, which as also mentioned in part 1.10 above requires attaining a level of understanding in one’s discipline sufficient for fruitful interdisciplinary co-operation, and engagement in understanding the general structure of human thought (Midgley 1995, p. 22).

In addition, in the introduction to his book, Bateson highlighted the following phrase as the key to the work:

*Break the pattern that connects the items of learning and you necessarily destroy all quality* (Bateson 1979, p. 8).

That is, Midgley’s version of rigour is required (Midgley 1995, p. 22) towards making one’s discipline part of the “pattern which connects”.

“Quality; areté”, I thought, linking the two as in Pirsig’s book; “so broadly, Bateson is saying that to break the pattern which connects is to necessarily destroy areté. So single vision necessarily destroys quality. What follows is that if you work only in the way that Sargant (1963) recommended, that is, a reductionist focus on one existent, not on the pattern which connects, *you necessarily destroy quality*”. 137

So in the current context, if that pattern which connects is not informing land policy, where does that leave the quality of the land policy? Bateson warns that the profound, deep nonsense of personalising artefacts has the correlated nonsense of “thingifying people” (Bateson p. 112). Thingifying people has now been shown to appear at the foundational level of much twentieth century economic theory (Kahneman 2003) and much else besides, for as Bateson put it:

137 So Tupaia did not necessarily destroy quality, but Captain Cook necessarily did.
The truth of the matter is that every circuit of causation in the whole of biology, in our physiology, in our thinking, our neural process, in our homeostasis, and in the ecological and cultural systems of which we are parts, every such circuit conceals or proposes those paradoxes and confusions that accompany errors and distortions in logical typing (ibid, p. 121).

That much I had gleaned at the time; in the intervening thirty-plus years I have learned a great deal more, until now at last I can integrate Bateson’s insights into HVN↔HBA. During my years on the overland it turned out that what I learned in my training trip combined with my previous interests (following the directions given to me by Arthur Mee all those years before) was a winning combination in the courier context. When returning to London, I would go to the library of London University’s School of Oriental and African Studies to both answer those concerns and find that special piece of information that could stimulate the interests of my passengers. In so doing, I discovered that the above two instances of the importance of land-related issues in Afghanistan, Iraq and Iran in the modern era had uncounted precedents throughout history.

For instance, following my 1976 overland I had developed a strong interest in the Silk Road between the Chinese and Roman Empires, which began over 2,100 years ago. It followed various trails, depending on the security, trade and environmental circumstances of the time. One such trail used the Via Maris, an even more ancient route network between Damascus and the Mediterranean. Herod the Great had constructed a trading port at Caesarea in an attempt to gain a foothold in the rich trade in silks and spices from the East, a competing terminus for which was Tyre, not far north. In 66 AD, an event occurred at Caesarea that has had resonances down to the present – resonances that I was to encounter first hand in 2007 (see part 4.5) – that can be seen as a manifestation of the Butterfly Effect (see part 7.3.1).

At that time, Caesarea was a mainly pagan city, but with a significant population of Jews. However, a Greek owned all the land around the synagogue. The Jews offered to buy his land at well above its market value, but their offer was knocked back and bad blood came between the parties, such that the Greek began to restrict access to the synagogue. The Jews then offered eight talents of silver to the procurator there, Gessius Florus, who made promises to

---

138 In other words, in the context of this thesis.
sort it out in the Jews’ favour, and then absconded with the money. When the Jews chased him to fulfil his promise, he had them thrown in jail and demanded even more money. That was the last straw.\textsuperscript{139} The corrupt land administration was a catalyst for the revolt that led ultimately to the destruction of Jerusalem and the scattering of the Jews. That scattering then lasted almost two thousand years, until the Zionist movement of the nineteenth century led to the establishment of the state of Israel in 1948.

Earlier that century, the Jews were being crushed by the oppression of two “kingdoms”: Herod’s kingdom of Rome and the kingdom of the temple. The Romans, The Machine of the day, administered the area by appointing local rulers such as Herod who had to collect taxes on two bases: a land tax (tributum soli) and a poll tax (tributum capitas). Non-payment of either was tantamount to rebellion, and Herod instituted his massive construction projects such as the new temple in part from taxes he collected beyond the tribute levels, which he could keep for himself.

To pay the taxes, oftentimes the peasants would have to take out loans from the Temple elite and other moneylenders, using their land as collateral. These two ‘kingdoms’ exploited the peasantry to such an extent that many peasants lived at the edge of destitution. Loans were made that could not be repaid, the land was confiscated by this means, and the priestly elite “in Galilee and Judea therefore became the controlling force of most private land” (Van Eck 2011, p. 50).\textsuperscript{140} The “great absentee landlords were stealing the land and freedom of the Israelites, and thus their destiny” (Hudson 1993, p. 42). Their confiscated holdings were consolidated into commercial scale agricultural holdings, leaving the peasantry both resentful and desolate.

That may have been a motivating force for Jesus’s attempt to introduce a third ‘Kingdom’, the Kingdom of God, where the peasants would be fairly treated, their stolen land returned, and so on. As such, it may have been similar to that which Taraki had violently attempted in Afghanistan immediately after my last trip there (see part 2.3.3). He had cancelled peasant debts and abolished the form of usury “by which peasants, who were forced to borrow money against future crops, were left in perpetual debt to money-lenders” (Blum 2004, p. 340). Jesus’s motivations can therefore be interpreted as including land reform and as such a direct precedent for the twentieth century Liberation Theology initiatives in Latin America repressed by Pope John Paul II (Lynch 1994).

\textsuperscript{139} This is a recalling from an unremembered source, but Josephus (2004) at line 20.8.9ff supports it.

\textsuperscript{140} Note that land could be bought and sold at that place and time, according to the biblical account of land being bought with the thirty pieces of silver Judas got for betraying Jesus (Matthew 27.7).
It was at the London end of the Overland that I found a similar land reform to that objected to by Jesus. It went back centuries into British history. That was the process of enclosure of open fields that were once shared but then fell under exclusive ownership referred to in the Clare poem I quoted in Part 2.3.1 above. The fields were then entitled or deeded to that ownership. The Europe-wide process began in England early in the second millennium, and was practically completed there by the end of the nineteenth century. Apart from John Clare’s poem *The Mores*, my first knowledge of this practice can be dated to 1966, because a movie of the time, *A Man for All Seasons*, prompted me to read Sir Thomas More’s *Utopia*, which condemned the then “peculiar to England” practice (More 1516, pp. 24-25). Described as “a plain enough case of class robbery” (Thompson 1963, p. 218.), “the lords and nobles ... were literally robbing the poor of their share in the commons” (Polanyi 1957, p. 35), the practice of enclosure was repeated in Ireland and other lands throughout the British Empire.

In Ireland the law was the instrument of “class robbery,” via enclosures. These changes from property rights in Celtic Irish Law (Peden 1977) came at great cost to the Irish:

> Amongst the many bitter injustices inflicted upon Ireland and the Irish by the English conquest none has had more cruel or more far-reaching effects than the abrogation of the Brehon law relating to land-tenure and division of property (Hyde 1907).

For instance, whilst a series of potato crop failures in the 1840s were the proximate cause of the destitution, deaths, and migration of millions of Irish, the land tenure system, enriching rent-seeking absentee landlords and their middlemen exporting millions of tons of grain through the period of the famine, was an ultimate cause (Smith 1993). This was known then, and in 1866, Isaac Butt suggested a remedy:

> I have traced, I believe, clearly and satisfactorily, this spirit of disloyalty [of the Irish] to that system of land tenure which makes the law of landlord and tenant a code of conquest and enmity to his home (Butt 1866, xiv).

Butt saw the specific base evil being the tenant farmers’ insecurity of tenure. Instead, Butt called for tenant farmers to be given sixty year leases with the rent to be determined by valuation, not by the landlord (who could change the rent at whim), as remedy for this (ibid, p. 6). Westminster rejected his suggestion.

141 See part 8.6.2
142 Also note Catherine Cross’s reference to the problem of landlordism in apartheid South Africa in part 7.4.2.
143 In his proposal, Butt forecast that the inevitable opposition of vested interests could well defeat it in Parliament. However, while Brehon law used class-progressive fines for murder, not capital punishment, it also...
For centuries, beneficiaries and economists have tabled economies of scale and other advantages tendentiously. They have been used to say that the end - of greater productivity - justified the means - of enclosures (for example, Ernle 1912). Over recent decades, these alleged benefits have been called into question (Allen 1982, 1992), although this remains in dispute (Turner 1986; McCloskey 1972, 1991).

This was repeated to such an extent that an associate of mine in Swaziland and later a colleague of mine in a consultancy in Lesotho, the late Patrick McAuslan, made the strong claim that “colonialism was basically about land tenure” in one of his books (McAuslan 1985, p. 19). This was expanded by Mbembe to claim that colonial occupation was about taking control of geographical areas, and then “writing on the ground a new set of spatial relations”, developed over time into “boundaries and hierarchies, zones and enclaves” (Mbembe 2003, pp. 25-26). This was also described as “the first stage of capitalist growth” – “‘discovering’ new territories and grabbing land without paying for it, then extracting riches from the earth without compensating local populations” (Klein 2010, p. 57). That is, privatising the profits and commonising the costs.

That was all a logical follow-on from the enclosures of British lands. Thereby, the landowners gained the capital to finance industrial ventures, and by the dispossessed having to migrate to the cities, they then provided an essential ingredient - the cheap labour - needed to start the industrial revolution (Patriquin 2004). They also began the social aspects of human fitness landscapes which Marx and Engels analysed to produce the Communist Manifesto with its statement in Chapter Two that “in this sense, the theory of the Communists may be summed up in the single sentence: Abolition of private property” (Marx and Engels 1985 [1888]: 96).

However, it was often to gain private property that many such dispossessed migrated to America, Australia, Africa and elsewhere, themselves becoming the beneficiaries of the dispossession of the indigenous people in those places. While it would be precisely the sort of oversimplification that I will later attack in this thesis to say that it was the sole cause of half the world’s population now being in urban areas, it was nonetheless a significant one.

said that there were only three deaths not to be bemoaned: a fat hog, a thief, and a proud prince (Society for the Diffusion of Useful Knowledge 1836, p. 384). Therefore; the socio-cultural hextant of Irish identity was probably implacably opposed to the English system of governance (with its proud princes) no matter what, for centuries before Butt’s suggestion. As Sir John Davies noted, “there is no nation or people under the Sunne that doth love equall and indifferent justice better than the Irish” (Davies, 1747, p. 238).
From the background of Arthur Mee’s Children’s Encyclopaedia, I had internalised a romantic and benign concept of the British Raj. Those pressures and opportunities that gave expression to my total nature along the wilds of the overland included reading Kipling’s *Kim* (Kipling 2009), which described a Lahore that, although the British Empire’s rule is over and the Hindus practically banished, still had strong echoes in the Lahore I visited so many times. Also on those long drives I had learned James Elroy Flecker’s poem “the Golden Road to Samarkand” by heart and in particular the words:

> Sweet to ride forth at evening from the wells  
> When shadows pass gigantic on the sand,  
> And softly through the silence beat the bells  
> Along the Golden Road to Samarkand.

Not only did I identify with the statement from the merchants,

> We travel not for trafficking alone:  
> By hotter winds our fiery hearts are fanned:  
> For lust of knowing what should not be known  
> We make the Golden Journey to Samarkand.

I also identified with some of the fellow travellers along the way, now also known as the Hippy Trail, who could have replied to the Master of the Caravan’s question “but who are you, in rags and dirty shoes, ye -bearded, blocking up the way?”

> We are the Pilgrims, master; we shall go  
> Always a little further: it may be  
> Beyond the last blue mountain barred with snow,  
> Across that angry or that glimmering sea,  
> White on a throne or guarded in a cave  
> There lives a prophet who can understand  
> Why men were born: but surely we are brave,  
> Who make the Golden Journey to Samarkand.

As pointed out by Cavanaugh, a pilgrimage “required a disorientation from the trappings of one’s quotidian identity in order to respond to a call from the source of one’s deeper identity” (Cavanaugh 2011, p. 80), and that is why many travellers travel. As Flecker put it elsewhere in the same poem, poets “of the grand old lineage” sing to find our hearts, and know not why. Following McGilchrist, the “why” is that poetry is the verbal bridge from the left hemisphere to the right hemisphere. The left hemisphere has no capacity for metaphor, but the right hemisphere has a great affinity for it, and poetry’s
“indirect, connotative” language in contrast to the left hemisphere’s explicit, direct language, is the portal to metaphor, and metaphor “underlies all forms of understanding whatsoever” (McGilchrist 2009, p. 71; italics in original). In particular, the right hemisphere is essential to understand what others mean (ibid, p. 70): poetry and metaphor are therefore essential to engage in the resolution of wicked valuation problems. Like Cavanaugh’s pilgrimages and unlike prose, poetry too has resonances of a call from the source of one’s deeper identity which, as Flecker implied and McGilchrist recently confirmed, must remain unknown for those resonances to both be retained and of use in this endeavour. I develop this theme in part 7.3 below.

Flecker’s poem seemed to me to resonate with Hopkins’ 

instress, which I now see as an identity construction driver: “For only change and distance shape for us / some new tremendous symbol of the soul” (Wright 1971, p. 158).

Another poem by Judith Wright (Wright 1955, p. 21), given to me by Jenny Ward, a passenger on the trip I met my wife on, was to have a profound effect on me. In retrospect, it also seeded HVN→HBA in the manner articulated by Walker as “an integration of the world of sense-data and the world of vision” (Walker 1973, p. 5). The poem’s lines included:

If it is possible to be wise
here, wisdom lies outside the word
in the earlier answer of the eyes.
Words are not meanings for a tree
Wisdom can see the red, the rose,

and can be quiet and not look
for reasons past the edge of reason.

Roszak (1972) claims poetry can communicate resonances to the reader not found in prose. These poems, to me, did that. However, I was to find that the history of British India had aspects to it well beneath the noble aspects of Arthur Mee’s view of the British Empire in his Encyclopaedias, the British diplomat James Elroy Flecker’s orientalism, and Kipling’s sacrificial sentiments in the White Man’s Burden (Kipling 1899), which squarely related to its colonial land-related revenue policy.

---

144 Later, I recalled this poem when reading of Whitehead’s prehension (see part 1.4).
I mentioned the Taj Mahal above.\textsuperscript{145} To this day, for many westerners, myself included, it epitomises the romance of the east. However, I discovered that with the exception of a brief and partial respite by the comparatively enlightened Mughal ruler Akbar the Great, the grandfather of Shah Jahan (the builder of the Taj Mahal), the thousand-year history of Muslim rule in India was horrendous. In the words of Will and Ariel Durant, it was “probably the bloodiest story in history” (Durant, 1935 volume 1, p. 459). It was not only a period of massive bloodshed, but also one of profound cultural destruction.\textsuperscript{146}

Before the British came, these property relations of the Mughal Empire involved intermediaries between the rulers and the peasants, local landlords called zamindars. These went from rajahs, nawabs etc. down to just above peasant level, the peasants themselves being divided into peasants with occupancy rights, and vagrant peasants (Bandyopādhyāẏa 2004, p. 8). At that time, there was no private property in land there. Then as now, self-governing village communities called panchayats had to hand over a large share of the year’s produce.

According to John Maynard Keynes in \textit{Essays in Persuasion} (1931),\textsuperscript{147} the British came to India in the form of the East India Company (EIC) from the plunder of Sir Francis Drake from Spain (which had plundered it from the Native Americans). Queen Elizabeth I had been a major investor in Drake’s enterprises\textsuperscript{148} and from her share was able to pay off her foreign debts and, with the remaining fortune, founded the Levant Company, which profited and gained a Royal Charter for the EIC from the Queen (Keynes 1963, pp. 361-62).

Given its Royal Charter in 1600, the EIC’s original aim was to trade with the East Indies (now mainly Indonesia). However, the Dutch East India Company gained and held that environmental niche in the imperial fitness landscape, so the EIC turned its attention to India, and was graciously received at the court of Jahangir, the father of Shah Jahan. It established several trading posts around the Indian coastline, notably Calcutta in Bengal in 1690, but as the Mughal Empire declined following the reign of Aurungzeb, the fundamentalist son of Shah Jahan, power niches opened that the EIC was quick to fill. The EIC’s transition from trader to ruler can be dated to the Battles of Plassey (1757) and Buxar (1764), leading to eventual control by the EIC of “one fifth of the world’s people ... revenue greater than the

\textsuperscript{145} On page 94.

\textsuperscript{146} including the burning of the Library of Nalanda, which effectively destroyed Buddhism throughout the region (McKay et al. 2008, p. 311).

\textsuperscript{147} Using it as an example of the power of compound interest; which I have expanded upon in part 8.5.

\textsuperscript{148} I learned in South America that Drake is still remembered as a bogeyman to correct children: “if you don’t do as I say, Drakky will get you”. 
whole of Britain and ... a private army a quarter of a million strong” (Robins 2003, p. 79). It fell upon Bengal, and via tax farming and other means bled Bengal of its resources even more rapaciously than had the former overlords, multiplying the land taxes many-fold from its acquisition in 1765 in just five years.

In the fourth of those years, 1769, the monsoon failed and there was full-blown famine. Reserves that may have sustained the peasantry had been taxed away, and “an estimated 10 million people – or one-third of the population – died, transforming India’s granary into a ‘jungle inhabited only by wild beasts’” (Robins 2003, p. 84). Yet Hastings noted, “Notwithstanding the loss of at least one-third of the inhabitants of the province ... the revenue ... was violently kept up to its former standard” (Dutt 2000, p. 53). As such, the EIC, and later the British government, repeated the strategies that Jesus apparently objected to some 1,800 years before, with iniquitous land taxes (Dutt 2013) and other “laws affecting property and debt, not adapted to the condition of the people [having effects including] suffocating burdens of peasant indebtedness to moneylenders” (Gray 2006, p. 204).

With so much devastation following the 1769 famine, the violently extracted revenues were unsustainable, and the EIC found itself in trouble at both ends of its trading pipeline, with a devastated Bengal at one end and depression in Europe at the other. It was on the verge of bankruptcy, but managed to save itself by means of cash crops.

One was tea, which was grown in China and traded to Britain by the EIC (which had a monopoly on the trade) and from there went to Britain’s colonies. It was the favourite drink in the British colonies of North America, so that when the Tea Act was passed in 1773 to help bail out the EIC’s finances, the Boston Tea Party members cried “no taxation without representation”, contributing to the American Revolution (Raphael 2010).

Another cash crop was opium. This was not from China, but Bengal (Brook and Wakabayashi 2000). While tea was a lucrative crop, it had to be paid for, and the Chinese wanted no existent the British could sell them. So the EIC increased opium cash crops in Bengal (which had formerly been traded from there to China by the Dutch), and sold it there to other British

149 Such high taxes were also major contributors to many subsequent famines. For example, Dutt, in his Open Letters to Lord Curzon on Famines and Land Assessments in India, noted that “in the famines of 1877, 1897 and 1899, the parts of India that were over-assessed had suffered most severely” (Dutt 2013, p. vii).
150 Extract from India Office Records, quoted in Hunters Annals from Rural Bengal, 1868, p. 381, and requoted in turn in the cited text, Dutt 2000.
151 Once again, this is a simplex explanation for narrative economy. The tax was but one of a number of triggers for the American Revolution, but this trigger has been mythologised (for another, see part 5.6 below).
trading companies who would smuggle the illegal crop into China. Over the years, the effects of the drug on China’s population and the funding of the EIC’s interventions in China from the opium trade via ports such as Shanghai and Hong Kong wreaked massive destruction on that country as well.

Land tenure reforms introduced by Lord Cornwallis in India further facilitated this growth of opium and other cash crops (especially indigo). Although apparently well intentioned, Cornwallis’s reforms had unintended consequences. These included the creation of a land market amongst the zamidars, and the zamidars becoming absentee landlords. Cornwallis introduced a British style tenure system with the state as the ultimate owner, but with individual peasant land ownership under that umbrella. He then introduced a fixed tax, irrespective of crop yields. In other words, the British adapted the process of enclosures they had developed in England to these new lands under the name “Permanent Settlement”. Instead of just tax-farmers, the zamindars became proprietors, and Bengal’s 20 million smallholders were deprived of all hereditary rights. The Permanent Settlement of Bengal in 1793 was “a particularly brutal and doctrinaire attempt to establish unitary proprietorship over land” (Greer 2012, p. 365). The results included that instead of about 40% under the Mughals, almost two-thirds of a rural peasant’s income would be taken from the household (Robins 2003, p. 85).

The Permanent Settlement land policy was implemented all over India. The Great Indian Arc of the Meridian, begun in 1800 and hailed as “one of the most stupendous works in the history of science”, was the backbone for the Survey of India, the most important role of which was “assessing local and agricultural taxes which made India such an attractive country to rule. For [this] maps were essential” (Keay 2000). Other parts of the British Empire were similarly enclosed, including colonies in Africa.

Such practices, and similar famines, continued through the time of the Raj, the effects of which were often exacerbated by the fixed and high nature of the land taxes imposed (Dutt 2013, p. 1). The last of the famines under the Raj went from 1943 to 1944, and that killed an unknown number of Bengalis, but with estimates running into the millions (Mukerjee 2010). Once again there was a combination of causes, but they included preventable ones that were not addressed because of other wartime priorities.

---

Massive corruption and abuses of the tax system had continued after the famine, and reform was imperative.
Uncounted millions had perished in the famines in between. According to Will Durant, the “British rule in India” – which my grandparents had been party too, and my uncle and aunt had retained the attitudes of - was “the most sordid and criminal exploitation of one nation by another in all recorded history” (Durant 1930, p. 2). Moreover, property taxes were at its heart.

These and other appalling events, many involving mass slaughter, not merely mass deaths for preventable reasons led me to recall Ardrey’s view of a tyranny-territory relationship. While clearly there were a myriad of causes, attributable in different degrees in different cases, my view was strengthening that clearly there was a thread worth following here. That thread was the relationship between the regard-recognition hunger I first had gone overland to ask Krishnamurti about, and my own professional field’s base – that of placing a market value on real property rights.

I continued looking for such examples over the next few years, which facilitated other insights into the places we visited which in turn made my talks on the countries we visited more interesting. Certainly, those trips were the best time of my own life to that point, and correspondence with passengers since then has confirmed that it was the “trip of a lifetime” for so many of us.

Over my last few stays in Kathmandu, I became friends with Hubert DeCleer, a former Penn World courier who had become even more blown away by Nepal than I was, and in particular the Vajrayana form of Buddhism that was practised there. We had many hours of wonderful discussions, often in the coffee lounge of the Blue Star Hotel, which the overland companies that I worked for used, and where we would stay between trips. He paid me the compliment of writing down what I said from time to time, and referred to me as “my Taoist friend”. I do not specifically recall him doing so, but it is highly likely that he explained Vajrayana’s emphasis on developing a powerful imagination, identifying with the deities imagined, and

---

153 A compendium of this and similar sourced quotes is online at http://www.hinduwisdom.info/European_Imperialism13.htm (Londhe n.d.). However, as I stress elsewhere in this thesis the blame cannot be laid at the feet of nations and empires, which are artefacts, any more than a gun can be blamed for shooting someone. In both cases, the moral responsibility stays with the drivers. So while their social identity fantasies may have identified with the empire, my grandparents were to be credited or blamed for how they behaved within it.

154 Several passengers thanked me for helping them have the best time of their lives – compliments I treasure to this day.

155 He gave me the inner verses of “Cold Mountain”, a Taoist poem by another friend of his, Colin Oliver http://www.poetry-chaikhana.com/Poets/O/OliverColin/ColdMountain/index.html
then dissolving them (Beyer 1978). This may be a very useful methodology for understanding not only the power of the imagination, but also realising Bateson’s observation that “imagination alone is insanity” (Bateson 1979, p. 242). This practice is reified by the creation and dissipation of the Kalachakra Sand Mandala (Bryant 2003) such as I was later able to see in Ladakh.\textsuperscript{156}

Hubert’s enthusiasm was infectious. I studied the subject over the decades since, including learning that the patterns of thought of Hua-Yen Buddhism, integral to the construction of Borobudur, are also integral to the Vajrayana Buddhism Hubert and I discussed all those years ago (Odin 1982, p. 146). Furthermore, as mentioned in 6.1 below they are also consonant with Whitehead’s process philosophy (Odin 1982), and Hua-Yen Buddhism was itself strongly influenced by Taoism (Oh 2000, pp 278-297).

After the Asian Overland closed, I lead similar overlands across South America for a couple of years – the same trip I had cancelled in gratitude for Noel Taplin’s generosity. Throughout that period, I continued my deliberations concerning the role of identity. A poem I wrote in 1982 concluded:

\begin{quote}
But if you seek, and thereby find
You are not
Perhaps at a stroke, you can unwind
That Gordian Knot.
\end{quote}

Once again, I found that the attention or otherwise to land reform issues had played a major role in the history of the countries I had led trips through.

One example was in Brazil, where peasants from the \textit{Latifundistas}\textsuperscript{157} went to the Amazonian Rain Forest in search of their own land, but found they had to slash and burn (Luna and Klein 2001). Large landowners were clearing much of the rest of the Amazonian Rain Forest. I learned that Joao Goulart, the son of a wealthy landowner and the President of Brazil from 1961-1964, had attempted (and failed) a land reform programme that would have expropriated and redistributed any landholdings larger than 600ha and allowed only one house per person in urban areas (Stedile 2010). His government was overthrown and a right-wing dictatorship came into power; it was of the harsh kind that dominated South America

\textsuperscript{156}While I left Kathmandu for the last time in 1980, Hubert has continued in the decades since as a guide and mentor there for students of Vajrayana Buddhism. Recently, many of his former students, now eminent in their own rights, got together to write a book in his honour (Bogin and Quintman 2014). Vajrayana means “the thunderbolt vehicle”, and is the esoteric form of Buddhism.

\textsuperscript{157}The large enclosures in the Portuguese and Spanish colonies usually first formed by “grabbing land without paying for it”.

during my trips there from 1980 to 1985 (for example, in Argentina and Chile). In 2006, it was claimed that Brazil has the highest concentration of land ownership in the world, with almost half the land being owned by one percent of the population (ibid).

After that I led some tours through North America as well, and later still began working for a company called Explore Worldwide. That had arisen from the ashes of the British overland operator that had employed Hubert, Penn World. The resurrection was thanks to the efforts of a team led by a man I had first met during the Saur revolution in Kabul, Travers Cox.

One of their tours I led went to Rajasthan, where as part of the tour there was a camel trip lasting a couple of days through the desert. It finished at the beautiful and romantic desert trading town of Jaisalmer, and brought Flecker’s poem very much to mind.  

It between such trips, waiting for the next one at the Ranjit Hotel in New Delhi, when the owner of a tiny shop there suggested that I read a book she had for sale. It was called *The Atman Project*, by Ken Wilber (Wilber 1980), and Wilber was to become a major influence on me for many years.

Like my grandparents, I married in India. Anne and I married on 4th March 1985 in the gardens of the Australian High Commission in New Delhi. We then joined Travers in Sri Lanka to lead my last trip and have our honeymoon there before returning to Adelaide to settle down again in my late grandmother’s beachfront home. By this time I had led tours in about 60 countries, with multiple visits to most of them, and had familiarised myself with the dominant paradigms – including the cultures, historical narratives, religions etc. - of many of them. These included places stretching from Bariloche to Vancouver in the Americas, and religions from Arianism to Zoroastrianism in Eurasia. They also included knowledge of many of the most ghastly crimes in history, ranging from those of the ancient world throughout the Middle East to those of the West.

Having had to address the problems of my passengers on trips of up to 90 days together, I had also gained deeper insights into human nature than could have been available to me in almost any other context. Both were to serve me well in my later career as a land policy consultant.

---

158 Back in the days of the Raj it was one of the cities along an overland route of the trade in opium from Malwa (still the area of the world’s largest legal opium production) by rivals to the Company’s monopoly. The route was via Pali, Jaisalmer and Karachi and from Karachi to (Portuguese) Daman. Many of Jaisalmer’s exquisite palaces were built from the profits of the opium trade, as were much grander and larger buildings still in Mumbai: Opium was “the crucial factor in the emergence of Bombay as a metropolis” (Farooqu 2006).

159 Packed to the ceilings with a vast array of books of interest to travellers.

160 In the latter case, most starkly in my several visits to Dachau.
However, I did not close the door on any of what I had learned: It was an enormous meal to digest, both intellectually and emotionally. So my explorations continued.

2.3.4. Settling Down

With the help of my former colleagues at the Australian Valuation Office in Adelaide, I was able to resurrect my valuation career and was quickly promoted to Darwin, but once again was headhunted by the private sector. I became valuation manager for Hillier Parker back in Adelaide, and in 1989, having sold my grandmother’s house we moved into the Adelaide Hills to be close to a school there that we felt would be best for our children. It had a philosophy as far away from that of my own school as I could find. It was like Ardrey’s territorial societies, whereas my school had been a tyranny. Later, I became the S.A. managing partner for Herron Todd White, and later still I was asked to present one of four papers at a property conference held by my professional institute in Adelaide in July 1992. I did so before 160 people on the subject “The Environment: Static or Dynamic?” My sister recently rediscovered the paper and newspaper reports about it at the time. It is of interest in this context because it encapsulates several points that I have developed over the years into the framework for this thesis.

It begins:

“Value”: A big word, “value”; the more you think about it, the bigger it gets. For this paper, it is important to distinguish between three levels of the term – Value, economic value, and market value.

At its biggest, I submit that the value of something to a person – and idea, or an animate or inanimate object – can be defined as how central it is to one’s sense of being. Defined in this way, it can be seen that maintenance of a set of values is often far more important than maintenance of one’s physical existence. This has been proved countless times in history – from Socrates to Christian martyrs to kamikaze pilots. People don’t die for their beliefs – they die for how central these beliefs are to their sense of being.

We can be so blinded by our splendid vision that we never know or care what effect it may have on our neighbours, or we may die and kill for Values. These can be termed the “Big V” values. An especially topical one is the protection of the environment (McDermott 1992).
My sister’s rediscovery of the paper revealed that I had retained that interest in such values as I termed “'Big V’ values” since my interviews with Jim MacDonald back in the sixties:

Abstract as it may sound, attention to the “Big V” values is the central point to bear in mind when examining strategies for the 90s in the context of the property business and the environmental movements ... People operate on the “Big V” values, not just a subset of them, “economic value”.

I think that there is already a good definition of economic value: that to be found in Murray’s book, *Principles and Practice of Valuation*, as being “the benefit conferred by ownership, which includes not only the possibility of exchange for other commodities, but all the satisfaction which may arise from possession” (Murray 1969). That is, “Big V” values don’t operate in a vacuum. They are formed by our natural needs, attitudes and gifts interacting with circumstances, including economic ones.

It is within the framework of economic value that the professional valuer operates. His “holy grail” is the concept of “market value”. It is a pretty elusive holy grail (ibid).

The paper then went on to interrogate the relationship between “Big V” (especially environmental) values and market values. In a later newspaper report on the subject – also kept by my sister – I was quoted as saying:

Ultimately the environment and the economy are interdependent. There must be more dynamic cooperation and less static confrontation to ensure their mutual survival through the uncharted waters of the 1990s.

Despite the success I enjoyed in my profession, I was still an animal that wanted to “face those pressures and opportunities which give expression to his total nature” (Ardrey 1972, p. 34). So when I saw that opportunity in Swaziland arise, I asked my wife, who felt the same. During this period, I continued my search for answers to the questions that Sargant and Ardrey had posed. One book that I had read during that pre-overland period was Colin Wilson’s *The Outsider* (Wilson 1956), a controversial book I had read while I was in my early twenties. In 1984, Wilson published another book, called *A Criminal History of Mankind*, which recapped much of what I had learned, and answered my call in noting that from:
The time of the Assyrians to the time of the Nazis, history has been full of ruthlessly efficient men who ended in failure. And it is of central importance to understand why this is so; for we are now dealing with the essence of crime (Wilson 1984, p. 153). Wilson also referred to Turnbull’s study of a dispossessed African tribe, *The Mountain People: the Classic Account of a Society Too Poor for Morality* (Turnbull 1984). He said:

Since the Second World War, the Ik have been driven out of their traditional hunting grounds by a government decision to turn the land into a game reserve ... The result of this hardship is that they seemed to lose all normal human feelings (Wilson 1984, p. 52).

He also quoted from Cyrus the Great, as developed by Arnold Toynbee: “Soft countries breed soft men.” (ibid, p. 276).

A complementary insight is Mary Midgley’s lesson from the Ik, that:

In the process of destruction ... more complex and advanced capacities will probably tend to go to pieces before its simplest and most primitive ones (Midgley 1995, pp. 287-88).

However, the main point that stuck in my mind from Wilson’s book was the concept of “the Right Man” (introduced on p. 68), a dominator (Eisler 1995) whose self-esteem is dependent upon being considered by others absolutely right at all times. Charles Trevelyan did not change his mind. After presiding over the great famine in Ireland, from his fixated idea from his laissez faire philosophy (Keynes 1926) of the alleged pauperising of gratuitous relief, he concluded that the starvation was facilitating a “wonderful social revolution” that was proceeding in Ireland, and that any relief would destroy the lesson they needed to learn (Gray 2006, p. 213).

Eisler (1995) takes this idea of the Right Man much further, embedding Right Men as a product of one of two basic ways of addressing the sexuality of our species – the dominator (for example, Saudi Arabia) and partnership (for example, Scandinavia) models (pp. 4 and 344). She includes much Judeo-Christian-Islamic moral coding as a means of sowing tension and mistrust into our most intimate relations, and thereby having that inbuilt need to trust transferred to the dominators, and agreeing with Wilhelm Reich (1946) in seeing the authoritarian family as “the factory of [fascism’s] structure and ideology” (p. 215). She

---


162 The Right Man is of the kind chided by John Maynard Keynes when he is rumoured to have said “when the facts change, I change my mind. Why, what do you do, sir?”
asserts that a consequence of that dominator model that, globally, women only earn one–tenth of what men do, and own a hundredth of the world’s property (p. 339).

Terrorists-type dominators often have an obsession with morality, especially sexual purity, presumably similarly motivated (Crenshaw 1981, p. 395). They thereby prop up the states they oppose, and “strengthen the old order” (Crenshaw 1983, pp. 148-49). Militant extremists’ three major identifying characteristics are “Proviolence, Vile World, and Divine Power” (Stankov, L. Saucier, G. and Knezevic, G. 2010), a.k.a. “nastiness, grudge and excuse”. Their nastiness is “akin to dogmatism and authoritarianism that are known to be hard to modify” (Stankov 2014), so being a dominator is a necessary but insufficient precondition for militant extremism. Historically, they have been the most destructive when they get their hands on the instruments of state. In contrast, “free institutions create free values, and vice versa, for a virtuous feedback loop (Easterly 2013, p. 139).

Whatever costume they don, militant extremists appear to be unaware that new moralities emerge at new levels, as unable to answer my question, “What is the difference between a mind intent upon imposing discipline on itself, and a mind in conflict with itself?” as the Buddhist nun was.163 The importance of morality on the one hand and the immorality of imposing morality on another, when coupled with how much tolerance of intolerance society should allow, are a wicked valuation problem when NSEW meet.

It seemed to me that, historically, the role of such Right Men has been arguably the major one in determining these wicked valuation problems, and I should watch out for it in land policy formulation and implementation as a potentially highly toxic ingredient in those domains.

All the negative examples of preventable famines, mass murder on an incredible scale and so on had hit me hard concerning our capacity for evil, all within our various identity constructions. However, by this time I had also learnt with Anne the truth of what Andrew Stephens had said, that one only finds oneself, becomes a whole person, a humane person, by loving others. I found that there are whole dimensions to life that are dormant until true love arrives, and more dimensions still when children do, all of which may kick in with astonishing force. As such, we also wanted our children to be able to grow up to be able to express their total natures, in the sense of achieving that telaxic integration of excellence of mind, body and spirit that I understood as being the modern view of areté.

163 See above, part 2.3.2, p. 91.
In pursuit of that for my children, I went to a lecture by Miraca Gross in Adelaide which referred to an American psychologist called Mihaly Csikszentmihalyi, and followed up by buying a book of his called *Flow: The Psychology of Optimal Experience* (1990), which is the source of the Goldilocks Principle below.

It was from that background that I was selected and in early 1993 sent with my family to Swaziland by Australian Aid to assist in land-related matters, particularly in terms of upgrading fringe urban settlements as part of a World Bank funded Urban Development Project. Packing all our stuff away into a spare room, I noted that my collection of books had grown from Arthur Mee’s 10 volumes and a few others to over a thousand. The several books that I took over there included Wilber’s *Atman Project* and several others by him, and Csikszentmihalyi’s *Flow*.

### 2.4. CHAPTER SUMMARY AND THE WAY FORWARD

I am telling my own story not so much because it is important to know how my identity has influenced this thesis and my thoughts, as it is as a reminder that everyone has one’s own life story. While that appears blatantly obvious, operating in single vision I rarely gave it a single thought, just looked for results rather than with others. All stakeholders come with their own thoughts and agendas, and because they are to address wicked valuation problems that observation is of major consequence in this thesis. Furthermore, the autoethnographic narrative is meant to introduce concepts at what I hope will be a manageble rate for the reader.

Reasons for this include those uncovered by Chaos theory: little changes can have big effects, as personally instanced by my grandmother being rescued by Aborigines – one of trillions of contingencies that resulted in the production of this document.

I posited that the hunger for land must be taken seriously as a fundamental human need, and that it is related to a regard-recognition hunger that I thought Krishnamurti had not considered, and I therefore went to meet him on my travels. Before I went, I met my elderly relatives, who had retained attitudes inculcated into them via the British Raj around 70 years before.

My travels alerted me to how much privatising the profits and communising the costs has caused so much harm to people, and how apparently simple solutions to land problems have often exacerbated this harm. Finally, I referred to my focus on “Big-V values” prompting me to become a valuer in the first place, and how important I found them to be in how people
operate. In particular, by interviewing buyers and sellers as part of my valuation practice, how important Big-V values are to the determining of market values.
3. Welcome to Swaziland

3.1. The Objective of this Chapter

This chapter narrates the pivotal period towards my becoming motivated to embark upon this thesis, and the grounding of my recognition that machinism alone was not only inadequate to address wicked problems, but often made them worse. My identity construction, as described above, was about to encounter where the North, South and West meet in microcosm. As for the East, in the main that would have to wait.

In the land-related context, my decade in Swaziland provided me with a deeper grounding in the topic of this thesis than at any time before or since. I consider that my use of the autoethnographic approach here is optimal in describing the challenges being addressed by this thesis, and how attempting to address these issues on the basis of my professional training and international experience to that point in my life was still not enough to achieve what I had hoped to help come to pass. This was despite the support throughout of my colleagues and the trust in me shown both within the government and later as a consultant engaged by several international organisations. I was not alone in that disappointment: many of my colleagues shared similar feelings about their own efforts, with their own efforts coming to naught. Yet many fellow consultants in and out of government, and many line officials in government as well, were very capable indeed. High calibre people were attracted to the area from around the world at that time because it included the demise of apartheid and the establishment of democracy in neighbouring South Africa, and the recovery process after years of civil war in Swaziland’s other neighbour, Mozambique. Nor did the Swazis, who had negotiated themselves successfully through the surrounding threats, lose anything in comparison. We felt that the title of Beck and Lindscott’s book “The Crucible” applied equally to Swaziland as it did to its subject, our neighbouring South Africa.

3.2. The Narrative Continues

We were welcomed at Mbabane Airport by BJ Dlamini, then the Chief Engineer for the Ministry of Housing and Urban Development (MHUD), and driven to the hotel that would provide us with temporary accommodation until a government-owned house could be found.

---

164 Mainly, but not quite. I was to become friends with several within the Ba’hai community there.
At my first day of work there, my colleague Terry Parker\(^{165}\) and I were introduced to the Minister of Housing (Tom Stephens)\(^{166}\) and the Principal Secretary (PS) Almon Mbingo, who had a can-do, non-conformist reputation. They were the founding officials of the Ministry, which had been formed to implement an Urban Development Project in consultation with, and with financing by, the World Bank. There were gaps in available qualified local personnel in terms of valuation and urban governance – gaps which Terry and I were recruited to fill. The project was being managed by Ron Campbell, an expatriate who most assisted in the founding of MHUD in its dealings with the World Bank.

The local community provided us with a welcome that began many friendships, some of which have lasted to this day. We were invited to a round of parties, and whenever I replied to the question of what I was doing over there, the response was along the lines of “Eesh! Hawu! Land is a very sensitive issue in Swaziland!” After several such responses, I devised a stock reply of “yes, it is sensitive like an aching tooth is sensitive; unless it is treated, it can only get worse”. And so it was to prove.

Before that transpired, before I could even begin, there was a hitch that the PS had to deal with. The position for which I came did not exist. I was inserted into the system as the Senior Local Government Officer. So Almon Mbingo decided that he would create a new position for me – Director of Urban Land Management – and led me around the Ministry to introduce me as such. Unfortunately, the authorities immediately perceived that as high-handed. Many perceived the MHUD as a threat, upsetting the long established order. In particular, the Surveyor-General was shocked. As I was a valuer, the proper position for me was to be in the Valuation Section of a different Ministry entirely, the Ministry of Natural Resources and Energy (MNRE) – the Ministry that included the Surveyor-General. The PS MNRE of the time called me into his office and said, “Mike, as you are a valuer, you belong with us. Under the Government’s allocation of powers between the Ministries, MHUD have no right whatsoever to you. Furthermore, MHUD is trying to introduce a 99-year lease over Swazi Nation Land (SNL). There is no way that the chiefs will agree to that! Their power over their subjects mainly resides in their power to banish anyone who commits adultery, practises witchcraft, or insults a chief in a major way. They use such powers very judiciously, often not

\(^{165}\) Who was taking up the position of Director of Urban Government.

\(^{166}\) The Honourable Minister’s family had been colonists there a long time before independence, and were now accepted as locals.
at all, but the threat of banishment keeps their subjects in line. What could they do in the event of someone waving such a lease in their face, and going on to insult them, or commit adultery or practice witchcraft?"

He had a point; well, several. Westerners may scoff at witchcraft, but traditional Swazis emphatically do not. As in the case of the Yoruba faith of West Africa surviving in Brazil and elsewhere under a Christian veneer so does the traditional religion of Swaziland survive, sometimes through a Christian lens (as in the powerful Zion Christian Church), and sometimes not. The religion includes a belief in muti, and sometimes sinister practices, their horrific nature being assumed to bestow similarly terrible powers. Together with their shamans, the chiefs are the traditional protectors of society against the practice of black magic practices. Theirs was a demon-haunted world (Sagan and Druyans 1992): The local paper, The Times of Swaziland, often reported incidents of witches being hounded, even killed.

The PS MNRE also gave me a copy of the Minutes of a meeting about Land Tenure Policy, which had been held at the MNRE on the 25th March 1993. The King had directed that the matter be addressed by his government.

I was only a footnote to the main event, though. My sources – who still cannot be named – told me that Ron Campbell was on the way out one way or another, and that they were trying to establish a Project Co-ordination Unit within the Ministry to replace him. The Ministry of Economic Planning and Development was also “after the hides of the Minister and the PS ...” I was also told that there is going to be a lot of opposition about expropriating SNL for the UDP, and that many chiefs are going to obstruct and oppose it, and that all of this goes back to palace power plays.

So began a tug of war for my services between the two ministries that was to last until June 1994 when, after the appointment of a new Minister and a PS to MHUD, I was transferred to the MNRE. I remained on secondment to MHUD, but with a broadened range through MNRE to include both non-urban and urban land management issues.

In the meantime, I had been instructed by the PS MHUD to act as if I were the Director of Urban Land Management; so I did. Amongst the first tasks Minister Stephens instructed me

---

167 Candomblé, Macumba, etc. (Perlman 2010).
168 Magic powers to heal or harm by use of tangible objects, including human body parts.
169 These were sometimes picked up by the international media: for instance: [http://www.telegraph.co.uk/news/worldnews/africaandindianocean/swaziland/7956458/Albino-girl-11-killed-and-beheaded-in-Swaziland-for-witchcraft.html](http://www.telegraph.co.uk/news/worldnews/africaandindianocean/swaziland/7956458/Albino-girl-11-killed-and-beheaded-in-Swaziland-for-witchcraft.html).
170 It was said that the King gave the go-ahead to the UDP, but the Queen Mother had opposed it.
to chair a review of the allocation of land in urban areas. Up to that time, he had not allocated any land. He considered that the wide discretion the law allowed the Minister in land allocation was an open door to both corruption and accusations of corruption, even where none existed. The broad terms of reference addressed issues of land stock acquisition and disposal, creation of authorities, pricing and tenure. It concluded with the instruction to “make any other proposals or recommendations in connection with land dealings that the committee may deem fit.” My committee’s recommendation included that the land should be allocated by a transparent lottery process, the winner of the lottery having the first right of refusal to purchase the property at a figure determined by the government valuer.\textsuperscript{171} Through this vehicle, I also created and suggested a concept I termed ‘proportional tenure’ into Swaziland.\textsuperscript{172}

While I was engaged in such matters, the Minister allocated a site in Piggs Peak (the town in northern Swaziland that he came from) to a South African development company to build a shopping centre. He did so for a peppercorn consideration, so the local Town Council would gain a share in the development based on the value of the land contribution.\textsuperscript{173} The more regular route would have seen the proceeds of the sale of the land go into general revenue, and hence beyond the local community.

This caused an uproar, and not long afterwards the government appointed a new Minister, John Carmichael. This was still in 1993, and there was also a change in Principal Secretaries in 1994, with Mbuso Dlamini taking over.\textsuperscript{174} He had returned from MNRE (where he had been the Director of the Environment), and it was he who was responsible for regularising my appointment (PS Almon Mbingo continued his defiance until his departure). Mbuso Dlamini proved himself a dynamic and powerful PS, and I was able to work successfully with him over the ensuing years.\textsuperscript{175}

\textsuperscript{171} Well over a decade later, in Darwin, I found the same system in operation in new Darwin suburban areas such as Bellamack.

\textsuperscript{172} With the later arrival of Amanda Haycox, an Australian Housing Officer, I learnt that a similar process was used in Victoria as a means of tenants in government flats procuring them over of period of years. It also had similarities with Shared Equity models: for an example, see: http://www.ahuri.edu.au/housing_information/review/evrey023

\textsuperscript{173} The legal situation was cloudy at the time, with the land being government owned, but the councils managing it and often considering it to be theirs.

\textsuperscript{174} A former Physical Planning Officer and Director of Housing and Urban Development.

\textsuperscript{175} In 2014, Mbuso Dlamini said to a then colleague of mine that I was ahead of my time (private email correspondence). As such, under HVN↔HBA that was a mistake of mine in terms of the Goldilocks Principle.
Therefore, in short order, the predictions I had heard came true; the three people who had started the UDP and had brought me over via Australian Aid were all gone. However, my agenda remained.

Having come from South Australia, and having been a beneficiary of a Land Information System (LIS), I set about attempting to introduce an LIS into Swaziland. The first stage was convincing the Minister and the PS; that was easy, made even more so as I had discovered an unimplemented study by Peter Dale (whom I later met at a FIG conference; he became President of FIG in 1995) and others recommending it. The report made many other recommendations which made sense to me at the time, and the Minister and the PS allowed me to set implementing the report as my agenda. My next step was to contact Rod Elleway of SAGRIC, whom I did not know well personally but had seen him in conferences and receptions in Adelaide. Rod knew what to do, and it did not take very long for him to turn up with his consultancy team. This initiative helped settle the waters with the Surveyor General and introduced me to the Registrar of Deeds, both of whom I worked closely with in the ensuing years.

Later, I was instructed by PS Mbuso Dlamini to facilitate the introduction of other consultancies, which resulted in the British Overseas Development Authority (now DFID) funding consultancies to report on the whole issue of Urban Land Management. Swaziland wasn’t all work. In August 1994, the family set off for what remains one of my favourite holidays. It was while cruising down the Okavango River on a houseboat that I read a book called *Dying to Live* (Blackmore 1993). While focussing on a materialist explanation of Near Death Experiences, its main agenda was that of the title:

> The problems and sufferings of life are all created by hanging on to a false sense of self (ibid, p. 256) ... Appreciating that we are just bodies that will die and not selves who will go on forever is the way to understand NDEs and to live our own lives and deaths more fully (ibid, p. 258).

I recognised this as a central insight of Buddhism:

> If with pure mind one speak or act,
  Him doth happiness follow,
Even as a shadow that declineth not ...
Not indeed by anger

---

176 Which around that time had received several international awards.
Landscapes and the Machine: Addressing Wicked Valuation Problems when North, South, East and West Meet. 115

Are anger here calmed ever:
By meekness are they calmed.
This is an ancient doctrine...
The many know not
That we here must end;
But those who know it
Have their quarrels calmed”
(Edmunds, 1902).

When I returned, Minister Carmichael asked me to write a speech for him on the topic of the HIV/AIDS epidemic. He commented that the draft was “far better than expected”. Afterwards I wrote several more for him, but when I inserted the above quote from the Dhammapada, as he was a Ba’hai he did not ask me for any more speeches. However, I continued to assist him in other roles. In turn, these tasks led government assigning me broader tasks than only land valuation confined ones. I was appointed as chair of the Land Management / Desertification working group of the Swaziland Environmental Action Plan (SEAP), and a member of the Human Settlements, Urbanisation and Environmental Health, Policy Legal and Institutional, and the Final Synthesis working groups.

Minister Carmichael also asked me to draft a submission to the National Development Strategy (NDS). I did so, and he supported it as “a most interesting paper which I am convinced will be of tremendous benefit to us, in assisting us develop policies”. In consequence, I was then appointed to the Agricultural, Lands and Rural Development Committee of the NDS, continuing the furtherance of land policy development.

178 I facilitated a land-related legislation study (study commenced January 1995, completed May 1995), was active on the Steering Committee of the World Bank funded Urban Development Project (UDP) and on many sub-committees, playing important roles in the drafting of a 99-year lease document, and of a new Rating Act. I also worked on negotiating housing finance, determining resettlement and compensation policies, and determining the UDP.’s allocation procedures and criteria. I also had lesser roles on several other committees, then later chaired other committees such as the peri-urban growth working group of the Urban Policy task force, (which produced a draft peri-urban growth policy including a new institutional framework involving community-based organizations), and the committee which formulated a Street Numbering Policy for all urban areas in the kingdom. I also primed the introduction of Swaziland’s Sectional Titles Act, and contributed to other government initiatives on workshop/committee/advisory/ review levels. These included the National Physical Development Plan, the National Housing Policy, the National Habitat II Report, the drafting of a Landlord and Tenant Act, the Low-Income Housing Finance Steering Committee, the Urban Government Policy, the Urban Policy, and others. I also facilitated various Valuation Courts during this period, and served as clerk of several at first, and later as a gazetted tribunal member of several others. Time and time again in these contexts, I encountered what I now term wicked valuation problems.
3.3. The Gulf between Swazi Nation and Title Deed Land

While I had already been made acutely aware of the conceptual and functional chasms between Title Deed Land (TDL) and Swazi Nation Land (SNL) from several of the above initiatives, this committee brought this issue into sharp focus. The history of land alienation during colonial times referred to in my précis of Swaziland’s land-related history in Annexure Two had deeply penetrated the identity of the Swazi Nation (in fact it could be considered that in adopting Swazi identity you are adopting a trauma – a useful phenomenon for nationalists everywhere). A song still sung at traditional ceremonies is an example of how that is kept vivid to this day. Called *lelive ngelakho Mswati*, it is a song sung at the Umhlanga ceremony, and is about how the land was cut apart for concessionaries. It was addressed to King Mswati II, (not the current King, Mswati III). A translation follows:

(Lead singer) The country is yours Mswati they are just bothering you!
(Chorus) Watch, watch, land concessionaires!
(Lead singer) It is for the King of the Swazis! For the King of the Swazis!
(Chorus) Watch, watch, land concessionaires!
(Lead singer) Mswati is the King at Hhohho at Hhohho!
(Chorus) Watch, watch, land concessionaires!
(Lead singer) The country is for the King, the King of the Swazis!
(Chorus) Watch, watch, land concessionaires!
(Lead singer) It is for the King of the Swazis! For the King of the Swazis!
(Chorus) Watch, watch, land concessionaires!
(Lead singer) They have spoiled it, spoilt it!
(Chorus) Watch, watch, land concessionaires!
(Lead singer) It will eventually come back, the Ngwane-land!
(Chorus) Watch, watch, land concessionaires!

(Wilcox 2013, p. 46, Masango 2009, p. 113).

The song highlighted the national identity trauma that resulted in the deep antipathy I was to find many (but not all) traditional Swazis held to non-traditional land tenure.179

---

179 It was while working in that committee, I drafted the Annexure Two of this thesis, on the issue of Land Tenure.
3.4. Appointed as National Land Policy Facilitator

In the meantime, I had contacted the new PS MHUD about the Minute that PS MNRE had shown me, and suggested that the same consultant that had completed the report on Swaziland’s Land-Related Legislation be brought back to facilitate the introduction of a National Land Policy. PS Mbuso Dlamini was enthusiastic about the idea, so we set off together and met the British High Commissioner of the time to request that consultant’s services. The British followed up by commissioning Martin Adams to conduct a scoping study on the matter. Martin completed his mission, but reported back to me that the British would not provide my preferred consultant, but instead they asked me to do the job.

From the beginning, PS MHUD had recognised that his Ministry could and should not drive an NLP. The lead Ministry should be MNRE, with the support Ministries including MHUD and the Ministry of Agriculture and Co-operatives (MOAC), together with the core Ministry of Economic Planning and Development – the one driving the NDS. The Honourable Minister and the new Principal Secretary (PS) of the Ministry of Natural Resources and Energy, Sandile Ceko, then instructed me to facilitate the introduction of a National Land Policy into the kingdom, including the arranging of donor assistance. It was so arranged, and I found myself in 1997 to be the National Land Policy Facilitator.

3.5. Parallel Personal Changes

While all this was going on at work, personal and family matters were progressing as well. Anne had found some work, our children Tara and Blake were thriving at an international school called Sifundzani run by the very Scottish Mary Fraser, and my personal interests as described above were continuing to develop. A World Bank overseer of the UDP, David De Groot, had shown me a Readers Digest article about Hernando De Soto, a Peruvian Economist who promoted the idea of giving property rights for the poor – exactly what the UDP was attempting by trying to allow 99-year leases over SNL. My diary noted that I finished reading De Soto’s book *The Other Path* on the first of August 1993 (De Soto 1989). I had commented on my copy at the time that “the problem is, it makes values a subset of

---

180 Martin had been pivotal in the introduction of the land reforms in the new post-apartheid government in South Africa.
181 Later, he co-wrote a paper on Swaziland’s UDP with John Lowsby, a consulting engineer and project manager (Lowsby and DeGroot 2007).
economics rather than economics a subset of values. The same goes for economic rationalism in general. The central problem is how to get income distribution.” I had made the last remark because mortgage finance requires both collateral to secure the loan, and enough income to service the loan. One without the other is insufficient. Therefore, while De Soto referred to formalised property rights as “The Missing Ingredient” (De Soto 2000), I then considered it to be “potentially a missing ingredient.”

My interests in Csikszentmihalyi and Wilber also developed, the former through a book of his called The Evolving Self (Csikszentmihalyi 1993) and the latter a book that many still consider to be Wilber’s Magnum Opus, Sex, Ecology, Spirituality (Wilber 1995) in which he introduced his “All Quadrants, All Levels” (AQAL) approach (I read it after I had sent in my NDS submission).

These books proved foundational to my subsequent approaches to development issues, and later to the development of HVN↔HBA.

In view of its indebtedness to him, I sent Wilber a copy of my submission to the NDS. Wilber replied, we continued to correspond until about 2006. Although I visited him again in 2014, our lives, and drives, have parted ways. However, in 1998, he asked me to write of my experience of using his work in development, with a view of inserting it in a book he was considering, but did not publish.

During all of the above, I observed how so much of what we did in the donor community emanated from Newton’s single vision, resulting from what I have since understood as being attempts to solve wicked problems as if they were simple or complicated ones. I could see it generating the same suspicions and hostilities amongst so many Swazis as The Machine did to Tagore, and those abovementioned who considered it the devil of the modern world. According to Easterly, such suspicions have been amply justified by the support of authoritarian development by those within the donor community he terms technocrats, who empower what he terms “authoritarian development” because of a false assumption that the main cause of poverty is a shortage of expertise. In contrast, he considers the main cause of poverty is a shortage of rights in the relevant domain, and in particular “the unchecked power of the state against poor people without rights” (Easterly 2013, p. 6).

He considers that “well-intentioned autocrats advised by technical experts” (ibid) focussed on “technical fixes to technical problems” are not the solution, but the problem (ibid, p. 7).

---

182 In Swaziland the well-intentioned autocrat being King Mswati and one of his technical experts being me (and, Easterly confessed, such a technical expert being him in other domains).
On p. 74, he quotes the New Zealand economist J.B. Condliffe, whom he describes as one banished to the worst circle of hell reserved for those who are right ahead of their time (Easterly 2013, p. 76), in noting that:

We face a new and more formidable superstition than the world has ever known, the myth of the nation-state, whose priests are as intolerant as those of the Inquisition. The struggle for the rights of the individual against the all-powerful and intolerant nation-state\(^{183}\) is the most difficult and crucial issue of our generation (Condliffe 1938, p. 137).\(^{184}\)

This mythical creature “first arose in the eighteenth century and became prevalent only in the nineteenth century and following” (ibid, p. 11). As mentioned above, this is what Tagore claims holds “its mental slaves hypnotized into believing that they are free” (Tagore 1918 pp. 26-27): “The boundaries of a nation are fictive plots bandied about by real-estate agencies of the mind” (Shell 1993, p. 180). Similarly, empires were the instruments of Urizen according to that “Prophet Against Empire” William Blake (Erdman 1977), who saw Urizen as the eternal priest and Los as the eternal prophet (Bloom 1971, p. 75). However, the myth of the nation-state is but one manifestation of what is arguably the most pervasive myth of all in the North and West, “The Myth of the Machine” (Mumford, 2 Vols., 1967 and 1970), traced by Mumford back to the earliest civilisations, and looking to the future, whereby in 1967 he foresaw that:

The beleaguered– even ‘obsolete’–individual would be entirely de-skilled, reduced to a passive, inert, ‘trivial accessory to the machine.’ Technical surveillance and limitless data-collection—’an all-seeing eye’ (Panopticon)—would monitor every ‘individual on the planet. Ultimately, the totalitarian technocracy, centralizing and augmenting its ‘power-complex,’ ignoring the real needs and values of human life, might produce a world ‘fit only for machines to live in’ (Mumford 1967, p.2).

There, Mumford voiced the concerns of many Swazis I spoke to over my years in that beautiful place, some of whom saw westerners as more to be pitied than admired, and scorned for their discarding of, and disrespect for, their elders. In contrast, while taking what the west had to offer they also had a retreat from the West’s towns, which was provided by lands allocated to them by their chiefs. In their view these lands provided not only sanctuary from the depredations The Machine would otherwise visit upon them, but also allowed a

---

\(^{183}\) Described herein as Tagore’s Machine, of which Captain Cook’s Endeavour was an instrument. “

\(^{184}\) The nation-state was preceded by the state, which arose in the fourteenth century (Cavanaugh 2011, p. 12).
return to their more humane and respectful traditions. In the second volume of *The Myth of the Machine*, entitled *The Pentagon of Power* (1970), Mumford’s five sides of that Pentagon were “power, profit, productivity, property, and prestige”: hence the Swazis extreme sensitivity on the issue of property rights over land: In their culture, to a significant extent no Swaziland Nation Land equals no adult identity, and no place to hide from the ruthless and rapacious Machine.

As described in Part 7.2.2 below, when one gains identity by internalisation of social values, via the Thomas Theorem one becomes an instrument for making the myths of The Machine and the relevant nation-states, tribes etc. real. While nation-states are often founded by war, as described by Ian Morris they require peace within their domains (Morris 2014). To this end, they employ psychology and related disciplines in their governance (Jones, Pykett and Whitehead 2013). As with any artefact, such employments can be for good or ill, depending on who is in control and what checks and balances there are. We individuals can be quite dreadful to one another, and the restraining power of the state can be highly beneficial as well as pernicious. For instance, along with trade, increasing cosmopolitanism, women’s rights and employment of reason, nation-states have played a pivotal role in the reduction of the percentages of violent deaths in their domains (Pinker 2011).

To frame his debate between freedom and autocracy, Easterly presented three dichotomies: a blank state versus learning from history, the well-being of nations versus that of individuals, and conscious design versus spontaneous solutions (Easterly 2013, p. 24). He devoted the sixth chapter of his book to “Values: The Long Struggle for Individual Rights” (pp. 129-154). Therein, he noted that “unconstrained power goes with collectivist values” (p. 138), and that “the difference between individualist and collectivist values is one of those great divides that help us understand how Europe pulled ahead and the rest of the world fell behind” (ibid, p. 144). He later remarked that one needs annoying dissidents insulting one’s conformist views (p. 300) and concluded the book by observing that “unrestrained power will always turn out to be the enemy of development” (p. 351).

States are artefactual magnifiers of the power of certain individuals. They sorely test the capacity of many to remain wise, compassionate and honest against the pressures and seductions of such power. Hence the need for rigorous checks and balances on power. Easterly also referred to the researches of Kahneman, Tversky and other behavioural economists and their finding of our wired-in need to personalise accomplishments to a hero, something he describes as a “fundamental attribution error”. Elsewhere, the error is termed
“correspondence bias” – “the tendency to draw inferences about a person’s unique and enduring dispositions from behaviours which can be entirely explained by the situations in which they occur” (Gilbert and Malone 1995, p. 21).

At that time, I sensed such insights via a discomforted feeling, but prior to this thesis was unable to articulate them.

3.6. Differentiating from Wilber

That is where I sat back then, which is now over twenty years ago. Later, Ken Wilber formed the Integral Institute, and he twice paid for my return fares from Swaziland and my accommodation in Boulder, Colorado to attend meetings of the Integral Politics branch of the Integral Institute as a founding member. When I met him again in 2014, I asked myself, “since I first read Ken (Wilber 1980), how much have my own insights developed – in terms of the definition of Werner’s (1957) Orthogenic Principle as defined in the above Glossary? And could that development enfold Naisbitt’s expanding concept of what it means to be human?”

However, Wilber’s framing still facilitated insights. For example, an article in the Times of Swaziland dated 7th November 1998 shows the potential for interpretative clarity that Wilber’s framework can provide. One of the King’s appointed parliamentarians:

Caused a stir during a parliamentary civic education workshop when he condemned the teaching of human rights to citizens, saying they were totally in conflict with Swazi law and custom . . . Swaziland . . . can do without the ideologies of countries that claim to be democratic.

Wilber’s framework interprets this as a mythic-level defence against the threat of a mental-level approach. However, I had come to realise there was rather more to it than that:

The concept of God is a psychological strategy which only became necessary when certain human groups developed a strong ego structure. The development of theism was not the result (and the indication) of an evolutionary movement advance towards spirit – as Wilber believes – but the result of an accidental historical event which caused a movement away from it (Taylor n.d.).

I mentioned at the beginning on this chapter that this time in Swaziland was a pivotal period in my becoming motivated to embark upon this thesis. That was for two reasons: my work in Swaziland, and the decline of Wilber’s influence on my identity construction. The former
sensitised me to the enormous problems involved in trying to change the status quo, as experienced by my first Principal Secretary and Honourable Minister, which continued, but less intensively, for the rest of my stay.

Along with my period on the Asian Overland, my Wilber period up to and including Swaziland was pivotal to my coming to understand the need to write this thesis. While all the above was going on, I had not yet moved on from him, which I now have, albeit enriched and with (qualified but still overall) gratitude and respect.

A large part of that differentiation emerged from my problem with Wilber’s concept of some states, such as the USA, as “social holons” (Wilber 1995, 2003; Kofman 2001), which, as applied by Bush and Cheney, resulted in what Anderson called Wilber’s ontology: “An imperialist act of envelopment and disenfranchisement” (Anderson 2010, p. 32). Having been to Iraq many times and remained engaged with its events since, I see Bush and Cheney’s invasion of Iraq as such. In contrast, Wilber saw it as an advanced social holon bringing a pathological one back into line. When I saw Ken Wilber again in 2014, I asked him about that: “What do you do after you have warned people over and over what would happen, then they go ahead and do it anyway, and it happens?” After looking at me for a long time, he answered: “I don’t know”.

Neither do I, Ken. It is a wicked valuation problem when NSEW meet.

Like Easterly cited earlier in this chapter, I have witnessed authoritarian development via these social artefacts, not holons, of states and corporations. As Caufield stated in her book about the World Bank, *Masters of Illusion* (Caufield 1998):

> Consultants who wish to make a life of it have to learn to close their eyes to certain aspects of the real world. Those who refuse to do so are not popular teammates. They slow things down with their disturbing questions and incessant worrying. Most international consultants – certainly, the most successful ones – have learned to narrow their vision, to focus only on their small piece of the puzzle, to ignore the larger questions and those that fall between the cracks, so that they can do their work quickly and efficiently, collect their substantial pay checks, and move on to the next mission without pausing to have a nervous breakdown (Caufield 1998, p. 235).

In other words, they have degenerated into single vision.

I have also seen that the situation is a bit more complex than that. There are many consultants, and many working within the World Bank and other such institutions, who do not close their eyes in the way Caufield describes, who do not confine themselves to being
cookie cutters for The Empire of The Machine’s single vision. Rather, as far as I am able to
discern, they have fourfold vision and implement it. They evince broad and deep vision, and
balanced judgement. I have cited many of those in this thesis, but also consider many other
consultants I have and have not met to be similarly equipped.¹⁸⁵ I also know of many good
people entrapped inside single vision who, with the best of intentions, know not what they
wreak. For instance, I can see the relics of one such in the mirror.

This difference between Wilber’s social holons and my social artefacts¹⁸⁶ also applies, not to
God,¹⁸⁷ but to conceptions of God, which again I see as social artefacts. “It is the individual
who is custodian and executor of the self-organizing drive of universe” (Dimitrov 2003, p.
16), not memes, not memeplexes, and not machinery, and therefore because and only insofar
as, they are not machines. It is the individual as part of the pattern that connects, not that
which disconnects and thereby destroys all quality (Bateson 1979, p. 8, Dimitrov 2003, p.
58). Similarly to Steve Taylor (Taylor, n.d.) regarding the concept of god being a moving
away from spirit, I suspect collateral damage in the historical separation of the social
imaginaries produced into the artefacts of church and state in the West. While I personally
consider that separation to have been highly beneficial in so many ways, perhaps a baby was
thrown out with the bathwater. There may have been a moving away from recognising
spirituality as a major attractor for the complex adaptive systems called humans.

My problem with Wilber’s social holons, particularly as including the United States and other
countries as such (Howard 2005, p. 52), is but one of a wider critique (Edwards 2002-2003;
Smith 2001; Schwartz 2013). I agree with Schwartz:

Grafting approaches proper to individual holons onto the analysis of social holons is a
wayward form of methodological individualism” [and that] “the concept of a social
holon remains undertheorised in integral theory (ibid, p. 163).

I have also taken on board many, but by no means all, other critiques of Wilber, including
many by David and Andrea Lane (Lane 2006-2015) and several others. However, I remain in

¹⁸⁵ For example, Craig Valters, whose Theories of Change in International Development Paper (Valters 2014)
calls for many features addressed in this thesis, including more critical reflection, the need to “focus on process
rather than product, uncertainty rather than results, iterative development of hypotheses rather than static
theories, and learning rather than accountability”, and calling for “a critical, honest and reflective approach,
which takes the complexity of social change seriously” (Valters 2014a).

¹⁸⁶ Which include, but are not limited to, memes and memeplexes.

¹⁸⁷ “What we cannot talk about we must pass over in silence” (Wittgenstein 1974, paragraph 7).
substantive agreement with many of Wilber’s defenders against single vision attacks upon him, often based upon a visceral rejection of hierarchies (Morgan 2011, p. 811). More nuanced critics have deeper points to make. Amongst those are the critiques of the late Tomislav Markus (Markus 2009), a materialist historian who I see as fitting comfortably into Blake’s Urizen narrative, but who also had a rather Edenic view of hunter-gatherer bands. He saw Wilber’s Integral Theory as maintaining:

Strong anti-naturalistic impulses because it often calls for a “rise above” our “animality” into the “higher level of spiritual life”. This is essentially a modern version of the ancient anti-naturalism of the axial religions, with which Integral Theory has many important connections (Markus 2009).

Markus also saw the last 10,000 years of human history not as progressive but in fact regressive. He did not mean that in a moral sense, “but in the sense of a continual decline of the quality of human life and a continual increase of anthropogenic problems” (ibid). In this paper’s terminology, he saw ever more wicked problems now increasing exponentially, with a particular emphasis on civilisation’s insatiable need for energy supplies as referred to in Part 6.7 below (Markus 2010).

The original linking of the social imaginaries and their artefacts in the West via Steve Taylor’s concept of god (Taylor, n.d.) contributed to the Feudal system. While that could well have strengthened both church and state in harnessing motivations and harvesting actions, their separation can be seen as both beneficial and damaging.189 Moreover, in adopting a spurious atomism to humanity, scientism threw the baby of spirituality out with the bathwater of religion, such that the mere raising of the role of spirituality in human behaviour can brand one as a sermoniser. That is a Western phenomenon, by no means global, and in this thesis we are addressing the NSEW, not privileging any one of them.

However we conceive a God or even if we do not, we are not closer to God by dint of being motorcycle maintainers, but for all practical intents and purposes of the concept of God, we are closer by being in the Zen state. We cannot assert that either Tupaia or Captain Cook were “closer to God”. However, we can say the flow experience matches feeling that way, as the sixth of the eight characteristic dimensions of the flow experience is “a loss of self-consciousness, transcendence of ego boundaries, a sense of growth and being part of some

---

188 Wilber conflated hierarchies and holarchies, thereby inciting such ill-informed attacks. I have avoided that conflation in this thesis, and also interpret heterarchies as including holarchies (see Glossary), thereby opening the door to envisioning HVN→HBA.

189 They can be damaging in that ignoring or denigrating spirituality results in its more ready exploitation by the unscrupulous.
greater whole” (Csikszentmihalyi 1993, p. 178). That may be a holonic feeling channelled into the concept of God, which concept is a mental artefact. Similarly, we cannot assert that everyone finds autotelaxic flow or spirituality to be an attractor, but we can assert that it is up to everyone to find out for oneself.

Even if such experiences are only interior, perhaps such experiences are as far as we can go towards God. In particular, perhaps they are far enough to enfold the psyche hextant’s competencies in HVN↔HBA, as described in part 7.2.1 below, to address the wicked problems referred to in this thesis.

From that perhaps-far-enough position, we can see that, just like the enlightenment paradigm and its subsequent development, some problems are rather more wicked than can be addressed by models of any kind, even ones as spacious as Wilber’s.

### 3.7. CHAPTER SUMMARY AND THE WAY FORWARD

This chapter autoethnographically related my time in Swaziland, which was pivotal to my understanding of the topic of this thesis, and the fundamental importance of land in enacting values and affecting identity constructions. As regards the latter, the Swazis got me to fully realise what the Nepalis had first shown me in 1976 (see Part 2.3.3): that although they could be, lifestyles outside The Machine were not necessarily as relentlessly horrid as described in The Machine’s media. Suspicions I had been gestating for 20-odd years began to mature, and by “mature” I specifically mean not demonising the “other”, be they proponents or opponents of The Machine. In the countless meetings I attended, I could see opposing views as each having considerable merit, and observe emotional insistence taking over where the others to each other’s views could not again. Lines had to be drawn to complete the agenda. I saw there that that is how accomplishments often happen: wicked valuation problems are put in “the too hard basket”, and we move on because The Machine has supplied us with an agenda which, as its subjects, we are obliged to deliver on its terms. Or, at least, we think we move on, but the problems do not go away, and can blow back worse than ever before. It’s like ignoring a toothache, or a small flame in a dry forest. People are often thought of as competent and strong for closing those doors, but they are not necessarily either, just short

---

190 As a theological position termed “gnoseological apophaticism” states (Panikkar 1989, p. 14) - a position which is “not so different to what your scientists say” (Dennett , p. 233).
191 And in any case as far as we need to for current purposes. We need to because of the role of the concept of God in identity construction (refer Part 7.2.2) at both the social and the personal identity scales (part 7.4.3).
192 However, the requirements of the other five hextants (refer Part 7.2.1) will still remain.
sighted, and especially not competent or strong enough to address wicked valuation problems: they just label them as “externalities” and facilitate The Machine in areas completely beyond its competence.

Something more was going on than any existent I had yet encountered could explain. Wilber’s naïveté concerning Iraq made me both pay more attention to his critics, and value their views more. A new period of gestation had begun.
4. Off to Vanuatu back to Swaziland

4.1. Introduction

The purpose of this chapter is to record the gestation of, and further confirm the need for, HVN↔HBA or a similar approach to address the topic of this thesis. The scholarship and my previous insights supporting such a need has already been tabled: this chapter records my attempts to apply that scholarship in the contexts described. To this end, I narrate the period from 2001 to 2003 when I was in Vanuatu to facilitate the introduction of valuation-related legislation to the country, and how my reflections there on the difficulties I had experienced in facilitating Swaziland’s National Land Policy caused me to reject the primacy, but not necessarily the sometime necessity, of the methodologies I both experienced and implemented there: I had come to consider that something more was required: the question was not what: it was how to even set about finding out.

The narrative tracks the development and evolution of HVN↔HBA, as winnowed into fitness landscapes through the gauntlet of the relevant environmental challenges (Stewart 2014, p. 28) in the different countries I went to after Vanuatu. Those experiences confirmed that HVN↔HBA must adapt to such challenges for as long as it exists.

4.2. Vanuatu

While I was still in Swaziland, the Commonwealth Secretariat suggested I apply for a position in Vanuatu. With the development of Swaziland’s National Land Policy having been deferred pending the formulation and promulgation of a new Constitution. I had also recommended a Swazi from the valuation unit for a scholarship to the University of Aberdeen. The plan was for him to return to Swaziland and take over my role as the National Land Policy Facilitator, so my role was – rightfully in my view, particularly as the next stage was to be public consultation about the draft policy – to be in Swazi hands.

---

193 Several parts of the draft NLP found their way into the Constitution. It is online at http://www.ide.uniswa.sz/documents/resources/constitution2004.pdf
194 Where he gained a PhD.
So I began in Vanuatu on 13th August 2001 on a two-year contract (later extended) to facilitate the introduction of two new Acts. While there, I embarked upon the Masters degree referred to in Part 1.7 offered by the University of Western Sydney, the insights from which integrated with my previous experiences ultimately generated HVN↔HBA. The Ministry appointed me to the committee steering the formulation of the Administrative Policy for the Lands Tribunal Act of 2002 – an Act facilitating the determining of land disputes by the traditional authorities. The Ministry also appointed as a member of the Land Revenue Policy Committee. The government accepted the committee’s recommendations, and they formed a major part of the government’s 2004 plans to improve government revenues.

Throughout my tenure in Vanuatu, I was also involved in the training of counterpart and other staff. In so doing, I encountered a draft national land policy written by a local ministry official. The Ministry gave me permission to edit the draft and attempt to take it forward. This culminated in a workshop I facilitated on the subject held in 2003 just prior to my return to Australia.

Well before leaving for Vanuatu, I had started to get bad pains in the back of the neck, and they continued to get worse in Vanuatu. At one stage I fell quite ill with what was eventually (after several misdiagnoses) found to be a urinary tract infection (which could have been fatal). After several more misdiagnoses in Sydney, a South African specialist at last correctly diagnosed that there was a tumour crushing my spinal cord. The surgeon had one of the most convincing sales spiels that I have encountered: “Mike, unless I operate, you will be a quadriplegic in a few months, and then you will slowly suffocate to death”.

That operation mostly worked, so I am still working. Anne came over to look after me and had a breast cancer screening at the hospital I was in when she had some spare time. We both went back to Swaziland while I recuperated, and we received news from the cancer screening people back in Sydney that there was “something needing a further look”. It turned out to a malignant tumour. Because Anne had the screening they had caught it early enough, and Anne’s fine now as well.

196 I went to a conference on the subject in that role.
4.3. Back to Swaziland

I do not have the right to permanent residency in Swaziland. Even so, when I got my strength back in Swaziland, under the UNDP/FAO and the Ministry of Agriculture, Mbabane, Swaziland I assisted (mainly as the land tenure expert) in the formulation of the National Food Security Policy and the Comprehensive Agricultural Sector Policy. These provided a framework for the agriculture sector in Swaziland. However, it was necessary to establish a more stable income base to support my family. Therefore, when I saw an advertisement for a valuation position in Darwin, in Australia’s Northern Territory, I applied.

4.4. Darwin

I thereby became the Senior Commercial/Industrial Valuer for Herron Todd White in the Northern Territory. An employment agreement allowed me leave without pay to work on international consultancies as required. One such task involved a brief return to Swaziland. I led a three-person team in Swaziland that produced an integrated report and a best practices manual on land tenure, institutional, policy, legal and gender-related issues.

4.5. Palestine

In 2007, Land Equity International Pty Ltd (LEI) appointed me as their International Valuation, Fees and Finance Adviser to Palestine.\(^{197}\) We were based in Ramallah for 2.5 months from 11 February. While “the heart of the Israel/Palestine conflict lies the question of land and who rules it” (Global Policy Forum, n.d.), this exercise was not intended to address that conflict. Rather, it was about how to manage the land under Palestinian administration. Even so, for me this was a pivotal consultancy in so many ways, including my path to this thesis. For example, in my report presentation, comprising only four slides, in the third slide I inserted the following comment:

> Development only occurs in a network of relationships of components in dynamic near-equilibrium with one another. We submit that the development of the valuation profession in Palestine requires the following five factors to be developed in that manner.

After enumerating them, I followed up with the following diagram in the final slide, which later developed into HVN↔HBA:

\(^{197}\) As part of Component 1 of Palestine’s World Bank funded Land Policy Formulation and Development of Regulatory Framework of the Land Administration Project.
4.6. Indonesia

The Asian Development Bank (ADB) approached me to apply for this position. I did so, and the bank appointed me to perform the above consultancy as part of a team preparing the Second Local Government Finance and Governance Reform Program in Jakarta, Indonesia. This study was concerned with devolving the fiscal cadastre from central to provincial governments. As such, the importance of scale became more apparent to me.\footnote{The report’s recommendations were successfully implemented.}
4.7. Vietnam

The ADB appointed me to a consultancy to review Vietnam’s valuation land laws and practices focussing on the context of compulsory acquisition and compensation, and comparing Vietnam’s practices to international best practices. The Terms of Reference were massive for a little over two months, and included reviewing current land valuation methods and procedures and identifying shortcomings/constraints posed by the current methods. This included reporting on the role of Land Valuation in Australia and some other countries, including the use of Mass Appraisal Techniques internationally.

In succeeding in the challenge, I adopted four principles, and used the acronym “OGECE” for them. The “O” stood for the Orthogenic Principle (see Glossary), the “G” for the Goldilocks Principle, the “E” for Emergence, and the “CE” for Co-Evolution. In HIDEGRE, I morphed the “O” to “D” for development, the “G” and “E” have remained, and I changed “CE” to “RE” for “Related Evolution”.

4.8. Timor Leste

In 2012, the Asian Development Bank and the World Bank appointed me to develop systems on assessment of values for land, crops, structures and assets to be acquired by the government in accordance with the Land Law and Expropriation Law. This involved:

- a review of all the relevant legislation in relation to ADB/JICA/WB resettlement policies and frameworks,
- consultations and market surveys and organising the results, and
- training staff on valuation and compensation determination.

I was to design and present two sets of valuation systems, and run workshops to obtain feedback on them. Then I was to present a final report containing the recommended systems for endorsement and adoption by the government.

This was in many ways the most challenging assignment of them all, insofar as the country and its land records\(^{199}\) had been repeatedly devastated. With a few possible exceptions, it was ground zero on a world scale. The problems I had encountered in Palestine and Vietnam in particular were even worse here, so I had to address them with even greater intensity. This

\(^{199}\) (Except for records from the lengthy period of Portuguese colonial occupation, which remain intact in Lisbon).
included further development of the use of heuristics.\textsuperscript{200} I wanted to develop them into useful ansatzes towards valuations in markets where either no evidence exists, or where evidence does exist, but is kept in secret, especially from the state.\textsuperscript{201}

By now I was able to identify this problem of evidence as “The Catch-22 of Valuation in the Developing World”. Between my stints in Timor Leste I presented a workshop with that title at the API Pan-Pacific Congress of Real Estate Appraisers, Valuers and Counsellors held in Melbourne 1-4 October 2012 (see part 8.1). While many of the valuers there were interested, none were able to offer any useful suggestions towards resolving that catch-22. I returned to Timor Leste 5-10 November and completed my report, inclusive of the ansatzes I had been working on since Vietnam.


\textsuperscript{201} Often to avoid stamp duties or other taxes.
4.9. Pakistan

In 2013, The Asian Development Bank appointed me to assist the Punjab Government to improve its current practice on land and non-land assets valuation, and in its review of the Land Acquisition Act. In particular, the tasks included reviewing:

- existing instructions on valuation,
- systems for assessing compensation values for different assets,
- the land award and adequacy of information provided, and
- the current mechanism, the District Price Assessment Committee.

I was to review the DPAC in terms of its role, functions and methodologies applied for assessing compensation, and to assist in the revision of the relevant Act. I was then to make several recommendations on a way forward in the form of a five-year plan.

In reviewing land and non-land asset valuation techniques and procedures in Punjab, I found the evolving HVN↔HBA methodologies to be applicable to even broader social analyses. Combined with my previous experience, I found them particularly useful at the coarse-grained ansatz stage of situational analysis. Rather than a single vision approach, paring information to the bone, I was able thereby to better contextualise my recommendations and make them more fit for purpose.

4.10. CHAPTER SUMMARY AND THE WAY FORWARD

This chapter traced the environments within which HVN↔HBA had to adapt – my work history – what I was confronting, what I was doing/learning, and how I started to develop a framework that was better suited than current ones to addressing these issues. I determined that rather than being driven by confirmation biases, I would discard any parts of HVN↔HBA that were irrelevant or failed to address the challenges presented to me by those who entrusted me with the tasks. HVN↔HBA became increasingly robust, so I continued to develop it between consultancies.

Looking forward, I again emphasise that this is a transdisciplinary thesis emphasising quotations from those not of my core discipline of market valuations of real property. Even

---

202 Such as is possible after three weeks of examining a complex situation in an even more complex country such as Pakistan.
203 Thereby gaining great extrinsic value but excising all intrinsic value from my monological gaze.
204 Just as I used to go to London University’s School of Oriental and African Studies’ library between overlands.
the “Big V” valuing that was my motive for becoming a valuer still lacks a theory of human valuation (Meyer and Braga 2009, 2010, 2011). Similarly, real estate valuation itself still lacks a theoretical foundation for valuation broad enough to include all that it requires (DeLisle and Worzala 2004), as lamented long ago by Graaskamp, and more recently by Cannone and MacDonald (2003) and Lawson (2008).

Noting McAuslan’s comment that “colonialism was basically about land tenure” (McAuslan 1985, p. 19), in Chapter Five I therefore table a literature review focussed on real property rights from the background provided by the above chapters. I then proceed to a detailed description of HVN↔HBA before narrating how I went back into the field of international consultancies to further field test the model, including the first public airing of HBA to its intended beneficiaries in the Solomon Islands in part 8.2.
5. Literature Review

5.1. Introduction

While there are many other wicked valuation problems when NSEW meet, following Patrick McAuslan’s abovementioned observation (part 2.3.3) about colonialism being basically about land tenure, this literature review focusses on The Machine’s approach to property rights over land, and its consequences.

Professional valuers like me do not value land as such. They value the property rights over the land, and those values depend upon what the highest and best legal use of the land is – what can be done with it, insofar as that effects the market supply and demand for that land, and how readily fungible any such rights are. That is, the legal framework, formal or informal, is a consideration at the root of all market valuations.

One reason for choosing this focus is that this thesis emerges into transdisciplinarity from my career in the valuation of real property rights from within The Machine, and property rights are fundamental to its performance. Yet, while The Machine’s property rights are complicated:

Ownership is a woefully inadequate perception of what property is ... Property is something we must collectively design and construct ... Like music, property gets its sense of stability from the ongoing creation and dissolution of various forms of tension (Singer 2000, p. 13).

Moreover, as other scholars have observed:

Property issues arise in interconnected physical, social, and legal environments. All indications point to legal connections that are complex, far-reaching in scope, multiscalar, dynamic and non-linear (Arnold 2011, p. 167).

Therefore, this chapter is similarly fundamental for later chapters as the framing from the previous chapters is to gain its import.

I begin by focussing on the time of the enclosures in England from before the time of Sir Thomas More, and through the era of John Locke (1632-1704), who was one of William Blake’s infernal trinity and the philosopher who most influentially attended to those

---

205 As I mentioned in Part 3, property was one of Lewis Mumford’s interlocking pentagon of The Machine’s power – the others being power, profit, productivity and prestige.

206 By way of introduction, there is a more general property rights literature review by Boydell (in press). This review is more specifically geared to the subject of this thesis.

207 That emergence having been greatly facilitated by my Master of Arts in Complexity, Chaos, and Creativity (MACCC).

208 Part 2.3.3.
enclosures and to property in general. As the chapter continues, I string the literature along a line around the world, beginning in Australia then going across to Brazil and Peru and working up to North America, across to Eurasia, then down to Africa and back to Australasia and the Pacific.

The literature review includes a call from a modern Lockean scholar, James Tully (Tully 2008, Vol II, p. 72), for a twenty-first century political philosophy that I consider consistent with the evolutionary complexity trans-ontological process of this thesis.

5.2. The Background

As Mumford agreed almost 200 years later (see Part 3.5), John Locke considered the state and property as being co-dependent (Locke 1690, Chapter IX, Sec 124). Beneath both the state and property is the commons, which Locke considered the natural state where every existent is owned by everybody. However, ownership becomes individualised by dint of a worker’s input into the particular area of land. When the worker labours to put water in a bucket, the water becomes that worker’s; when the worker works, plants or builds upon land, the worker can claim private ownership: Possession is nine points of the law. This same principle was applied by Locke (ibid, chpt. V, sec 27) to land ownership.

The first chapter of one of the first popular science books about complexity theory has a crucial point to make about this assumption (Waldrop 1992, pp. 15-51). Entitled “The Irish Idea of a Hero”, it relates the story of the founder of Complexity Economics, Brian Arthur (Arthur 2013) as he worked his way along what Hernando De Soto (De Soto 1989) described in a Christmas card to me as “the hard path of new ideas”.

In Arthur’s case, his idea was “increasing returns” (Waldrop 1992, p. 16), which was considered quite outrageously heretical by the economics establishment. Not against formalism, but against “formalism for its own sake” (ibid, p. 44), he had noted that tiny events could have massive consequences – a subject of another early popular science book, Chaos (Gleick 1987). That book popularised Lorentz’s “Butterfly Effect”, using the observation that the flap of a butterfly’s wing in Brazil could set off a tornado in Texas (Lorenz 1972). Arthur did not see economics as flowing from some crystalline structure of laws and principles. He saw it as path-dependent, complicated, evolving, open and organic – that is, holonic-centric, not artefact-centric, starting from “small chance events” and

\[209\] Chapter IX, Sec.124 is also available at [http://www.constitution.org/jl/2ndtr09.txt](http://www.constitution.org/jl/2ndtr09.txt), Accessed 290514.
becoming magnified by increasing returns. Just like bushfires, his economics proceeds can start from a single spark in the right fitness landscape, but do not start from every spark. Arthur sees this process as endemic in economic functions, and unaccounted for in classical economics (Waldrop 1992, p. 17).

Network studies are tracking Arthur’s “positive feedbacks”, much of the work being termed “The Matthew Effect” (Merton 1995; Perc 2014; Waldrop, op. cit. p.17). For the current narrative, I see increasing returns from locked-in historical events as being magnified by positive feedback flowing from that tiny initial assumption of Locke’s. That firstly focussed on the individual - not the community of that individual - and then went straight through to commonwealths. Locke stated that “The great and chief end, therefore, of men’s uniting into commonwealths, and putting themselves under government, is the preservation of their property” (Locke 1689/1947, p. 184).

With reference to the former input-for-ownership idea of Locke’s, he ignored scales of identity construction. He did not differentiate as to who the person acted for when taking the bucket of water. For example, he did not consider that the person that took that bucket of water from the river might have done so as a member of a family or a community. Consistent with Blake’s characterisation of Locke as one member of his infernal trinity (op. cit.), in Locke’s single vision he only looked at it from one scale, that of the individual, assuming that individual to have an indivisible identity. Locke’s focus on the individual was “unfriendly to claims of special rights for particular groups” (Russell 2006, p. 6). However, an individual can identify with families, sports teams, communities, commonwealths and governments, carry water on behalf of any of them, and have intra-individual divided loyalties and priorities.

Moreover, Locke’s building block approach not only involved an unarticulated hierarchy of such a commonwealth concerning property; his age was unaware of the co-evolutionary dynamics of hierarchies and meshworks (DeLanda 1998), or holarchies and heterarchies. In seeing the event as an isolated individual doing it, and not enfolding such other levels of identity construction, Locke performed an act known as “anchoring” in behavioural economics (Kahneman 2011). That anchored term then became the beneficiary of

---

210 After the quote from the Gospel of Matthew saying “to everyone that hath shall be given” (Mt 25:29).
211 That is, I am not coming from a single vision here, but realise that this is but one of many possible interpretations of events, as any HBA analysis would reveal (see part 7.4).
212 Individuals putting themselves under government.
213 See part 8.4 re Mead and Neibuhr.
214 Networks of networks.
215 Becoming fixed on a possibly completely unrelated number as a reference point to address a situation.
confirmation bias, and then set a snowball rolling that started an avalanche that spread throughout not only Britain, but also the British Empire (Lesjak n.d.).

Over a century before Locke’s time, the Spanish and the Portuguese European used warfare technology and law to conquer Central and Southern America. (Russell 2006, pp. 31-42). The British and the French set out with even more developed technology to conquer North America. The enclosures having provided the cheap labour to drive the industrial revolution, the extrinsically valuable but intrinsically trivial wave of mechanistic warfare and science had Locke’s ideas ride upon it. These eventually influenced not only America’s founding fathers to revolt against the Empire after the abovementioned catalyst of the Boston Tea Party (see part 2.3.3), but also other colonisers, the colonised, and revolutionaries elsewhere. For both good and ill, that complex of waves, that multifaceted avalanche, swept over all sorts of other forms of holding real property that had evolved to address the fitness landscapes of the subjugated societies. Nevertheless, not all of them drowned, and they often formed an intrinsic part of the identities of the subjugated peoples. In these days, following the end of old empires, they are surfacing again.

5.3. Current Property Rights Analogies

In the field of property rights law, one manifestation of this machinist, Lockean approach to real property was Henry Maine’s “bundle of rights” approach to property law, wherein he traced the development of real property rights from status to contract, from communal to individuated tenure (Maine 2007, p. 59). He referred to individual tenure as a universitas juris, a university (or bundle) of rights and duties united by the single circumstance of their having belonged at one time to some one person. So he saw it, as the “legal clothing” of some given individual.216 He did not see it as formed by grouping together just any old rights and duties, but only constituted by taking all the rights and all the duties of a particular person (ibid, p. 60).

Here Maine, like Locke, was entirely focussed on a person. However, by thirty years after Maine’s book, corporations were ensconced in law as persons too – artificial persons as distinct from real persons,217 so at that stage corporations as persons could hold rights that communities could not unless the community incorporated itself.

216 See part 6.4.
217 For example, refer Gulf, Colorado and Santa Fe Railway Co. v. Ellis (1891): “A state has no more power to deny to corporations the equal protection of the law than it has to individual citizens.” U.S. Supreme Court. As David Suzuki lamented, this has had massive and often catastrophic consequences - “they’re not people, for God’s sake” (Suzuki 2013). Like states, they are not holons; they are social-imaginary-produced artefacts.
We cannot blame that gap on Maine. Like us, he was a creature of his time. Maine’s time was that of the second industrial revolution (Landes 1969), which was one of applied mechanics pervading the zeitgeist. That mechanistic zeitgeist broke wholes into parts, put them back together, and found them to work. That is a result rarely achieved with people, including the progenitors of concepts such as property rights as being, analogically, a bundle of sticks. However:

If a question is ill posed, ill stated, if the premises from which it issues cannot be accepted - then a direct answer to it will automatically be tantamount to falling into error (Panikkar 1989, p.11).

In turn, once that snowballing error stream goes out into the fitness landscape, it is there subjected to the same processes that Brian Arthur describes. In that process, whether or not it is true may be less important than whether or not it suits agendas.

Hohfeld was another creature of his time: “As Albert Einstein published his theories of relativity, Wesley Hohfeld identified eight fundamental legal relationships, each of which transformed itself in relation to the others” (Andrews 2001). I have emphasised the comment to signal a possibly wicked problem resolution application, such as HVN↔HBA below.

Hohfeld’s eight fundamental legal relationships are as follows:

<table>
<thead>
<tr>
<th>Jural</th>
<th>Opposites</th>
<th>Correlatives</th>
</tr>
</thead>
<tbody>
<tr>
<td>right</td>
<td>no-right</td>
<td>duty</td>
</tr>
<tr>
<td>privilege</td>
<td>duty</td>
<td>no-right</td>
</tr>
<tr>
<td>power</td>
<td>disability</td>
<td>liability</td>
</tr>
<tr>
<td>Immunity</td>
<td>liability</td>
<td>disability</td>
</tr>
</tbody>
</table>

*Table 4: Hohfeld’s Cube (Andrews 2001)*

In the legal profession, these eight fundamental legal relationships remain to this day as a means of coming to grips with legal complexities. As with analogies (Czarniawska 2013, p. 17), even false dichotomies can be useful as interrogational entry points, providing those adopting them are capable of avoiding confirmation bias, which is much more difficult than generally recognised (Allahverdyan and Galatian 2014). In fact, Mercier and Sperber

---

218 As mentioned in part 7.2.1. below, an earlier paper of Andrews’ had developed the above into a cube (Andrews 1981).
hypothesised that the Enlightenment’s god of Reason, what William Blake called Urizen, the mythical progenitor of “single vision and Newton’s sleep”, is effectively the servant of confirmation bias. They see it as an argumentative faculty, often leading to “epistemic distortions and poor decisions” (Mercier and Sperber 2011, p. 57).

If Mercier and Sperber are correct, we can regard Maine and Hohfeld as reasoning within their mechanist confirmation biases. Maine’s analogy and Hohfeld’s relationships have both been widely adopted as orienting generalisations to understand property rights. Therefore, with Maine we can speak of that original bundle having the sticks of title, possession, selling and leasing being with the owner. The sticks of mineral rights, air rights etc. are with the government, those of occupancy rights are with a tenant; and so on.

However, that approach misses a great deal, both inside that zeitgeist and outside of it. For example, inside the zeitgeist a “bundle” says no useful existent about the differences between structure and organisation pointed out by Maturana and Varela in *Tree of Knowledge* (1987, p. 47). They articulate a more developed view, noting that organisation can remain while structural materials change, and vice versa. Moreover, using HVN↔HBA modern scholars such as Di Robilant (Holden and Pagel 2013) implicitly suggest moving beyond that zeitgeist insofar as they use the analogy of a *tree* of property rights – that is, a living organism of property rights instead of a bundle of static sticks.

In reviving this mid twentieth century concept, Di Robilant noted that comparative property law is still a largely unexplored field, and claimed that a model was required that could better balance the social and individual elements of property (Holden and Pagel 2013, p. 907). It should also better account for the complex structure of property rights, and highlight “the wide range of values and interests implicated by ownership of different resources” (ibid). Di Robilant further suggests that just as the branches share the tree of a trunk, property rights share a duty to perform social functions and duties concerning basic resources such as land (ibid, p. 931). Finally, she adds that a weakness of the analogy is that it does not give proper weight to the fact that property entails coercion (ibid, p. 931).

From the above-made distinctions, I would add that property rights are not holons like trees; they are abstract artefacts. However, as such they are still produced by holons, and thereby the analogy has at least as much legitimacy as does a bundle of sticks analogy and, I submit, a good deal more usefulness if applied from HVN↔HBA, because trees, like the law, are living, changing existents from a relatively consistent core.
All of the above, however, is intra-western, and the range of this thesis is not. The crude insertion of western-based modernist concepts on alien fitness landscapes has been criticised by Bromley as “the wrong prescription for the wrong malady” (Bromley 2008a). He condemns the advocacy of formal titles as imposing “ideational hegemony”, notes that the rich often lack the conceptual space to imagine that the poor may not want to be just like them. He adds that a transplant of complex alien cultural practices and laws from one complex environment to another may not take and, just like an organ transplant, be rejected or “rarely work as imagined”. He further notes that to think they will work as imagined is extremely naïve (Bromley 2008a p. 26).

I note that we may predict such attitudes from Mercier and Sperber’s hypothesis of reasoning being the servant of argumentation from one’s confirmation bias (Mercier and Sperber 2011, p. 57). However, that rejection of change is not necessarily so. After all, there have been successful transplants of many other cultural practices. For example, rap and hip-hop have penetrated cultures very different from those from which they sprang. One does not have to have the cultural background that developed a vehicle or a TV in order to use them, and one does not have to have the cultural background that developed vaccinations to benefit from them either. That is not the only reason. Complexity science adds another scale of understanding to Bromley’s insight that complex alien cultural practices and laws cannot work as imagined. It is also because, unlike artefacts, no complex existent can survive stasis for any non-trivial period. Bromley recognises that in his 2008 paper, referring to all legal arrangements being:

The evolved – and evolving – manifestations of a complex pattern of scarcities, priorities, power relations and local circumstances (Bromley 2008b, p. 26).

Yet our minds need simplicities – heuristics or ansatzes - as an entry point for grappling with complex realities: “We cannot function without categories” (Eisler 1995, p. 305). The trouble is, while operating from inside Arthur’s observation and confirmation bias we automatically draw them from the existing arsenals in our identity construction. Rather than looking with fresh eyes at a problem, as Krishnamurti had recommended, we resort to our previous experience of what works where we come from. So it is that Maine’s “bundle of rights” manifestation of Lockean thinking still forms the initial framing of many current works, and

---

219 That is most certainly the case with the Swazis.
220 I once naively held such views. Bromley’s observation now inclining my confirmation bias towards Mercier and Sperber’s hypothesis.
thereby enboxing their perceptual space – for example, see *Land Tenure Property Rights and Natural Resource Management* (USAID 2006).

Bromley is not the only voice raised against this modernist imperium (Arnold 2011; Fairlie and Boydell 2010; Boydell, Sheehan and Prior 2009; Boydell, Sheehan, Prior and Hendy 2009; von Benda-Beckmann, von Benda-Beckmann and Wiber 2006). Arnold diagnoses seven major flaws in The Machine’s bundle of rights metaphor (ibid, pp. 175-176), the third being that “it disconnects property as an abstraction from its context” (ibid, p. 175). That is, it is an example of Blake’s single vision, as painted by him in the portraits of Urizen and Newton in this thesis’s introduction. Arnold concludes that the metaphor is therefore “ill-equipped to address the complex, multifaceted, and sometimes highly unpredictable impacts of nature and its processes and humans and society” (ibid, p. 176), and suggests a “web of interests” as a far more useful metaphor. I add that the inter-relationships between humans, society and nature at the scales addressed in this thesis make the bundle metaphor even less fit for purpose in this broader and deeper domain.

Property as a bundle of abstract legal rights with each right taken in isolation (Maine 2007, p. 59) acknowledges that a property right exists as a relationship between many entities with respect to a central property object (Arnold 2002; Zellmer and Harder 2007). The Web of Interests acknowledges the continuity of property elements such as land.

Another metaphor, the “Constellation of Rights”, enfolds the relationships that exist between people, between people and objects and that these relationships may interact (Boydell, Sheehan and Prior 2009; Boydell, Sheehan, Prior and Hendy 2009; von Benda-Beckmann, von Benda-Beckmann and Wiber 2006).

These analogies do not exhaust the attempts to develop a better description. Once again, Anna Di Robilant (2013, p. 875) noted that “property is increasingly becoming a constellation of resource-specific regimes”, but instead of taking the constellation model further, as mentioned above she revives a “Tree” model of property. That model had its foundations laid by French jurists in the beginning of the 20th century, but had most of the craft work done in 1930’s Italy.

Di Robilant (2013, p. 878) characterises the bundle of sticks model as regarding property as:

1) a set of analytically distinct entitlements,
2) relational in nature,
3) a bundle both assembled and backed by the state and
4) a malleable bundle.
Di Robilant then characterises the ownership model as facilitating:

1) analytical clarity,
2) an efficient delineation strategy, and
3) insights into the morality of ownership.

Di Robilant (ibid, p. 891) also refers to yet another analogy created by the need for a better approach to property law. Merrill (2011) suggested replacing the Bundle of Rights analogy with a Property Prism, such as a glass tetrahedron, each side representing a class of persons, with the prism sending a colour message to them. For example, red for strangers – “keep out” – amber for potential transactors, green for persons inside the zone of privacy, and white for neighbours (white light containing a spectrum of potential colour messages) (Merrill 2011, pp. 250-252). Merrill’s paper opens the rich vein of natural law tradition going back to medieval times, which emphasised the morality of ownership and exclusion because of the natural law obligation of self-perfection – the same morality that drives HVN↔HBA – and observes that the prism analogy “tells us that property is not a formless collection of random rights but has an inherent structural integrity whose shape can be explained by ideas like information costs” (ibid, p. 252). It concludes by dismissing the bundle of rights as “a primitive analogy, conjuring up a medieval peasant carrying a faggot of wood” (ibid, p. 252). These analogies provide insights into the complexities addressed by this thesis. However, I see them all as exclusion strategies. Looking at some existent through one lens excludes looking at some existent through another one. As such, each can be “a convenient starting point, a rough first cut” (Di Robilant 2011, p. 891), but as with any ansatz the idea must be taken lightly so as not to fall prey to damaging confirmation bias.

One question to be addressed is “if they had been around at Locke’s time, which of these if any would have allowed Locke to have addressed the community ownership level in his examples, not just the individual level?” Another issue is, as Arthur explains, that seemingly trivial events can have massive consequences. While we cannot identify all such trivia at their birth, we can some, and we can monitor and evaluate others as they emerge - providing the monitoring and evaluation methodologies are not confined to the monological gaze that led to the problematic blindness in the first place. What model, if any, can facilitate that awareness? That question brings me back to Australia.
5.4. Australia

In addition to Ruhl’s observation that the fundamental reductionist principles that underpin current legal institutions are a fantasy (Ruhl 1996), others have pointed out the monological nature of juridical thinking (Uhlmann 2001) and contrasted it with other approaches. For example, Armitage (2011) compares it to a questing humanist approach, seeing the former is monological, universalist and transcendent, and the latter as dialogical, contingent and critical. Sidebotham’s point that “in relation specifically to land, the law excluded (and excludes) relationships with land that are different from its own conceptions of ownership”, but Aboriginals’ ways of relating to land emerged in Australia and “cannot be expressed in a form understandable by the law” (Sidebotham 2009, p. 54). I stress the word “cannot” because their real property rights approaches emerged from their own fitness landscapes, not England’s.

Also in 2009, Sarah Maddison wrote a book on being within Aboriginals’ complex political culture (Maddison 2009). I was a member of the audience at her book launch in Darwin and later wrote to her that I was writing this thesis as part of a complexity-based approach to related issues. I remarked that it requires a kind of thinking that is “a major departure from traditional science” (Finlay-Brian 2013), looking at how parts and systems relate to each other and interact to form a whole, rather than just looking at one part or system at a time. From this wide perspective, I particularly emphasised the limitations of prevailing western approaches when attempting to introduce “our” forms of land tenure into the “developing world”.

In developing the approach I described to Maddison, I found a book called Do Komo (Leenhardt 1979). On page 102, he states that a more culturally relevant approach than those prevailing:

Has to result in a wholly different sociology from our own, based on rhythm and not on number, on the cadence of oscillation and not on quantitative measurement, and on the play of relationships between elements whose symmetry is revealed over time.

That is, an approach more like Tupaia’s than Captain Cook’s. Leenhardt wrote that in 1947, well before science established that the generally bicameral nature of the two hemispheres of the brain was along similar lines.\textsuperscript{221} Leenhardt does not leave that as a dichotomy, though. At the book’s conclusion, anticipating McGilchrist (2009) by decades, he highlights myth and rationality as being “two complementary modes of knowledge”, and asserts that “primitivity

\textsuperscript{221} For example the right hemisphere being rhythm-focussed, the left number-focussed, and so on.
lies here, in this aspect of unilateral thought, which, by depriving man of the balance between two modes of knowledge, leads him into aberrations” (ibid, p. 194). That is, primitivity lies in single vision.

I take that undervaluation of myth as a facilitator of the development of an identity’s intrinsic value as being a major reason why the Aboriginals’ ways of relating to land cannot be expressed in a form understandable by the law. Within the Arunta culture for example, the whole landscape is one’s “living, age-old family tree”, with the stories of one’s totemic ancestor being of what one’s own identity did “at the beginning of time”, saturated with ancestors who “for a brief space may take on human shape once more” (Strehlow 1968, p.30). As with other mythical level thinking in any culture (Sallustius in Murray 2003, p. 195), perhaps Aboriginal dreamtimes never happened but always are. Westerners may immediately condemn that as ridiculously irrational, while failing to question the rationality of their own identity constructions.

From Maddison’s book, I came to see both single visions as dangerous. The primitivity of myth without rationality as being the attractor dangerously dominant in her narrative of black politics, and the other attractor, rationality without myth, as being the even more dangerously dominant pole in western politics. As Leenhardt (1979, p. 195) put it:

> If the primitive had given himself up to the mode of knowledge provided by rationality alone, he would have ... pursued his logical work to exhaustion, disgust and death.

> What is more logical than the organization of so-called total war?

Moreover, rationality without myth is integral to the reductionist fantasy. As Kay emphasises by placing the observation at the conclusion of the third of three parts of his book, with only his conclusions to follow:

> By downplaying genuine practical knowledge and skill in pursuit of a mistaken notion of rationality we have in practice produced wide irrationality – and many bad decisions

(Kay 2011, p. 168).

From Leenhardt’s (1979) framing, the “bad decisions” as such contributed to the disastrous two wars, both of which began in Europe. Narrative, which is inevitably mythic in terms of its cherry picking of isolated incidents, also happens to be intrinsic to the scientific endeavour (Sheehan and Rode 1999): “The bottom line in science is narrative” (Lissack and Graber 2014, p. 192).

---

222 More dangerously because it has far greater extrinsic value re warfare etc.
223 And in academia, for instance via positivism and hard reductionism.
Leenhardt’s co-evolutionary observations are consistent with my broader evolutionary framework. I see the interplay of the bodyself with socio-environmental challenges and a particular environment as how we construct our identities. That process involves interplay of all our minds’ centres, with those centres reacting as if they were the ones most appropriate to address those challenges - often, alas, falsely.

Furthermore, there is no basis for claims of species exceptionalism in such behaviour. One cannot expect chickens to transcend pecking orders. Nor can we expect humans to do so without development beyond the primitivities of myth and rationality that Leenhardt described. Such development only happens by means of the process he described. That is, by dynamic engagements of myth and reason within a fitness landscape (and, I would add, by a broader range of knowledge than those two forms, because we possess several more than he knew of then).

For all our sakes, somehow we have to transcend the traumas that life has imposed on us. Not just Aboriginal identities, but those of all oppressed and oppressing peoples, which in the case of Aboriginals and of many indigenous peoples throughout the world had colonisation as a major factor. As Greer (2012, p. 385) as well as McAuslan (1985, p. 19) observed, the main business of colonising was to dispossess the indigenous and impose new property regimes (Greer 2012, p. 385). In consequence, addressing tenure is one aspect of facilitating development of those peoples’ own higher levels of identity than that of their own tribe, religion, nation, or whatever unbalanced monological memeplexes may dominate their identities for now.

In the Middle East, traumas are now just as potent in this identity conflation as they were 1,000 years ago. In terms of absorption of a cultural identity, there is no reason whatsoever to consider that such traumas fade over time. Moreover, as Mandela pointed out, the victims are the oppressors, as well as the oppressed (Mandela 1994).

Although I did not realise it at the time, this was the background of the - sometimes quite spirited - discussion I had with Patrick McAuslan over dinner at the Calabash restaurant in Swaziland in 1997. I contrasted the fractal nature of Swazi social organisation with British common law, and suggested a parallel with the individual ownership of land in various systems, and ownership of land by nations. Speaking from within his Hohfeld-based juridical

---

224 As mentioned in the introduction, Mead asserts that it was actually part of a broader process of Anglo-Saxon imperialism, which were and remain “the key to world power” (Mead 2007, p. 360).

225 Others have independently noted the same in many African societies (Eglash 1999).
framework this was dismissed outright by Patrick, who quite rightly pointed out that nations have a different order of rights, most particularly that of eminent domain, so the comparison is illegitimate. Within his framing, that was true. Beyond his framing, his comment was partial to the point of being a non sequitur.226

If we were to continue that debate today, I would point out the above distinction made by Armitage. I would also state how necessary but how necessarily insufficient juridical frameworks are in policy formulation and implementation. Therefore, what is quite right within a juridical framework is not necessarily quite right beyond it, especially interculturally. Seen from other cultures the magisterial claims of law are every bit as much a fantasy as the reductionist and positivist premises that they are based upon, which was referred to by Russell (2006, p. 30) as “Western Imperialism and its Legal Magic”. Moreover, however blind to them, legal magic is subject to the processes described by Arthur, the reductionist fantasies described by Ruhl, the inflationist ones described by Land as well as conflationist ones, the falling into error via answering inadequately framed questions as described by Panikkar, and the dynamics as described by DeLanda. It can also be highly pernicious in legitimising human suffering, as described by Veitch (2007). From within The Machine as distinct from Aboriginal culture, Crockett wrote in Melbourne over 70 years ago:

The law-of-property which permits the private appropriation of community-created values is an unjust law. All Rent is community-created value. Its appropriation by land “owners” is a public wrong, the original and greatest public wrong, the first and worst betrayal of common rights, the fundamental error in our law of property (Crockett 1943, p. 144).

As Machiavelli put it, when it comes to governing the artefact of a Princedom:227

There are two ways of contesting, one by law and the other by force; the first method is proper to men, the second to beasts; but because the first is frequently not sufficient, it is necessary to have recourse to the second. Therefore it is necessary for a prince to understand how to avail himself of the beast and the man (Machiavelli et al. 1997, p. 83).

Like anyone, jurists should know their role in a social artefact’s fitness landscape, and know that while it is an essential administrative one they have higher responsibilities as well. These

226 For example, Marion Fourcade observed that “by far the largest portion” (Fourcade 2011 p. 1736) of the USA’s territory was bought from foreign powers and then much disposed to various levels of government and private citizens, to the extent that “the United States looked like a giant real estate broker and developer” (ibid, pp. 1736-37).
227 As usual in the work making no mention of justice or morality, just expediency.
include being humane. There are good reasons for the separation of powers into legislative, executive and judiciary in western states (including facilitating their co-evolution). There are similarly good reasons to differentiate and value the magisteria of the juridical, the humanist, and other responses to fitness landscapes in the contexts addressed by this thesis.

In the above discussion of models, Maine’s bundle of rights still fits the positivist, reductionist, juridical tradition, whereas Arnold’s and Boydell’s looks beyond it, engaging in discussions of trans-juridical concepts including meaning (Boydell also in Nugapitiya, Boydell and Healy 2009; Beyer 2015), and looking towards integrating “GIS and spatial components alongside social, economic and legal information”.

Does their constellation model really provide the conceptual space to achieve this? They make no such claim, instead tabling it as a first step along a path, a contribution to a work in progress. In looking for a more inclusive ansatz they are presumably also being careful not to miss some existent, which was crucial at the very beginning (as I claim Locke did). I further claim that our steps are along the same questing humanist path as that of political philosophers looking for a distinctive twenty-first century philosophy. Tully (2008) states that such a philosophy should combine the wisdom of the owl (in understanding where we are by understanding where we have been) with that of the raven, looking towards a transformative journey into our unknown future. As such, any existent staking a claim to being such a philosophy should test its robustness in the face of these wicked valuation problems. When so doing, the philosophy must be able to understand and address the Aboriginal cry used as the title of Sidebotham’s thesis (2009) – “white man never wanna hear nothin about what’s different from him”. William Blake would have agreed, but added that the white man’s ignorance is not necessarily racially based, but a result of their education into “single vision and Newton’s sleep.” That Aboriginal cry not only echoes down in history. A great many of the colonised people in the world also could still repeat it when it comes to their own takes on these wicked valuation problems when NSEW meet, including the colonised minds in the west.

I now proceed to listening for echoes of that cry in many of the places I have referred to above.
5.5. South America

In South America, academics are proposing a similar basic approach to that which I stated when I embarked upon this thesis to address real property rights in the commons. Called the integral approach, Meyer (2008) applies the works of Chris Cowan - one of the co-authors of Spiral Dynamics (Beck and Cowan 1996) - and Ken Wilber (1996) to revisit the dilemma of the commons.

The similarities begin with the very first sentence – “How we frame the enquiry into any subject has decisive implications”. Meyer then engages with the works of Elinor Ostrom towards describing an approach informed by Clare Graves (1981) and Ken Wilber. He then presents Graves’ Emergent-Cyclical Levels of Existence Theory (ECLET) as a lodestone for implementing the prime directive for institutional change or intervention, that being if it is to happen at all it should be for awakening human potential – that is, human development - and that awakening has a path tracked from egocentrism to universal concern. Meyer further recognises that for that to happen it must be geared to what I describe below as the Goldilocks Zone part of HBA of everyone concerned (Meyer 2008, p. xviii).

In so doing, I see Meyer’s approach to his task as complementary to my approach, especially when I embarked upon this thesis. However even though the original approach is similar, Meyer’s thesis differs significantly in objective, scope and contribution to knowledge from this thesis. Moreover, this thesis has developed in unexpected ways since. Even so, for now Meyer’s approach remains the closest I have found to this thesis in its core approach.

While Meyer and his colleagues continue to develop their approach (Meyer and Braga 2009, 2009a, 2011, 2015, Meyer, Costa, Figuerdo and Braga 2013), thus far I have not found further discussion of Meyer’s thesis, let alone further development, in the broader literature. There is another approach originating in South America that has achieved far wider currency than Meyer’s, that being the approach of the Peruvian economist, Hernando de Soto (1989, 1993, 2000) and the Greek institutional economist Elena Panaritis (2007), whose first project on enabling property markets to work was located in Peru. De Soto saw the “missing

---

228 Further articulated in Graves (2005).
229 For example, I found a paper at an FIG conference was entitled An Information System for Integral Approach of Land Management: an LADM Implementation in Honduras and Guatemala (Koers, Cerrato Espinal, Lemmen and Lemmen 2013). Unfortunately, the word “integral” was used in a more confined sense.
230 I later worked with her in Palestine.
ingredient” (De Soto 1993) as the recognition of de facto informal property rights de jure. These formal recognitions could then be traded, consequently have market value, and in further consequence then be used as collateral for loans, thereby considerably magnifying the potential for the human development of the beneficiaries. De Soto referred to these formal property rights as ‘the missing ingredient’, not ‘one missing ingredient’, or ‘the silver bullet’, as some of his critics have averred (Bruce 2012; Van Der Molen 2012).

As H. L. Mencken once observed: “Explanations exist; they have existed for all time; there is always a well-known solution to every human problem - neat, plausible, and wrong” (Mencken 1917). On the other hand, a mechanist could retort, “if the missing ingredient in a car is the fuel, the car goes nowhere; if it is the brakes, the car might crash. Property rights are artefacts, like cars, and can therefore be analysed like machines can.” While that is so, people are not artefacts; they are complex holons, where the application of machinism is only analogical. However, it can still be very useful but like fire makes a good slave but a terrible master and within single vision, it can become a master.

Comments upon De Soto’s ideas have been both highly charged and varied. Strongly promoted by many of those applying a mechanist ontology to this field including Armitage’s juridical monological, one-size-fits-all juridical framers, those who oppose it can be generally characterised as having Armitage’s “questing humanist” approach, with its dialogical, contingent and critical framing, critical of any hegemony of representation balanced with an emphasis upon evidence as being more persuasive than ideology. Van Der Molen (2012) has collated a literature review and summary of the critiques. These critiques allege that De Soto neglects that:

1. Experiences that show titling does not work
2. Legal roles of customary tenure and management even exist
3. Access to land is skewed in many countries\(^231\)
4. Formalizing land tenure is not as simple as just confirming informal tenure, as often the land was stolen
5. Governments sometimes could not care less for their poor and are otherwise dysfunctional
6. The poor are not homogenous, but have vastly different circumstances and degrees of poverty that require individual solutions (Van Der Molen 2012, pp. 6-7).

\(^{231}\) For a worldwide overview, see Cahill (2007).
Despite the legitimacy of the above critiques (and others that De Soto’s assertions are not sufficiently evidence-based, and that the projects he cites in Peru did not achieve the results De Soto claimed) Van Der Molen concludes that “much is left from the ideas of De Soto.” (2012, p. 9), and recommends a more gradual approach, an evolutionary one. I consider this recommendation to be consistent with Okoth-Ogendo’s approach (which he referred when conversing with me in New York after I presented at a tutorial of his there as ‘ladder tenure’), and that HVN↔HBA would facilitate determining when that was appropriate, and tracking its implementation.

Furthermore, at the top of Okoth-Ogendo’s ladder is a pot of gold (or sometimes, as described in Hudson (2006), a golden poison chalice): The availability of finance. This is often viewed as one missing ingredient towards lifting people out of poverty; in this context, Grameen Bank’s micro-finance is necessarily insufficient. Van Der Molen (op. cit.) notes that much titling is to facilitate credit from banks, which makes no sense where there is no banking sector in place. When the banking sector is allowed to co-evolve, it comes with its own rules, which are born of much practical experience.

From whatever mortgagor we are referring to – an individual, a household, tribe, community, trust, or corporation – there are three requirements for banks’ due diligence, the three C’s: cash flow, collateral, and character. The first is about servicing loan repayments, the second about security and thereby lower interest rates, and the third about trust, and requires reasons to trust that the loan will be repaid. Moreover, any deficiencies in the desired degree of security on any one of these can mean that the bank will not grant the loan, or that a higher rate of interest will be required to compensate for the risk. The supposed beneficiary will then be handicapped in competition against those with lower interest rates available to them. Banks have had their fingers rather badly burnt when departing from the three Cs, including in the developing world, and are not inclined to forget or forgive. Their duties lie elsewhere. When it comes to collateral, it is only of use to them if they can sell it or otherwise utilise to recover their losses, and that can mean the dispossession of the mortgagor. So if the loan were to a community, that could mean the bank might have to evict the community, which politically no bank would readily countenance, meaning no loan. Security of tenure is only relevant to obtaining finance insofar as if a mortgagee takes possession it can get its money back, so security of fungibility is vital for finance. This is matter that would require a complexity-based inquiry in general, and HVN↔HBA at both the philosophical and technical levels in particular.
5.6. North America

As far as technical implementation of HVN↔HBA goes, the most facilitatory approach I have yet discovered in this literature review is from further north, in the United States of America. However, it is from a South African working there who had to address similar challenges at a similar time in South Africa to several I faced in Swaziland. Called Talking Titler: Evolutionary and Self Adaptive Land Tenure Information System Development (Barry et al. 2013), it would be a key instrument to facilitate HVN↔HBA developing from a trans-ontological process into an ontology appropriate to the local circumstances. Like HVN↔HBA is a tool for addressing wicked valuation problems, so talking tenure is a “tool for prototyping different designs and for developing land tenure information systems using evolutionary strategies” (ibid, p. 1) which emerged from practical experiences in peri-urban areas. While “flexibility in creating relationships between people and between people and their interests in land has been the primary design feature” (ibid), it has uncovered a Goldilocks Principle problem (see part 7.2.5 below): in that the simpler the system, the more likely it is to be used, but also “the less likely it will provide an adequate model of complex tenure situations or address wicked problem situations, and, in a worst case scenario, it may exacerbate an already troubled situation” (ibid, p. 10). So I envisage a potential interface between HVN↔HBA’s addressing wicked valuation problems, and talking tenure both alerting users of the HVN↔HBA to wicked problems, and being a means of better addressing them.

In so doing however, any user of such an instrument should recognise that Sidebotham’s (2009) observation that Aboriginals’ ways of relating to land can’t be expressed in a form understandable by the law. It could be immensely useful in the HBA context, but only providing:

1) It is realised that the final step on that journey can never be taken
2) That every input is obsolete as soon as it is done
3) It is framed in very different ways to actual human behaviour, and
4) It is deficient in being blind to Arthur’s processes (at least in their early stages).

Each of these realisations are consistent with the evolutionary and self-adaptive nature of Barry’s approach.

The USA provides several rich veins of literature for this review, the three main lodes I have mined being the World Bank, the Lincoln Institute of Land Policy, and the University of
Wisconsin -Madison. As mentioned above, much of the literature there is still based upon developments from Maine’s ansatz rather than either Arnold’s or Fairlie’s and Boydell’s (USAID 2006). However, the veins are so rich there that for almost every example we could find a counter-example. Both the integral approach and much of the complexity and chaos sciences had their genesis in North America.

As mentioned above, my familiarity with that fitness landscape began with a meeting I had with Professor James A. Graaskamp in the foyer of the Reserve Bank in Adelaide in the early 1970s. Unfortunately, while the James Graaskamp Landmark Research Collection has a record of his 1984 trip to Australia it does not have a record of that early 1970s one. Yet he made a statement to me at the time that has stuck with me ever since. He said that valuation is a behavioural not an empirical science.

I mention that as a personal example of Arthur’s observation of tiny events having massive consequences. In this case, that applied within my own identity construction and my approach to valuation ever since. In particular, it has led to my emphasis on identity matters, and behavioural economics, in this thesis.

Graaskamp also lamented the absence of a theoretical foundation for valuation broad enough to include all that it requires (DeLisle and Worzala 2004) – an absence that was addressed by Boydell (2007a) and which catalysed my embarkation upon this thesis. Without making reference to Graaskamp, as mentioned earlier its absence was also lamented by Cannone and MacDonald (2003), who suggested a new, five-disciplined science to be called “Timology” to address this absence. Whilst I agree with that contention, I consider that the disciplines should be more complexity-based, not based upon reductionist, inflationist or conflationist fantasies. As such, they may yet emerge from a combination of the emerging disciplines of Valuation Studies (Helgesson and Muniesa 2013) and Complexics (Bastardas-Boada 2015).

As pointed out by Davy (2012 p. 90), “understanding and managing land values is indispensable for land policy if policymakers wish to promote a better use of the land”. While Davy (2012, 2014) recommends a polyrational approach to that task – considering many

---

232 Refer Clapp and Myers 1999.
233 I was in a small group of students invited to meet him.
234 http://digital.library.wisc.edu/1711.dl/RealEstate.Graaskamp
235 I consider this thesis to be a possible contribution to those disciplines’ co-evolution, and my neologism “telaxiology” to be potentially useful in that context.
variables from many different domains and disciplines – following Cannone and MacDonald (2003) I consider that a “polytimological” or more precisely a “complexity telaxiology” approach is required as well. This is so complexity epistemology and complexity telaxiology might engage in a co-evolution within HVN↔HBA (McDermott and Boydell 2011). That is, following Commons (2007, 2008), Graves (2005), Wilber (1995) and Meyer (2008), I add emergent levels to all the many rationalities the prefix “poly” is intended to enfold by Davy. Similarly, I add emergent levels to all the disciplines envisaged in Cannone’s and Macdonald’s proposed new science of Timology. I also add them to the constellation of property rights model suggested by Fairlie and Boydell.

Professor Graaskamp has had several illustrious successors at the University of Wisconsin Madison, two of whom, John Bruce and Dan Bromley, are of particular import to this thesis. I met John Bruce several times in the context of African land policy development. In 1987, Bruce published an overview of land tenure in all the countries of Africa. There have been updates since, but the 1987 is still largely correct.236

Just as McAuslan (1985, p. 19) observed about Africa, the story of European conquest in North America was also basically about land tenure. As such, it contained several similarities to the colonisation of Australia and the Pacific, with consequent tenure concerns there (Yunupingu 1997; Lundsgaarde 1974; Crocombe and Meleisea 1994; Crocombe 1987; Greer 2012). It grants that “among all the ways in which his values differed from the white man’s it was between their respective attitudes towards land that there yawned the widest abyss” (Van Every 1961, p. 40). My understanding of that North American conquest is of it being opposed, in part, for similar reasons to its opposition to the imperium elsewhere. Namely, a visceral rejection of Locke’s idea of ownership. Many considered the very idea of private land ownership “preposterous”, and reacted with the abhorrence that added zest to the atrocities they perpetrated upon settlers (ibid, p. 41).

Amongst the fiercest defenders of their lands were the Apaches, and their attachment to land was succinctly stated by an Apache interviewed by Keith H. Basso as *Wisdom sits in Places* (Basso in Feld and Basso 1996, pp. 53, 67 and 70; Basso 1996), a view which Basso predicts “may be found to exhibit transcultural qualities” (Feld and Basso, p. 87). While Basso has been criticised by Ball (2002) for his Western philosophical interpretations of what the Apaches said to him, I find that ethnographically informative as well, and Ball does not...
question the veracity of his ethnography. Neither does Ball question the role of land emphasised in Basso (Feld and Basso, p. 86) in Apache identity construction (Ball, p. 462), nor that land is “the primary referent for all formulations of meaning and value within the culture” (ibid, p. 465).

Basso quoted an Apache rubric to their children: “Drink from places, then you can work on your mind” (Feld and Basso, p. 76). That working is to be towards wisdom, and “it’s difficult!” (ibid, p. 66):

You will need to think about your own mind ... You must make your mind smooth ...
steady ... resilient ... You must learn to forget about yourself ...

How will you walk along this trail of wisdom? Well, you will go to many places. You must look at them closely. You must remember all of them ... then your mind will become smoother and smoother (ibid p. 70).

I have seen evidence of the transcultural nature of attachment to land not only throughout my travels, but also within myself with respect to my former home on the Esplanade. Basso notes that senses of place are far from uniform within us, either in nature or intensity, “and that pervasive fact is part of what makes it interesting” (ibid, p. 84). It is complex, and it is complax: it is difficult, but worthwhile. It already existed in Strehlow’s study of the Arunta cited in part 5.4 above, and in the northernmost range of Tupaia’s Polynesian culture, the U.S.A.’s island state of Hawaii. There, Trinidad (2014) has proposed a Critical Indigenous Pedagogy of Place (CIPP), including indigenisation and reinhabitation, re-establishing sources of wisdom from place as a means of re-sowing the seeds of indigenous identity and flourishing and cure cultural loss syndrome – “deep grief and sorrow rooted in ... collective sorrow and moral outrage” (ibid, pp. 2 and 5).

The visceral approach of indigenous North Americans was not on one side alone. While not verified in any scholarly journal, only by a tape recording, whether or not it is true the following report of a comment made by Ayn Rand in an address she made at West Point neatly encapsulates an alternative view:

---

237 To an Apache quoted in Basso, wisdom is extrinsically valued for its survival and regard-recognition hunger values (ibid, p. 70). That does not mean that it is not intrinsically valued as well.

238 Basso interprets a smooth mind as being uncluttered, un fettered, unobstructed, allowing them to “observe and reason with penetrating clarity” (ibid p. 74) – a quality which I recall as similar to that recommended by Krishnamurti.
They didn’t have any rights to the land, and there was no reason for anyone to grant them rights which they had not conceived and were not using . . . . What was it that they were fighting for, when they opposed white men on this continent? For their wish to continue a primitive existence, their “right” to keep part of the earth untouched, unused and not even as property, but just keep everybody out so that you will live practically like an animal, or a few caves above it. Any white person who brings the element of civilization has the right to take over this continent (Rand 1974).

Rand has a still powerful following in the USA, and her statement was consistent with Locke’s approach to ownership referred to in part 5.2. Compare that with a comment in that country’s 9/11 report:

Terrorism against American interests “over there” should be regarded just as we regard terrorism against America “over here”. In this same sense, the American homeland is the planet (National Commission on Terrorist Attacks Upon the United States 2004, p. 362).

In any sense, any social imaginary anthropic machine whose controllers consider it owns the planet qualifies under this thesis’s area of concern. Compare this with a comment of Rabindranath Tagore, made well before Rand’s:

(Western Nationalism) tries to pass off the cult of selfishness as a moral duty, simply because that selfishness is gigantic in stature (Tagore 1994, p. 861).

He adds that such an approach “not only commits depredations but attacks the very vitals of humanity” (ibid). That smacks of William Blake’s referring to Satan’s strategy as being to teach “Trembling and fear, terror, constriction; abject selfishness” (Milton, line 35 in Blake 1988, p. 188). Stannard (1992) provided an account of the costs of such visceral attitudes as Ayn Rand’s “abject selfishness” prevailing in the USA.

I emphasise that, whether it is the USA’s homeland or not, similar attitudes are present everywhere on the planet. They include but are not limited to those targeted in the 9/11 Commission Report, because every human alive enfolds the “rigid, obsessive, compulsive, ritualistic and paranoid” (Maclean 1990) characteristics of the reptilian brain, and is by nature inclined to engage them when slighted.

Here, I stress that Rand’s views were not those promulgated by the British Crown. In 1763, King George III issued a Royal Proclamation recognising the land rights of the Indian nations over those lands not expressly ceded to, or purchased by, the Crown (Russell 2006, p. 47), forbidding direct acquisitions by private individuals of tribal lands. The Crown’s representatives convened a peace council, attended by about two thousand chiefs representing
over 24 nations, at Niagara. This treaty was opposed by many settlers, one of whom was George Washington, who had wanted to sell Indian land to settlers, thereby providing another contributing motivation (like the tax on tea) to the United States’ war of independence some 12 years later (Calloway, n.d.).

Like King George III, Phillip II of Spain also instructed his subjects to respect indigenous property rights, and as with elsewhere the colonists largely ignored those instructions (Greer 2012, p. 380). Many of those land claims, and others, are now being revived in the USA (Dunbar-Ortiz 2015). In this process of colonisation Greer also points out that Locke’s description of it being one of enclosure of open commons was “anything but an innocent mistake” (ibid, p. 385). Rather, it was yet another instance of tendentious reductionist fantasising, this time of a fantasyland like Australia’s *terra nullius*.

Locke’s America “existed mainly in the imperial imagination” (ibid, p. 372). In dramatic contrast, Greer’s overview of precolonial tenure in North America indicates, “America was a quilt of native commons” (ibid, p. 372). It further observed that it was the colonialists’ commons that were the major facilitator of destruction of indigenous commons – “the prime instrument of dispossession” (ibid, p. 382) - with enclosures following in their wake, leaving practically no room for the indigenous inhabitants. Watch, watch, land concessionaires!

Moreover, that happened alongside the sort of population explosion of Europeans in North America (ibid, p. 378) similar to that of rabbits, foxes and other introduced feral animals in Australia. As with Australia, America’s was a multi-species colonisation, with the European introducers and many of those species triumphing over time over the native populations.

Despite the riches available in North America, it is from my experiences in and reviews of literature from Asia that the addition to Fairlie’s and Boydell’s constellation model seemed to me to be more suitable to this HVN↔HBA. Because of the already dominant western ontology, I specifically did not want the model to be of an exclusively western origin.

### 5.7. Europe

European real property law varies widely, but for overview purposes has been divided into five families:

1. The Code Napoleon system (France, Belgium, Italy, Luxembourg, Portugal, Spain),
2. Common Law systems (England and Wales, Ireland, Scotland in many respects),
3. The Nordic countries
The Eastern European states

The German systems (Austria, Germany and Switzerland) (Schmidt, Hertl and Wicke 2005, p. 8).

Generally, real property law throughout Europe developed as various blends of tribal and feudal laws with Roman law. The word “feudal” is cognate with “feu”, meaning a loan for use. In such systems, all land is owned by the relevant monarch, with the loan to be repaid by taxation (for example, a proportion of the crop) or by military or other service. The feudal system spread through Europe in the sixth to eighth centuries, eventually arriving in Britain with the Norman Conquest.

While it changed in Europe during the Enlightenment, the British system of freehold developed from conquest. The Crown remained the ultimate owner, but it granted the right for the land to be held free and forever. While Roman law had preceded the feudal system throughout much of Europe, it was revived to succeed the feudal systems via the great codifications of the 19th and 20th centuries (Schmidt, Hertl and Wicke 2005, pp. 11). When the Europeans became colonial powers, Roman law provided a different basis of ownership than either the indigenous or the common law systems did.\(^{239}\)

The Western conception of ownership has been articulated into 11 rights (Honore 1987). They are:

| To possess | To control something to the exclusion of everyone else without your permission |
| To use     | To personally enjoy and use the property |
| To manage  | To maintain, lend, share, lease etc. the property |
| To gain income from the property | By working on the property, or gaining investment returns from it |
| To the capital | By selling, mortgaging, harvesting, destroying or otherwise using it to gain reward |
| To security | To retain ownership, or not have it taken away without just compensation |

\(^{239}\) For example, South African real property law is from a Roman-Dutch base, with Roman Law ownership as distinct from freehold.
The incident of transmissibility: To be able to transfer it to another or others.

The incident of absence of term: The right remains in perpetuity.

The duty to prevent harm: The property right must not be used to harm others, even when another has the owner’s agreed possession of it.

The liability to execution: Owners are liable for their debts, and their property can be seized if needs be for the debts to be paid.

The incident of residuarity: Repayments are prioritised according to the nature of the claimants (mortgagees etc.) to a property.

Table 5: The Western Concept of Ownership (Honore 1987, pp. 161-162).

Other systems beyond Europe may have different articulations, but may still be considered to be ownership in the system concerned.

The EU has not attempted to harmonise land law in Europe. Reasons include:

- It is generally recognised as reasonable for different states to have their own land laws
- The land law of a state can only be understood in the general laws of the state
- Land law is static. Mostly, the laws were sorted out in the 19th century
- “In land law, as generally in property law, there is not only a channel, but an ocean between the continental systems on one side and the common law systems on the other side” (Schmidt, Hertel and Wicke 2005, p. 8).

Because these points in general, and the third in particular, are relevant not only in Europe but also in the countries to which the colonists exported their respective laws, I consider that they are of crucial note in creating a practical trans-ontological process for the purposes of this thesis.

Another aspect I am highlighting from within this review of Europe is the evolution of the abovementioned “tree” concept of property rights (see part 5.3). The jurist Salvatore Pugliatti developed this aspect from within Fascist Italy. He did so for the specific purpose of resisting the absolutist Fascist concept of the state and providing an alternative to it (Di Robilant 2013, pp. 900-901). Pugliatti did so from his belief that property, more than any other existent, reflects the social and historical environment (ibid, p. 911), and wanted to make land...
available to all (ibid, p. 913). From my HBA perspective, “reflects” is too passive a word. Rather, it shapes much of the physical and social environment for good or ill, including wicked valuation problems such as those this thesis addresses.

With reference to the “identity” part of HVN↔HBA, a paper by Douzinas (2002) gave a significant boost to the development of my understanding of the importance of identity in addressing such wicked problems. The paper also first alerted me to the fact that Hegel had thought of my regard-recognition hunger model of identity construction long before I had, and that recognition of one’s property rights is tantamount to an identity confirmation. As a corollary, the non-recognition of such rights is tantamount to an identity devaluation, dehumanisation, and oppression. A contemporary of Hegel’s, Adam Smith, held a similar view:

The West’s Adam Smith Meeting the East’s Samsara

In one part of his *Theory of Moral Sentiments* Adam Smith (1790) had limited regard-recognition hunger to that for *good* regard, the hunger to be loved and be lovely (ibid, III.I.8). Elsewhere in *Moral Sentiments*, Smith realises that a dark manifestation of that hunger in others, envy, can be harnessed to enrich those able to manipulate the others to their benefit:

“And it is well that nature imposes upon us in this manner. It is this deception which rouses and keeps in continual motion the industry of mankind. It is this which first prompted them to cultivate the ground, to build houses, to found cities and commonwealths, and to invent and improve all the sciences and arts, which ennoble and embellish human life; which have entirely changed the whole face of the globe, have turned the rude forests of nature into agreeable and fertile plains, and made the trackless and barren ocean a new fund of subsistence, and the great high road of communication to the different nations of the earth ...

(ibid, IV.1.10).

I shall term this deception as employed by Smith, “Smith’s smokescreen”. Such tendentious sentiments condoning greed and envy in his work on *Moral Sentiments* grounded his later work *The Wealth of Nations*. However, in *The Wealth of Nations* he excoriated the British East India Company (Smith 1904) not by dint of the rapacious and corrupt behaviour of its employees, but by
the dreadful destruction they, through it, wrought in India by its structural problem, by its very nature as a monopolistic joint stock company. He referred to such companies as “nuisances in every respect” (ibid IV.7.194) and called for a waking up from their “golden dreams” of Empire (V.3.92). Instead, he recommended that they liberate colonies and trade with them, but also recognised the futility of his counsel (IV.7.152; Muthu 2008) against greed, envy, and vanity. In India itself, the company would have been regarded by philosophers there as a vessel of samsara, just as it was, in his own way (by recognising the deceptive nature of the hunger), by Smith. To apply a comment by Wilber to our samsaric regard-recognition hunger, it:

“is driven forward endlessly, searching in the world of time for that which is altogether timeless. And since it will never find it, it will never cease the search. Samsara circles endlessly, and that is always the brutal nightmare hidden in its heart” (Wilber 1995, p. 316)."

Or, as Adam Smith’s contemporary William Blake put it, “More! More! is the cry of a mistaken soul; less than All cannot satisfy Man” (Blake 1788). Smith’s smokescreen was to conceal that insight, and his success continues, with the secret of China’s economic success being the introduction of a market economy and modern copy of his Wealth of Nations (Wang and Christensen 2015, p. 16). At the same time, it ignores or devalues public values such as the environment and social equality, and controlling political corruption (ibid, p. 13). If Wang and Christensen are right, the Chinese have fallen for the smokescreen that Smith built the Wealth of Nations upon.

Box 4: Adam Smith on Regard-Recognition Hunger.

At the identity/land nexus, many scholars in Europe besides Douzinos have made significant contributions to the subject of this thesis. As Hann (2007, p. 309) noted, there have been few disruptions in the history of humanity’s land tenure as the ructions caused by the communists’ abolition of private property and collectivization, followed by decollectivization and restitution following communism’s collapse. From that experience, lessons have emerged that are similar to those upon which I base HVN↔HBA and which differ markedly from communism, fascism and the western neoliberal paradigm.

243 William Dalrymple is writing a new book on this subject, to be called The Anarchy: How a Corporation Replaced the Mughal Empire, 1756-1803. In a preview in the Guardian on 4 March 2015, he describes the EIC as “the ultimate model for many of today’s joint-stock corporations … history’s most terrifying warning about the potential for the abuse of corporate power – and the insidious means by which the interests of shareholders become those of the state”.

244 A feature of life based on the illusion of a separate self, failing to recognise “the connection between one’s self and the rest of reality” (Berkley Center, n.d.).

245 Such actions from Samsara cause oppression. Therefore, like Smith’s insights, analyses made back in Latin America by Paolo Friere in his Pedagogy of the Oppressed (1972) are still applicable. They include that a person’s ontological vocation is to act upon and transform the fitness landscape towards a fuller and richer life for that person and that person’s companions. Friere further noted that fitness landscapes are dynamic and we should engage with them to that end (Friere 1972).
Hann praises the development of Maine’s “bundle of rights” into that which we referred to as the constellation of rights, but as manifested by von Benda Beckmann and Wiber and credited by Boydell and Fairlie above. Hann (2007) describes it as being able to facilitate rigorous interrogation of how the private ownership “obsession” results in land policy failures, and how it can address the second of the six conclusions of Adams et al. below, concerning knock-on effects (Hann 2007, p. 310). He calls for “more flexible property rules” (ibid, p. 289), questions whether the western paradigm is sufficient to understand all humanity (ibid, p. 289), and argues for a “wider compass”, noting the fractal nature of African tenure (ibid, p. 292). He also notes the need to consider emotional attachment to the land, morality and justice (ibid, pp. 294 and 303), and other identity-related aspects considered in HVN↔HBA, including those such as Siberian hunters, whose cosmology strongly links their identities to the natural environment and expresses “a strong moral economy” (ibid, p. 297). Like Sidebotham, he asserts that titles “can never exhaust the social complexity of property relations” (ibid, p. 301). His review concludes that there is a need for “a new focus on the concept of value.”

Moreover, like Leenhardt above, Hann recommends a Melanesian world view as being more suitable for thinking about property, and ownership in general, than the neoliberal one (ibid, p. 307), and that it is time to “abandon the seductive reductionism of the standard liberal model” (ibid, p. 308). In this, as mentioned in this thesis’s introduction, he can find support from many modern heterodox economists, who at the high level share the following differences with neoliberalism’s close relative, neoclassical economics:

<table>
<thead>
<tr>
<th>Neoclassical economics is value free</th>
<th>Individuals act in their own rational self-interest</th>
</tr>
</thead>
<tbody>
<tr>
<td>Economics should be value laden</td>
<td>Individuals are homo sapiens, not homo economicus</td>
</tr>
</tbody>
</table>

246 As I have concerning Swaziland elsewhere in this thesis.
247 Such as I hope Valuation Studies (Helgesson and Muniesa 2013) may facilitate.
248 Their historical affinities are described in Jones (2014), and a brief history of neoliberalism is presented in Harvey (2005). In economics, terminology has often failed to heed the advice by Confucius and others quoted atop part 1.8. For example, sometimes what is currently termed neoliberalism might be more accurately termed neoliberalism, and at other times monetarism, ordoliberalism (a German version: Refer Eucken 1992), etc. While at times the terminology is properly ordered (such as animal/dog/terrier/ fox terrier is; sets within sets), at other times I have found the use of terms to be confused and conflated.
From these and many other scholars, it is safe to conclude that in a land policy context it is time to devise more competent approaches to all those tasks, and I have designed HVN↔HBA as being a robust means of finding the best approaches for the particular circumstances.

5.8. Asia and the Pacific

It was in Asia that HVN↔HBA began to emerge from the above base, firstly in Palestine in 2007, then in Indonesia, Vietnam, Timor and Pakistan. All of these consultancies involved recourse to academic literature. From the Philippines (Connolly 1992) through to the Mediterranean, there is an uninterrupted vista of less than optimally functioning property rights regimes. The literature reviews are therefore integrated into the overall thesis narrative, predominantly in part 2.3.3 and chapter 8. While the same applies for the Pacific, there is one book of particular relevance to this thesis in that it reviews territorial categories and institutions in the Austronesian World249 – a world populated by about 270 million people and

---

249 Here employed geographically not racially or linguistically, as enfolding Micronesia, Melanesia and Polynesia.
covering a large proportion of the Earth’s surface. Entitled *Sharing the Earth, Dividing the Land* (Reuter (ed.) 2006), it is dedicated to:

All the people of the Asia Pacific whose land has been alienated in the wake of colonialism, modernity and development, and whose traditional insights into human beings’ relationship with their physical environment have rarely received the serious consideration they indisputably deserve (ibid).

My contribution to that deserved consideration is, as described in chapter six, within my developing HVN↔HBA. For I consider those peoples for whom *Sharing the Earth, Dividing the Land* is dedicated have a more robust means of addressing wicked valuation problems in that:

In many contemporary societies in the Austronesian world, one therefore finds a complex layered patchwork of territorial and other social institutions that can be traced to various stages in a historical movement towards ever-increasing complexity. I will later return to the question of how relevant Austronesian territorial categories still are in the context of complex modern nation states with rapidly globalising economies (Reuter 2006).

5.9. Africa

When returning to Africa, the best resources I have found to gain a high-level understanding of the fitness landscapes of the different countries are the Common Country Assessments of the UNDP. For land policies and real property rights (and their valuations but not their market valuations), John Bruce’s *Country Profiles of Land Tenure in Africa 1996* (Bruce 1998) was a vital resource. Other highly relevant overviews include those of Barume (2014), on indigenous land rights in Africa, Payne (1997) concerning urban land, Liz Alden Wily (2000) concerning forestry and tenure, and Palmer (2007), which retains the broader geographical focus – albeit lower market value focus – on rural land. Lombard’s literature review (Lombard 2012) focuses on land tenure in the context of urban conflict in general, not Africa in particular; but it still has much of value to say towards the HBA approach in this thesis.

When conducting that review, I concluded what Davy (2012, p. 165) pointed out: that many authors see the strength of human rights “mostly in moral strength or public discourse”, as distinct from intra-judicially. I consider that, while still useful, Armitage’s (2011)
humanist/juridical distinction is an oversimplification in the African context. While it retains a legitimacy within arguably the consultants in this field, in the parts of Africa I have direct experience in, neither is dominant in governance: Many other agendas prevail. Moreover, there are few people I have met who have such high humanist virtues as McAuslan, whose juridical approach was made manifest in his facilitation of Tanzania’s land policy by means of an 800-page law, but yet he also recognised that social legitimacy is essential (McAuslan 2003).

In particular, he railed against the World Bank’s approach to land as monologically gazing upon land as an extrinsically valuable ingredient in economic performance, thereby devaluing, even ignoring, its intrinsic values in facilitating social relations (ibid). It thereby also pays scant regard to what Payne observes: how it “excites intense emotional and psychological attachment in a way that services, materials and finance do not” (Payne 2001), which I attribute to its role in identity construction.

With McAuslan’s broader than merely juridical view, in his last book (McAuslan 2013), he observed that the juridical approach is not dominant in Africa at all. In fact, he strongly asserts it to be an essential missing ingredient, but does not thereby imply that it is the only one. Despite Armitage’s dichotomy, neither the juridical nor the humanist tradition is dominant there, but Armitage had pointed out that this distinction was particularly unclear in empires. Armitage also noted “the difficulty even Tully experiences in making claims on behalf of indigenous peoples without falling into juridical language” (Armitage 2011).

This African component of the literature review establishes that so far there are no effective responses to Okoth-Ogendo’s challenge. In fact, as Dan Bromley has observed, there has been major institutional decay in rural Africa such that information costs and the costs of arranging and enforcing contracts are too high to facilitate forward-looking economic behaviour (Bromley 2008, pp. 540-541). However, this review also reveals that there has been some limited progress to that end.

One of the monitors and evaluators of that progress is Martin Adams, who facilitated South Africa’s land reforms under Mandela, recruited me for Swaziland, and worked with McAuslan and me in Lesotho. For many years, (even after I left Swaziland) he would ask me to contribute news from Swaziland to an annual review of land policy on the continent. Recently, with Rachael Knight he has contributed chapter three of a book specifically about “re-conceiving property rights in the new Millennium”, and “looking towards a new sustainable land relations policy” (Chigara 2012).
Adams and Knight’s chapter begins with reference to a paper that Okoth-Ogendo presented in Cape Town in 1998 (Okoth-Ogendo 1998). They use that paper as a starting point for their analysis of developments and setbacks since then, and point out that while there has been both progress and setbacks since that 1998 paper, in the main stasis has prevailed.

The conclusion of the chapter is incisive. It mentions six main matters that require correction:

- Designing policies without adequate attention to how they can be implemented
- Looking at problems on a problem by problem basis, without consideration of unintended consequences and knock-on effects
- Inadequate or no consultation with affected parties at various or all stages of the process
- Inadequate attention to the financial implications of implementation
- The conservatism and lack of capacity to manage change of government land agencies
- Underestimating the time frames required and losing momentum and political support when the time frames blow out.

As I was already familiar with them all, they informed my design of HVN↔HBA.

While that was one chapter in the book, the book editor’s major conclusion, and thereby an important and current consideration in addressing Okoth-Ogendo’s challenge, is an initiative called PECAPDISHD (Chigara 2012, p. 221). PECAPDISHD stands for addressing the “pedagogical counter-apartheid-rule psychological distortions on the significance of human dignity”. In other words, like HVN↔HBA its main focus is on remediating abused identity constructions. While consonant with (and referencing) Friere’s *Pedagogy of the Oppressed* (1972), it seeks to transcend the oppressor/oppressed level in the way that Mandela expressed both in his book *The Long Walk to Freedom* (Mandela 1994) and in his governance.

The initiative is to comprise three steps: educational campaigns by the relevant governments and donors, drafting of supporting legislation, and the implementation of that legislation. The Peace and Reconciliation Commission under Mandela’s governance was consistent with William Blake’s solution to man’s disintegration, which was via reconciliation through forgiveness (Stevenson in Blake 1988, p.15; also see part 7.3.2 below). However, it did not arise from Blake, but on a major value already present in the region. Variously expressed and

---

251 At a conference I also attended.
252 Not the 2000 presentation that provided the initial challenge of this thesis.
nuanced,\textsuperscript{253} it is generally known by its Bantu term, \textit{Ubuntu}, meaning, “the humanity/humaneness in me recognises the humanity/humaneness in you”.\textsuperscript{254} Further, it considers that without Ubuntu a person is only “semi-authentic” (Chigara op. cit., pp. 223-224), and that a person can only become a real person through other persons. Generosity is considered an indicator that a person has become a real person. It is therefore not within the capacity of everyone to realize.\textsuperscript{255}

The term is similar to the Buddhist loving-kindness that is the philosophy behind Vairocana’s Tower (see part 6). Developing loving kindness was what Borobudur was intended to facilitate (Kwee 2010). I intend the HVN model to carry Ubuntu through to its applications via HBA in addressing the wicked valuation problems that are the concern of this thesis.\textsuperscript{256} It is also what Walt Whitman in his \textit{Song of Joys} called “the joy of that vast elemental sympathy which only the human soul is capable of generating and emitting in steady and limitless floods” (Whitman 1860), and what western humanism and Leenhardt’s balanced development were meant to facilitate. As it requires an evolutionary process from being only semi-authentic to becoming a vessel of Ubuntu, it is particularly cognate with evolutionary humanism (Huxley 1954, p. 20; Smocovitis 2014).\textsuperscript{257}

As such, it may require more than the three recommended steps in order to implement it in a population. According to some developmental psychologists (Commons 2007; Graves 1981), the co-evolutionary dynamic described by Leenhardt and other such co-evolutionary dynamics may take decades to achieve in a person, and may not manifest at all in some cases. On the other hand, manifesting loving kindness is hardly a rarity. How can the addressing of wicked valuations problems enfold elemental sympathy?

That question needs to be addressed from the various perspectives of the individual, the community, and social imaginaries such as the state, and their respective powers and stakes in the matter at hand. Following on, once one identifies those likely consequences, how can one see how they can be best addressed? Ubuntu will not be enough; wisdom in its application

\begin{itemize}
  \item \textsuperscript{253} For example, as hunhu, humwe, wbwananyina ...
  \item \textsuperscript{254} Tupaia’s culture’s similarly powerful emphasis on this quality was expressed as “arofa”, cognate with the Hawaiian “Aloha” (Levy and Heyman 1975, p. 342). As with the Hebrew “Shalom”, its meaning was far deeper than as a usual quotidian greeting.
  \item \textsuperscript{255} In particular it was allegedly beyond the perceptual capacities of some of the most admired figures of mechanistic science in history, who apparently lacked the capacity to attribute mental states to others (James 2003, p. 37).
  \item \textsuperscript{256} Others also want Ubuntu more widely adopted, for example, refer Strozenberg et al 2015, who focus their call on South America.
  \item \textsuperscript{257} I first encountered the term “evolutionary humanism” in Julian Huxley’s 1953 travel book, but it is better explained by Smocovitis.
\end{itemize}
Landscapes and the Machine: Addressing Wicked Valuation Problems when North, South, East and West Meet. 168

will be required. Machines do not have Ubuntu. Insofar as they manifest as anthropological machines (Agamben 2004, pp. 33-38), in single vision and Newton’s sleep, people do not manifest it either (Caufield 1998, pp. 60, 218, 229, 232, and 296). Yet I agree with Chigara about the need for Ubuntu in land reform, and in particular to address Okoth-Ogendo’s challenges. I believe that great insight in its application will be needed to not only implement the three steps recommended in his paper, but also to determine what else is needed in which contexts, and how to skilfully implement the required measures.

As part of that insight, the HVN is to transcend the question of whether real property rights are intra or extra juridical, just as a city does. In so doing, it facilitates a framing for lessons learnt in one customary domain to be useful in another. For example, Bohannan’s (1973) insights concerning African land tenure have been recently generalised to the Canadian Aboriginal context, in particular the Tsilhqot’in land claim (Jones and Barry 2016). They note that Bohannan defines land tenure not as merely judicial, but as being people’s association between three concepts:

(i) a representational map of how they relate to other people; and
(ii) a view of land as a thing that can be owned; or
(iii) a spatial manifestation of culture. (ibid, p. 8).

I consider the interface of groups regarding land as a commodity, a thing, and others regarding it as being “how social relationships are managed in the spatial context and lacks dependency on land ownership” (ibid, p. 9) to be very much a wicked problem context for the application of HVN↔HBA. Bohannan’s original article concluded with the observation that:

> It is not enough to see ‘land-tenure’ in terms of our own system. We must see it also in terms of the people who are approaching new economic and social horizons. And that very process makes it possible for us, as social scientists, to create what has in the past been completely lacking - a theory of land-tenure (Bohannan 1973, p. 8).

To facilitate that, HVN facilitates the trans-juridical consequences of property rights. Further, in the telaxiological domain it implies that they are an emergent right by dint of the high intrinsic value of any human being, whether or not such humans possess high extrinsic or market value in a fitness landscape. As such, a more complex approach than the three steps may be more effective to achieve Chigara’s splendid vision.

In 2012, Martin Adams led the team that wrote the FAO’s Strategic Evaluation Report on tenure, rights, and access to land and other resources (FAO 2012). The report was to evaluate the FAO’s recent work worldwide on tenure, rights and access (TRA) to land and other natural resources, and assess and develop recommendations on future directions and
priorities for FAO’s work in TRA (FAO 2012, p. 12). Amongst its recommendations is a call for normative work informing the design of fieldwork, and for the fieldwork results to feed back into the development of normative products (paragraph 373). It looks to a more integrated approach (paragraph 374, for example by looking at the relationships between land-grabbing and deforestation), and in sum how more attention should be paid to potential synergies in TRA work, and “work together where it makes sense to do so; but don’t force everything into one mould. There are plenty of differences and they need to be handled in different ways” (paragraph 389).

I consider that HVN↔HBA is well suited to address these and other recommendations of that report. For example, HBA would address paragraph 373 by reference to the co-evolution principle, and paragraphs 374 and 389 are at the very core of this thesis’s approach to addressing these wicked valuation problems.258 While the report makes these recommendations, it does not say how to implement them. I believe HVN↔HBA would suit. If my abovementioned interpretation of Maddison’s book is correct (see part 5.4),259 then the emergence of Ubuntu still has some co-evolution to go in Australia. Clearly, persons on both sides possessed elemental sympathy, but it was neither ubiquitous nor robust enough to avoid terrible costs to the Aborigines. Nor is it yet so in much of the world, with similar costs to the oppressed on many fronts. There are also concomitant spiritual costs on the oppressor, in accord with the insights of Friere (1972) and Mandela (1994).

While thinking technically requires thintelligence, a narrow and specialized focus, those in The Machine still have their myths. As Bruno Latour put it, “lots of gods, always in machines” (Latour 2004, p. 247), and machines are extremely shallow in terms of intrinsic value. The scientific method locks out mythic thinking, but myths remain in our psyche whether or not we want them, or pretend them to be an “externality”. Whether we are thinking big in the Bible or the Koran, Marx or Darwin, scientism or superstition, we think myth. In fact we live by myths (Samuel and Thompson 1990, Grant 1998, Midgley 2003, Byrnes 2012), adopt them in our identity constructions, and our own and those of other stakeholders are therefore of core importance in addressing wicked problems where NSEW

258 Some lawyers seeking justice on behalf of those dispossessed observe that “local land grabbers are able to employ the apparatus of justice and law enforcement, sometimes violently” (Adonga Ibreck and Bulla 2015), and claim that strengthening justice mechanisms is absolutely necessary. I add that if such mechanisms functioned perfectly, they would still require valuations for compensation of the dispossessed.

259 That it describes a clash between two primitivities of unilateral thought from European settlement (the primitivity of rationality over myth with the British, of myth over rationality by the Aborigines).
meet. While myths can be intrinsically valued on their explanatory depth, myths they remain.

5.10. Back to Australia

Applying Thompson’s insight, the two levels of meaning of the word “ontology” - the philosophical and the technical reality frames, the former for identity construction, the latter for computer programming – are homologous to this reason/myth dichotomy, and therefore could assist in addressing it. In returning to Australia, one returns to a property market being maintained by a well-functioning property market machine, with an accepting population, at least amongst the non-indigenous. Attempts to introduce that machine elsewhere include the works of Ian Williamson, whose machinism-based approach is typical in the North and West, and considered by powerful forces therefrom to be ideal for the East and the South as well. An article to this end is by Jones (2013), which provides a link to a 2012 publication by Williamson, Enemark, Wallace and Rajabifard, *Land Administration for Sustainable Development* (Williamson et al. 2012).

As long users of such approaches recognise that philosophical ontologies can transcend and include technical ones, then the recommendation that traditional land should be enfolded into land administration systems despite the difficulties (Williamson et al. 2012, p. 143) has merit. However, (as Sidebotham observed in the Aboriginal context) technical ontologies can never include all of philosophical ontologies (Sidebotham 2009, p. 54), any more than Blake’s single vision can enfold two, three and fourfold vision. Therefore, it is more than a little problematic how this could be done and, I submit, HVN↔HBA or similar is needed to consider that “how”, and the desirability of attempting that in the first place.

The book then proceeds to address land policy. Through the work of Payne (2001), it acknowledges that a monological gaze can never be sufficient in that domain, and proceeds to address the work of De Soto and recommend an evolutionary approach to the development of land markets.

The whole book “reflects the philosophy of Hernando de Soto” (Williamson et al. 2012, p. viii), and its philosophical ontology is developed from that, not from HVN↔HBA. However, it does contain elements of HVN↔HBA. For example, it notes, “the core ingredient of a complex property market is the cognitive capacity of its participants” (ibid, p. 158) - thereby recognising the need for a complexity epistemology and the development of “psyche” - the

260 Hence the emphasis on identity in HVN↔HBA (see part 7.2.2).
second of the six domains required for development to work in the HBA model. It also observes that such capacities require the articulation of “a broadly accepted philosophy and set of values to undergird the entire system” (ibid), thereby calling for an axiology and an ontology.

However, its rightful focus in its context on the commodification of land ignores many of the pillars of HVN↔HBA. For example, HVN↔HBA looks to understanding and accommodating different sets of values, not just one. Despite making reference to the many complexities in the field, it does not refer beyond the above for a different, complexity-based approach to address them. Nor does it recognise that from within such a complexity ontology there is a need for a complexity telaxiology to balance and co-evolve with a complexity epistemology, or recognise the need for a trans-ontological approach to allow the emergence of creative advances into novelty. Nor does it have any other references to emergence, or to other aspects of HVN↔HBA.

However, while not offering such an approach it does recognise values beyond merely market ones (ibid pp. 132, 172, 186, 243, 391 and 395), and observes that little research has been done on how to incorporate social and stewardship values into their approach (ibid, p. 156) - values which direct HVN↔HBA. It also recognises land’s other roles beyond market-related ones, including in personal and social identity construction (ibid, p. 150), and that like other complex social and economic systems, land markets generate their own myths and shared understandings. In their context, that refers to thinking and talking about land as “mine” and “yours”,261 and to how they build land-related concepts and “embed these concepts in social behaviour, language, and the economy” (ibid, p. 160).

Similarly, it acknowledges the need to respect other ontologies: “how people conceptualize and value land needs to be documented. A full understanding can often take months, if not years” (ibid, p. 410). That came close to, but missed, Hann’s (2007) and Sidebotham’s point that technical ontologies can never include all of philosophical ontologies (Sidebotham 2009, p. 54). Finally, on its last page, about addressing the challenges ahead, it notes that the “idea of land as a mere physical object has been replaced by better appreciation of the cultural values and cognitive meanings of land” and looks towards a much broader understanding of the roles land plays in society and the economy (ibid, p. 465). That is, it looks forward to the emergence of twofold vision.

---

261 The fact that “ours” is not mentioned is telling in terms of ignoring communal tenure.
I therefore read the book as a looking out beyond from within its “toolbox approach” (ibid, p. 446) – that is, its mechanistic paradigm - and seeing the challenges ahead as being those which this thesis has developed HVN↔HBA to address and, through that trans-ontological process, addressing this thesis’s challenges. However, to me it seems to have only the first glimmers of recognition that the mechanistic paradigm is utterly incompetent to enfold others. I submit here that both levels of HVN↔HBA are necessary to meet that challenge, not either/or.

So I see Williamson et al. as true but partial: true in that little work has been done on incorporating social and stewardship values, but partial insofar as they may implicitly assume any magisterium of machinism. I have designed this trans-ontological HVN↔HBA process to address that gap. Furthermore, insofar as it is working from The Machine as being prime and other values being enfoldable within it, it has matters backwards in the manner described in McGilchrist (2009).

5.11. Conclusion

This literature review has revealed calls from the philosophical ontology level in the case of James Tully to legalistic ontology level in the cases of McAuslan and Russell to the technical ontology level in the case of Williamson et al. to look to a fresh, trans-ontological approach to address the complexities we face in the twenty-first century. Human valuations about land in the larger (trans-monetary) sense is a major feature, with many axiological systems internationally implacably opposed to the whole idea of private ownership of land, and hence land’s commodification and market valuation.

In beginning to grapple with finding solutions, the literature looks to go beyond Maine’s analogy of a bundle of rights, with a constellation of rights being tabled as a new step in that direction.

5.12 CHAPTER SUMMARY AND THE WAY FORWARD

My valuation training is about valuing property rights over existents, and in my case that training has been overwhelmingly focussed on land. This chapter revisited some of the countries in which I have travelled, building on the general knowledge I gained from my earlier travels as described in the previous chapters to look more intensively at the real property rights in those places. I looked to those property rights as a valuer wondering how knowledgeably, prudently and freely those rights were acquired and employed, and whether
the wisdom of hindsight can teach us anything about improving the fitness landscapes the property rights participated in producing there.

That revealed suites of wicked problems and social messes to me, a significant proportion of which (but by no means all) have emerged from the topic of this thesis, and in particular The Machine’s facility in externalising costs while appropriating profits to its beneficiaries.

In looking forward, I contend that Arthur’s new discipline of complexity economics and similar initiatives from other complexity-based sciences provide an entry point to engage with not only property rights but their fitness landscapes. I further claim that, with Hodge’s enfoldment of values into complexity-based approaches, such engagements should therefore enfold Scheler’s higher values via a return to the balanced mentality described by McGilchrist. That necessarily implies, because machines do not make markets but people do, and property is one of the five essentials in Mumford’s myth of the machine, that revisiting property rights would be an essential part of addressing wicked valuation problems where NSEW meet.

However, in so doing, I stress that in transcending machinist thinking it would be equally essential to import Scheler’s intrinsic valuations into the mix, thereby effectively valuing values in the context, including the loving kindness value of Borodbur, expressed in PECAPDISHD as Ubuntu, and in that vast elemental sympathy which, as Whitman noted, is accessible to all of us with the souls to know it and the wisdom to apply it. The next chapters describe how I think that challenge can be optimally addressed.
6. The New High Level Trans-Ontological Process

6.1. Introduction

In this chapter, I am going to expand upon the sentence with which I began this thesis:

The primary purpose of this thesis is to be a knowledge building document which includes the knowledge that knowledge itself can never be enough to address the topic of this thesis.

In discussing the omniplex mind in part 1.8 above, I quoted the first lines of the first chapter in the most prominent work of philosophical Taoism, the Tao Te Ching. While “the Tao that can be known is not the Eternal Tao” (Lao Tzu 1972) should now be apparent, for my purposes I must ask, “how much of the Tao of addressing wicked valuation problems when NSEW meet can be known?” And I must now further ask, “how much that cannot be known be engaged to address these wicked valuation problems?” From McGilchrist’s framing (2009)\(^{262}\), another way of asking these questions is “how are we to optimally engage in tackling wicked valuation problems?” McGilchrist’s framing concludes that to move towards not only broad but also deep vision and balanced judgement, we need more than the shallow, extrinsic values of the left hemisphere: we need to engage the deep, intrinsic values which are only accessible via the right hemisphere.

Therefore, in this chapter I introduce HVN as a simulacrum for what McGilchrist ascribes to the functioning of the right hemisphere, which is to be McGilchrist’s Master hemisphere, and not to be enfolded into the left hemisphere’s magisterium. For that NOT to happen:

attention needs to do something quite different. It needs both to rest on the object and pass through the plane of focus. Seeing the thing as it is depends on also seeing through it, to something beyond, the context, the ‘roundness’ or depth, in which it exists. If the detached, highly focused attention of the left hemisphere is brought to bear on living things, and not later resolved into the whole picture by right-hemisphere attention, which yields depth and context, it is destructive … Explicitness always forces this sheering away, this concentration on the surface, and the loss of transparency – or more correctly semi-transparency … Metaphoric meaning depends on this semi-transparency, this being-seen-and-not-being-seen (McGilchrist 2009, p. 182).

That is, HVN is a purposefully non-explicit metaphor to facilitate how may we bring all our capabilities to bear in that engagement via the right hemisphere. While the “model of the

\(^{262}\) See page 12 of the introduction.
The machine had for Fenollosa become an overarching metaphor for any system or formula designed to induce dissective, analytical thinking East or West... the only means of defense against The Machine (whatever its form) were the synthetic, ‘artistic’ ideals of Daoism and Buddhism, the very ‘core’ of Eastern imaginative life (Williams 2014, p. 100).

The natural sciences have been typified by some as machinist, exclusively composed of those imprisoned within the left hemisphere’s single vision and Newton’s sleep. To rebut this machinist myth, this chapter draws from the natural science which the machinists claim is their citadel, physics. However much that may have been in the past – and even that is dubious - when it comes to genius in the sciences, Beer’s interpretation of genius being at the other end of the spectrum from single vision (Part 1.1, p. 5) is apparent in many physicists of this and the previous century. For example, Einstein said:

I believe in intuition and inspiration. … At times I feel certain I am right while not knowing the reason … Imagination is more important than knowledge. For knowledge is limited, whereas imagination embraces the entire world, stimulating progress, giving birth to evolution (Einstein 1931, p. 49).

In that perception, Einstein was not just speaking like a Blakean; he was also speaking like someone whose two hemispheres were engaged in addressing the problems he was tackling. While the answers for the unknowable cannot be known, but can be intuited and valued, the answer for the knowable part could come from the end of that first chapter of the Tao Te Ching: “Minuteness in minuteness is the gate whence comes the beginning of all parts of the universe” (Smarandache 2010, p. 433). That insight is as scientifically robust as anything single vision can provide.263 Modern science considers the beginning of the universe as

263 Roszak claims what Blake “failed to grasp is that the scientist’s sense-world (Ulro) is not the sense-world as it really is. It claims to be ‘empirical,’ but is in fact a materialist-theoretical model designed for the sake of power-knowledge. It corresponds to nature as a map does to a landscape: As a useful reduction of reality” (Roszak 1972, p. 288).
coming from exactly that minuteness in minuteness, and Brian Arthur bases his complexity economics approach on that observation as well: “the alternative [to the Newtonian clockwork metaphor of classical, neoclassical and neoliberal economics] – the complex approach – is total Taoist” (Arthur, interviewed in Waldrop 1992, p. 330), and, as representative of the Tao that cannot be known, so is HVN.

Furthermore, we have now come to understand that:

We have reversed the usual classical notion that the independent “elementary parts” of the world are the fundamental reality, and that the various systems are merely particular contingent forms and arrangements of these parts. Rather, we say that inseparable quantum interconnectedness of the whole universe is the fundamental reality, and that relatively independent behaving parts are merely particular and contingent forms within this whole (Bohm and Highly, 1975, p. 102).

An example of complexity (Taoist) economics’ from property itself is the recent global financial crisis, where “seemingly minor changes can cascade in terms of property” (Davidson and Dyal-Chand 2010, p. 1639), and where the purported ascendancy of modern forms of property, “the humble single-family house ... turns out to be central to the entire global economy” (ibid, p. 1640). American retirees saw the value of their pensions evaporate because of events in Maine and Bahrain (ibid, p. 1639). Consequently, a new way of looking at property is called for, away from a “reductive practical bundle” towards a vision that can include a perception of the holistic and interconnected nature of real property’s environments. It should include real property’s stability orientation, distributive protectiveness, its context and relativity, accommodation and community, “woven into an inextricable web” which facilitates community involvement in the management of that web (ibid, pp. 1611, 1638, 1645, 1652 and 1657).

6.2. Vairacona’s Tower: a New Analogy Found in the East

In Part 2.3.3, I referred to the influence Pirsig’s Zen and the Art of Motorcycle Maintenance had upon me in my youth. In that work he had Phaedrus say: “Of course it’s an analogy. Everything’s an analogy. But the Dialecticians don’t know that.” (Pirsig 1974, p. 207).

Analogies are used to show how seemingly quite different existents have similarities in the context under discussion. Metaphors such as the “clockwork universe” and “The Machine” are used as figurative subsets of analogies. Here, I introduce Vairacona’s Tower as a metaphor to describe HVN.
In the introductory chapter on page 24, I speculated that William Blake’s confirmation bias would have caused him to misinterpret Tupaia’s spirals. If so, for the autoethnographic narrative use I am making of William Blake in this thesis, he may not have been completely wrong. Gell noted that tattooing is about “the exteriorisation of the interior which is simultaneously the interiorisation of the exterior” (Gell 1993, p. 39), and the basic schema of Torbert’s development action inquiry is similarly focussed on awareness of the interplay of one’s interior with exteriors (Torbert 2004). Furthermore:

The idea of culture-in-motion, arising from the interplay between time, place and human action, is thus the central idiom of Austronesians’ “models of” their own societies, and of the cosmos as a whole (Reuter 2006).

I consider this dynamic and complex interplay is a foundational part of what the Austronesians’ traditional insights into human beings’ relationship with their physical environment can contribute to addressing wicked valuation problems.

Of all the frames to approach those problems, the most useful one I have found at the global scale is Vairocana’s Tower. Borobudur was built in Java as a manifestation of that Tower. “Vairacona” means “Universal Light” (Miksic 1990, p. 23). Vairocana’s Tower is a model developed in the Hua-Yen school of Mahayana Buddhism:

Within the tower there are hundreds of thousands of towers, each one as exquisitely adorned ... and each one, while preserving its individual existence, at the same time offering no obstruction to all the rest (Loy 1993).

It is “fractal-like – a tower with many recursive towers within towers” (Jackson 2004, p. 34).

Like Indra’s Net (Loy 1993), like Arnold’s web of interests, every component of the net contains and reflects every other part, all existents shining, just as when you address one aspect of a wicked problem it has consequences in other aspects. Towers have hierarchical levels, which makes this a preferable model for my current purposes because complexity has

---

264 Observing that Blake may have mistaken Tupaia’s spirals as representing an awareness of infinity, the vortex serving as a gateway to a new level of perception (Antal 2013, p. 176).

265 I referred to that in the section on the Austronesian country of Indonesia (part 4.6 above) in the context of my visit to Borobudur on excursion from Djakarta during my 2008 consultancy there. I also referred to Borobudur in part 5.8.

266 Apropos, as my intent is to facilitate the shedding of as much light as is possible into the wicked valuation problems that are the topic of this thesis.
levels of emergence, and Indra’s net is silent on those. Furthermore, the Hua-Yen school bears notable resemblances\textsuperscript{267} to Whitehead’s philosophy of organism (Odin 1982, pp. 1-6). As a Chinese-based Buddhism, the Hua-Yen school was influenced by Taoism (Oh 2000), which saw the world as being like fractals and Leibniz’s monads: it assumes a holarchy where “every part reproduces the whole” (Fraser 1999, p. 83).

With the wisdom of hindsight, the genesis of HVN goes back within my own psyche to before those discussions with Hubert DeCleer at the Blue Star Hotel to watching the dynamics of those sunsets on the Esplanade at Somerton Park that were, in terms of the insights of complexity economics, a cause of my own genesis. I had mused that while the time of the sunset is precisely predictable, the precise nature and configuration of clouds that provide the show are unpredictably different every time.

Similarly, if you look deeply at a property right, you will see it is no stand-alone “thing”, but part of a greater whole reproduced in it; that it emanates from connections having connections, and so on ad infinitum (Rucker 1997, p 142). Moreover, they are not static, as Borobudur had to be, but dynamic.

By that circuitous route - in itself a journey through Whitehead’s process philosophy, a Taoist network of vortices, Dimitrov’s re-conceptualisations of vorticity (Dimitrov 2003, pp. 43-54),\textsuperscript{268} a demonstration of a complexity economics approach and the other approaches referred to herein - I submit a pragmatic model that enfolds what I require as an ansatz for HVN↔HBA.

Knowing that:

- All the so-called hard facts of science “are informational transformations by the viscoelastic brain” (MacLean 1990, p. 5) but never “nothing but” that
- People “might think up fresh ontologies, but they are ultimately a mental climate” (Kenji, n.d.) but never “nothing but” that …

Developed from all the above, and compatible with and possessing the qualities of Vairocana’s Tower but being processual not static, a web of changes through time, I am adopting a Holarchic Vortex Networks within Heterarchic Fields trans-ontological process (HVN):

\textsuperscript{267} However, with crucial differences albeit not core to this application. What is crucial in this context is that they both, like this HVN imagery, are attempts at syncretic harmonisation patterning within fields. The Hua-Yen school sees sunyata transcending and including all ontologies; for current purposes, it is best to regard all ontologies as heuristics.

\textsuperscript{268} Dimitrov imported the concept into human dynamics from physics.
In the Taoist perspective, the world, that web of time and change, is a network of vortices like a moving and dangerous torrent of water; the ideal Taoist is a person who has learned to use all her senses and faculties to improvise the shapes of the currents in the world, so as to harmonise herself with them completely. Meanwhile, the person remains an individual, a unique individual, who owns her ever-increasing senses, faculties, and ways of representation (Feuerverger 2005, p. 189).

These vortices and their ADALAS (see part 7.4) relationships represent the universe, with vortices ceaselessly emerging from ADALAS energy fields, relating and dissipating. Like Overton’s model (2013), I intend it to assist in transcending the “Cartesian-Split-Mechanistic scientific paradigm” but I do not limit it to “nested meta-theories” as Overton’s is limited, but to be spacious enough to enfold paradigms such as Overton’s, metatriangulation approaches such as Lewis and Grimes’ (1999) and others into a greater trans-ontological whole: A developed, structured, dynamic, ever-changing whole – the opposite in terms of development to heaping approaches together, but one differentiated, articulated and hierarchically, heterarchically and holarchically integrated by this HVN↔HBA approach.

As mentioned in part 5.9, Thompson (1989, p. 47) claims that to think big, as required by the HVN aspect of HVN↔HBA, it is necessary to think myth, and as stated by Diamond and quoted in Part 1.1 above, models and paradigms are actually myths, and therefore so is HVN↔HBA with HVN, engaging the landscape, metaphor and intrinsic valuations, as McGilchrist’s Master, and HBA, engaging the machine, literalism and extrinsic values, as the Emissary: Not the other way around, as The Machine has it (by, for example, considering the economy has domain over the environment).

One of the best known of ancient Greek myths is that of Perseus slaying the Gorgon Medusa. However, he was unable to slay other Gorgons who were considered immortal. Being immortals, according to this myth they are still around, and in a sense they are. McGilchrist refers to the “Gorgon stare” of language, which is predominantly a left-hemisphere function (McGilchrist 2009, p. 225). He does so in the context of philosophy’s difficulty of being

---

269 Once again, the topic of this thesis requires a trans-ontological approach. Overton’s is restricted to developmental science, and thereby does not demand one.

270 This phrase of Overton’s refers to the “scientific” part of the Machine of this thesis, which he notes “has been progressively failing as a scientific research program. An alternative scientific paradigm composed of nested metatheories with relationism at the broadest level and relational developmental systems as a midrange metatheory is offered as a more progressive conceptual framework for developmental science” (Overton 2013, p. 22). Other parts of the Machine include the premises of law as referred to by Ruhl and quoted in part 1.5, on p. 26. above.
obliged to grab and isolate from dynamic reality to focus upon and make explicit the now mental “object” from a by-then-past reality: “the faulty procedure of seeking truth by standing in the world of the left hemisphere, while looking at the world of the right” (ibid, p. 89). To address this, McGilchrist interprets Wittgenstein as urging us to “get on with things” … “to be skilled participants in the life of the world as it flows (right hemisphere), not detached analysts of the process once it stops (left hemisphere)” (ibid, p. 222), and, as the poet Judith Wright recommended (Walker 1973, p. 5 and quoted in part 2.3.3 above), not look for reasons past the edge of reason. Thereby, via HVN the right hemisphere’s values are to be simultaneously brought in to address wicked valuation problems (see part 7.3.2 below).

Compared to the West’s emphasis upon the left hemisphere’s mechanistic reductionist fantasies, I see this East-based model as facilitating a more pragmatic, realistic appreciation of the environment where wicked valuation problems are encountered. For this reason, I consider it unwise to further articulate the HVN. The risk of it being thereby “thingified”, and thereby being frozen out from its natural dynamism by single vision (like a butterfly stuck to a board) outweighs any potential benefits. Pedersen (2011) supports this stance in warning against:

> The passive forms of many anthropological and sociological theories, which become fixed and therefore “dead” containers of sociocultural content and their purported political-economic context [when the reality is] dynamic assemblages of human and nonhuman life whose dimensions are constantly in the making (p. 36).

This fuzzy domain is also where wicked problems emerge. I mean HVN↔HBA to set the stage for their understanding to emerge as well. Therefore, the whole ontology is not merely HBA; it is HBA enfolded within the HVN trans-ontological processes with its heterarchic network relationships emerging from energy, which I designate HVN↔HBA.

That is, I intend the holarchic vortex networks within heterarchic fields (HVN) to enfold Bateson’s pattern that connects in a dynamic form, with the HBA being the vehicle for that journey: “We do not think ourselves into a new way of living, but we must live ourselves into a new way of thinking” (Rohr and Martos 1992, p. 82).

I hope to address wicked valuation problems by finding not only new knowledges but also new valuations, exploring “the centre of our spiritual lives ... in networks of living concern.” (Taylor 2007, p. 743): that centre being in communities of engagement with wicked valuation
problems: not simply within isolated selves. Using terms described earlier, the HVN is to be a Whiteheadian holarchic trans-ontological process, not looking as holons as things (artefacts) such as clocks and sticks, but as dynamic processes.\(^{272}\)

To dip into Chinese philosophy once more, this time from Tai Chi: “The stillness in stillness is not the real stillness. Only when there is stillness in movement can the spiritual rhythm appear which pervades heaven and earth” (Ts’ai-ken t’an). It is no static “thing”: as even matter itself comprises locked-in light, information and energy, it is an energy-driven web of changes, changes of greatly different existents, scales in time, space, and orders of complexity, relationships and interests. As such, it is a flip from an artefactual ontology to a holarchic trans-ontological process, seeing Indra’s Net and Vairocana’s Tower themselves as dynamic. It is:

> A knot of the unity of everything-there-is-alive, but also a “vortex” within “pulsating” life itself ... in the context of plant-animal-human “unity” (Migon 2000, pp. 15 and 16).

In sum, I am submitting that this HVN framing based on Eastern (specifically, Chinese) philosophy is spacious enough for (left hemisphere, machinism-bound) Emissaries in the minds of all those engaged to value their Masters, even though they are unknowable by them, and optimally address wicked valuation problems where NSEW meet. Once HVN facilitates that recognition of the (right hemisphere, and through it the Tao) Master, in the sense that values frame fact-finding and all but extrinsic values are their Master’s domain, HBA can be fruitfully engaged via the Emissary.

### 6.3. The Context of the HVN

The disciplines within physics closest to the study of HVN is not that of mechanics, but those of flows, processes, and turbulence.\(^{273}\) They do not so much involve numbers as static “things”, as in computer stimulations of complexity. Instead, they use mathematics as facilitating the making visible of dynamic processes, not seeing maths as a golden hammer, but differentiating between numbers as static and dynamic representatives, between digital and analogue. A real example is how the Fibonacci Series generates the golden ratio which appears at all scales in the manifest universe including “in high-energy physics, neutrino physics, and cosmology” (Li and Zhao 2013) and biology (Goodwin 1994, pp. 109-119; Stewart 1998, especially Chapter 6, pp. 123-136).

---

\(^{272}\) That is, Pirsig’s dynamic quality, “the continually changing flux of immediate reality” (McWatt 1998).

\(^{273}\) Containing amongst others fractal turbulent golden ratio flows (Li and Zhao 2013; Klewicki et al. 2014) and, heterarchically, energy cascades.
The golden ratio (1.6180 … Wells 1986, pp. 36-39), defines the most efficient rates of unpacking growth and emerges naturally in turbulence. Such processes make the world graspable by the left hemisphere, and aesthetically valuable to the right:

The golden ratio may very well be a definitive characteristic of “design” in nature, architecture, and engineering (structural mechanics) as well as an important element of aesthetic expression in all of these areas (Borges 2004).

As well as the golden ratio, there are many other “mathematical principles that govern which patterns will work. The universe discovered them because all the patterns that did not work failed to remain in existence” (Freeman 2016).

However, HVN↔HBA is not reducible to mathematics, physics, biology, or any existent observable by the left hemisphere (McGilchrist 2009). I mention them as analogies, because patterns can be found in all domains. Its “brain” is knowledge but its “heart” is valuation, and its whole body is a gestalt - more than both are, or the sum of all its parts. I intend it to facilitate not only Blake’s single vision, but also his twofold and, through their related evolution, Blake’s higher visions towards the related evolution of ever more skilfully applied wisdom and compassion.

As did Blake, I resort to works of art in Complexity 4 to show what I mean. I do so because, as Gruss recognises, “the crucial early breakthroughs that lead to creative resolution of a problem are usually visual” (Gruss 2014). Some visualisations could therefore help explain HVN.

While Captain Cook’s Enlightenment background looked at the world as clockwork machinery, the navigator Tupaia’s view was probably more swirling and dynamic, like Polynesian tattoos. Similarly, HVN looks to (nature’s cyclones for its base visual imagery, always remembering that HVN involves all the hextants, in them and between them, as described in part 7.2.1.

For my purposes, I see Captain Cook viewing a cyclone as an isolated thing, thintelligently, whereas I see Tupaia looking at it as an inseparable process in a greater processual whole. Neither focus is “wrong”, but the choice between them has major ramifications when it comes to addressing the wicked valuation problems that are the subject of this thesis. While directly applicable to extrinsic and systemic valuations, when it comes to intrinsic valuation,

---

274 The reader can confirm this at https://www.mathsisfun.com/numbers/nature-golden-ratio-fibonacci.html
275 But unlike him having to lean upon the imaging talents of others,
276 Such as Polynesians would have witnessed more often than they may have cared to.
the phenomenon of emergence, presumably as unaccounted for by Tupaia as it was by
Captain Cook, comes more into play because emergence arises from complex adaptive
systems, vortices of gestalts of gestalts: it does not arise from machines.
HVN enfolds the advantages of the constellation and the tree models, but also emphasises
property rights’ radical engagement with their fitness landscapes, undermining or
underpinning so much social, economic and environmental behaviour. Once again employing
Gruss’s insight, adding a time dimension can be visualised as looking down into a vortex,
that spiralling dynamic with changing interrelationships in its dance with the holonic
ontological framework determining its fitness landscape. That is, and crucially in terms of
this thesis, vortices emerge not as isolated, atomistic “things”, but from their environments’
dynamics, including those from a butterfly effect far, far away.278

6.4. HVN, Land Policy, and Property

As Long observes, lay people usually think of property as “things” owned by persons.279 That
is because things “serve as convenient referents, or proxies, for much more complex
relationships”, with thingness being “a mental model shared by a group of people ... that
reduces the cost of processing information” (Long 2004, p. 540). Consequently, this part
focuses on the shared concepts housed in the left hemisphere of the brain (McGilchrist
2009).

That is, for our identities to engage with and manage an environment they need not one but
several bases of stability. Our left hemispheres need some “things” (as distinct from
processes and relationships) that they can rely upon, so they can plan proactively. They can
then also address reality in manageable bite-sized chunks instead of being completely
reactive to overwhelming challenges from all directions.280 However, Tupaia would observe
that is not the only strategy available to us inside our Goldilocks zones. That some assumed it
as such appears to be more of an example of Western cultural confirmation bias than rational
inquiry.

Identities at personal, social and cultural levels use the abstract artefact of a property right to
engage holons at potentially differing depths and spans, with emergent levels from such

277 As described in part 7.2.4.
278 See part 7.3.1.
279 In contradistinction to being webs of interests, as that some legal experts consider property.
280 Hence the wisdom of the EU in not [yet] tackling the harmonisation of land law in Europe (see supra, and
Schmidt, Hertel and Wicke 2005, p. 8).
activations relating in turn to other holons and artefacts. As such, they can be portals to a
different world to nature’s redness in tooth and claw.

However, a strong claim of this thesis is that any left-hemisphere dominant to the extent of
embeddedness in “thingness” thinking inevitably reduces the complex to the complicated or
simple (for example, by treating holons as if they were artefacts), and is thereby inadequate to
address complex problems such as those encountered in land policy formulation and
implementation by sufficiently skilful means. Western economics, law and science are
artefacts, and we usually adopt their thingness thinking as extrinsically valuable internalise
and identify with them.

In line with Ruhl’s (1996) characterisation of the law as reductionist, a judge pointed out in
Daubert v Merrill Dow Pharmaceuticals, Inc., that “rules are not designed to provide cosmic
understanding, but rather to resolve legal disputes” (Michaels 2006).

As pointed out by Anderson, entirely new laws, concepts and generalisations are necessary
when new levels of complexity emerge (Anderson (1972, p. 393). Similarly, like hypotheses,
rules are valid only under a particular set of conditions, and for particular framings and
approaches to wicked valuation problems. Therefore, when it comes to policymaking, might
not some existent closer to a more cosmic understanding provide better rules than
generalising from a particular legal dispute as the judge proclaimed? Is the same level of
thinking as that employed to resolve such a legal dispute inevitably sufficient to address
wicked problems in the context of this thesis?

The answer provided above\textsuperscript{281} in the differentiation of complicated and complex is “no”,
because rules are for complicated, and – beyond but possibly enfolding rules - empathic
engagement is required for complex. Addressing wicked valuation problems require emergent
higher levels of understanding and valuation than merely mechanist approaches can attain,
and I claim that such higher levels may be able to formulate better rules.

Such better rules - mechanistic approaches - are essential but insufficient in policy work.

With wicked problems, I further admit that sufficiently high levels of understanding and
valuation to cope with such problems are by no means necessarily those that humans can ever
attain under any circumstances. Nevertheless, we will not know unless we try.

In so doing the closest generally known analogue I have found within mechanist-based\textsuperscript{282}
management theory is the Plan, Do, Study / Check and Act (PDSA or PDCA) process

\textsuperscript{281} Tables 1 and 2, Part 1.8, pp. 65-66

\textsuperscript{282} To be fair, although it began from a mechanistic base, TQM transcends mere machinism.
enfolded within Total Quality Management (TQM) (Deming 2000, p. 88). The design school at Stanford has developed a similar procedure, but with an important addition allowing the entry of values other than the merely extrinsic to be engaged in policymaking. While in practice messy, it:

- can be explained in a handful of straightforward steps:
  1. Empathise with the user
  2. Define the problem
  3. Generate ideas
  4. Prototype solutions
  5. Test the prototypes

... keep testing and adapting until you get it right (Hilton 2015, p. 31).

Taking into account that you can never get it exactly “right” with wicked valuation problems, this cyclic process appears the most promising in addressing them. However, its first requirement is empathy, which requires that we connect with others, and not be in thrall to Blake’s Urizen and his single vision, to thintelligence.

While the word had not then been coined, the thintelligence of the character “Henry” was the problem that the character “Margaret” was attempting to resolve in EM Forster’s novel, *Howard’s End*. Henry’s motto was *Concentrate*, breaking the pattern that connects thereby necessarily destroying all quality (Bateson 1979, p. 8), whereas she wanted him to:

- Only connect the prose and the passion, and both will be exalted, and human love will be seen at its height. Live in fragments no longer. Only connect and the beast and the monk, robbed of the isolation that is life to either, will die.

Blake would see this as being towards his connection of the four Zoas as preconditional to the emergence of Albion, his symbol of the Universal Man. But Henry would have none of that. He said he had “no intention of frittering away my strength on that sort of thing”, and Margaret failed (Forster 1921, pp. 186-187), later seeing the result of his thintelligence as his becoming “muddled, criminally muddled” (ibid, p. 308) and thereby destroying another character’s life.283

As Veronica Brady (Brady 2007, pp. 16-17) points out, when we lose our place in the cosmos, when we fail to connect, we also lose our humanity. It is often up to poets, and the poetry in us, to remind us where we really belong. Be it mental or physical, we are not to be

---

283 As Hobsbawm noted. “It is never wise to neglect the heart’s reasons which reason knows nothing of” (Hobsbawm 1996, p. 263), yet that is precisely what machinism, per se, does.
subjects of machinery: machinery is to be subject to humaneness. We need to design “a world where people come first” (Hilton 2015, sub-title). For that, we need “analinear transcendence that ... lifts you up to see the overall pattern and redefine your position in it” (Walker 1996, p. 89).

Scientists start with a hypothesis, test it according to the accepted protocols, circulate the findings to peers, and await rigorous interrogation towards rejection or further development of the hypothesis. Lawyers debate opposite views in front of a judge or jury and await their decisions, providing as persuasively as they can as much cogent evidence as they can. But “scientific reasoning is no more susceptible to a mechanical approach than legal reasoning” (Michaels 2006). While scientists claim that “the truth, the whole truth, and nothing but the truth” may never be attained, both scientists and lawyers hope that the closest we can approach to the truth at the time will emerge from their respective processes. Are either – or both together – necessarily the best we can do in this context, or even sufficient? Perhaps sometimes yes and sometimes no, but we need transdisciplinarity, and to connect, to attempt an answer.

Moreover, what happens when the mental models created by “heuristics such as thingness” (Long 2004, p. 540), for example property right models, encounter persons not equipped with such mental models? If that property right model prevails, those who can skilfully adapt their model to their benefit will dominate those not so equipped, no matter what the respective intrinsic values of the parties may be.

Long (2004, p. 549) calls for a more careful thinking about “the interconnections among mechanisms within each form” (of property right) and to “provide guidance on the way in which the law ought to evolve”. This insight is more consistent with the deeper insights of science that “everything in the universe, then, is at heart a pattern of relationships” (Cole 2001, p. 238), including property rights. I add that this heart is a beating, dynamic one, not a static pattern, and consider that HVN↔HBA can serve as a framework for this insight, including that the hextal approach reminds us that in policy formulation and implementation we are talking about people and their values, not just heuristic-manufactured machinery.

Indeed, property rights relate not only to that aggregation of towers we call a city, but also to the holons that created them and to every other city. Further, through the research on cities of
Landscapes and the Machine: Addressing Wicked Valuation Problems when North, South, East and West Meet. 187

Michael Batty (2009 and 2013), Cesar Hidalgo (2015) and others, property rights are directly relevant to current research on the coevolution of network states and topologies. This research is designed to have applicability to real world complex systems (Sayama et al. 2013).

In this manner, a city is an example of this artefactual response to environmental challenges, composed as it is “of overlapping, connected, evolving networks that tie together nodes and events on different physical and temporal scales” (Mehaffy and Saligaros 2013). Moreover, so are property rights. Cities are networks of real property rights of various scales, types (including formal and informal, common and sole) and strengths, but never “nothing but” that. Thereby, they relate to every holon on Earth, whether those holons realise it or not, just as every part of Vairocana’s Tower does.

That is because, in terms of network theory, degrees of separation (Watts 2004) are not confined to human holons; they span the universe in general to varying degrees at various scales, but the Earth in particular at all its scales. As such, property rights do too.

6.5. HVN Points of Difference

This observation is a fundamental difference between the complexity-based, non-linear, organic approach on one hand and the simplifying by reductionist, linear and mechanistic approach of western scientism on the other. An important proviso to this distinction is that the complex transcends and includes the simple, but it is not the other way around. Watts also emphasises that the science of networks is a new science which is necessarily interdisciplinary (ibid, p. 303), and that every existent is connected and the links between causes and effects can be very complicated (ibid, p. 301). As such, western science is finally coming to recognition of that reality “after hundreds of years of denial” (Watts 2004, p. 25). Systems theorists have suggested similar approaches (Lang and Zhang 1999), and so have education theorists (Sterling 2003).

---

284 Consonant with this thesis, Batty regards cities as complex systems, including them being “emergent phenomena generated through a combination of hierarchical levels of decision driven in decentralised fashion”, and refers to “urban morphologies which are clearly fractal in structure” (Batty 2008). Also see Batty 2013 for an expanded articulation similarly consistent with this thesis.

285 This dichotomising itself oversimplifies in the manner of western machinism. There are protocols in social and other sciences that are not borrowed from the natural sciences. My problem is the mythical assumption of machinism that one protocol fits all. I have suggested ADALAS as a framing to help apply the best possible methodology to address the malady concerned.

286 Just as Arthur emphasises in complexity economics.
It also contextualises where, providing the potential for collateral consequences is acknowledged, we can gainfully employ the analogy of holons (animate) as artefacts (inanimate). So this model could hardly be more different to “nothing buttism” such as Maine’s bundle of rights model: 287 Good riddance to that in its magisterial claims, but bad riddance in terms of its ability to deliver reality to a human mind in bite-sized chunks as an _ansatz_. HVN recognises the need for single vision, but adds an extra and far more urgent need not to stop there. While that stopping suits a mechanist mindset, it does not suit HVN. So I now move from that metaphysical ontology to my pragmatic trans-ontological process as an organization of this knowledge domain, beginning with a more suitable term for a group of property rights in that ontology.

Rather than an analogy such as a bundle of sticks, a web, leaky bucket and so on, I am returning to another description of Maine’s for property rights: a “legal clothing” (Maine 2007, p. 60). 288 Unlike his bundle metaphor, Maine’s “legal clothing” enfolds Maturana and Varela’s (1987, p. 47) point that organisation can remain while structural materials change, and vice versa. Clothing has to be put on in different places, and functions in different environments for different purposes including, importantly, cultural signifier purposes. Moreover, clothes, like property rights, are _artefacts_, not holons. Therefore, land has _costumes_ of property rights. We are outfitted with different property rights in different societies, and our ensembles do not have to be machine manufactured to do their jobs. However, uniforms of property rights are useful for embedding greater certainty in a HVN so Goldilocks can operate, identities can be constructed, and plans can be more surely made. Therefore, while they operate in an environment of webs of interests, costumes of property rights are not the living webs themselves; they are artefacts, interest attractors, just as we sometimes hope our own outfits may be. Within the HVN are overlapping, connected, evolving networks that tie together nodes and events on different physical and temporal scales, such as those described by Corning (2005) and Gunderson and Holling (2002) immediately below (part 6.5). In such landscapes, people are outfitted with property rights in their labour and skills and, if they are so lucky, their land. Thereby, in their part of HVN, costumes of property rights over land help establish their wearer’s fitness landscapes. Their

---

287 To put it more precisely: The model is only a mental artefact. As such, while it is deeply flawed and open to such misinterpretation, the fault does not lie with the model, any more than the fault for a murder lies with the weapon used. It lies in “nothing but” interpretations of it by reductionist mentalities.

288 Also referred to in part 5.3.
costumes might also set in train the consequences, whether intended or not, referred to in complexity economics.

6.6. HVN and Transdisciplinarity

I have designed the HVN trans-ontological process to be one with which we can fruitfully engage with Corning’s *Holistic Darwinism* (Corning 2005), Gunderson and Holling’s *Panarchy* (Gunderson and Holling 2002) and the like. Corning’s *Holistic Darwinism* is a multileveled interactional paradigm. It has several features to inform the phenomena to be researched via HVN and HBA, including:

- It recognises that causation can be top up, bottom down, horizontal, and between any and all levels.
- It serves as an umbrella for the major causal agency of synergy in evolution. While a different perspective from traditional Darwinism, it is fully consistent with it and able to enfold all its insights and more.
- It fully acknowledges the built-in purposiveness (teleonomy) of organisms and has it as an important aspect of evolution itself.
- It enfolds the phenomenon of emergence.
- It includes politics and cultures in its purview (Corning 2005, pp. 3-4).

Therefore, it also informs land policy. It even recognises values: “we are endowed with an array of existential biologically based human values that are virtually universal” (ibid, p. 422). Equally fundamentally for this thesis, it recognises that life itself is an interaction between an organism and its fitness landscapes (ibid, p. 338) and that the purpose of scientific theory is to unite observations that are apparently different into a coherent set of generalisations having predictive power (ibid, p. 42).

While not referenced in his work, I see Wild Systems Theory of cognitive science as having many homologies and potential synergies (Jordan 2008; Jordan 2010; Jordan and Vinson 2012; Jordan and Day 2015). Similarly, as summarised in chapter 15 of *Panarchy*, Gunderson and Holling (2002, p. 395) provide twelve conclusions of their researches towards sustainable futures, and in chapter 16 look towards an “integrative synthesis” (ibid, pp. 419-438) of these. As I understand them, as both Panarchy and HVN↔HBA are attempts to address complex adaptive systems, chapter

---

289 Panarchy is particularly important to this thesis in terms of its emphases throughout on the importance of scale and of levels (for instance, see p. 151: “Ecological scale and social scale are both important”).
290 The meaning I give to “heterarchy” in this thesis (see Glossary).
291 It even makes the land-policy-relevant claim that the basic needs of members of a society have a moral claim that is more fundamental than property rights are (pp. 435 and 441): A conclusion which valuations via HBA would also endorse.
Gunderson and Holling’s 12 conclusions of their researches are the need to address:

1. The potential for abrupt shifts in previously stable domains
2. Consolidation and transformation adaptive cycles
3. Widely variant and sometimes maladaptive dynamics
4. Sustainable fitness landscapes emerge via the Panarchy (nested dynamic adaptive cycles)
5. Holonic self-organisation as a driver of this process
6. Identification of three types of change – incremental, lurching, and transformational
7. The human and biological “clumped patterns” (holons) create resilience and sustainability
8. Functional groups spanning scales facilitate that created resilience and sustainability
9. Being as simple as possible but not simpler requires not a rule of thumb, but “rules of hand” (interacting variable components)
10. Such interactions between ecological, economic and social systems engender emergent processes
11. Uncertainty in managing complexity is a given
12. Adaptive management of slow variables, multistable behaviours and stochasticity trumps mechanistic management.

Chapter 16 of Panarchy provides an analytical framework that I intend to engage through HVN↔HBA. They include recognising our limitations when it comes to forecasting, navigating uncertainty, active engagement of adaptive networking, developing new myths (heuristics) to understand complex systems, and change management.

As mentioned, I consider the HVN trans-ontological process to be the best way to view these two works in particular and all of the above in general. Providing that viewing is actioned via Torbert’s Collaborative Developmental Action Inquiry (Torbert and Associates 2004) or similar via the inter-hextal framing described in 7.2.1, trans-ontological teams would be the optimal means of addressing the wicked valuation problems when NSEW meet.

\[292\] I would add “antifragility” (Taleb 2012) here, and to point 8 as well.
6.7. HVN an Energy Emergent

One feature highlighted by this HVN trans-ontological process is the HVN’s energy drivers, and consequently its need for energy to increase and maintain its complexity. Recent research papers indicate that all complex life on earth – that is, based on eukaryotes rather than the far more static prokaryotes such as bacteria – result from energy capture and driving. They see all of life as a “self-organizing, energy transformation hierarchy”\(^{293}\) (Jordan 2008, p. 1982). In transforming energy to their ends, living existents must generate the multi-scale systems they themselves comprise from those they operate within (ibid, p. 1983).

That general principle was outlined by Csikszentmihalyi as applying to our (co-)evolving selves in a manner which, when looking at its manifestations at various scales (see part 7.4.3) will also assist in skilfully addressing this thesis’s subject. He notes that any organism needs inputs of energy to continue and will grab as much of it as it can while keeping its integrity. Those more successful at doing that will survive and reproduce, but if they are too successful they may destroy the environment and, thereby themselves, as surely as changes in environment conditions can dissipate a cyclone. The two opposite tendencies in evolution, which he defines as changes towards harmony, involving increasing complexity, and those dissipating complexity towards entropy (Csikszentmihalyi 1993, pp. 149ff) have to be in balance to be sustained.

If the Fateful Encounter Hypothesis is correct (Lane and Martin 2010), the major emergence of co-evolution, eukaryotic cells, and hence all more complex life, arose from just such a process as complexity economics focusses upon. Eukaryotic life is profligate in its energy expenditure, a eukaryotic gene controlling about 200,000 times the energy that a prokaryotic one does. Therefore, while a prokaryotic cell’s energy focusses on the basics, a eukaryotic gene can go well beyond those basics (ibid, p. 929).

Like the golden ratio mentioned above, this going beyond appears to be a fractal phenomenon. Simple societies often have to focus on basics and generalities, and complex societies rely on this energy to develop in the terms described by the development principle. Right now, the machines in complex societies need oil to run, and it is possible that modern civilization simply cannot survive without oil.\(^{294}\) The bountiful energy oil provides is

\(^{293}\) Once again, I would have used “holarchy” in this context, and assume Jordan to have used “hierarchy” in its broad enfolding-of-holarchy meaning.

\(^{294}\) The most succinct resource-citing summary demonstrating that is at [http://energyskeptic.com/2014/an-overview/](http://energyskeptic.com/2014/an-overview/).
required to maintain the levels of complexity of modern society, and without it societies will revert to simpler levels, with potentially catastrophic consequences for human development. One black swan of that oil-based machine is climate change, and the best guide I have found to the likely consequences at each level of increase from one degree to six degrees is Lynas (2007). At six degrees, human extinction is likely. So while The Machine cannot survive without oil, human life may not survive with oil. The Machine’s reaction? As attributed to Stanislaw Jerzy Lec in *Economics of Good and Evil* (Sedlacek 2011, p. 233), “we know we are on the wrong track, but we are compensating for this shortcoming by accelerating”. In so doing, identities harness what energy they want in order to navigate through all the hextants and through ADALAS of fitness landscapes, as described in the next chapter. Within single vision, this energy can drive extrinsic valuations at the expense of the non-extrinsic parts of the BIES part of HBA. It appears that this monological gaze in agriculture in particular, as manifested by The Machine’s chemical-intensive industrialised system of food and agriculture, is causing mass extinctions and might result in our own depopulation and enfeebling (Cribb 2014, Mason 2015).

Mason sheets much of the blame for this on “that fundamental scientific error, reductionism (Mason 2015, p. 163) ... [which is] really incompatible with the complexity of life (p. 163)”, and hopes that:

> The rise of systems biology may provide a welcome antidote to the reductionism of molecular biology. Systems biology aims to understand the complexity of the whole organism as a system, rather than just studying its parts in a reductionist manner (ibid, p. 173).

This is another reason I consider that looking beyond single vision and Newton’s sleep may be in order.

### 6.8. CHAPTER SUMMARY AND THE WAY FORWARD

This chapter introduced the HVN as the Master for addressing wicked valuation problems. It is the custodian of metaphor, intrinsic valuations and the other qualities attributed to the right hemisphere of the brain by McGilchrist (2009) and the scientists he cites. All the so-called hard facts of science are informational transformations by the viscoelastic brain, and its right

---

295 There is an online summary at: [http://www.sustainablewoodstock.co.uk/onetwo%20degrees%20summary.pdf](http://www.sustainablewoodstock.co.uk/onetwo%20degrees%20summary.pdf)
hemisphere is our portal to the landscapes of the first part of the title, and our frame for our engagements. HVN is vital in addressing wicked valuation problems when NSEW meet, because we need to engage the big picture, and that is where HVN comes in. At the personal scale, HVN enfolds and values every existent we encounter. In contrast to the “so-called hard facts of science” it addresses the Tao that cannot be known, by opening our understanding - and potentially wisdom - to the value of not-knowing: of being quiet, and not looking for reasons past the edge of reason.

I mean the HVN trans-ontological process to radically dis-enbox our approaches so we can appreciate reality more fully. Speaking metaphorically, as we need to in addressing wicked valuation problems, we are not simply on a track of time, we are immersed in a swirling river of vortices in time. While we can use our swimming costumes of property rights and their machines, we also need to know who we are, where we are, and where we would like to go. We need to be able to navigate in that river not just like Captain Cook but also like Tupaia and transcend and include both.

I then pointed to thinkers well beyond just single vision such as Corning (2005) and Gunderson and Holling (2002) as guides towards such navigation, and then referred to the core role of energy, not just navigators, for our voyages, both for landscapes and The Machine to show how The Machine depends totally on the landscapes, not the other way around.

Our journey also needs a river-worthy craft, including an identity (see Part 7.2.2 below), and crafting one is where the left hemisphere plays its essential single vision role. But being a boat-builder does not qualify it to decide the boat’s destination. While HBA’s role is not to say where we want to go or why we want to go there, it does help shape and limit the reality of expectations for the boat, towards developing the art of the practical in addressing the wicked valuation problems we encounter.

HVN is the Master and the navigator: it decides the why and the where. HBA is the thintelligent engineer, the boatswain (checking all is in order) and similar service provider, the Emissary serving the HVN’s purposes. Despite the left hemisphere’s liking of the model of the machine for motorcycle maintenance et al., that is not what we as holons are here for. HBA is not just a part of a machine – which is of intrinsically trivial value, whatever extrinsic value it may possess - its home is as part of the infinitely intrinsically valuable holarchy of life. One essential guiding question then, in assessing a way of addressing wicked valuation problems is, “what is its value for life?”. Learning then living that HVN is our true home in the context of addressing wicked valuation problems is what the next chapter is about.
7. The HIDEGRE BIES ADALAS Template to approach Wicked Problems

Sourced from both my own lived experience as narrated above and the scholars cited throughout this thesis, this is chapter is about not only both our hemispheres, but also all the rest of us, working together to address wicked problems. In particular, I envisage skilful means as emerging from within transdisciplinary communities of inquiry and practice. We can gain depth and breadth to address wicked valuation problems that way more than any of us could alone.

HBA’s three initials stand for three different groups of tasks. “H”, for “HIDEGRE”, is for the left hemisphere’s Gorgonic gaze to focus on the aspects mentioned. “B”, for BIES, is to bring in HVN as HBA’s frame and fulcrum, inserting awareness of the big picture and its capacity to upset the best laid of thintelligent plans, and to provide valuations beyond the merely mechanistic and extrinsic. “A”, for ADALAS, is to examine the landscapes with all the capacities we can employ to address wicked valuation problems.

7.1. Introduction

Lazlo Csaby, in looking to the future of economics, wondered if a fully formed new paradigm might emerge to resolve the difficulties of economics, or alternatively a process “allowing for more diversity in terms of trial and errors, in terms of methodology, and in terms of experimentation” (Csaby 2009, p. 29). HVN↔HBA is of the latter stamp.

Towards discovering this and other means of addressing wicked valuation problems, as described in part 6.5, I mean HVN↔HBA to be a tool to facilitate a trans-ontological process informed by theoretical works cited herein towards further developing theory and praxis in the context of this thesis. That is, it is intended to be practical as well as theoretically supported, facilitating a trans-ontological process towards developing skilful means in the context towards sustainable reification of wisdom and compassion.

To recap: Science has made it clear that humans were only capable of holding a limited number of variables in their heads at any one time, and mathematics itself was only capable of dealing with a very limited number of variables at any one time. Yet the world itself

---

296 For example, a number as small as three in the case of the three body problem concerning mutually gravitating planets, where Poincare proved that no formula could exist to address it (Strogatz 2004, p. 50). Yet the complexity economist Page has shown that where “deterministic interaction rules, I derive the rule of six: the number of agent types plus the group size must be at least six in order to support multiple equilibria given a spanning assumption” (Page 2007, p. 223). Thereby, in a single vision mindscape mathematics must fall short even in addressing deterministic interactions.
manifests an unlimited number of variables at any one time, and we variously both observe and value them. Western single vision is a primitive Procrustean bed approach, utterly inadequate to the challenge set for this thesis, but it is a beginning. One must start with single vision, but one must not stop there when attempting to address wicked problems. So on the one hand, models can make users better thinkers, by helping in organising information, making more accurate forecasts, making better decisions and adopting more effective strategies (Bammer and Deane 2012, p.4), but they can never include everything that may affect the wicked problem the model is meant to address. In particular, models can never include everything relevant in addressing wicked valuation problems when NSEW meet. Which prompts questions such as “just as set theory is capable of enclosing variables in a mathematical context and property rights in HBA are value-directed, is it possible to enclose intrinsic valuational variables into sets to allow our limited faculties to better address our fitness landscapes”? In addition, “just as valuers compare all sorts of variables in valuing a property, could such a way of thinking address all sorts of variables in formulating and implementing a policy”? Towards addressing such questions, I note that after a survey of how agents make decisions, researchers looking around for appropriate models from an AI perspective have noted that in contrast to best modelling practices, models are rather simplistic compared to the very complex processes of human decision-making. We mainly derive models heuristically, in order to address the vast complexities of the present enough to get by for the time being. The researchers noted an inadequate representation of the theory of mind, of the “we” aspects of decision-making, subconscious priming, awareness and other such features in order to model human decision-making more realistically (Balke and Gilbert 2014). While AI could be useful in some roles within it, HBA is about transcending reductionism’s Procrustean beds, such as calling amputated bits of reality “externalities”. Instead, it looks to increasing human cognitive and valuation capacities towards addressing wicked problems. That is, it starts from current human cognitive and valuational capacities, not from the perspective of trying to model them as or with machines. As distinct from monological approaches, the human mind has evolved to look for multiple overlapping solutions (Eagleman as cited in Brockman 2013, pp. 91-93).

297 The ‘we’ aspects have been posited as the reason for humankind’s relatively high intelligence compared to other species.
As required, I intend HVN↔HBA to open up its practitioners to such ways of addressing wicked problems. Like Tinbergen’s questions and their subsequent development (Bateson and Laland 2013), I intend it as scaffolding for investigations, for users to find their own answers and develop them through peer and public engagement as appropriate. Balke and Gilbert’s observation is also problematic amongst property rights-related scholars:

Economists, legal scholars, and other social scientists continue to rely on simplistic, outmoded, and incomplete models that fail to capture the variety and complexity of property arrangements found throughout the world (Cole and Ostrom 2011, p. 1).

Cole and Ostrom go on to call for “a more descriptively accurate and analytically useful theory of property systems and rights in natural resources” (Cole and Ostrom in Cole et al. 2015, p. 123).

Theory will not suffice for policy practitioners, who also require practicable praxis methodologies. One needs to have an epistemologically and telaxiologically robust theory, apply it, check its results, make hoped-for improvements, check their results, and so on, thereby engaging in a process of unremitting development. That involves not only the theory and its praxis, but all hextants (as described in 7.2.1), dimensions, levels and scales: that is, including the practitioners themselves as processes, not fixed theory-making machines.

In practice a theory cannot be regarded as some kind of mechanistic instruction manual (a recipe put “out there” suitable for a resolution of a simple problem). However, it can serve as an ansatz towards sustained engagement with suites of wicked problems (social messes).

All of the above-mentioned resulted in the framing of HBA as articulated below. As an emergent from HVN, it is to be both a differentiated, articulated and hierarchically integrated manifestation of a “vortex networks” version of Vairocana’s Tower. In this case, of the vortex networks within which wicked valuation problems emerge when NSEW meet. I do not imagine these vortices as merely visual, but rather as comprised of all relevant information.

Both the Tower and Indra’s Net are artefact-based models, but while HBA is an abstract artefact too, I mean it to facilitate the analysis and valuation of holonic, organic and dynamic fitness landscapes, the towers of beings reflecting one another rising and falling as they are born, grow, decline and die. In this trans-ontological process, all nouns are slow verbs.

Consistent with Buddhists’ insights about impermanence, all “things” are variably timed vortices with component vortices enfolding their relationships and processes. Its flavour is of

---

298 Part 8.8 of this thesis examines such theories from the perspective of their functionality from that perspective.
Pascal’s observation that one cannot understand the whole without understanding the part and vice versa (Pascal 1669, para 72). It is also like Kosko’s observation that “the whole in the part is the essence of fuzzy logic” (Kosko 1994, p. 48), and William Blake’s “to see the world in a grain of sand”, which is similar to a core insight of Hua-Yen as well, seeing an infinity of lions in a single hair of one (Loy 1993, p. 483). The trans-ontological process also addresses Loy’s question in his book The World is Made of Stories:

If the big story of Buddhism is not to be deluded by storying, the Big Story for Blake is the storying of liberated Imagination. Are these different stories, or two sides of a Bigger Story? (Loy 2010, p. 100).

I see the liberated transdisciplinary imagination (Brown, Harris and Russell (eds.) 2010) as being facilitated by this process to play its long-stultified “essential role in decision-making on complex issues” (ibid, p. 5).

I mentioned in part 2.3.3 above re Hubert DeCleer, about Vajrayana Buddhism emphasising developing a powerful imagination, identifying with the deities imagined, and then dissolving them. Just so did Prospero, in Shakespeare’s The Tempest. Prospero expresses the core Buddhist insight of impermanence - as made evidenced through the Kalachakra Sand Mandala - in noting the similarity of our identifying with actors in a play and identifying with roles in life:

Our revels now are ended. These our actors,
   As I foretold you, were all spirits, and
   Are melted into air, into thin air:
   We are such stuff
   As dreams are made on; and our little life
   Is rounded with a sleep
(The Tempest Act 4, scene 1, 148–158).

Moreover, just as “we are such stuff as dreams are made on”, as the Thomas Theorem confirms and Rebecca Goldstein observed, we are such dreams as stuff is made on. I refer to those dreams in section 7.2.2: they are our actors, our identities, and thereby our dreams participate in shaping reality. As stated by the Thomas Theorem, “if men define situations as

299 Once again, interpreting these statements correctly requires their subjects and objects to be seen as processes.
300 I contacted Rebecca Goldstein to obtain the citation. She emailed back to say this quote was from Properties of Light: A Novel of Love, Betrayal, and Quantum Physics (Houghton Mifflin in 2000) and added “I haven’t got the book with me, so I can’t cite the page number”.
301 Including Taylor’s ‘social imaginary’ identity components.
real, they are real in their consequences” and that goes for our identities as much as any other existent. Once again, this mirroring we do is core to understanding fitness landscapes, which once again the Buddhists noted, for example in their principle of dependent origination (Kwee 2010, p. 10, n. 17).

Conclusion 9 of Gunderson and Holling above stated that “being as simple as possible but not simpler requires not a rule of thumb, but ‘rules of hand’ (interacting variable components)”. In this case the interacting components are imagination↔reason↔wisdom↔compassion. That is in accord with Bateson’s above thrice-quoted statement that “imagination alone is insanity” and with emerging above the “stern and sterile god of reason” (Ghiţă 2008, p. 25) that Blake termed Urizen. That also means moving beyond looking for “reasons past the edge of reason”, and beyond the faculty psychology criticised by Whitehead.

Therefore, via HBA, in this thesis I am submitting that insights expressed over a thousand years ago at Borobudur, Indonesia provide ansatzes to address the general topic of this thesis. They are more compatible with the modern insights of complexity and chaos theories than is the mechanistic paradigm. They are also more compatible with Arnold’s characterisation of sociolegal evolutionary theory, which highlights the following factors shaping its fitness landscapes:

| Characteristics of the Sociolegal Evolutionary Environment (Arnold 2011) |
|---|---|
| 1. Systems are complex, dynamic and adaptive | 2. Change may appear random and chaotic |
| 3. Unforeseen qualities can emerge from interactions | 4. Dynamics are heterogenous |
| 5. Changes can be engendered from nonlinearities in both space and time | 6. Changes have to adapt in their new environments to attain a sustainable fitness landscape |

303 Part 2.3.3, pages 101 and 114; part 7.1, page 227 (Bateson 1979, p. 242). These are thrice-quoted for emphasis. Here, I am referring to emergence from single dependence upon reason, or imagination, or wisdom, or compassion, or their opposites.
307 I add that they are also heterarchic.
7. Prior evolutionary paths limit adaptability to new conditions

8. Systems can find nonstatic stability by finding niches, developing self-organizing structures, and operating in critical states of development, thereby maintaining themselves.

9. Development of pre-organised responses and other strategies can facilitate resilience, resistance and modularity

10. There can be disturbances, catastrophes and tipping points that can suddenly result in major changes.

11. Change results from both competition and cooperation at varies scales

12. Complexities and unexpected outcomes can emerge from co-evolution between systems, including those at different time and space scales

13. Network connectivity and feedback can dramatically affect the scope and pace of change through diffusion of ideas, information and innovation.

| Table 7: Characteristics of the Sociolegal Evolutionary Environment. Source: Arnold 2011, pp. 170-171. |
|---|---|
| 7. | Prior evolutionary paths limit adaptability to new conditions |
| 8. | Systems can find nonstatic stability by finding niches, developing self-organizing structures, and operating in critical states of development, thereby maintaining themselves. |
| 9. | Development of pre-organised responses and other strategies can facilitate resilience, resistance and modularity |
| 10. | There can be disturbances, catastrophes and tipping points that can suddenly result in major changes. |
| 11. | Change results from both competition and cooperation at varies scales |
| 12. | Complexities and unexpected outcomes can emerge from co-evolution between systems, including those at different time and space scales |
| 13. | Network connectivity and feedback can dramatically affect the scope and pace of change through diffusion of ideas, information and innovation. |

To address the larger span of this thesis than Arnold’s focus on property rights, all of the above and more (for example, Taleb’s antifragility, intrinsic and extrinsic valuations, interiors as well as exteriors etc. as articulated elsewhere in this thesis) are to be enfolded into this HVN↔HBA approach.

“HBA” refers to three headings: the “H” stands for “HIDEGRE”, which in turns stands for:

H. A Hexagonal matrix for analysing transactions
I. Recognising the central importance of Identity in addressing wicked valuation problems
D. The central importance of the concept of Development in analysis and in intrinsic and systemic valuation
E. The recognition of Emergence of new wholes requires new methods of analyses and valuation at each level and a more sophisticated understanding of the interrelationships within and between the emergent levels in the hextants
G. The Goldilocks Principle, that development can only happen within limited levels and pace of change
RE. That all evolution is co-evolution, here expressed as Related Evolution.

The “B” stands for BIES, which in turn stands for:
B. The Butterfly Effect and Black Swans: complex situations are unpredictable, so resilience and antifragility must be built into policies and their implementation
I. **Intrinsic** Value: for example, organisms that enfold many levels of emergence are more intrinsically valuable than organisms with fewer levels of emergence (for example, killing a person is much worse than killing a mosquito for this reason). Cognitive and other capacities are traced for their emergent intrinsic value along the Model of Hierarchic Complexity (Commons 2008).

E. **Extrinsic** Value refers to the usefulness of some existent in a context. For example, a hammer is of high extrinsic value if you want to drive in a nail. However, if you looking for a conversation, one is better off attempting that with some existent of high intrinsic value: another person.

S. **Systemic** Value looks at how existents are and compares them with how existents should be. For example, highly developed valuations are more systemically valuable than unarticulated, poorly supported valuations. Systemic value requires systemic thought and planning and the development of the understanding of complicated matters. While intrinsic value can be approach zero, systemic value can be negative when the existents destroy quality / areté / the pattern that connects.

The “A” stands for ADALAS – a reminder to keep the big picture in mind when formulating and implementing policy. In turn, ADALAS stands for:

AD. All Domains and Dimensions

AL. All Levels and Lines

AS. All Scales.

HBA is an intermediary between reality as seen through HVN and our minds’ limited capacities to address it, which capacities are so often arrested in a tussle between superstition and reductionism. I do not intend it as another en-boxing methodology for machine minds, but as a tool for multi-perspectival developmental action inquiry in addressing dynamic wicked problems. The heterarchic fields and holarchic networks of HVN are where wicked problems emerge. For example, recognising the interpenetration of our identities may be “the only doctrine that ... can perhaps save us from ourselves” (Loy 1993, p. 483).

---

308 That they may be methodologically mutual, but still different people in different environments, thereby creating different fitness landscapes.
7.2. HIDEGRE

“HIDEGRE” is my acronym for the six major (but not exclusive) foci I am recommending to address wicked valuation problems. They are intended to facilitate the mental qualities McGilchrist attributes to the left hemisphere insofar as it operates within its role as the right hemisphere’s Emissary: That is, in using its extrinsic valuations to facilitate higher intrinsic values in both its interior and exterior environments. In that framing, there is nothing rigid, formulaic or sacrosanct about them. They are heuristic principles for approaching wicked valuation problems whereby the relevant practical wisdom, the skilful means, can be engaged towards the whole trans-ontological process of sustainable reification of wisdom and compassion. HIDEGRE is a way of coming to grips with and working through the task to hand, of identifying and then engaging the relevant practical and theoretical support needed in the context.

The first of these heuristics, which I term the Habermas/Hexagonal Matrix, is the “H” of HIDEGRE. As described below, I came to it through Wilber, but changed it from Habermas’s and Wilber’s quadrant matrices to a hexagonal one, finding that division more useful in this context through my own lived professional experience.

From reading Wilber, two major points stand out as foundational to examine how best to address these wicked valuation problems:

1. In *Sex, Ecology, Spirituality* (1995), Wilber attempts to correlate the developmental levels in both values and skills of individuals comprising the fitness landscapes they develop in both sociocultural and institutional environments.

Firstly, he divides the above fields of inquiry into four quadrants (Wilber 1995), as follows:

<table>
<thead>
<tr>
<th>Upper-Left Quadrant (URQ)</th>
<th>Upper-Right Quadrant (URQ)</th>
</tr>
</thead>
<tbody>
<tr>
<td>e.g. Freud, Jung, Piaget, individual values and beliefs, such as identifying with territory ...</td>
<td>e.g. Skinner, Locke, neurology, biology, skills development, such as conveyancing property ...</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Lower-Left Quadrant (LLQ)</th>
<th>Lower-Right Quadrant (LRQ)</th>
</tr>
</thead>
<tbody>
<tr>
<td>“We” - Interior-Collective: Cultural</td>
<td>“Its” - Exterior-Collective: Social</td>
</tr>
</tbody>
</table>
This conceptual framework can be seen as a development of a similar explication of “Domains of Reality” in the context of communication set out by Habermas:

<table>
<thead>
<tr>
<th>Habermas: Domains of Reality</th>
<th>Language</th>
</tr>
</thead>
<tbody>
<tr>
<td>“My” World of Internal Nature</td>
<td>“Our” World of Society</td>
</tr>
<tr>
<td>Mode of Communication: Basic Attitude - Expressive</td>
<td>Mode of Communication: Basic Attitude - Interactive: Conformative Attitude</td>
</tr>
<tr>
<td>Validity Claims: Truthfulness</td>
<td>Validity Claims: Rightness</td>
</tr>
<tr>
<td>General Functions of Speech: Disclosure of Speaker’s Subjectivity</td>
<td>General Functions of Speech: Establishment of Legitimate Interpersonal Relations</td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>

| “The” World of External Nature |
| Mode of Communication: Basic Attitude – Cognitive: Objectivating Attitude |
| Validity Claims: Truth |
| General Functions of Speech: Representation of Facts |

Secondly, Wilber (1995) gives examples of increasing levels of complexity in developmental lines within each quadrant, as follows:

<table>
<thead>
<tr>
<th>Developmental Lines of Increasing Complexity</th>
</tr>
</thead>
<tbody>
<tr>
<td>(Examples only; not comprehensive)</td>
</tr>
<tr>
<td>Impulse</td>
</tr>
<tr>
<td>Emotion</td>
</tr>
<tr>
<td>Symbols</td>
</tr>
</tbody>
</table>
At each emergent level of complexity, entirely new properties appear. At each stage, entirely new laws, concepts and generalisations are necessary. I found this framework problematic. For example, are emotional drivers from our limbic systems adopting mythic-magic social constructs the most appropriate means of addressing wicked valuation problems only in tribal systems, or in all, or in none of them? Are concrete operational drivers from the neocortex using rational social constructs the most appropriate means of addressing wicked valuation problems in nation-state systems?

Surely, there is a confusion in the lower right quadrant between depth and span? Might not the single vision of the simple to complicated Empire of The Machine be even simpler to manage than the complex dynamics of interpersonal relationships? So, what functional fits and potential structural couplings exist between these levels? What are their potential roles in facilitating further development towards peace?

To address these questions, we must examine what it is that is developing. In so doing, we can look not only within ourselves and our various levels therein, but also in relationships

---

309 An important observation in the context of land policy formulation and implementation, where oftentimes people are talking across each other from different levels.

310 Recall that Wilber considers states et al. to be social holons, whereas I consider them to be social artefacts, empowered by identification by human holons. Thereby I do not subscribe to that lower right quadrant, rejecting it as “an imperialist act of envelopment and disenfranchisement” (Anderson 2010, p. 32). Greater span is no indication of greater depth. The most complex known existent in the known universe is in the space between our ears.
between our own and other selves.\footnote{Our selves’ encounters with other people and the rest of the environment.} For example, a study about Switzerland has established the importance of setting geographic boundaries to peaceful coexistence (Rutherford et al. 2014). Addressing other hextants, we might ask, “How much are we subject to the deficiencies in valuers that have been researched from a behavioural economics perspective?”\footnote{Answers can be researched at Diaz and Hansz 1997; Diaz and Wolverton 1998; Woolf 2003; Abaris and Sjoonoce 2014, but here the question is part of the narrative, not their answers.} What about the market participants themselves?\footnote{As for above. See Salzman and Zwinkels 2013.} In this globalised world, what intercultural factors might come into play in intercultural market value transactions and policy formulations?\footnote{As for above. See Diaz, Gallimore and Levy 2004.} And what such strengths, weaknesses, opportunities and threats prevail at the broader and deeper land policy domain within valuation and other disciplines involved in land policy formulation and implementation?

Grappling with this, I began to see that I might usefully view AQAL as looking at a holon, isolating that holon from its holonic milieu.

In 2005, I therefore made a distinction between the external world, AS PERCEIVED BY the holon concerned, and the external world as inclusionary as we can make it. This little living holon in a nested sea of other holons, heaps and artefacts, I called “Octo”.\footnote{After the eight points of a cube.}

So there sits Octo in its umwelt, open to its perceptions, but not being open to “the” world of the whole environment. Octo’s exterior hextants refer to its umwelt, not to the far larger global produce, culture and nature hextants not perceived by Octo at any level or sensory input available to it.

If Octo is a mature human, it can then engage in an action inquiry process (Torbert 2004) on a transdisciplinary basis to address such tasks. Action inquiry is intended to have individuals and, through them their organizations of all scales become “more aware, more just, and more sustainable” (Torbert 2004, p. 1), and HVN↔HBA is so intended as well. I intend it to frame and facilitate action inquiry or any other relevant practice towards wiser policy formulation and implementation and thereby the better potential for addressing wicked valuation problems.

### 7.2.1. H: The Habermas / Hexagonal Matrix

My engagement with developing this matrix came via the abovementioned AQAL framework as developed by Ken Wilber, my questioning of which led me to the conclusion that a still more articulated framing is required to examine these wicked valuation problems. Then I
remembered a book I had read back in Swaziland, William Calvin’s *The Cerebral Code* (1998), which referred to the need for metaphor and imagination to address the world in any sort of coherent manner (pp. 159-160), and spoke of hexagonal mosaics in the mind throughout his book. Furthermore, other researchers have shown how hexagonal structures emerge spontaneously in nature, such as in convective flows (Getling and Brausch 2003). Thinking of this model fractally, and adopting Damasio’s definition of consciousness as “a state of mind in which there is knowledge of one’s own existence and of the existence of surroundings ... with a self added to it” (Damasio 2010, p.122), I decided to expand it to map out our identity constructions.

Although catalysed by them, this is not about Habermas’s template and Wilber’s AQAL. As Wilber points out there are many and varied lines, waves and streams (Wilber 1995), and for my purposes these hextants are potentially more helpful than quadrants, so instead of AQAL, I use AHAL – all hextants, all levels – in identities, and externalise span to avoid its conflation with depth. However, I do not thereby treat span as an externality, as I embed those identities in environments, where they create their fitness landscapes along with their identities. What I am after here is a means to improve our cognitive and other relevant domains of complexity by means of framing fitness landscapes and the identities and other requirements to better address them, and thereby, ultimately, the wicked valuation problems when NSEW meet.

That requires addressing these problems in a manner that respects their complexities but at the same time respects the limitation of our minds to address them. As mentioned above, Gruss (2014) noted that visual aids can be very important in creating and introducing new ideas; for HBA, when examining constructed identities these include the following hexagonal to Cubical and Spherical Matrices:

---

316 Some of these were discovered well before chaos theory, and known as Benard cells. There are many other spontaneous pattern formations appearing throughout nature (Goodwin 1994). A paper by Golubitsky and Stewart (2015), provides a summary of symmetric dynamical systems and networks of dynamical systems, with a focus on their pattern formations. Similarly, my hextants are intended as a gateway to more complex understandings.

317 Including our own and other stakeholders’ in a project.
Here, they mean:

Soma: The holon’s body

Psyche: The holon’s mind, will, temperament, imagination, emotions, enlightening and endarkening – all our interior, including Gerard Manley Hopkins inscape and instress, and the innenwelt as distinct from the umwelt (which includes produce, culture, and nature). It enfold the Anthropological Machine, and our inbuilt autotelaxic desires, and our later emergent capacities to monitor and evaluate them.

Skills: The skills and abilities that a holon has to address the world. For humans they include using our languages, learning, dexterity etc.

Nature: All other holons, including all other plants, animals, rocks and other existents that are not artefacts.

Culture: The sociocultural environment in the umwelt of the holon. For humans, these include art, literature, music, conversations, communications etc.

318 Its importance was emphasised in part 1.8.
Produce: Artefacts and performances produced by holons. The products of their skills and abilities. For humans these include both the instruments of an orchestra and the music they produce in a performance. These products include socially produced artefacts such as states, which are not the product of any one person, but of many, sometimes over millennia.

Each of these has their own levels of development and emergence along many lines, which depend upon the umwelt they face.

In their spherical manifestations, we may see them as intrinsic to the holarchic vortex networks within heterarchic fields (HVN), looking into the cyclone-like vortex as follows:

---

319 The “Produce” hextant, absent in Habermas and Wilber, is a particularly important differentiation for my purposes. We take our backgrounds as read when we grow up, but what is nature (holons) and what is produce (artefacts) is relevant in determining when to employ a complicated or complex approach to wicked problem addressing via means articulated in Table 1.

320 See part 8.2 concerning their dynamics. Also note that by “levels” I mean levels in holarchies, heterarchies and hierarchies. In other works, “levels” refers to different hextants and domains. For example, some scholars addressing wicked problems state that economists, psychologists and neurobiologists operate at different “levels” (Smithson in Brown, Harris and Russell 2010, p. 93). In contradistinction, I see hextal foci for those disciplines: Economists on the produce hextant, psychologists on the psyche hextant, and neurobiologists on the soma hextant. That way, I am better able to differentiate, articulate and hierarchically integrate interhextal and transhextal emergents possible with those disciplines’ transdisciplinary engagements at and between their levels and lines.
Each hextant refers to an identity’s reality domain. Along with all others, the six-hextal identity swims in a HVN sea navigable like Tupaia by ADALAS comprising produce,
culture, nature and other identities, addressing what it can from its umwelt and internalising –
identifying with – parts of that sea. I intend this framing for HVN↔HBA to be the basis
for addressing wicked valuation problems when NSEW meet, not only framing all relevant
data one within it, but also inter-related data, and intrinsically, extrinsically, systemically and
market valuing them as required. Consequently, for Octo’s fitness landscape I firstly envisaged a three-dimensional ontology,
allowing a greater degree of freedom in modelling its milieu. However, there is no need to
confine any ontology to three dimensions. A computer can allow n-dimension mapping. I
could factor in all dimensions I considered relevant to Octo, including its external individual
capacities, and the external boundaries of its umwelt and its various internal individual
development lines, streams etc. Similarly, there is nothing set in stone about six hextants in
an identity; as the occasions demand, there can be n-numbers of divisions of the circle.
A collateral advantage of hextants, however, as they are a mental aid and not a material
object, is that we can view them as a two-dimensional depiction of a three-dimensional object
by means of having points representing the four directions plus up and down. Thereby we can
further allow the weighing and degrees of those relationships. We can then bulge out the
cube into a differentiated sphere without firm radii, or the perspective on the cube changed
to allow the cubic representation of relating matters, thereby for example “contrasting
framings of target properties in governance actions against vulnerability” (Stirling 2012, p.
25). As such, it serves not only as an example of the sort of geometric modelling the hextants
provide, but is also germane to HVN↔HBA, for:

Only by envisaging these dynamics of framing in three interlinked dimensions of
normativity, temporality and agency is it possible properly to encapsulate the
multivalent relationships between different kinds of dynamic properties and associated
governance interventions (Stirling 2012 p. 25).

One established use of this shape in the Institute of Development Studies’ Powercube (2011),
which is designed to facilitate understanding via analysis of how power dynamics relate in
social relations and organisations, and includes mapping power at different spaces and levels.

---

321 In that process it can be visualised as an enfolding, dynamic torus.
322 Hence the “AD” - All Dimensional - part of ADALAS in part 7.4 below.
323 Or other 3-D six-pointed object.
The main advantage of the cube shape is not exclusionary of any of the above. Its potential as a datacube can also be enfolded. In all such cases, I mean these cubes to be seen in conjunction with the hextal approach, not as separated by a monological gaze.

Returning to our Octo, starting with the fertilisation of its mother’s ovum by its father’s spermatozoon, it expanded or contracted according to the matching of the individual and environmental conditions.

We should not regard Octo’s hextants as static, but relating and evolving. Some even change their hextants, some artefacts (for example, beavers’ dams) becoming parts of the natural landscape over time, as do our bodies when we die. Moreover, we can regard them as axonically inter- and extra-connected at and between each fractal level.

I intend this hextal framing for use via the loose coupling appropriate to complex adaptive and heterarchic systems, not the tight structuring appropriate to complicated and hierarchical systems.

Another initiative requiring such loose coupling, bioeconomics, a subset of Corning’s paradigm, looks to the enfolding of economics into ecology (referred to in part 1 via a quote from Hurst 2015). It is being developed to investigate the relationship between cultures and institutions on the one hand, and the biological substrates that are expressed through them on the other (Corning 2005, p. 232). That is, the relationship of the three exterior hextants (produce, culture, and nature). The complementary discipline of neural evolution (Edelman 1987, 2004; Edelman and Tononi 2000) is being amended and developed to address the interior hextants (soma, psyche, skills) (Fernando and Szathmáry 2010; Fernando, Szathmáry and Husbands 2012; Fernando 2013).

7.2.2. I: The Identity Principle

It is now clear that while “the formation of the self [is] a crucial topic for the study of evaluation” … “this topic is not typically included in the cultural or economic sociology of evaluation” (Lamont 2012, p. 212). I consider the topic to be similarly crucial in addressing the topic of this thesis.

---

324 A datacube is a vessel for relating “multi-dimensional extensions of two-dimensional tables” (ABS 2013). In this context, they could include hextal ADALAS databases.
325 At birth, our species comes with most of the tools it will later employ.
326 For example, recent research looks towards establishing a relationship between compassion and the functioning of the vagus nerve (Porges 2003, Keltner 2009). Such problems may include atrophied capacity for compassion.
The Online Dictionary definition of identity is “who you are, the way you think about yourself, the way you are viewed by the world and the characteristics that define you”. A more developed definition is:

The tendency in human beings, individually and in groups, to establish and maintain a sense of self-meaning, predictability and purpose ... an abiding sense of selfhood that is the core of what makes life predictable to an individual” (Northrup 1989, pp. 63-64). A more succinct one is “an explicit theory of oneself as a person” (Moshman 1998).

Starting at the simplex level, at least at first, we uncritically internalise from our immediate environment, and thereby in the West become subject to Mumford’s Myth of the Machine (see Chapter Three):

We as subjects are not what generate the statements in each of us; they are produced by something entirely different, by “multiplicities, masses and packs, peoples and tribes: all collective arrangements which are within us and for which we are vehicles, without knowing precisely what those arrangements are (Lazzarato 2006).

From that base, we develop our quotidian identities through narratives (McAdams, Josselson and Lieblich 2006, Akerlof and Shiller 2009, p. 51, Loy 2010, p. 26, King (2003), by means of identifying with stories fulfilling our wants: “the human mind is a story processor, not a logic processor” (Haidt 2012, p. 281), and “in everyday life, we are all bookkeepers and storytellers” (Stark 2000, p. 5).

Many of these stories involve a heroic figure overcoming horrendous obstacles, often of the “us versus them” variety as in the Anthropological Machine, and thereby being held in high regard by those benefitting from the hero’s actions: Identities are forged through the marking of difference. This marking of difference takes place both through the symbolic systems of representation, and through forms of social exclusion. Identity, then, is not the opposite of, but depends on, difference. In social relations, these forms of symbolic and social difference are established, at least in part, through the operation of what are called classificatory systems. A classificatory system applies a principle of difference to a population in such a way as to divide them and all their characteristics into at least two, opposing groups us/them (e.g. Serb/Croat); self/other (Woodward 1997, p. 29).

In constructing our identities, Gerald Smallberg (in Brockman 1995, p. 285) observes that our life narrative depends upon a neurologically discovered trick (Libet et al. 1983), whereby our brain receives external stimuli about a third of a second before we become conscious of it. For the good reason Smallberg describes, we actually falsify the time some existent
happens, giving us time by this “involuntary censorship” to be story-makers, pattern-makers and reality inhibitors (see part 2.3.1 and Grove 1992, pp. 182-183), the pattern in this context being our fitting of our new stories into what has happened to us before. Because of the Wizard of Oz being a trickster, Smallberg calls the performer of this trick “The Wizard of I”. I see that Wizard not as a “trick”, but as an emergent (see part 7.2.4) with the capacity to internalise memes as memeplexes.

This emergent capacity performs wonders, and a “strange new science of the self” (Ananthaswamy 2015) is now emerging to study it: “Scientific research highlights the central role of specific psychological processes, in particular those related to the self, in various forms of human suffering and flourishing” (Dahl, Lutz and Davidson 2015, p. 515). The Wizard of I is of huge extrinsic value in allowing us to prepare and scheme ahead, and recall our good times to help our resilience and antifragility in bad times. It is a prerequisite for effective functioning. Rather than living in the moment:

> What has happened to those who, like Heidegger, have tried to find their ways in immediacy, in intuition, in nature would be too sad to retell – and is well known anyway. What is certain is that those pathmarks off the beaten track led indeed nowhere (Latour 2004, p. 233).

Not necessarily, but Bruno Latour has a point worth making here, although not quite as unqualified in this context as he asserts in his context (Stanley and Lehmann 2015). Ultimately, I see it more like a breathing in with sensate immediacy and intuition, and a breathing out through the extrinsically valuable Wizard of I in a related evolution manner, just as Kahneman describes in *Thinking Fast and Slow* (2011).

I see such reintegrations into processes as vitally important. For example, Midgley notes that mind and matter are not separate, but “complementary aspects of a most complex whole” (Midgley 2014, p. 89). Midgley then claims that the hard problem of consciousness studies (Chalmers 1995 and 1995a) assumes that matter is dead, inert, but it isn’t (Midgley 2014, p. 144); it is “much more active and mysterious” (ibid, p. 88), and so is identity. “To exist is to have consciousness” (Rucker 1997 p. 184). For this thesis, I assume that they are parts of “a necessary unity” just as Bateson (1979) himself said mind and nature are, in the title to his book.

---

327 I articulate that most complex whole via a hextal approach to understanding holons.
Moreover, the Korean mathematician Daegene Song (2007 and 2015) claims to have established mathematically that artefacts such as computers will never become conscious. If true, Song’s claim is consistent with this thesis in artefacts never becoming holons: they will forever lack the psyche hextant, and thereby, according to Damasio’s definition above, never achieve consciousness and identity. Like states, sports teams, cars and other artefacts, people may identify with them, but they will not identify back.

I strongly agree with the first part of Edgar Morin’s claim that a fundamental requirement for modern education is addressing “what is the human identity and condition”. However, I must respectfully disagree with his adding, “which is not found anywhere” (Morin 2007, p. 27). I have found disciplines that do so at the tertiary education level and cited several of them here. Identity is fundamental to our being able to address challenges through time. These include market behaviour in general, and behaviour concerning real property in particular, as one’s land is often a bedrock of one’s identity (Eriksen 1977; Davidson 2012; Radin 1982; Espeland 1998; Berberich, Campbell and Hudson 2012; Housty 2013). As Narcissi Blood, the late spokesperson of the Blackfoot Tribe put it; they respected the land as their mother, for:

Most people’s anchor is the land. Their roots are in the land. The land is what makes us who we are (Mandel and Tearney 2015, 5:30).

Also:

Identity is how we make sense of ourselves, and geographers, anthropologists and sociologists, amongst others, have argued that the meanings given to a place may become so strong that they become a central part of the identity of the people experiencing them (Massey and Jess 1995, p. 88).

For example, a Heiltsuk claims:

We have fostered a strong sense of place-based identity ... You cannot assign a dollar value to the potential for transformation. When you take away hope, there is no adequate compensation. Our culture is based on stories. Those stories are written on the lands and waters. If the lands and waters are destroyed, our stories will be destroyed, our way of life will be lost and our culture will be gone … I respectfully disagree with the notion that there is any compensation to be made for the loss of our identity and for the loss of our right to be Heiltsuk (Housty 2013).

---

328 Even though all holons become artefacts after they die.
How would that affect the subject of this thesis? The answer is “profoundly”, because, as in the case of Australian Aboriginal culture in particular but not at all exclusively\textsuperscript{329} (King et al. 2010), identity construction is intimately related to land (Berberich, Campbell and Hudson 2012; Davidson 2012; McClay and McAllister 2014). Scholars also related land and social identity (Swann et al. 2012; Brewer 1996; Hill 2011; Kögler 2012; Olwig and Besson 2005; Tajfel 1986; Yiftachel 2006), and can be a major contributor to wicked valuation problems where NSEW meet.

Moreover, many politicians recognise that role of land. As the former Jamaican Prime Minister put it:

> This sense of community among the people of the region anchors a collective identity which the integration process must nurture. We must never belittle the importance of identity, which is integral to our sense of psychic well-being (Patterson 2006, p. 32).\textsuperscript{330}

That is not to say that it is of invariant importance for all. The operative word is “may”, not “will”. There are important cultural and individual differences in the weight of place-identity or place identities in one’s overall identity, and not all place-identity’s importance is always consciously appreciated (Proshansky, Fabian and Kaminoff 1983, p. 63).

The study of the relationship of place to identity is difficult because of the diversity of approaches available. These include not only those in both the theoretical and empirical domains (Hidalgo and Hernandez 2001, p. 272), but also those addressing the many contributing variables (ibid, pp. 273-274).\textsuperscript{331}

After a brief review of the multifarious nature of identity construction processes, Proshansky, Fabian and Kaminoff define place-identity as a person’s environmental past, “consisting of places, spaces and their properties which have served instrumentally in the satisfaction of the person’s biological, psychological and cultural needs” (Proshansky, Fabian and Kaminoff 1983, p. 59).

I see identity constructions as emergent from the heterarchical interactions of our organically and environmentally supplied desires, and these desires being the psyche hextant’s necessary contribution to evolution. Without the primal desire to survive and flourish, organisms would not. That desire, including but not limited to my regard-recognition hunger, has to be there

\textsuperscript{329} For example, the late Narcisse Blood (Blackfoot North American Indian) recently said "Most people's anchor is the land. Their roots are in the land. The land is what makes us who we are" (Mandel and Tearney 2015, 5:30). I have heard many such remarks in my travels.

\textsuperscript{330} The passions raised for sports teams, often locally based, appear to me to be indicative of this identity construction.

\textsuperscript{331} Their point is demonstrated in a review of the role of place identity in the built environment in Casikin and Bernardo (Eds) 2012.
before it can be transcended and included. We need single vision before twofold can emerge, twofold before threefold, and threefold before fourfold.

Moreover, it is identity construction that turns space into place, and identities need both, for “place is security, space is freedom: we are attached to the one, and long for the other” (Tuan 1977, p. 3). Identity is also seen by Fowler as one of the three innate drivers of civic agency, the others being reproduction and meaning (Fowler 2007, p. 9). I enfold both desire (including for reproduction) and spirituality, particularly the search for meaning, as identity construction drivers. This follows from Northrup’s above definition and the observation that all constructivism is meaning making, but not all meaning making is constructivism. In contrast, all learning is meaning making and all meaning making is learning (Hein 1999).

I have now emphasised the importance of identity in addressing wicked land-related valuation problems. That is the most relevant matter to this thesis, but from the thesis’s process approach it should also be recognised that we may be in a continual process of identity construction. I have therefore added Annexure Three, concerning the process of identity construction, which process is meant to be enriched by participation in HVN↔HBA in whatever context it is employed.

While land policies, land-related valuations and real property rights clearly address the physiological and safety needs of such identities, we must now examine their potential roles in facilitating further development towards peace. To do so, we must examine what development is.

7.2.3. D: The Development Principle

The Orthogenetic Principle states that wherever development occurs, it proceeds from a state of relative globality and lack of differentiation to states of increasing differentiation, articulation, and hierarchic integration (Werner 1957, p. 126). What I term here the “Development Principle” is more technically and precisely termed that Orthogenic Principle, but renamed here for simplicity’s sake. Note that it involves differentiation, not dissociation as in the anthropic machine. Furthermore, Werner was operating inside a mechanical paradigm. In holons, such as in dynamic systems development, development occurs:

as a sequence of overlapping waves, with relatively long periods of consolidation (plateaus), during which performance within a domain tends to be largely homogeneous (i.e., predominantly at a single complexity order), and shorter transitional periods (spurts) characterized by vacillation between the modal complexity order and its successor. Several other researchers have provided evidence of spurts, drops, or shifts.
during developmental transitions in childhood, adolescence, and early adulthood that are consistent with a dynamic systems perspective on cognitive development (Dawson-Tunik 2004, p. 17).

Moreover, holonic development should be regarded as a holonic integration achieved heterarchically, not linearly, and not merely a hierarchical one. Unlike hierarchies, the term enfolds “the relation of elements to one another when they are unranked or when they possess the potential of being ranked in a number of different ways” (Crumley 1995, p. 3). The development principle applies to every existent, including their heterarchical relationships: “there are two great trends within evolution. One is towards diversification. The other is towards integration and cooperation” (Stewart 2014, p. 35), and all proceed as Dawson-Tunik has explained. In the context of this thesis, that applies not only to the environment, the land policies, land-related valuations and real property rights, and the resultant fitness landscapes included their wicked valuation problems. It also applies to the cognitive capabilities and methodologies of those participating in those domains by means of hextal helices and their intrinsic value. I see such development as progress, not that which is currently measured as Gross Domestic Product (GDP):

The successor to GDP should be a new set of metrics that integrates current knowledge of how ecology, economics, psychology and sociology collectively contribute to establishing and measuring sustainable wellbeing ...

It is often said that what you measure is what you get. Building the future we desire requires that we measure what we want, remembering that it is better to be approximately right than precisely wrong (Costanza et.al. 2014, p. 285).

When combined with the Goldilocks Principle below (part 7.2.5), the Development Principle can assist in identifying practical inter-hextal development, and thereby guiding such development towards the higher intrinsic values generally desired, and the appropriate level extrinsic values to facilitate that development.

For an example, I shall refer to Long (2004), Gigerenzer and Todd (1999), and Poundstone (2013), who establish our limited identities need heuristics to deal with wicked problems, and Long does so in the most relevant context to this thesis; that of property law. Long sees the law as a means of reducing the cognitive cost of the information required to operate effectively in an environment. In other words, she sees it as a means of facilitating

---

332 See Glossary; I am following Crumley here, not Wilber’s meaning of the term as a flatland one.
333 She writes primarily about intellectual property in the article, but also addresses real property.
effective social, environmental and economic relationships towards social policy values. As such, she is following Zipf (1949), but misses Midgley’s observation that “there is nothing rational about using simple premises for complex subject matter” (Midgley 1995, p. 181). I have centred this thesis upon a HVN, not static, approach, so this principle prompts the question: “what degrees of intra- and inter-hexital differentiation, articulation and holarchic integration are optimal to address any social, environmental and economic problems, and, in particular, wicked problems?”

The following question would then be, “what are the most skilful means to address those problems?” Not only laws, but also opinions can then be intrinsically, extrinsically and systemically valued by how developed they are, and what is required in, for example, dismantling these wicked valuation problems.

I refer to the classic novel, “Lord of the Flies” (Golding and Epstein 1954) as an example. In the book, choirboys are stranded on an island otherwise uninhabited by humans, where they encounter a very different environment and proceed to adapt. Some (Ralph, Simon, Piggy, and others), wish to adhere to the intrinsically and systemically valuable orderly behaviour appropriate to their former environment. Others, led by Jack, want to resort to the extrinsically valuable but intrinsically bestial behaviour that the absence of former social constraints now allow in their new environment. That led firstly to animal slaughter, then the killing of Simon and Piggy, and finally to the destruction of their environment by fire and the hunting of Ralph.

Without the novelist’s devices of the fire and the last minute saving of Ralph by the British Navy, what would the future have been? After Ralph’s murder, what would have guided Jack and his followers’ behaviour?

Ralph represented Machiavelli’s law, Jack Machiavelli’s force. In Beast and Man, Midgley (1995, p. 89) notes the silliness of the presumption of infantile omnipotence. “Silly” is rather too slight a term for its social consequences: as Oliver asks, “how does animality justify enslavement and cruelty,” not just with other people, but also with other animals? (Oliver 2007, p.2). Both Machiavelli’s choices are within Agamben’s Anthropological Machine. It is not as though Jack’s attitude to kids and pigs is isolated on some faraway island: the infantile is within us all.

---

334 Representing one summit of English civilization (as represented then and now by the Choir of Kings College, Cambridge and others similar).
In terms of land policies, land-related valuations and real property rights, a developed understanding requires differentiation, articulation and holarchical integration to find a good practice in an environment to develop the most antifragile fitness landscapes. “Transparency and detail are everything in science” (Goldacre 1999, p. 50), and once again such qualities are facilitated by an appropriately differentiated, articulated and hierarchically integrated vocabulary. For example, often “the commons” is a globular term, but in reality, commons are not uniform. To take just one example: as Greer observed (Greer 2012; see part 5.6), the colonial enterprise largely succeeded by conquest of the European commons over the indigenous commons, with enclosures following in their wake. Greer makes further useful distinctions in facilitating a more developed understanding of the kind referred to in part 1.8 above. For example, Greer distinguishes between the “inner commons” (for example, the tillage zone of a local community), and the “outer commons” (collectively owned resources beyond the local croplands), and the open commons. He does so to note the primacy of the outer commons in effecting the colonial endeavour (ibid, p. 369). As well as differing in kind, commons also differ in scale, and I mean the ADALAS section of HBA to facilitate a more developed understanding of land tenures via their more precise articulation and differentiation and potential integration with other tenures.

7.2.4. E: The Emergence Principle

Emergence is “a unifying theme for 21st century science” (Pines 2014, title). This principle relates to the “holarchical integration” adaption of the above definition of development. In complexity theory, new levels emerge from the Goldilocks Principle being employed in an environment. It states that under such circumstances, once a critical mass of development has occurred at one level of development, a higher level of development as defined above may emerge, and with it entirely new laws, concepts and generalisations are necessary (Anderson (1972, p. 393).

Each new level is “novel, nonadditive, nonpredictable and nondeducible within a hierarchical context” (Korn 2005 p. 139), and both acts upon and is acted upon.336

335 Not to the hierarchical, machinist definition. Note that there is a numbering hierarchy, even though we present it linearly. 0-9 ascends to a different level at 10, 10-99 at 100, and so on, as orders (or levels) of magnitude.
336 Recalling that the holons are of intrinsic value in this process, and the artefacts are of extrinsic value.
For example, when a new level of emergence of understanding a problem arises by
development in the Goldilocks Zone, a “Eureka!” moment occurs: a new level of clarity
arises.

When information is organised in terms of the Development Principle, we may gain all sorts
of new insights towards how to resolve wicked valuation problems. For example, the
Goldilocks Principle (part 7.2.5 below) could be engaged to provide a timeline for how long
it could take to gain the skills required for skilful means of addressing a problem.

In the field of adult development, the Model of Hierarchical Complexity (Commons et al.
2007) can measure psychological levels of developmental emergence:

<table>
<thead>
<tr>
<th>Order or stage</th>
<th>What they do</th>
</tr>
</thead>
<tbody>
<tr>
<td>0 – calculatory</td>
<td>Exact computation only, no generalization; human-made programs that manipulate 0 or 1, not 2 or 3</td>
</tr>
<tr>
<td>1 – automatic</td>
<td>Engages in one operation at a time. Cellular activities: sensing, effecting</td>
</tr>
<tr>
<td>2 – sensory or motor</td>
<td>Discriminates in a rote fashion, stimuli generalization, perceives and views objects or moves; moves limbs, lips, toes, eyes, elbows, head</td>
</tr>
<tr>
<td>3 – circular sensory-motor</td>
<td>Schemes (touch, grab, shake objects, circular babble, ...), coordinates perceptions and movements, forms open-ended proper classes, phonemes, archiphonemes</td>
</tr>
<tr>
<td>4 – sensory-motor</td>
<td>Responds to stimuli in a class successfully and non-stochastically, forms simple concepts, morphemes (coordinates schemes)</td>
</tr>
<tr>
<td>5 – nominal</td>
<td>Uses words and names for things (coordinates and relates concepts), single words: exclamations, verbs, nouns, number names, letter names</td>
</tr>
</tbody>
</table>
| 6 – sentential | Chains words (Coordinates words and names), imitates and acquired sentences and sequences, follows short sequential acts, pronounces numbers in correct order, acquires pronouns subject (I), object (me),
<table>
<thead>
<tr>
<th>Step</th>
<th>Type</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>7 -</td>
<td>preoperational</td>
<td>Simple deductions; tells stories, counts events and objects up to 5, combines numbers and simple propositions, connects the dots, follows lists of sequential acts</td>
</tr>
<tr>
<td>8 -</td>
<td>primary</td>
<td>Simple logical deduction and empirical rules involving time sequence; simple arithmetic (adds, subtracts, multiplies, divides, counts, proves), does serial tasks on its own</td>
</tr>
<tr>
<td>9 -</td>
<td>concrete</td>
<td>Full complex arithmetic (long division, short division). Second Person perspective: takes and coordinates perspective of other and self, follows complex social rules, forms cliques, plan reasonable deals, conceives history and geography</td>
</tr>
<tr>
<td>10 -</td>
<td>abstract</td>
<td>Builds abstract concepts and variables of conference phenomena (time, place, act, actor, state, type), makes names and quantifies propositions, logical quantitating, (quantifiers: all, none, some), categorical statements/stereotypes; e.g. “we all die”)</td>
</tr>
<tr>
<td>11 -</td>
<td>formal</td>
<td>Coordinates two abstract variables, calculates the influence of one variable on another one, solves problems with one unknown using algebra, 1-dimensional linear logic (if-then) and empiricism</td>
</tr>
<tr>
<td>12 -</td>
<td>systematic</td>
<td>Multiple relations between abstract variables, considers relationships in contexts (&gt;building systems)</td>
</tr>
<tr>
<td>13 -</td>
<td>metasystematic</td>
<td>Compares and coordinates various systems, builds meta-systems out of disparate systems, as well as meta-theories (theories about theories)</td>
</tr>
<tr>
<td>14 -</td>
<td>paradigmatic</td>
<td>Coordinates, integrates and synthesises metasystems (fields of knowledge), builds paradigms, requires high degree of decentration</td>
</tr>
<tr>
<td>15 -</td>
<td>cross-paradigmatic</td>
<td>Coordinates and crosses paradigms, builds new fields of knowledge (consisting of two or more paradigms).</td>
</tr>
</tbody>
</table>
There could be other Orders beyond Order 15. Ross et al. (2014) have proposed an Order 16, meta-cross paradigmatic, characterised by “properties of structure and process (dynamics) described by different paradigms are seen to apply across and operate on those paradigms” (ibid 2014, p. 35).

Scientists are developing information measures to measure the levels of complexity in any existent (for example, Fernandez, Maldonado and Gershenson 2013). Such measures could prove to be of great benefit to HBA’s capacity to monitor and evaluate development in terms of the Goldilocks Principle (see below), as they are:

1. Precise and formal
2. Simple enough to be applied by persons not strong in maths
3. Can help to clarify the meanings of the concepts they apply, and
4. Can be applied to “any phenomenon, as anything can be described in terms of information” (Fernandez, Maldonado and Gershenson. 2013, p. 2).

Since that paper, others have proposed a new measure of complexity measurement that tracks this better than other measures. Called “dynamical depth” (Deacon and Kourtoufinis 2014), it refers to the degree to which some existent shows discrete levels of nonlinear dynamical organization. The more such nested levels, the more dynamical depth. This measure effectively highlights the intrinsic value of holons such as frogs compared to artefacts such as a mechanical watch, and points to higher levels than those addressed in their paper, including fourfold vision compared to machinism’s single vision, and the levels in Commons’ MHC and Blake’s.

A less formal precursor to that paper was provided by Morowitz as the 28 steps in “the emergence of everything” (Morowitz 2002, pp. 25-38), who noted that there was “no agreed upon metric of complexity” at the time (ibid p. 95), a deficiency which the concept of dynamic depth is intended to address. While crediting Cassirer as a precursor (Cassirer 1950), Morowitz makes clear that this has a broader and deeper pedigree in human thought, all of which contributes to the foundation of HVN↔HBA.

---

337 Compared with Blake’s fourfold vision as described in Palmer 2014 (pp. 13-14) and quoted in part 9.2.
338 Which from this HVN trans-ontology should be corrected to “the emergence of every process” (including those presently identifiable as “things” by our minds).
7.2.5. G: Goldilocks Principle

For in a way beset with those that contend on one side for too great Liberty, and on the other side for too much Authority, 'tis hard to passe between the points of both unwounded. (Hobbes 1651)

The Goldilocks Principle states that, for there to be development at all, the stresses must fall within certain margins, as opposed to reaching extremes. This applies in all sorts of contexts. With knowledge, a person drowning in information is likely to grasp at straws, assume greater knowledge than possessed, and take on trust snippets that a professional in the discipline would not (Grayling 2004, pp. 148-151). In ethics, it goes back at least to Aristotle’s Nicomachean Ethics: “Thus a master of any art avoids excess and defect, but seeks the intermediate and chooses this - the intermediate not in the object but relatively to us” (Aristotle, 350 B.C., p. 18 of 128). For example, heterarchic social organisations, as differentiated from our top-down “rule-based control of all systemic aspects”, are being examined towards finding “a more adaptive balance of flexibility and robustness” (Mezza-Garcia, Froze and Fernandez 2014). Such balance is one consequence of development in the Goldilocks zone.

The term is derived from a children’s story called Goldilocks and the Three Bears. Astronomers use it to describe the zone, for example, where while Venus is in too hot an orbit distance from the sun for life, and Mars too cold, Earth just right (Sampson in Brockman 2013, pp. 242-244). Proverbs 30:8 recognised it millennia ago, in asking to be made neither too rich nor too poor. Bill McKibben, in his book Enough (2004) called to apply it to genetic engineering. In psychology, it was noted by the psychologist Mihaly Csikszentmihalyi, who observed: “The best moments in life are those spent attempting something difficult and worthwhile” (1990, p. 3). He called it being “in the zone”. If challenges are too hard to manage, anxiety destroys efficiency, and development stops. If challenges are too easy to manage, boredom sets in, and development stops. Development only occurs in the Goldilocks zone, and in psychology it is also the zone in which people report “a tremendous increase in their sense of achievement and satisfaction” (Armour 2006).

---

339 For example, “one lives between two catastrophes, the excess or insufficiency of mortality” (Morin 2007, p. 16).
340 Also see Stewart 2014 p. 31, including enabling constraints on p. 32.
341 The current search for planets in astronomy is especially looking for planets in the Goldilocks zone, where water can exist in the liquid state. This principle applies all the way down to the base of life itself, including humanity, including economics, and particularly including human development.
When one goes outside of that zone, the alternatives are stagnation at one extreme, and collapse/destruction at the other. Csikszentmihalyi has shown empirically that individual interiors derive happiness from operating along that metaphorical arête, \(^{342}\) - a knife-edged mountain ridge with a plunge into boredom on one side, and into anxiety on the other. The rock-climber Csikszentmihalyi’s arête is along that focus of complexity theory, the edge of chaos. \(^{343}\) One becomes intensely involved in that state of deep concentration – a state that involves a transcendence of a sense of self, a loss of any sense of time, and other dimensions that are intrinsically valuable in their own right – that is, they are autotelic.

Csikszentmihalyi’s researches indicate that they are recognised as autotelic worldwide (Csikszentmihalyi 1988, p. 365). It is an example of Moore’s observation that by far the most valuable existents that we can know or imagine are certain states of consciousness (Moore 1903).

Unlike pleasure, which arises as a result of the repletion of the basic needs – food, sex, and so on – flow is not so much concerned with homeostasis, but homeorhesis – proceeding along a developmental path via another instance of a developmental double helix to that mentioned earlier. It provides a sense of exhilaration, and ever-greater challenges are required – in bite-sized chunks – to repeat that exhilaration. “It is through the flow experience that evolution tricks us to evolve further” (ibid, p. 367). It is that process that answers my question to the Theravada Buddhist lecturer I attended with Christine Stephens in the 1970s.

Csikszentmihalyi’s experience of flow sounds very much like the interior individual experience of the edge of chaos as described by Strogatz as occupying “an unfamiliar middle ground between order and disorder”, and while it may be predictable in the short run it is unpredictable in the long run (Strogatz 2004, p. 185).

Furthermore, “one of the most important insights of CAS theory is that emergent systems tend to evolve through adaptation to a critical zone that lies at the border between order and chaos” (Centeno et al. 2015). My researches for this paper have therefore led me to the tentative view that the experience of flow is the manifestation of an interior individual fractal, an emotional encouragement to evolve. For, as mentioned above, “wherever you see a fractal

---

\(^{342}\) Arête is distinct from, but similar to, areté; the former is the path to quality, which is the latter.

\(^{343}\) Interestingly, ant colonies appear to operate at that edge (Goodwin 1994, pp. 175-178).
you are seeing a system at its critical point” (Ward 2001, p. 83). Autotelaxic flow is the drive towards an increase in intrinsic value in humans, just as that towards homeostasis is a drive towards extrinsic value.\footnote{There is a problem with that word “homeostasis”, though; it refers to some existent static, but no holon is ever static. Csikszentmihalyi adds that our drive for happiness goes beyond either stability or dynamics, to growth. Consequently Rose (2006, p. 26) prefers to use the term “homeodynamics” to emphasise that stability is achieved not through stasis, but through dynamics.}

To retain self, both autotelaxic flow and homeorhesis are essential for a holon’s health. One confusion of the meaning of evolution is therefore the result of an underdevelopment of valuation theory, such that the distinctions between intrinsic and extrinsic values often have not even been articulated, let alone developed.

A similar lack of this development led some positivists to consider Wittgenstein’s famous dictum that “what we cannot talk about we must pass over in silence” (Wittgenstein 1974, paragraph 7) as supporting their philosophy. Another interpretation is “what must be ‘passed over in silence’ was for Wittgenstein precisely what had value” (Yourgrau 2005, p. 29, emphasis mine). That makes sense because any existent of non-trivial intrinsic value is holonic, and therefore cannot be encapsulated by description, even a HVN↔HBA one.

Csikszentmihalyi also observed that it is probably more than coincidental that there are similarities between the complex systems that chemists and biologists find on the boundary of order and chaos and the complex psychic state on the boundary of boredom and anxiety: “That we enjoy being on that boundary seems like a gift from Providence” (Csikszentmihalyi 1993 pp. 318-319). I consider that more likely to be a gift from evolution by natural selection, and submit that it applies universally around the hexagon, not just the areas studied by chemists, biologists, and psychologists.

One can see the prevalence of the golden ratio throughout much of nature as a major manifestation of this principle, applying fractally at scales of size from microscopic to cosmic, and to all scales of life’s complexity, including our own bodies and minds. The spontaneous order of the golden ratio results from its efficiency in the unpacking of growth. Flam notes the prevalence of such fractals as they dampen vibrations and are more robust; hence nature’s rule of “survival of the fractal” (Flam 1991, p. 1593), facilitating the emergence of order out of chaos, an example of an empirically verifiable emergent simplicity as distinct from the abstract “ceteris paribus” hypotheses of conventional economics, and which I consider applies not only to robustness, but also to antifragility (gaining from addressing challenges; Taleb 2012).
Developing Csikszentmihalyi’s comment, I propose that what manifests as the state of flow in one’s mind is the psyche hextant’s equivalent to the manifestation of the golden ratio in the exterior hextants, and these vary from black holes to flowers. The reason for this is that the golden ratio is an attractor in complexity terms because it forms the most effective way of providing all the advantages that roundness provides in physics, biology, etc. - all the hexagon’s domains - without any gaps. Planets have to be in the Goldilocks Zone for life to develop; institutions and people have to be there to develop as well. Its manifestations in social interactions enfold sophrosyne and much of the Buddhist eightfold path. Most development occurs via stretching the limits of that zone, the zone wherein people are at their happiest.

In accordance with sophrosyne, the Goldilocks Principle also applies between activities, not just in them. Flow can become so rewarding in one activity that all else is ignored to pathological levels. For example, a monomaniacal focus on personal identity construction results in narcissism, with its unintended consequences such as no wisdom/compassion developmental dynamic, a lack of empathy, and consequent social estrangement.

The ramifications of this principle in real property right’s fitness landscapes range from manageable mortgage repayments (in contrast to the unmanageable ones that triggered the subprime mortgage crisis; both are addressed in part 8.5), to the context of expropriation of property rights. The dispossessed and other stakeholders are often placed in a too anxious situation, and they often react accordingly. They have developed identities to differing degrees, and with them differing capacities to absorb challenges in bite-sized chunks over a period of time. That should also be recognised in governments’ land acquisition programs procedures. For example, Scudder (2005. P. 32) considers that it takes at least two generations for societies to adjust to forced resettlement, and other studies indicate that there is no guarantee that and other historically inflicted trauma and grief will ever be successfully adjusted for when succeeding generations internalise the assault at their social identity level. However, it is claimed that they can be addressed by skilful means (Wesley-Esquimaux 2007). By its enfolding of both internal and external processes, I submit the HVN↔HBA process provides a path towards such skilful means as will never be merely mechanical or formulaic, but adaptable to the wicked problematics of the specific situation. If the process is applied merely mechanically or formulaically, by my definition it is not HVN↔HBA.

345 The Golden ratio’s manifestation as 0.6180339... results in less gaps than any other fraction. As the meeting of mind (mathematics) and matter (advantages of roundness in nature), it might also be seen as a manifestation of Spinoza and Midgley’s mind and matter being conmanifest aspects of the same whole.
7.2.6. RE: The Related Evolution Principle

As William Blake said in *The Marriage of Heaven and Hell*, “Without Contraries is no progression. Attraction and Repulsion, Reason and Energy, Love and Hate are necessary to Human existence”. That does not mean that Blake saw contraries as inevitably resulting in progression. He saw Urizen’s dissociation from the other three Zoas - Los, Luvah and Tharmas - as destructive, with the four Zoas to be reintegrated as an emergent Albion, the Universal Man on their cross. However, this principle asserts that all evolution is co-evolution – “All evolutionary change is co-evolutionary” (Fraser 1999, p. 189) - and that “autonomy cannot be conceived without its ecology” (Morin 2007, p. 14).

The principle also asserts that the Goldilocks Principle works throughout an environment by interactions within that environment. In this holon-centred context, no interactions, no development. Fowler identifies four such relational principles: altruism, cooperation, competition and association (Fowler 2007, p. 14), the evolution of cooperation being “a beautiful and simple explanation of how nature got complex” (Sumner as cited in Brockman 2013, p. 154).³⁴⁶

By this principle, such co-petitionary³⁴⁷ environments will evolve better solutions than monological ones for complex tasks, and yet “mutual contextualization is lacking in the whole of social sciences” (Morin 2007, p. 19). At an unpredictable stage of development inside the Goldilocks Zone, a new and simpler order may emerge, such as has been traced in palaeontology by punctuated equilibrium (Eldredge and Gould 1972) and which is similar to emergence in complexity theory, both involving that slow process turning into “a sudden, convulsive transformation, and totally new forms emerge” (Poblador 2014, p. 149).

This phenomenon has been applied to property law, “property moments” potentially being such punctuations in the equilibria (Davidson and Dyal-Chand 2010, pp. 1615-1623), wherein “long-standing tensions in property theory” are resurrected (ibid, p. 1620) towards creating a transformation in understanding of property law.

As sustainable development requires evolution, it follows that all development is co-development. This is therefore an important principle in land policy formulation and implementation. That is, development occurs in a network of relationships of components in

---

³⁴⁶ So much so that Stewart (2014) identifies the cooperative organisation as the direction of evolution. But note that Markus (2009) and many others see no direction in evolution. The point relevant to this thesis is that there are many complexities to be addressed in wicked valuation problems and that they are to be addressed telaxiologically.

³⁴⁷ Where participants both co-operate and compete, and may co-operate to compete.
dynamic near-equilibrium with one another. Thus “learning by doing” - pilot studies etc. – is one way to connect theory to observed reality.

For example, when it comes to institutional recommendations it is necessary not only to institute an organisational framework, but also to take note of how it is to co-evolve in its environment, and realise that institutional evolution may take unexpected turns and have unintended consequences, both positive and negative, and that the only way to find out is to engage. As a more specific example, this applies to the co-evolution of valuation as a profession with the property market.

Note that here we are referring to evolution. Recent developments away from a mechanist approach to evolutionary psychology (Barrett, Pollet, and Stulp 2014; Burke 2014) towards recognising that complex is not the same as complicated are likely to make that discipline far more practical than hitherto for use in HBA, and dovetail with autotelaxis as the scale of the individual holon as the psyche hextant’s contribution to evolution.

In the meantime, while Csikszentmihalyi observes “complexity does not win every time” (1993, p. 158), HBA goes further. Even if Stewart’s (2014) direction of evolution towards complexity is accepted, there is still no inevitability about evolution. There can more readily be stasis, and more readily still, regression. In fact, development is a special case, requiring the Goldilocks Principle to be operating both intra- and inter-holonically and intra- and inter-hextally to happen at all, and to develop the conditions for the sudden emergence of new holons.

Using HBA in this learning-by-doing process, we may see many matters anew, or perceive them differently, and re-weight them accordingly. Taking the earlier example of compulsory acquisition, compensation by committees or juries of the appropriately broad and deep vision and balanced judgement might be the best form available at one level of the development holarchy, with market valuation only emerging as possible at a later stage. Therefore, what is appropriate at one level can be completely inappropriate at another. Property markets and valuations co-evolve – swim – or sink together: “That’s co-evolution. We are all each other’s fitness landscapes” (Brand 2013, p. 124).

In this thesis, I see the Newtonian view from nowhere (Nagel 1986) engaging in a co-evolutionary dynamic in identity construction with the view from place of the identity. That is, I see single vision being transcended but included in twofold, threefold and fourfold

---

348 Such as has occurred in the financial sector going back to short-term predatory lending (Hudson 2010).
identity construction, and employed in the manner Pirsig saw the purpose of the “Motorcycle Maintenance” scientific method: To “make sure that nature hasn’t misled you into thinking you know something you actually don’t know” (ibid, p. 61).

7.3. BIES

As mentioned at the beginning of this chapter, this Part provides the bridge for HVN to be the Master of the HBA process, the funnel for values and other qualitative assessments, and news about their possible enactment in the environment addressed from HBA to HVN. It begins that task with a “butterfly”.

However, not only is the little picture below not of a butterfly: the picture was never intended to depict a butterfly in its evolution. The butterfly effect arrived as a black swan. Its backstory has much to convey about addressing the subject of this thesis, including why Blake’s fourfold vision from amongst the travellers on the Golden Road to Samarkand, travelling not for trafficking alone is required, and why single vision minds were not, are not, and never will be, fit for this purpose.

In brief, we may never find non-trivial existents “previously ignored or at best restricted to other domains (Grunberg 2000, p. 12) by looking for them in a linear fashion, but we will also never find them by not looking. It is a principle for all of search in complexity that “you can only find things by not looking for them … because the stepping stones … almost never resemble the final product in any complex search space” (Stanley 2013, 21:10ff):

![Figure 7: A Picbreeder “Butterfly”. Source Stanley and Lehmann 2013.](image)

That narrative will not be completed in this chapter, but this chapter is core to understanding it.
7.3.1. B: Black Swans and Butterfly Effects

Concomitant to the combined recognition of Black Swans and Butterfly Effects is the recognition that there are trillions of unpredictable variables emerging every second that could affect wicked valuation problems when NSEW meet. This recognition is about as far from the so-called “enlightenment” clockwork universe paradigm as it appears possible to get. Consequently, every enlightenment has collateral endarkments; every opportunity, opportunity costs.

Taleb (2007) used the term “Black Swan” to refer to unpredictable random events. He did so because before the discovery of Australia everyone had assumed that all swans were white. Black swans were outliers, their discovery had a major impact, and they were only explainable in retrospect – three essentials for the term “Black Swan” to apply (ibid, pp. xvii-xviii).

Greg Fisher has addressed uncertainty in policy making (Fisher 2014), noting how uncertainties can arise from reflexivity, relationships, emergence in dynamic systems, bounded rationalities, moral values and social norms, institutions, ergodic systems – a plethora of possibilities. He notes that these require continuous sense-making, collective intelligence, trained intuition, loose forward training, pattern formation, experimentation (including pilot projects), and devolution/subsidiary in policy development. He particularly stressed the need for a vision, which has to have a compelling, coherent narrative that is legitimate to varied interested parties. All of these insights are compatible with HVN↔HBA.

Fisher’s recommendations also apply to uncertainties from the related term “Butterfly Effect”. Edward Lorenz coined the term over 50 years ago. It refers to the fact that tiny perturbations can have massive effects in meteorology (Lorenz 1963). About fifty years before that, the poet Francis Thompson wrote:

When to the new eyes of thee
All things by immortal power,
Near or far,

From the approach of this thesis, I currently regard that enlightenment as almost exclusively an extrinsic value enlightenment which threw intrinsic, systemic and ground values into the shade.

Taleb further investigated the implications of this discovery, including that they are not computable, in a subsequent work, Antifragile (Taleb 2012). In that, he makes recommendations consistent with the recommended HIDEGRE approach of this thesis.

Ulrich Beck’s organised irresponsibility
Systems that change through time.
Importantly, including feedback loops (Fulton 2013).
This was a founding insight for chaos theory as it was then found to apply in a great many contexts (Gleick 1987). Once again, this is highly relevant to policy formulation and implementation. I intend HIDEGRE to facilitate antifragile responses to the challenges Butterfly Effects and Black Swans bring to policy formulation and implementation.

Complexity economics (Arthur 2013 and 2014) promises to give such economists a seat back at the policy table that Taleb would remove other economists from. Like HBA, complexity economics recognises that the whole world is not made up of black swans and butterfly effects. Yet as babies we begin from the world appearing to be like that. Over time, via our identity construction we adopt heuristics that work sufficiently well to serve our needs (Gigerenzer 1999, 2007, 2013, 2014; Kruglanski and Gigerenzer 2011; Gigerenzer, Hertwig and Pachure 2011; Haldane and Madouros 2012).

Gigerenzer calls this process “ecological rationality” (Gigerenzer and Brighton 2009, Todd, Gigerenzer and the ABC Research Group 2012):

For Kahneman, rationality is logical rationality, defined as some content-free law of logic or probability; for us, it is ecological rationality, loosely speaking, the match between a heuristic and its environment. For ecological rationality, taking into account contextual cues (the environment) is the very essence of rationality, for Kahneman it is a deviation from a logical norm and thus, a deviation from rationality. In Kahneman’s philosophy, simple heuristics could never predict better than rational models; in our research we have shown systematic less-is-more effects (email quoted in Gelman 2015).

As indicated by the table below extracted from Arthur, such an ecological rationality / logical rationality differentiation is consistent with that of the differences between classical and complexity economics:

<table>
<thead>
<tr>
<th>Classical Economics Assumptions</th>
<th>Complexity Economics Assumptions</th>
</tr>
</thead>
</table>

354 That is, its fitness landscape.
Participants are addressing clearly defined issues “perfect, well-defined problems.”

Participants may not know the environment and would have to try to understand it.

Participants are perfectly rational.

There are limits on our cognitive capacities.

Economies have diminishing returns (negative feedbacks).

Economies may also have increasing returns (positive feedbacks).

Economies are mechanistic systems operating at equilibrium.

Economies are constantly dynamic ecologies, including “actions, strategies, and beliefs competing for survival”.


Many processes are often highly predictable - death, for example – and there is a vast spectrum of probabilities and possibilities from such predictable events to black swans and butterfly effects. However, with the complex there will always be unintended consequences, which could be harmful or beneficial to the intention (Kurzban as cited in Brockman 2013, pp. 351-353). We must pay attention to that spectrum in policy formulation: “If we do this that may happen; O.K. But how likely is that?” “Not very for now, it’s true, but if it does happen, how can we become resilient, or, better, anti-fragile in response to it?”

This landscape is populated with a menagerie of statistical probability creatures that may be fit for purpose in relevant contexts. It includes Naïve and Robust Bayesian calculations, Zipf’s Law, Heaps’, and Lotka’s and Bradford’s laws, the inverse power law (Rucker in Brockman 2013, pp. 367-369) and total probability law, Lorenz curves, and the like, and with possibly emerging ones, such as Dragon-Kings (Sornette 2009). Similarly, there are many modelling techniques, which have been categorised into three groups, as follows:

1. Qualitative Aggregate Models (Soft Systems Methodology, Concept Maps and Mind Mapping, Scenario Planning, Causal (Loop) Diagrams),
2. Quantitative Aggregate Models (Function fitting and Regression, Bayesian Nets, System of differential equations / Dynamical systems, System Dynamics, Evolutionary Algorithms) and
All such may, in suitably informed hands, inform and serve the trans-ontological policy formulation and implementation that I mean $\text{HVN} \leftrightarrow \text{HBA}$ to serve. Importantly for this context, models can also have integrative potential. For example, in order to address complex reality’s radical uncertainty, an Argentine\(^{355}\) economist (Marqués 2015) has tabled six core assumptions for a new conceptual framework for economics, assigning probabilities to future phenomena. In addition to the criticisms above, he refers to Keynes’ observation about economists pretending to know what they did not (ibid, p. 19), and that conventional theory and practice failed to consider central features of economics, those that characterise uncertain systems, but instead chose imaginary worlds and explored their functioning. To get real, he recommends the following. That we:

- Identify economic processes based on expectations in an area of radical uncertainty
- Assume that ex-ante knowledge of any invariant sequences of events is not possible
- Accept a more realistic goal of what branchings of events are feasible, and find what restrictions they may have
- Accept we will never be able to know what branches will prevail
- Accept practicalities, pragmatic experience as distinct from theory, are crucial for shaping the branchings
- Understand the role of lobbyists pressing a wide range of interests in the process (ibid, pp. 23-24).

A premise for these is that the results of the prevailing ontology are “more relevant for understanding the results of ... decisions than [the] decisions themselves” (ibid, p. 17).\(^{356}\)

Marqués noted that if economic philosophers were concerned with real economic process, they should critically examine the usual ontological and epistemological assumptions of mainstream economic modelling (pp. 17-18). But to critically examine ontologies, stepping outside them is facilitatory (Jensen 2013).

My approach is consonant with that of Marqués; his concern is a part of my concern. However, it is not just about economics: it is about values, and valuations, whose span is wider and deeper than economics.

\(^{355}\) I mention the nationality because of Argentina’s unique economic history over recent decades, and the insights and fitness landscapes the lived experience in that environment would be likely to produce.

\(^{356}\) Hence the need to be trans-ontological at the global scale to address wicked valuation problems.
7.3.2. IES: Intrinsic Value, Extrinsic and Systemic Value

In stating:

I wish to discuss the first glimmerings of a new scientific Worldview – beyond reductionism to emergence and radial creativity in the biosphere and human world. This emerging view finds a natural scientific place for value and ethics and places us as co-creators of the enormous web of emerging complexity that is the evolving biosphere and human economics and culture (Kauffman (2007, p. 905),

I see Kauffman as pointing towards the emergence of William Blake’s twofold vision in the West, wherein one sees not only materially but also sees the “perception of the human values in all things” (Damon 2013, p. 469). This is required in this context because holons are complex, with their own values - “to create an organism is to create its values” (Midgley 2003, p. 54) - and those values cannot be ignored in this context.

Machines – artefacts – do not value, and values are therefore less central addressing complicated problems than in addressing complex and wicked ones. However, values are still the major ingredient in why we create machines in the first place, and even “to remain alive at all, one must see some value in this world” (Tuan 1990, p. 98). While social constructivists see knowledge as constructed “through interaction with others” (McKinley 2015 p. 184), we are motivated to engage with others by values in the first place, and not only frame our turning of data into knowledge through them, but also weigh which values to engage in that social environment (to build our fitness landscapes via value engagements):

The body and brain are embedded in this complex world and have to sort it out ... deal with the variance ... when that comes in and pulls you or gives you signals you select those which give you amplification and satisfaction of value (Edelman 2011).

Therefore, this part is not just about market values formed by supply and demand. It is about “giving voice to values” (Edwards and Kirkman 2014) in general, and where NSEW meet in particular, for the better addressing of wicked valuation problems in those contexts. There are “Big V” values, which can be categorised in many ways, but here are divisible into intrinsic, extrinsic and systemic (Hartman 1967). Values inform and contribute to supply and demand, and are relevant to market value insofar as they relate to the “willing” part of the market value definition (part 8.5). All our perceptions and theories, including science, are value laden (Brown, Harris and Russell 2010, pp. 36, 50 and 51) and shape the nature of our

---

357 Kauffman further emphasises this in a more recent work, “hoping to regain our subjective pole”, and looking towards “a widened value system beyond our rabid materialism” (Kauffman 2016, p. 19).
358 For example, into Max Scheler’s divisions from use values to sacred values, as described in part 1.3 above.
inquiry (ibid, p. 39). Our standards applied to knowledge itself “ultimately rest upon the value commitments of the knowledge communities concerned” (ibid, p. 40) and are “never value free” (ibid, p. 50). Therefore, they are not limited to the assumptions of classical economics but enfold morality, ethics, heuristics and all other factors from all hextant that influence a valuation.

Axiology has been defined as the study of the nature, types, and criteria of values and of value judgements, especially in ethics. The word derives from the ancient Greek word for “worthy”. This chapter is about my neologism for this thesis telaxiology – not especially ethics – with the intention of qualitatively more informed land policy decision-making within this thesis’s context. Collaterally, it is also improving the ability to analyse sales via action inquiry (Torbert and Associates 2004) and HVN↔HBA.

I here claim that “Big V” values direct the framing of our enquiries axiologically, epistemologically, spatially and temporally (Lakoff 2004), and even our ontologies in a co-evolutionary manner.

In this valuation context, we are looking towards what Gödel described in the context of logic as “a new state of consciousness in which we describe in detail the basic concepts we use in our thought” (Gödel 1995, p. 383). In so doing, we will find that “Gödel’s theorem shows that human thought is more complex and less mechanical than anyone had ever believed” (Rucker 1987, p. 226). In particular I compare the definitions of intrinsic and extrinsic values in the works of Ken Wilber (1995) and Robert S Hartman (1967), noting from our complexity perspective that Wilber assigns higher intrinsic value to higher levels of emergence, “ranking of orders or events according to their holistic capacity” (Wilber 1995, p. 17).

Further developing the definitions in the Glossary, I adopt Wilber’s (1995, p. 518ff) definitions of three main types of value:

**Intrinsic Value:** Wilber defines this as the value some existent has in itself by dint of how many levels of emergence it enfolds within it. The greater the depth, the greater wholeness, the greater the significance. Atoms have less intrinsic value than molecules, because molecules enfold atoms, but atoms do not enfold molecules. Similarly, cells have emergent value that molecules do not possess, and humans more than cells, because there are cells in humans but not humans in cells. Our deepest evolutionary past is our shallowest evolutionary depth, and the intrinsic valuation depth is our evolutionary depth.

---

The same applies in the psyche and skills hextants. For instance, a professionally developed opinion has more intrinsic value than a tendentious or uninformed, undifferentiated and otherwise less developed one. Similarly, so does an ethical one based on greater experience and development along the lines of the development principle. That is, the more developed some existent is in terms of Werner’s Orthogenic principle – the more differentiated, articulated and hierarchically integrated (“holarchical” with levels of emergence) – the more intrinsically valuable they may be.  

The essential point to emphasise here is the importance of integration to the intrinsic. That is, in organisms the highest intrinsic value requires holarchical differentiation and integration, not internal or external dissociation. We can find the highest intrinsic value in the different levels of emergence working as an integrated whole. We will not find them in someone wise but not compassionate, or compassionate but not wise. Therefore, to Plato’s observation that an unquestioned life is no life for a man, Midgley adds that a life without affection is no life for a man either (Midgley 1995, p. 69 and p. 76).

Extrinsic value is almost the inverse of intrinsic value: it refers to the value some existent has for others, its instrumental value. That is, while intrinsic and systemic values are autotelaxic, extrinsic value is about achieving something else of value, more about doing than being. Both are fundamental to evolution. Without desire fuelling life’s struggles from within the psyche hextant driving towards potential emergence, that life would go extinct. Atoms are fundamental to molecules. No atoms, no molecules, but molecules are more significant; they have higher emergent levels of complexity, higher intrinsic value. While an aeroplane has far less intrinsic value than a mosquito, it has far greater extrinsic value for us than a mosquito does. Therefore, the more levels of emergence a holon enfolds, the higher its intrinsic value should be, but less levels of emergence do not lower its extrinsic value in a context (Wilber 1999a, pp. 346-348).

For example, a lumberjack enfolds many levels of emergence and is of high intrinsic value, but his axe enfolds few but is of high extrinsic value. All holons therefore have networks of extrinsic and intrinsic values, the most highly developed – “highly” in the sense of enfolding more levels of emergence – being the most intrinsically valuable. However, extrinsic value

---

360 “May” because they need to be tested via the relevant environments, from natural selection to peer reviews.

361 Because an aeroplane does not have living cells and thereby has limited dynamical depth – see (Deacon and Koutroufinis 2014) in part 7.2.4.
varies widely up and down that scale on a fit-for-purpose basis. Midgley notes that “without being deceived, we need to think of organisms to some extent as if they were artefacts” (Midgley 1995, p. 71). That “without being deceived” is vital, and a differentiation of intrinsic and extrinsic valuations can assist in that discernment.

Wilber calls the misappraisal of these values in psychology the “pre-trans fallacy”; since there are mental states both beneath and beyond Blake’s single vision, that single vision conflates them one way or the other. He claims that Freud tended to reduce any such existent to prerational, and Jung to elevate any such existent to transrational, the two tendencies being reductionist and elevationist respectively (Wilber 1995, pp. 206-207), like reducing a molecule to nothing but atoms, or elevating atoms to molecules, and ignoring the novel qualities in levels of emergence.

Like atoms, it is clear that Blake’s “single vision and Newton’s sleep”, Crichton’s “thintelligence” and the like can be of tremendous extrinsic value. However, if the producers function in their design in an entirely mechanistic way, the consequences can be catastrophic. That is what Michael Crichton’s Jurassic Park (1991) was about. As Crichton had his character Dr Malcolm say about thintelligence, “it’s uniquely Western training, and much of the world is nauseated by the thought of it” (Crichton 1991, p. 238), just like William Blake, Rabindranath Tagore, Gandhi and millions of others were, and millions remain.

Ground Value is the value that all existents have by simple dint of existing, and with Vedanta Wilber sees all existents as manifestations of Atman, the true self of all. In the work of Wilber’s I encountered in that bookshop in India (Wilber 1980), he pointed out that our small “a” atmans, our constructed identities, often get it precisely backwards and consider Atman their possession, rather than the other way around, or that they are Atman’s spokesperson – a hyperinflation of the relative value of one’s identity’s generally known as megalomania. From this perspective, because of ground value there are no non-sacred places or identities: we just habitually undervalue them.

While implicit in Wilber’s holonic perspective, Habermas notes a potential qualifier on intrinsic valuations based on levels of emergence: “there are increases in complexity that turn out to be evolutionary dead ends” (Habermas 1990, p. 141). As it happens, all but the most

---

362 Such fallacies also occur in valuation. For instance, Fourcade (2011) noted that a French court saw the difficulties in valuing nature and the claims were dropped (ibid, p. 1755), whereas from a monetary perspective the value of nature is infinite (Sutton in ABC RN 2015a, 5:20 and 40:00) – no nature, no money either as it’s a product of emergent in nature. So an argument could be made that, once the pattern that connects has been destroyed, and thereby quality, one should work back from infinity to assess damages, as well as up from zero.

363 Which, as elucidated in Chapter 9, is consistent with Blake’s fourfold vision.
primitive levels have demonstrable intrinsic value that exists because they have emerged from the crucible of evolution. While our own species’ future is highly fraught, it is not its higher levels of complexity that will doom it, but its lower ones hijacking the higher: in other words, it will be a direct result of our own poor intrinsic valuation, a major example of that process being the “nothing buttism” of single vision.

We can now see that we can apply the word “evolution” to both intrinsic and extrinsic valuations, but not to ground value. Viewed intrinsically, the term “evolution” enfolds emergence. Viewed extrinsically, it is concerned entirely with functional fits in the fitness landscapes. An extrinsic valuer may claim that man is no better than a mosquito, because both continue to survive: “There is no tree of life with humans on the topmost branch; no *scala natura*, no higher or lower, no more or less primitive” (Rose 2006, p. 19). However, there are higher and lower, more or less primitive, from an integral valuation perspective, increasing integration and intrinsic value (Stewart 2014, p. 28). While it is not complexity *per se* that selection favours (ibid, p. 27), the adaptability of additional complexities as *winnowed into fitness landscapes through the gauntlet of the relevant environmental challenges* provides evolution with a *de facto* direction.

This is true not only for holons, but also for artefacts such as human organizations (ibid, p. 28). While “as yet poorly understood” (ibid, p. 28), an example of this process could be when a crocodile dominates an ecological niche in a fitness landscape. Other creatures have to adapt to that crocodile, and increases in cognitive and other complexities could facilitate that adaptation. That may require finding new fitness landscapes, sometimes by changing environments (for example, by conquests) and sometimes by new approaches to the same one. As the Artificial Intelligence researcher Kenneth Stanley put it:

> Once simple behaviours are exhausted, novelty requires more complexity [and] ... more novelty requires accumulation of information (Stanley 2013, 33:12).

This is how Whitehead’s “creative advance into novelty” (Whitehead 2010, pp. 28 and 222) occurs. This is what Habermas refers to when he speaks of evolution in the sense of a cumulative process of increasing complexity, as “the more states a system can assume, the more complex the environment with which it can cope and against which it can maintain itself” (Habermas 1990, p. 141).

---

364 Also see (Mayr 1998, p. 198), op. cit., part 7.4.3.
On these criteria, no artefact, including “real” persons such as corporations and states, has the intrinsic value of a natural person. From an intrinsic valuation perspective, Hegel’s principle of Absolute Reason that the state has supreme right against the individual (Hegel 1894, Philosophy of Right, Third Part, section 258), whose supreme duty is to be a member of the state. That founding assumption of fascism, communism and even the integral humanism of Upadhyaya [1988-1989] could scarcely have been more topsy-turvy. Jung’s intuitively extreme statement that “the individual is the only reality” (Jung 1964, p. 45) places matters in a far more compatible perspective with the insights of intrinsic valuation.

Wilber is also at pains to point out that there is no more a collective mind than there is a collective brain (Wilber 1995, p. 80). Especially, we are not parts of a state, which is a social imaginary artefact, conditioned communities of “fictive kin” (Atran as cited in Brockman 2013, p. 10). Just as some may identify with that artefact as part of their identity construction, and others may not (Herb and Kaplan 1999), some may identify with other artefacts, such as football teams and cars, and others may not. Therefore, from the HBA perspective Hegel’s principle is badly mistaken, albeit from an extrinsic valuation perspective it may be true.

What “collective” means in this context is the easy availability and reach of a variety of prototypical or dominant themes within a given group (Gonen 2000, p. 5). As Gonen points out when interrogating the roots of Nazi psychology, politicians manipulate collective identities in several ways, especially by fear, their exploitation of the Anthropological Machine in particular resulting in demonising collective projections.

On the other hand, artefacts from within whatever hextant can have far more extrinsic value than any holon, even where those artefacts’ intrinsic values are puny by comparison.

From the above definition of intrinsic value, it should become clear what the role of artefacts should be. The role of states, corporations, cars, real property rights and other non-holons should be the utilisation of their extrinsic values towards Mary Midgley’s definition of freedom for the most highly developed holons known. Her definition of freedom is “the chance to develop what you have it in you to be” (italics original, Midgley 2003, p. 40, and 1995, p. 314); one’s highest and best expressions of intrinsic value. For this thesis, that requires Blake’s fourfold vision as a necessary but insufficient condition for solving wicked valuation problems.

---

In reality, all humans are closely related (Paterson et al. 2012). As usual, this is a framing problem as to what “kin” means, which is as much socially as genetically defined. Even so, Atran’s point stands. As mentioned at the end of part 5.9, when one thinks big, one thinks myth (Thompson 1989) and builds in the produce hextant from such psyche hextant’s imaginaries via the Thomas Theorem.

See part 7.2.2.
The Greeks had a word for realising what you have it in you to be - the aforementioned areté (Hooker 1996). That also happens to be about spirituality, as defined in the Glossary.

Skolimowski adds that “spirituality is about what we can potentially become [and] spiritual life is the blossoming of the force of transcendence” (Skolimowski 1993, pp. 6, 86 and 8). Emergence into fourfold vision is a manifestation of transcendence.

Another source of the distinctions between different types of value is Hartman. While Wilber defined his three forms of value as intrinsic, extrinsic, and Ground (the value simply by dint of being an integral part of the whole), Hartman’s three are intrinsic, extrinsic, and systemic. Hartman’s “intrinsic” is similar to Wilber’s, being “the valuing of an object or person with an eye toward its singularity, essence, uniqueness, or spiritual being”, and extrinsic, too, has its similarities – “this is the dimension of comparisons, relative and practical thinking” and seeing how existents compare with others for a purpose. However, Hartman’s systemic dimension differs from Wilber’s Ground value. It is within the realm of formal concepts – about how existents should be: the vision of a development strategy, the perfect expression and implementation of a law, how a circle should look, how a person should be, oughts, shoulds, and so on (Smith 2001).

Hartman stresses that under-or over-emphasising any of these dimensions of value results in pathological behaviours of various kinds. For instance, over-emphasis on systemic value can blind one to other more important values, to rigidity and authoritarianism, and so forth, while under-emphasising systemic values may result in anarchistic and irresponsible behaviour. Aesop’s fable about the ant and the grasshopper was about systemic valuations: the grasshopper under-estimated them, while at first the ant appeared to over-estimate them, only to attain a balance in the wintertime.

While this dimension is a core focus in commerce, Hartman explicitly states that it is not core in life. Using a concept he termed “richness of qualities”, he identified a “hierarchy of richness”, with intrinsic value at the top and systemic at the bottom, and found this to be consistent with the values of the relevant disciplines (ibid).

However, to have a balanced intrinsic valuation, the extrinsic and the systemic valuations must be present. Just because a client likes a particular vendor (intrinsic), a balanced attention also includes the vendor’s performing according to the terms of the agreement (extrinsic), and performing in a legal manner (systemic).

We do not yet have much of a vocabulary for the development of these values. To open up these kingdoms in terms of their levels of development, perhaps we could adapt Stewart and
Cohen’s simplex, complex, multiplex, omniplex (and my “compliplax” to maintain the distinction between complicated and complex) in the cognitive line to the valuational one. Using the same spelling that was used to derive axiology from “áksios”, meaning “worthy”, I call the valuation correlates to cognitive capacities “simplax, complax, multiplax, omniplax and compliplax”. So focussing on any one value is “simplax”.

Returning to Blake’s Urizen. Urizen may have been omniplex, but he was simplax at best, certainly not omniplax. Likewise, just because Tupaia had a more complex understanding, that did not necessarily mean he was more enlightened than Captain Cook. It just means he was different in his skills hextant.

Without higher values driven by compassion, single vision will not emerge into twofold, let alone achieve the later emergents of threefold and fourfold vision, requiring coevolution of wisdom and compassion. Blake saw the solution to the disintegration of man as being “reconciliation through forgiveness” (Stevenson in Blake 1988, p.15) – even, especially, of the simplax-minded Urizen.

As we are working towards developing sophrosyne to manifest wisdom and compassion, we will need such words in this context. Learning how to weigh, balance, prioritise and effect values in a land policy context would be a means of developing beyond twofold vision towards complax, multiplax, omniplax and compliplax, in related evolution with their epistemic equivalents.

In 2011, the axiologist Alan Carter presented “some groundwork for a multidimensional axiology” in a paper of that name (Carter 2011). He thereby provided some grounding to observe emergence from mere single (simplex) visions to co-evolve via complex↔complax, multiplex↔multiplax dynamics towards the never attainable but ever approachable omniplex/omniplax evolutionary summit.

In the paper, he criticised the single vision of utilitarianism in public policy development as inadequate. He further notes that not only utilitarianism, but also the three other major theoretical positions – prioritarianism, pure egalitarianism, and sufficientarianism, are similarly inadequate. Instead, Carter calls for a new normative approach, one “incorporating a maximising, value-pluralist axiology” (ibid, p. 390), thereby looking towards twofold, threefold and fourfold vision.

---

367 Which need to co-evolve, as one without the other is catastrophic (Wilber 1995, p. 328).
368 That of maximising utility.
via a scenario analysis, he identifies the need to articulate a differentiation of “contributory” and “overall” values, and establishes the superiority of a maximising, value-pluralist axiology over any form of value monism (ibid, p. 407). Finally, he notes that in the field of public policy (which would necessarily be included in addressing the challenges in this thesis) such an axiology “will, at times, justify the adoption of very different public policies to those advocated by” value monists. Furthermore, providing it recognises “a full range of variable values”, it will dispense with the “counterintuitive implications” generated by value monism, resulting in “better public policies” (op. cit.).

I intend HVN↔HBA and the new vistas to be facilitated by the above coevolution of epistemology and axiology (simplex↔simplax > complex↔complax ...) to attain similar results within this thesis’s domain to those sought by Carter.

In so doing, I note a parallel between Carter’s identification of pure utilitarianism as being inadequate (policy decision-making requiring the recognition of a full range of variable values), with McGilchrist’s metaphor of the Master (which recognises intrinsic values, enfolding Kant’s view of the intrinsic value of every human) and his Emissary (which only recognises extrinsic values, enfolding Mill’s focus on utilitarian values). In Rowson (2013, p. 14) McGilchrist brought Kant’s observation that we live in two worlds into his discussion of the worlds of the left and right hemispheres. Kant’s intrinsic valuation of any human being was the reason behind his categorical imperative, the second version of which stated, “Act so that you use humanity, in your own person as well as in any other, always as an end, and never as means only” (Apel 2001, p. 56). Like Carter, McGilchrist frames the potential for a developed complex/complex wisdom and compassion to emerge from the conflict between extrinsic and intrinsic values. From that perspective, Mill’s utilitarianism and Kant’s idealism can be seen as facilitating a co-evolutionary dynamic as in the Related Evolutionary Principle (Part 7.2.6). Like Krishnamurti’s “drop it” and Jesus’s “turn the other cheek” I referred to in Part 2.3.2, Kant’s categorical imperative can in turn be seen thereby as potentially the grain of sand that causes an oyster to make a pearl.

Hartman claims that proper valuing includes attentiveness to all his three dimensions of valuation. Wilber claims that, with respect to the two value dimensions he shares with Hartman – intrinsic and extrinsic – “both are absolutely mandatory” (Wilber 1995). A focus on extrinsic values and an ignorance of how to value intrinsically is causative of both personal and societal imbalances, and so is its opposite. The many pathologies that result can
include a stunting of development with insufficient attention to extrinsic values, and malignant development with insufficient attention to intrinsic values. Because intrinsic values are more complex than and less obvious than extrinsic ones, they can be more difficult to discern. Intrinsic valuation is therefore a more complex than extrinsic valuation.

In our past, our necessary familiarity as hunters with the behaviours of our prey and our predators would have resulted in qualitative understandings now rarely if ever appreciated. For instance, we usually ignore the maternal behaviour of a cow (intrinsic value), but do not ignore her value as meat (extrinsic value). It is therefore reasonable to assume that the artefact-rich and holonically devaluing modern urban environment has the potential to further atrophy our intrinsic valuation processes, with malign consequences as emphasised by Hartman and Wilber. In this thesis’s meaning of the term, development is not the problem: imbalanced development and poor valuations as to what to develop, as warned by Wilber and Hartman, is the problem. Balanced development towards areté, not a collapse of development, is preconditional to finding a solution.

A clear symptom of this imbalance is that other species of life on Earth are often greatly intrinsically undervalued, and merely extrinsically valued. While a sometimes almost complete alienation from other macro species has developed contemporaneously, a greater than historically known familiarity with the natural world has also developed from the anecdotal to the scientific by specialists such as Jane Goodall. Their insights are generally towards an elevation of the intrinsic valuations of other species. For instance, Goodall and others note that in the primate world we can find many of the qualities we highly value in others and ourselves. Because coming to that understanding helps us know ourselves, a lack of understanding of the deep connection of human nature to nature results in poor intrinsic valuations (Sagan and Druyans 1992, p. 413). That is, by learning that qualities we possess are shared by not only other people, but also by other species, we can become better intrinsic valuers.

To think that a higher intrinsic valuation of animals is a devaluation of humans is symptomatic of poor intrinsic valuation. The decimation of natural habitats as facilitated by rapacious and ignorant land policies, land-related valuations and real property rights can be

---

369 For example, Goodall 1971.
370 I trust it is clear to the reader that this is a quite distinct process from anthropomorphizing, which is attributing exclusively human qualities to animals. The works of Peter Singer are relevant here.
one manifestation of such intrinsic valuation blindness and consequent inability in the field. In contrast, the restitution of wilderness for its intrinsic value as facilitated by wise and compassionate land policies, land-related valuations and real property rights could be a result of more reasonable intrinsic valuation.

In so doing, almost completely up until quite recently, and still at best coarse grained, we have not had available to us scientific observations of the brain to assist in the practice of intrinsic valuation.

As mentioned in part 6.1, an early researcher relevant to intrinsic valuation as defined by Wilber was Paul D MacLean. Like Sagan and Druyans, he noted how so many of us are reluctant to acknowledge our animal ancestry and natures. MacLean noted that the part of their brains they share with other mammals is the same part that cannot acknowledge its affinity to other mammals, even when their higher brains can. He states that, as a simplification ... our brains are triune, comprising reptilian, old mammalian, and new mammalian, each with their own structures and chemistry, “yet all three must intermesh and function together” (MacLean 1973, p. 7).

It should come as no surprise to anyone that modern brain researchers have difficulties with that simplification. After all, the human brain is the most complex known existent in the universe. While agreeing that MacLean was correct in terms of evolution and neuroanatomy, Greenfield says that he was extravagant in claiming that the three brains were poorly integrated (which he did not in the quote above), and considered the claim naïve in terms of modern neuroscience but still useful as an analogy (Greenfield 2008, p. 216).

As I quoted Diamond in part 1.1, models and paradigms are actually myths. This is known to some scholars: “all decisions are based on models, and all models are wrong.” (John D. Sterman 2002, p. 525), but even so, “All models are wrong, but some are useful.” (Box and

371 Note the resonance of this observation with Anderson’s observation (op. cit.) that “at each level of complexity, entirely new properties appear [and] at each stage, entirely new laws, concepts and generalisations are necessary.”
372 For instance, reptiles have cortices, too. They have evolved, too, from more primitive ancestors, but in holding their fitness landscapes they have not evolved nearly the same adaptability to different environments as many mammals have.
373 Even there, not quite. For example, man did not evolve from reptiles; both evolved from amphibians (Gribbin 1993, p. 86).
374 MacLean’s ansatzes have proven to be rather more than naïve. As Stewart noted, “the ultimate test for a theory is whether it can account for phenomena that are hitherto unexplained, and whether it can make surprising predictions that prove to be accurate” (J.E. Stewart 2014). As an example of the latter, MacLean proposed that, when it comes to the specialities of our prefrontal cortex, “it is possible that these large evolving territories of the human holon are incapable of being brought into full operation until the hormonal changes of adolescence occur” (MacLean 1973, p. 58). That this has only recently been empirically established (30 years after MacLean’s publication), it offers evidence of MacLean’s model usefulness as a predictive framework.
Charles Munger’s 1994 comment that “you’ve got to have models in your head and you’ve got to array your experience - both vicarious and direct - on this latticework of models” has been more recently confirmed (Charles Munger 1994) by Lakoff (2004) and McGilchrist (2009). I find MacLean’s model still useful as an ansatz for the purpose of HBA. That is providing (as always) that the relevant professional in interdisciplinary teams monitor and evaluate the model in the light of more recent discoveries in the relevant disciplines, which disciplines are not confined to neuroscience. For example, behaviours we share with crocodiles can be given less intrinsic value – albeit in some contexts high extrinsic value – than those more highly valued qualities referred to above that we share with other primates, but not crocodiles.

Well before Greenfield made her critique, MacLean himself recognized that one could not discuss the brain without resorting to oversimplification (ibid, p. 13). He does not even refer to the enteric nervous system (Enders 2015). So once again, we have to look at a fitness landscape to understand a holon in it: the brain “cannot be understood in isolation” (emphasis mine: Rose 2006, p. 64).375

For this and other reasons, not everyone agrees that MacLean’s grasp is as naïve as Greenfield asserts.376 Even if we take Greenfield’s point,377 then we are still left with the triune brain’s strength as an analogy. In any case, neither Greenfield’s nor MacLean’s understandings are as naïve as those of the lay population in their fields.378 Consequently, we must admit to the provisional nature of their insights in their own fields, and mine in theirs. But this is not unique. At our highest levels of cognitive development, we admit to the provisionality of all insights: Some are almost infinitely probable, others are almost infinitely improbable, and most are in between.

Furthermore, MacLean’s alleged naivety is highly sophisticated compared to the naivety of objectivist “nothing buttery” scientism and arguably Churchland’s eliminative materialism (Churchland 1999) is as well. For, as MacLean notes, objectivism is a fantasy, and that all the so-called hard facts of science “are informational transformations by the viscoelastic brain”379

---

375 For the reason here emphasized, from now on I will use the term “human holon” in preference to “brain” where appropriate, to avoid the inevitable reductionism both in confining attention to a single hextant, and in reducing people to the activities at the top of their spines.

376 For example, see Panksepp 2000, p. 112 and Ploog (2003).

377 As ultimately we must, because everyone’s understanding, including Greenfield’s – as she would be the first to admit - is still naïve in terms of the whole task, albeit highly sophisticated in terms of current understanding.

378 Remembering that both Greenfield’s and MacLean’s understandings are also at the lay population in so many of the fields relevant to this thesis, just as mine are. Once again, addressing wicked problems demands transdisciplinarity, and much else.
“The brain always stands between us and what we observe” (ibid, p. 576); “Objectivity is the delusion that observations could be made without an observer” (Von Foerster 1974) “There is no such thing as an immaculate perception” (Johnson 1995, p. 134), also see Von Gaserfeld (1990). As Margaret Archer (2014) asks, “we believe, but who are we?” Every person on earth is different, but every person on earth is one of this “we” in some domain, dimension, level, line or scale. All those persons have confirmation biases acting as gatekeepers to what we reason about (Mercier and Sperber 2011, p. 57).

The observation of MacLean et al. is still robust: no attempt at an ultimate picture of reality can omit it. Yet there are many pictures claimed as ultimate that do not, and such absolute and fundamentally imaginary claims are often used to dispense and enforce property rights. When conducting intrinsic valuations, it is important to realise that MacLean’s ansatz re the structure of the brain (human holon) does not necessarily tally with its functioning in addressing fitness landscapes. Emotions, thoughts and actions do not reside in specific parts of the human holon, but in patterns of dynamic interactions between many parts of it. Human holon structures are adapted to address the environments they encounter in a process called “exaptation” (Rose 2006, pp. 26, 43-44, and 204). However, there is also an element in evolution where what works for particular evolutionary challenges is retained more or less intact through millennia to meet those challenges. Moreover, Rose also notes that large complex organisations need multiple management layers, and human holons are the most complex organisations of all (ibid, p. 52).

Therefore, to intrinsically value we do not need to focus upon retracing evolutionary trees as much as the niches within fitness landscapes and our appropriate behaviour to address them. Context determines content (Rosado 2008), and content determines context (in terms of fitness landscapes), and function forms form as form forms function in all domains by means of the feedback loops between them. Therefore, it is not only physical forms that change, but mental forms as well. With holons, niches in physical and ecological space require appropriate mental space: with artefacts such as real property rights, they acquire that mental space from a holon – especially, but not exclusively, humans. Provisionally, and as we shall see subject to Rose’s observations, I accept MacLean’s model. However, that acceptance is in the context of referring not only to the brain, but also to the hextal fitness relationships.

---

379 Just as my Aunt and Uncle’s statement that I must learn how to put the niggers in their place was (see Part 2.3.3).
shaping each hextant – physical performances, motives, skills, natural, infrastructural and cultural environments. It is as follows:

**Low intrinsic value:** the minds (not the parts of the brain) that we share with reptiles and creatures of less levels of emergence than reptiles. They are filled with feared authority from the past and fear of any new existent;

**Medium intrinsic value:** the minds that we share with lower mammals (the paleo-mammalian mind): inarticulate emotions, for example, but greater capacities to adapt and learn;

**Higher intrinsic value:** the mind that we share with higher mammals (the neo-mammalian mind), such as those referred to above, and beyond that, only with humans, and beyond that only humans who have developed their areté to act wisely and compassionately in their environments.

Although he does not use the term, MacLean is very specific about the holarchical nature of these three brains. In other words, he saw each of the brains as a relatively autonomous holon, capable with experience of integrating hierarchically into a higher holon in conformity with the development (Orthogenic) principle (see section 7.4.3). In addition, because each is a holon within the human holon, we cannot say that any specific function is simply located in one of the holons; they all mutually act and interact heterarchically. A major trend detectable within that developmental process is one of a capacity to not only adapt to different fitness landscapes, but even to create new ones, which is perhaps our greatest advantage over other species: the neocortex allows a “high(er) fidelity” approximation to whatever it is “out there” for our “in heres” (Gribbin 1993, p. 298). Its responses are highly supple in comparison to the rigidity of the reptilian brain.

Taleb notes that “once in a while you encounter members of the human species with so much intellectual superiority that they can change their minds effortlessly” (Taleb 2007, p. 192). Similarly, Nicholas of Cusa (1401-1464) noted that the best minds hold all beliefs lightly (and, I would add, all ontologies). That is because such open-minded people are predominantly focused in, and have thereby highly developed, this part of their human holon.

While all of us can become prejudiced when we engage the dogmatic and visceral paleo-

---

380 Nicholas of Cusa decided that man “was prone to err, but the worst of his errors, there was always some kernel of truth, else he would revolt against it as inconceivable. Therefore, he decided, the best thing for a man to do was to hold all of his beliefs lightly and to reject them whenever they began to appear as errors. The real danger, he said, was not in making mistakes, but in clinging to them after they were known to be mistakes” (Mencken 1908, pp. 67-68).
mammalian brain, and completely closed minded when they engage in the “rigid, obsessive, compulsive, ritualistic and paranoid” (Maclean 1990) characteristics of the reptilian brain. Whether from the North, the South, the East or the West, only a very few can change their minds effortlessly, and even then not always: wisdom ... it’s difficult! When Fenollosa referred to the mental stiffness of the mechanical or the savage mind (op. cit., p. 23), and Blake of single vision, I see them as referring to those low intrinsic value characteristics Mac Lean ascribed to the paleo-mammalian and reptilian brains in the soma hextant. These manifest in the psyche hextant as primal desires – the suite thereof, not just the regard-recognition hunger I had gone to ask Krishnamurti about.

Such interplays of intrinsic and extrinsic values can be appreciated though HBA. The characteristics of the neocortex can have higher intrinsic value than those of the paleomammalian brain, which in turn can have higher intrinsic value than the reptilian, but sometimes vice versa with extrinsic value. However, the neocortex can design or adapt artefacts of even greater extrinsic value in certain circumstances than our more primal brains can attain (weapons, for instance), and thereby greatly enhance the survival potential of the triune brain.

Therefore, we can regard the human holon as a viscoelastic complex with great viscosity, and high extrinsic value at its lower reaches, and great elasticity and high intrinsic value at its higher reaches. There can be still higher intrinsic valuations placed upon behaviours tracked by development psychology and other disciplines towards universally lauded co-evolutionary manifestations of wisdom and compassion, often identified as advanced spiritual development.

As MacLean notes, this raises “the question as to what extent the reptilian counterpart of man’s brain may determine his obeisance to precedent in ceremonial rituals, religious convictions, legal actions, and political persuasions” (MacLean 1973, p. 10). To that list, I

381 For instance, I find myself quite discomfited when I have rewarded myself with a “that’s settled, then” feeling before due diligence verification, and find my confirmation biases unsettled. However, that is inevitable if one is to address wicked valuation problems, and one can develop antifragility to that process.

382 For example, in a fight to the death, getting fired up can increase strength.

383 MacLean comments that “The reptilian brain seems to be hidebound by precedent ... obeisance to precedent is the first step to obsessive-compulsive behavior, and this is well illustrated by the sea turtle’s returning to the same place year after year to lay her eggs. It has been shown in recent studies on mammals that they are also like the reptile in their tendency to return to home grounds. This has been observed, for example, in the case of seals, sheep, and goats” MacLean (1973).

384 And with the potential to develop artefacts of great extrinsic value as well.
would add Hegel’s obeisance to the state.\textsuperscript{385} If future research were to answer that question in the affirmative, the reptilian brain’s relevance in attack and defence of property rights would be evident.

In contrast to the reptilian brain, J and JB Panskepp noted that the neocortical brain tissue of humans is not designed to address any inclusive fitness functions, but to explore (Panksepp 2000, p. 109). As such, it is hard-wired for development, because autopoiesis involves two major processes: specificity, keeping existents invariant in a varying environment, and plasticity, adapting to a varying environment. These processes are intertwined, a “developmental double helix” (Rose 2006, p. 63, emphasis mine) which has to emerge from a Goldilocks zone for development to happen.

An implication of this is that often a closed mind is worse in terms of both its extrinsic value and its development of intrinsic value than is a stupid one (Panksepp 2000 p. 119) and empirical ones also, as we have described above. Confirmation bias is an example of this (ibid, p. 119; Allahverdyan and Galstyan 2014). A closed mind is driven by confirmatory biases such as bigotry and allows no uptake, even if it has the highest intelligence available to anyone on Earth. The quip that “the problem with open minds is that everything falls out – including our reason” is an example of the observation of just such a highly intelligent closed mind (Hood 2009, p. 9).\textsuperscript{386}

In contrast, the observation by Joseph Roth that “it is the mark of a narrow world that it mistrusts the undefined ... the small man builds cages for everyone he knows” (Roth 2004) appears to be an observation from a highly intelligent open one. We evolved so that the neocortex is the last to become fully operational and the first to close down in the face of trauma. Therefore, our intrinsic value varies according to our environmental challenges and what we see ourselves as being. Building such cages for others is an example of a process that can be extrinsically valuable, but is intrinsically demeaning and reductive to others.

Consequently, one major distinction between the complexity approaches adopted in this thesis and classicism is the group of those made above concerning the respective roles of the

\textsuperscript{385} An obeisance embraced by Upadhyaya (op. cit., p. 23) in his verion of “integral humanism”. I regard integral nationalistic humanism as an oxymoron. Similarly, Jacques Maritain’s integral Christian humanism (1939), while as with Upadhyaya’s version containing much of great merit, is insufficient from this thesis’s perspective, which sees integral humanism as being necessarily universalist per se.

\textsuperscript{386} I would advise any such minds to acquaint themselves with \textit{Open Mind} – a rich online storehouse of scholarship on philosophy and cognitive science, and particularly Metzinger and Windt’s definition of an open mind (Metzinger and Windt 2015 p. 17/1601). Like anything else, each individual could only absorb such a work at that individual’s Goldilockean rate, it could begin a move for such closed minds from identity homeostasis to identity homeorhesis.
left and right hemisphere’s functions as Master and Emissary respectively (McGilchrist 2009), and the homologous distinction between complicated and complex made by Glouberman and Zimmerman (2002). Those distinctions also imply the left hemisphere having greater competence in addressing extrinsic valuations, complicated machinery and other artefacts, and the right hemisphere having greater competence in addressing intrinsic valuations, complex humans and other holons. However, to address wicked valuation problems the brain must act as a whole, not just the total of two hemispheres. That is, it must become an emergent whole greater than the sum of its parts, and recognize that “what look like elements are simply facets of the indivisible human condition” (McGilchrist 2009, p. 242). The reduction of mental functioning to mechanistic functioning, while potentially a very helpful metaphor by which the left hemisphere can “get a grip”, may not only tempt the Emissary to get ideas above its station, but also - as mentioned by MacLean above - that was always nonsense because the “mind cannot be reduced to physics because physics presupposes the minds of physicists” (Sheldrake 2012, p. 10).

This latter emphasis of scientism often takes on the emotional baggage of other forms of fundamentalism, which are at opposite ends of any cultural spectrum. Spirituality is open to mystery, uncertainty and change, and fundamentalism (as here meant) is fearful of and closed to them (Tacey 2004, p. 11). In other words, fundamentalism engages the primitive and viscous levels of our human holons – closed minds – while spirituality engages the highly developed, elastic levels of our human holons – open minds. I see the development from the former to the latter as development from Blake’s single to fourfold vision.

One such form of fundamentalism is the rigid separation of humans from the animal kingdom, and the intrinsic devaluation of the “other” (in whatever form it takes, including the form of the real property rights of others). As Stout notes, there are two main mistakes we make that contravene the normal benevolence of our natures. Firstly, at whichever identity level we have constructed, wanting to control others and the world, and secondly, dehumanising/devaluing others as to allow their moral exclusion, adding that “So far, psychology has left this question [how to correct those mistakes] completely unanswered” (Stout 2005).

---

387 Fundamentalism: A movement that stresses the superiority, infallibility and authority of its beliefs in matters of faith, morals, history and prophecy (Das 2011, p. 115).
388 This behaviour is called the “anthropological machine”, and is further addressed in part 8.4 below.
Despite psychology’s non-answer, such reactions are easily replicable, particularly in trolling on the internet, where reactions such as “loony” and “traitor” are readily evoked from those who are incapable of engaging with intellectual positions other than one’s own (McGrath and Casey 2014). As Csikszentmihalyi points out, when “people lack the skills to recognise more interesting opportunities they tend to regress to more simple and brutal choices” (Csikszentmihalyi 1993, p. 187). In land policy development, as much as practicable it is important to avoid such mental lockdowns by keeping matters inside the Goldilocks zone. This “othering” takes the form of one of the six basic emotions. They are surprise, anger, happiness, fear, sadness and disgust, and the overriding emotion of fundamentalist societies and communities is disgust and intolerance (Greenfield 2008, pp. 230-231). That is a mental response from a level of the brain we share with mammals, which evolved for our dietary health and got “hi-jacked to enforce group membership” (Greenfield 2008, p. 226). Yet such qualities are also indicative of extremely egocentric behaviour, which manifests as a cauldron of strongly negative emotions including hate, rage, disgust and grief, but not guilt, combined with an us versus them emotional response to others (Graves 1981, pp. 19-20).

This tendency within fundamentalist scientism towards disgust and absolutism is often directed to those who manifest what they consider to be unscientific approaches to life (as in other cases of extreme collective identity). Yet as Rabelais had Gargantua say, “Science without conscience is the ruin of the soul” and as Lévy-Bruhl emphasised, contentment with objective science and with the rational world can only be achieved by spiritual destruction (as cited in Tanase 1989, pp. 267-277), because it is mere single vision. On the other hand, nowadays many scientists recognise that while neuroscientific knowledge may enrich understanding, including our ethical ones, they can never replace either ethics or any other legal and social etc. understandings (Rose 2006, p. 305).

Note that this emphasis upon spirituality is not about religious conviction, which so often falls prey to fundamentalism because of what is termed “the drowning man paradox ... the fuzzier an environment appears, the stronger the attachment to what seems non-fuzzy in it” (Dimitrov and Korotkich 2002, p. 34; emphasis mine).

Religions, when attempting to account for every existent, are notoriously susceptible to this paradox, and consequently dogmatism and fundamentalism. As the anonymous observation puts it: “philosophy is questions that may never be answered; religion is answers that may never be questioned.” The stronger the challenge, the more pugnacious the response can be: “men never do evil so completely and cheerfully as when they do it from religious
“conviction” (Pascal 1669, no. 894). In contrast, the HBA approach regards the spirituality – highest intrinsic value - end of the cultural spectrum to be the systemic value of its processes, because it requires the capacity for penetrating understanding of human nature, the whole in the part and the part in the whole (Dimitrov 2003, pp. 16-17).

However, as with so many aspects of reality, misplaced concretedness affects perceptions here. The summit of intrinsic values is where sacred values belong – the produce of co-evolved wisdom and compassion. The impulse of assigning sacred values is essential for social cohesion; whatever their flaws in practice, many religions were probably created for this purpose. However, with disgust being “the negative consequence of violating our sacred values” (Hood 2009, p. 178), that often means disgust is misapplied. Sadly, a major flaw in identity construction is that the more absurd one’s devotion is the more trusted you might become, provided you can convince others of your sincerity (Atran as cited in Brockman 2013, p. 11). As Sayajit Das put it, “the more dubious a proposition or unreliable a fact, the greater the authority and confidence with which it is stated. Constant repetition diminishes scepticism” (Das 2011, p. 110). The power of the preposterous as a narrative for identity construction includes that complete conviction in such a narrative can be far more spellbinding and, thereby, identity-contagious than can more taxing challenges such as those required for peaceful resolution of wicked problems.

Viewing Maslow’s Hierarchy of Needs as a Heterarchy of Needs can assist in addressing wicked valuation problems, as it can be interpreted as a heterarchy of extrinsic valuation concerns at the lower end, and intrinsic valuation concerns at the higher. In fact, later researchers have found that we do not address the needs expressed in Maslow’s hierarchy sequentially, but integrally, simultaneously, heterarchically, and weighted according to the environments available supply for the various demands (Fowler 2007, p. 11). Seen that way, a person’s adoption of prevailing preposterous ideas can be seen as ecologically rational (Gigerenzer and Brighton 2009), thereby allowing potential for continued improvement of intrinsic value that may not be possible with their rejection. For example, one cannot pursue gain in intrinsic value when denied any lower intrinsic value but high extrinsic value requirements, such as food and water, because you may become fully engaged with merely trying to survive. So while satisfaction of those basic needs does not guarantee the emergence

---

389 That is, interpreting it as a manifestation of a complex holon rather than of a complicated artefact.
of satisfaction of the higher ones; they may be necessary but insufficient preconditions for any such emergence. Box 1 below elaborates on this process:

### Maslow’s Hierarchy of Needs and Intrinsic Valuation

We can regard the above description of the triune brain as the soma hextant’s implementer of Abraham Maslow’s well-known Hierarchy of Needs, with the provisos that Maslow’s is actually a Heterarchy of Needs and requires parallel holarchies in niches in other hextants for fulfilment. Moreover, in line with Wahba and Bridwell’s (1976) reconsidering of Maslow, and HVN↔HBA and my own developmental action inquiry practice (Torbert 2004), I observe internally as being more of a heterarchy. Very broadly, the lower two (physiological and safety) needs are those we share with reptiles, the central (love and esteem) needs are those we share with mammals, and the highest (self-actualisation) needs are those referred to by Tacey, and by Dimitrov, above.

Maslow’s most primitive stage is that of Physiological needs - survival needs such as food, water, air, and the elimination of waste matter. All life has such needs. In most parts of the globe, territory, shelter and clothing can also be regarded as physiological needs. Some physiological activities, such as sex and maternal activity, can be postponed and are therefore not as basic in this heterarchy. The next most primitive needs are Safety needs. As with physiological needs, if safety needs are seen as not being met, then the higher stages are devalued until that need is seen to be satisfied. Avoidance of an excess of anxiety and fear is the psychological dimension of “safety.” Order, routine, stable government, job security, stable marital and social environments are examples of these “safety” needs. As Maslow says, “other broad aspects of the attempt to seek safety and stability in the world are seen in the very common preference for familiar rather than unfamiliar things, or for the known rather than the unknown” (Laird et al. 1975, p. 53).

Belongingness and Affection lie on the continuum between safety and esteem, as they provide a feeling of security and acceptance. Friends, tribes, sexual partnerships, praise - all feed these needs. “We are incomplete or unfinished animals who complete ourselves through culture” (Geertz 1973, p. 49). Many animals exhibit such needs, although sometimes only at certain stages of their development.

Self-esteem, a positive appraisal of self-worth, is vital to a person’s functioning. Low self-esteem - lack of feelings of accomplishment and adequacy - results in such feelings as worthlessness, envy, despair, laziness, cynicism, selfishness and other such obstructive attitudes to economic and social development.

People can say that they have achieved “Self-actualisation” when they can say that they have had a successful life; that they would live their lives the same way if they had the chance to do it all over again. That does not happen unless the above stages are completed and consolidated by social interaction. None of the above stages occurs in a vacuum; they are all dependent upon relationships.
Later, Maslow realised that there are stages beyond self-actualisation, which he conflated together as “self-transcendence”. Those established at such levels often drop their property rights completely (give all they own to the poor, etc.).

We may regard these as various levels at which attractors and repellers gain relevance in terms of enhancing or inhibiting individual development in their respective contexts. These have significant consequences in organisational behaviour. For example, despite Drucker’s observation that the Productivity Revolution has finished, in countries where survival needs are still highly challenged Tayloresque business practices are still being set up. As I witnessed, what appears as appallingly exploitative salaries and working conditions to those addressing needs higher up in Maslow’s hierarchy are eagerly grasped in places like textile factories in Lesotho, where those same conditions better satisfy the survival and safety needs than any available alternatives. As we include valuing the fitness landscapes of real property rights in terms of facilitating the utilisation of their extrinsic values towards Mary Midgley’s definition of freedom, this is one fundamental set of questions for this thesis. However, a complementary and equally fundamental set is to do with optimal rates of growth. It is in facilitating the rate of growth of affected individuals that the organisation can facilitate positive attractors of meaning for its members, and thereby they will work not just for money (extrinsic value), but for love (intrinsic value).

Therefore, when attempting the introduction of any new land policies, including any new system of real property rights, a key systemic value is the facilitation of that growth in the intrinsic value of those affected, and that requires a manageable rate. We can therefore harness this flow up the analogical knife’s edge of arête towards the ancient Greek attractor of aretē – which means reaching your highest human potential in terms of intrinsic valuation in particular by a process of autotelaxic flow. However, as the psyche hextant is but one of six holonic hextants, what equivalent fractal signifiers are perceptible in other hextants?

My answers come from two quarters as unexpected to me before embarking upon this paper as the idea of flow as signalling the presence of a fractal in the interior of an individual. The first relates to what is meant by the term “peace”. In this context, it does not mean a balance of fear, of weaponry, the peace of cemeteries, but instead “an active and efficient dialogue between people, between nations, order and cooperation of free peoples against everything that threatens their freedom, human dignity and social progress” (Tanase 1989, p. 275).

I have seen queues hundreds of metres in length persist for weeks for the few opportunities available there.
In the political sphere, the Ancient Greeks would see the required areté for that as being “that elusive quality of excellence in knowledge of both polis and self that distinguishes the true citizen from the barbarian and corrupt backslider” (Hannaford 1994, p. 14): a definition that can address all hextants.

The systemic value of tackling these wicked valuation problems to facilitate peace is, as A. N. Whitehead wrote:

> The Harmony of Harmonies which calms destructive turbulence and completes civilization. It is a positive feeling which calms the ‘life and motion’ of the soul ... It is broadening of feeling due to the emergence of some deep metaphysical insight, unverbalised and yet momentous in its coordination of values. Its first effect is the removal of the stress of acquisitive feeling arising from the soul’s preoccupation with itself. Thus peace carries with it a surpassing of personality ... [a] confirmation of purpose to the ideal beyond personal limitations (Whitehead 1967, p. 285).

That is what Smith’s smokescreen obscured. Self-actualisation and beyond that, self-transcendence, dropping that regard-recognition hunger. In thinging people, it obscured their potential to transmute “greed into generosity, ill will into loving-kindness, delusion into wisdom” (Loy 2006, pp. 15-16), and The Machine, blind to intrinsic value, has institutionalised that smokescreen (ibid).

Peace is not merely a warless situation; “it is a virtue, a state of mind, a disposition for benevolence, confidence and justice”, and without that, the Chinese proverb applies: “when the wrong man uses the right means, the right means work the wrong way”. I mean the Vairocana-sourced HVN to enfold that understanding. The identity that can be identified – of anyone – is not the real identity. As Krishnamurti put it:

> The understanding of the mind is the beginning of peace ... you will solve the problem of war only when you yourself are the challenge, and not merely a reaction ... to end conflict is to understand the whole process of oneself ... society is the structure of ourselves in projection (Krishnamurti 1950).

Our identities include the structure of our society in miniature. It is not just its language we internalise. It includes a whole suite of matters we inhale into our identities, including values, allegiances, and so forth, including the real property rights system.

---

391 This quote is attributed to Spinoza several times online, but without citations and the statement does not appear in his Complete Works (Spinoza 2002). I still quote it for its truth, even if not with the weight of Spinoza’s authority behind it.
That peace is what real property rights should be for. That is their systemic value, and in
some societies they can already facilitate it. Fraser’s working definition of the Good as a
human value, asserting “a certain conduct, intent or character trait will promote stable
balance and harmony in the mind and affairs of a person and in the dynamics of society”
(Fraser 1999, p. 84) is consonant with both of the above. Therefore, I adopt them as the systemic value attractor of HVN↔HBA. That peace, that
understanding of the identity needs of self and others and that goodness are what
HVN↔HBA is intended to facilitate - a rebalancing away from the dominator focus of the
extrinsic value of others to one, towards a partnership focus of the intrinsic value of one and
all to others.

Rowson (2014) places a different emphasis on ground value to Wilber, and thereby draws out
an important observation for this thesis. Again, he means “the most basic facts of our
existence, that we are here in and through this body, that we build selves through and for
others, that we’re a highly improbable part of an unfathomable whole, and, of course, that we
shall inevitably die” (ibid, p. 25). Like Wilber, Vedanta, and Whitehead’sprehension,
Wright’s “earlier answer of the eyes” is closer to ground value than the identities it
constructs. But then Rowson differentiates it from place value – including the identity
constructions’ valuations of land: “because the world perpetuates our attachment to place, by
which I mean our constructed identities ... our dwellings, our salaries, our clothes, our twitter
followers” (ibid, p. 26), and recommends a shift of emphasis from place value construction to
ground value realisation:

The take home message from the ground/place distinction is not to give up material life
but to understand more what the spiritual/material juxtaposition is really about and why
what emerges is radically inclusive (ibid p. 27).

He later notes that an emergence from that shift “is to wake up to the broader features of our
ecological ground that are under threat” (ibid, p. 85).

History has shown that not everyone makes that shift – not everyone is like Gautama Buddha.
Not everyone would differ from the response of the rich ruler’s refusal to sell all he owns and
give it to the poor when asked by Jesus (Luke 18-30) to follow the Son of Man who “has
nowhere to lay his head” (Matthew 8:20).

392 Recalling that Fraser’s stability is very different from stasis, requiring both homeodynamics (Rose 2006, p.
26) and homeorhesis fo.
The capacity to create the Wizard of I is holonic, part of a holon of great intrinsic value. The identity constructed may facilitate what we have in us to be, express the areté of that value via a period of sophrosyne development. However, to do so it must also develop extrinsic value to lay a foundation upon which our intrinsic values may be optimally expressed. That is a wicked valuation problem for us all.

Our constructed identities need a sense of place to grow, and to “drop it” to grow up and value existents properly. Moreover, almost everywhere I have gone, people have said to me that land is a sensitive issue. So the intrinsic, extrinsic, and systemic valuations are towards this end, as engraved on Robert Fitzgerald Kennedy’s gravesite at Arlington National Cemetery in Washington DC, which I visited in March 2015: “To tame the savageness of man, and make gentle the life of the world”.

7.4. ADALAS

As mentioned at the beginning of the chapter, once we are armed with HIDEGRE and understand the need for the holistic approach that only our right hemispheres can provide, as articulated through BIES, we are able to examine the landscapes with all the capacities we can employ to address wicked valuation problems. The often vast gap between our conscious focus and what gets unconsciously absorbed, and what we do not absorb at all, is what I intend ADALAS to manage. This is a two-edged sword, but I mean ADALAS to enable more to be brought to our conscious attention within an organised framework. It recognises the inadequacy of any single vision to address the multidimensional process nature of HVN, and I intend it to facilitate a more realistic process to address wicked valuation problems, with that realism resulting in a developmental trajectory from simplax and simplex towards omniplax and omniplex by co-evolution through the hextants. As mentioned earlier, Anderson noted that entirely new laws, concepts and generalisations are necessary (Anderson 1972, p. 393) at every new level of emergence – an observation that is valid for emergences along all developmental lines, waves and streams. I look to ADALAS as a map to provide some guidance through the labyrinths addressing wicked problems may involve. For example, an ADALAS map may assist when dealing with the simplistic theories that circulate around land titling and ownership, to persuade all those who may be holding fast to them,

393 ADALAS is beyond at least one definition of the Free Dictionary online of “holistic” as being “concerned with wholes rather than analysis or separation into parts”, and also beyond its other, “emphasizing the importance of the whole and the interdependence of its parts”, because it is not on a static base, but the dynamic HVN.
perhaps including oneself, to look more rigorously at the complications and complexities involved towards not causing or exacerbating wicked problems. At first, I conceived ADALAS as being modelled in a computer to be used to facilitate more integral decision-making than we can attempt by juggling only a few factors in our minds at any one time. However, over time I found that it could be internalised as well, albeit at a less rigorous level. For now at least, I am submitting that a computer-assisted dynamic HVN↔HBA protocol in trans-ontological teams is the most we can do, and an internalised HVN↔HBA is the least we should do when addressing wicked valuation problems. Qualifying criteria might include a track record in reifying personally co-evolved wisdom and compassion in one’s life, experience relevant to the problem, and so on. The Model of Hierarchical Complexity (Commons 2007) could play a significant role in the selection process, in that it could help in identifying complex↔complax competencies. Originally, I thought of ADALAS along the same lines as discounted cash flow (DCF) modelling. DCF is used to assist in making financial decisions, but ADALAS is to apply in broader valuational contexts than merely monetary ones. Naturally, the same GIGO (garbage in, garbage out) qualification would apply as it does with DCF and similar models. The great advantage of models such as DCF is that they can help examine and question assumptions. The great disadvantage is what they may leave out. Another, the assumption that the world is only linear, is manifestly untrue, as are the interest rates projections in so many past DCF assumptions. While this same qualification would apply to ADALAS, it will be far less restrictive than the money-based DCF: it would transcend and include all such models. Different factors would be valued and weighted differently in the model, with differing degrees of fuzziness weighed by the evidentiary support. Users could also factor in the probability of occurrences for examination of potential scenarios using linear and non-linear methodologies for risk management. Certain patterns are only discernible and applicable at certain statistical and geographical scales. Statistical: families in a locality may have an average of 1.6 children, but there is no family with 1.6 children; a population may have an average IQ of 90 or 130, but that tells you no existent whatsoever about the IQ of any one John or Jane Doe within that grouping. Geographically, if you want to drive from Boston to New York, you get a map of the

394 No individual can master all the disciplines required to all the depth required to do that, but interdisciplinary teams composed of members who have attained Mary Midgley’s standard of rigour (Midgley 1995, p. 22) can have transdisciplinary decisions emerge.
appropriate scale. You need a differently scaled map to find your way around your suburb, and your wicked problem. Therefore, users may need to factor different developmental lines and scales into the process. Once again, a computer can allow any number of lines and scales - hence the “All Lines” and “All Scales” part of the term ADALAS. Note that every Octo operates within cultural and environmental milieus, but those milieus themselves have no individual interiors, and so are not holons.

For decades now, maps at many different scales have been developed on the base of Geographical Information Systems technology (GIS). This technology has tremendous power, and researchers often discover new knowledge by using its ability to overlay different information sets on top of the maps provided. Users of ADALAS would begin by overlaying its information on GIS (although smaller scales would also be needed; Google earth and Digital Earth could be adapted for these differently scaled overlays). They could then integrate individual interior and exterior qualities and exterior cultural considerations into problem-solving, policy formulation etc. at the relevant scales. They could insert statistical information (for example about the AIDS pandemic in Africa) at the appropriate scale for its applicability. There is a huge amount of relevant information for this on the Internet and elsewhere, lying around in heaps like bricks for a structure, unintegrated and thereby comparatively useless. I intend ADALAS to be not only a tool for multivariate analysis, but also for multivariate synthesis towards engaging liberated trans-ontological imaginative leaps. Such scale differences also apply in organic scales, not just geographical ones, and we need an All Scale approach to consider them. “Local truths can become global errors ... Global truths can lead to local errors” (Morin 2007, p. 11). A biological scale example is an immune system rejecting a heart transplant; what appears appropriate to a cell may be catastrophic to the body.

The “H” of HIDEGRE points out that engagement of all the hextants is needed for development, but there can be many factors in each hextant required, in differing proportions and relationships, for development to occur. I mean ADALAS to map that, facilitating differentiation and integration in the minds of its users. The current flatland policies can be thereby contextualized and begin to become, at last, effective for the intended beneficiaries.

395 Octo only has to possess the hextants; it does not need to be a human.
396 Meaning policies blind to levels of emergence; unable to intrinsically value one existent over another.
Here, the Chinese having the same word for “danger” as for “opportunity” springs to mind. The danger is its conflationary and manipulatory use as a “Big Brother” tool, as is already happening with GIS - “eye in the sky”, invasions of privacy, etc. The big opportunity is in being able to make far more informed and nuanced decisions - more “skilful means” than would be possible without it - as is already being done through GIS, but more powerfully still.

Perhaps ADALAS may even facilitate humility! As Charles Darwin noted, “ignorance more frequently begets confidence than does knowledge” (Darwin, 1871). Wisdom\textsuperscript{397} is required for fundamental transformations such as I mean HVN↔HBA to facilitate, and that only emerges, if at all, after a qualitative series from information to knowledge to understanding to wisdom in an individual, and only via individuals, into a society. Only with wisdom can we transcend and value the strengths, weaknesses, opportunities and threats of worldviews that people hold (Gunderson and Holling 2002), and even then, only insofar as wisdom has co-evolved with compassion.\textsuperscript{398}

As with Habermas and Wilber’s AQAL, the hextant model is, by its very nature, applicable at different scales, the scales themselves measuring different criteria. For instance, a social identity may manifest itself at nuclear family, extended family, tribal, local, national and global scales. mmm

As also mentioned before, this approach implies a modification of HVN↔HBA according to the scale it is examining. If the six hextants describe reality-at-large, then the interior hextants describe the individual, and the exterior hextants describe \textit{all} the world they inhabit – all the exterior. That is, the hextants can be successfully applied intra-identity level fashion, obviating the need for Wilber’s social holons by dint of memes and memeplexes whereby people identify with existents at different breadths, depths, and scales (Herb and Kaplan 1999).

We know that the ways we perceive existents, and the way they are, are never identical.\textsuperscript{399} It is within this gap between mindscapes\textsuperscript{400} and landscapes that much conflict arises. Through it mindscapes change landscapes, and landscapes change mindscapes. I therefore consider the

\textsuperscript{397} See Kidd’s indicators of wisdom in part 1.8.

\textsuperscript{398} Known in India as the coevolution of prajñā and karunā (Wilber 1995, p. 328).

\textsuperscript{399} For example, the different sensory universes of a man and a dog. We also know now that colours are “subjective” responses/readings of different frequencies within that part of the vibratory spectrum which we call “light”. These are sensory-based discrepancies: The levels trace perceptual/mindset-based discrepancies.

\textsuperscript{400} The term “mindscape” means the mental space that our consciousness moves around in (Rucker 1997, p. 36). Our bodies move around landscapes (the nature and produce hextants), our minds move around mindscapes (our soma and skills hextants).
Landscapes and the Machine: Addressing Wicked Valuation Problems when North, South, East and West Meet.

gap vitally important, particularly in the valuations in that space, as stressed by the ecstatic interpreters of Whitehead’s philosophy (Henning 2005). The hextants do not relate “just” or “only” to the line most often charted - that of the physical self - but to ALL other ways in which the individual directly engages with the other hextants. For example, my typing skills (skills hextant) impair my engagement with this computer (others’ produce hextant).

The development of fuzzy logic could help to articulate the “complexity” scale of ADALAS. We could adapt the concept of ansatzes to this context, marrying it to the definition of development of understanding.

Ansatzes are how scientific inquiry generally begins. They are orienting informed guesses - educated guesses that are tested later by their results, checked against the evidence, and thereby discarded or further refined in a developmental double helix. This process has homologies with going from fuzzy to crisp in fuzzy logic, and fuzziness could then become a tool for grading development, and monitoring and evaluating its pacing remaining in the Goldilocks zone. Premature precision, or remaining indecisive too long, can both scupper development. Every bit of real knowledge has some context where it is valid, but how large is that domain?

Similarly, in looking to applying an ansatz to embark upon attempting to understand some existent, you have to start with some idea, some postulates or approach model to get anywhere at all. Therefore, you start with an ansatz, see how that works, and adjust to the feedback gained (Flyvbjerg 2001). You play with it, as recommended by Stanley and Lehman (2015). Mere monological, single vision, intra-frame machine thinking simply will not do.

We do not just need to be thinking machines to address wicked valuation problems. We also need to be able to accurately value our thoughts, and think accurately on our values, in a co-evolutionary dynamic through the hextants, and engage all our capacities therein including those beyond both intra-identity thinking and valuing. This heuristic approach is how life and our identities have evolved and continue to do so as long as challenges from their environments stimulate them within the Goldilocks Principle – be that immediate, or deferred via our identity constructions.

Particularly when we are young, we largely construct our identities via this heuristic approach. We all carry our personal images of reality as part of our identity (Wade 1996, p. 6), and like holograms the entire image will appear in any action of ours, although with greater or lesser detail in what we do (ibid, p. 278). From these images, we can start our perceptual process with orienting generalisations, and collect information along the lines of
confirming or rejecting that “fuzzy”, general, hypothesis, all the while on the lookout for delightful surprises such as the “butterfly” in part 7.3. Our perceptions grow in depths and spans from such initial steps, however tentative and, indeed, mistaken, those initial steps may be. Our cognitions grow from such playful generalisations to more and more sharply focussed articulations of the “hologram” at different scales. Science works that way too, going from a fuzzy heuristic via an ansatz to a crisp result. So perhaps this axis would involve a “fuzz ratio index” in ADALAS. Scientists talk of probabilities - absolute certainty being “probability one”, and absolute impossibility being “probability zero”. Given fuzziology’s importance as already established in machines and as emphasised by Dimitrov and Korotkich (2002) as a framework for the new millennium, I envisage developing a vocabulary articulating fuzz ratios as becoming important. For example, it could be numeric, so some existent so much out of focus as to be “blind” would have a fuzz ratio of one, and some existent in extremely sharp, articulated focus would have a fuzz ratio of zero. As with probabilities, the absolutes would perhaps never be, but we could articulate them to any degree of accuracy desired.

This is largely what is being searched for in, for example, examinations: How well we understand a subject, in both breadth and depth (the latter being demonstrated by how the span of knowledge is applied to the question). I see choosing the relevant developmental lines and determining their fuzz ratios as having widespread applications in politics and commerce (recruitment, for example).

Perhaps the fuzz ratios will turn out to be fizzers, but we can only learn that by trial and error. While Google earth addresses space, we live in space-time. Time scales are therefore at least as important as space scales, and Octo’s perceptions of them are vital as well. These vary from culture to culture and person to person and intraculturally and intrapersonally at different times (Fraser 1999), but their complexity makes them more important when it comes to scrutinising these wicked valuation problems, not less. The Goldilocks Principle confirms the importance of time scales and their perceptions. Up to now, J. T. Fraser’s work Time, Conflict and Human Values (1999) has provided me with the

---

401 Fuzzy logic is quite distinct from probability theory in that the latter is about what might happen, and the former about what is. I mention this because some very clever people have nevertheless conflated the two (Kosko 1994).

402 As the title of their book.

403 I submit that the birth and development of ADALAS is a good example of what that axis is meant to be about.
main input into the time scales of ADALAS, but not the only one. Unfortunately, scholars are yet to rigorously explore this area and it therefore retains a high fuzz ratio (Wade 1996, p. 284).

As further articulated in Part 8.5, it is important to address the way that persons value differences between instant and delayed rewards. For example, in the context of compensation for compulsory acquisition, an emphasis on instant gratification may result in the compensation being frittered away in the short term, leaving the affected parties much worse off than they were before the acquisition. Where such cases are to be reasonably anticipated, alternative methods of compensation, such as annuities or (as preferable anyway in almost every case) replacement in kind may be more in line with compensation principles than a cash amount. It has been established that different parts of the brain are employed to value short term gains compared to long term gains (McClure, Laibson, Lowenstein and Cohen 2004). That does not support a deterministic view, but that “performance always reflects a combination of skill and motivation, ability and values, and top-down and bottom-up influences” such that some will need more training that others in the domain of “the value of control and the influence of values” (Carlson and Zelazo 2011). Therefore, we should temper both policies and their implementation schedules to account for the respective qualities of the intended implementers and beneficiaries. “Restrictions can include lack of knowledge, lack of values, lack of norms and lack of possibilities”, and we need to address these for effective policy implementation (Hirsch Hadorn, Maier Begré, Tanner, and Wölfing Kast 2013).

Through ADALAS, I formally recognise that without recognising hierarchical complexity, developmental stages may be omitted and thereby the development is in danger of being “doomed in advance to fail” (Ross and Commons 2008). Ross was referring to the MHC (Commons 2007) as being the only universal basis at her time of writing that could measure the complexity of tasks “at multiple scales, which can be studied with multi-scale profiles” (Fernandez et al. 2013). I envisage enfolding MHC into ADALAS so that we can apply each to its various context and examine how they are fit for the purpose and context.

---

404 For example, Ken Wilber’s earliest work, *Up from Eden*, noted its centrality of the imagining of a separate identity, with each emergence of a higher mode of self enfolding greater depths of understanding of time (Wilber 1986, pp. 60-61). The physicist Albert Einstein and Logician Kurt Gödel doubted its absolute existence (Yourgrau 2005), as does the physicist Julian Barbour (1999).

405 Our brain’s prefrontal cortices are more active in those preferring more but delayed gratification, and our ventral striatums was more active in those preferring less but instant gratification.
The ADALAS approach highlights that you need different complexity↔complexity horses for different complexity↔complexity courses in a fitness landscape, and too great a mismatch can lead to very different outcomes to those intended. For example, take an Octo or a whole society from a fitness landscape where the appropriate behaviour is usually to go for instant gratification. If you then give members of that society real property rights that are appropriate to placing higher valuations on long term benefits is highly likely to have the intended beneficiaries look to immediate gratification. In such cases, that is what worked best for them in the environment they were used to, so via their confirmation biases they may assume it will in their new environment as well. Therefore, as with those receiving lump sum compensation, they might sell the real property for immediate gratification, and end up in the longer term much worse off than they were before.

Yet when it comes to all the National Development Strategies I have read and the ones I have participated in formulating, no direct and little indirect attention was focussed on this issue. Furthermore, Swaziland became the country with the highest HIV/AIDS concentration on earth, despite the intensive AIDS campaigns to warn everyone of the dangers while I was there. The way such campaigns were designed, they were much more likely to be effective with those whose fitness landscapes resulted in their being at Torbert’s higher levels than lower ones where one’s “hypothetical futures tend to be bound by experience or history” (Wade 1996, p. 128), or, worse, are hardly imagined at all. The same lacuna costing countless lives and misery in the HIV/AIDS fitness landscape is also largely unaddressed by the experience-bound in warnings about climate change.

7.4.1. All Domains and Dimensions

Here, the term “domain” has not only its legal meaning of “land to which there is superior title and absolute ownership”, but also “a realm or range of personal knowledge, responsibility, etc.” and “a field of action, thought, influence, etc.” (Dictionary.com). In terms of those latter two definitions, it also specifically refers to the domains enfolded within the six hextants, meaning a valuer must be a generalist to perform competently in terms of the IVSC definition of market value. It also means that land policy formulation must be an interdisciplinary exercise – certainly not the sole domain of valuers, economists or any other discipline. Preferably, it should be a transdisciplinary exercise in terms of Max-Neef (2005) and Nicolescu (2006), which requires persons of the capacity to be rigorous in terms of Midgley’s definition (Midgley 1995, p. 22) and which is fundamental to HVN↔HBA.
With the word “dimensions”, I mean it more in its broader meaning in the Oxford Dictionary of “an aspect or feature of a situation”. However, the more general definition in that dictionary of a “measurable extent of a particular kind” is also relevant, particularly in terms of being able to discern the simple and complicated components from complex ones in wicked problems and social messes. In this trans-ontological process, though, they are not just set aside, because they interrelate with other domains and dimensions, levels, lines and scales. For instance, as mentioned in part 1.8, there are racist dimensions in these wicked valuation problems (Lipsitz 2011). Lipsitz concludes by stating that, while apparently miraculous changes happen, “change can not take place ... until we change the racialized meaning of place” (2011, p. 256; emphases in original): another contribution to be enfolded into the HBA approach of this thesis.

Once the domains and dimensions are identified and valued, further questions can be more fruitfully pursued, such as “what are the natures of the components of a problem, and their interrelationships? Are there holons? Are there artefacts? If either, what are their natures? Are the holons all people ... are the artefacts material, or abstract?” and so on, moving all the while from fuzzy towards crisp in terms of the development principle articulated in part 7.2.3.

7.4.2. All Levels and Lines

All holons have within them developmental levels that have to address all six hextants to progress. When they do so, at a critical stage the process will emerge into a higher level of organisation – atoms, to molecules, molecules to cells, cells to animals, and so on. As discussed from a mechanist example by Carl F. Craver (Craver 2014), there is a plethora of such levels in addition to the model of hierarchical complexity (Wilber 1999a). Information theorists are developing towards examining such “dynamical hierarchies” (McGregor and Fernando 2005).

In the context of levels of knowledge, the main point to emphasis here is that there should be a Goldilocks Principle matching of knowledge to the challenge. “Knowledge as capital is analogous to natural capital, with the difference that there are different ‘levels’ of knowledge. They can be considered a qualitative series: information, knowledge, understanding, wisdom” (Gunderson and Holling 2002, p. 123).

---

406 Together with their corresponding valuational differentiations.
407 Or the other components set aside because, in the mindset of reductionist fantasists, “if you cannot measure it, you cannot manage it”.
408 Which requires a Goldilocks pacing both within and between the hextants (otherwise there will be stasis or regression).
In addition to levels, there are lines of development. Driven by the Identity Principle through
the hextants, developmental lines operate via the Goldilocks, Development, Emergence and
Related Evolution principles through cognitive, valuational, interpersonal, moral, emotional,
or aesthetic lines (Wilber 2012) up and down levels or stages in order to best address the
environmental challenges, towards a sufficient fitness landscape for the holon concerned. We
channel these lines through skills developed. 409

A high development in cognitive complexity along one line is not necessarily applicable to
other lines, but it could be. These lines are relevant to the task not only in terms of the
personnel involved in policy formulation and implementation, but also the ansatzes towards
policy formulation and, in particular, implementation when assessing the possibilities
concerning addressing these wicked valuation problems in particular environments.

My research of the literature did not find out much about applying complexity science across
hextants to these wicked valuation problems. 410 However, there is more than a hint of
empirical support for interhextal adaptation in the table below, extracted from South Africa’s
Buthelezi Commission conducted in Kwa-Zulu Natal in 1981. 411

<table>
<thead>
<tr>
<th>Sequence of Tenure Phases</th>
<th>Phase 1</th>
<th>Phase 2</th>
<th>Phase 3</th>
<th>Phase 4</th>
<th>Phase 5</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Stable Classical Tenure</td>
<td>Independent Descent Group Tenure</td>
<td>Semi-independent Household Tenure</td>
<td>Sovereign Household Tenure</td>
<td>Independent Individual Tenure</td>
</tr>
</tbody>
</table>

1. Level of Sovereignty

<table>
<thead>
<tr>
<th>1. Level of Sovereignty</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cluster head as head of the senior descent group consults with other heads of households.</td>
</tr>
<tr>
<td>Descent group heads consult with other descent group members; neighbours have rights of refusal.</td>
</tr>
<tr>
<td>Household heads responsible for land transactions, subject to neighbours and previous holders sanction.</td>
</tr>
<tr>
<td>Household heads responsible for land transaction, subject to previous holder’s sanction only.</td>
</tr>
<tr>
<td>Individual level: household members can hold and trade in individual land rights.</td>
</tr>
</tbody>
</table>

409 For example, as a navigator like Captain Cook or Tupaia, or a doctor, lawyer, mechanic as a human, or as a hunter as a member of any other predatory species.

410 I mean implicitly. As I believe I have created the hextants in this thesis, clearly there as yet there would be no other explicit research.

411 I have located a paper written by Catherine Cross at the time Cross, C. R. (1981), but know of no current source for the Buthelezi Commission Report itself.
2. Entrants

Households related by marriage to resident descent groups - entry by outsiders low and intermittent.

Mostly relatives, and a growing number of outsiders, entry rate is moderate and continuous.

Many unaffiliated households without local relatives, more outsiders; entry rate increasing.

Outsiders predominate; individual households highly mobile; accelerating turnover rate for land rights.

Free interchange controlled by employment patterns.

3. Triggering Conditions for Phase Change.

Initial Settlement and initial re-allocation to related descent groups.

Increase in demand for land caused by immigration due to better transport access to urban employment area.

Relaxation of organisational structure allows easier land transfer.

Rate of sale of land increases, accepted even by tribal authorities.

Close of rural phase sequence; open urban-oriented sequence.

Table 13: Sequence of Land Tenure Phases (Buthelezi Commission, South Africa: Source: Cross 1981).

I find it interesting to compare that table with the following complexity-based model of developing attitudes to land tenure:

**ONE MODEL OF APPROPRIATE LAND TENURE AT DIFFERENT DEVELOPMENTAL LEVELS**

1. *The current place occupied by the band.*
   - The people migrate throughout the world as they know it. The space is available to all, owned by none.

2. *Where the spirits and the ancestors walked.*
   - Defined by myth and legend, this is the ‘sacred ground’ where the ancient ones lived, died, and are buried. The limits are of sight-lines and walking distance.
   - Marked by symbols and defined in oral tradition carried in the collective memories of people – this tree, that river, over the next mountain peak, and up and down the valley. The land beyond is fearful and foreboding since evil spirits and competing tribes threaten harm.
<table>
<thead>
<tr>
<th></th>
<th>Where the big ‘me’ leaves his or her personal mark.</th>
</tr>
</thead>
<tbody>
<tr>
<td>3:</td>
<td>These are the areas of conquest over which the Power God, Chieftain, King, Queen, or feudal lord reigns. The limits are set by how far they can extend fear and wield control. Boundaries endure in direct relation to the strength to enforce them. Dangers exist beyond those boundaries (murderous warlords, fierce dragons, and rival ranchers with shotguns).</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>The Higher Power assigns different people to different lands.</th>
</tr>
</thead>
<tbody>
<tr>
<td>4:</td>
<td>The rightful places for habitation are properly surveyed, documented for history, picket-fenced, and then defended as holy and permanent. May become national borders protected by treaties and compacts, markers and armies. ‘God gave this land to us.’</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>Spheres of economic influence and individual ownership.</th>
</tr>
</thead>
<tbody>
<tr>
<td>5:</td>
<td>Limits are adjusted by mercantile and imperialistic interests, negotiated contracts, economic/political alliances, diplomatic compromise, commodity-based cartels, and trade agreements. Boundary lines are drawn and redrawn to suit contemporary financial needs and political expediency.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>Open space that meets the needs of people coming together in a greater sense of community and mutual caring.</th>
</tr>
</thead>
<tbody>
<tr>
<td>6:</td>
<td>Nationalistic divisions and private ownership of resources are viewed as artificial contrivances to keep people apart. The whole human race is seen as a single family living together on ‘the Commons’, which should be shared for the good of all.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>Whichever level(s) on the Spiral are active in a given situation.</th>
</tr>
</thead>
<tbody>
<tr>
<td>7:</td>
<td>Different needs are legitimised so long as boundary conflicts, border disputes, and proprietary clashes do not endanger the health of the Spiral itself. Some conflict between and among the different levels is inherent and inevitable.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>Functional needs of life on Earth.</th>
</tr>
</thead>
<tbody>
<tr>
<td>8:</td>
<td>What life needs supersedes any special, natural, ethnic or parochial groupings. Man-made boundaries, as such, will fade. Such criteria as land and resources utilization and natural geological forms and structures will establish human limits and habitation patterns along with other forms of life sharing the planet.</td>
</tr>
</tbody>
</table>

Table 14: Development of Land Tenure Levels (Beck and Cowan 1996, pp. 302-303).
As mentioned atop this chapter, while all models are false, some may be useful.\footnote{412 Although taken with two grains of salt. The first concerning my comments about \textit{Lord of the Flies}\ in part 7.2.3 above (p. 2.6.1), and the second with broader readings of Beck and Cowan (1996). As with Wilber (1995), they seem to assume that \textit{The Machine}’s cultures are inevitably more complex, whereas in my experience they may be less complex while at the same time being more complicated.} Taken heterarchically, Beck and Cowan’s may be one such. In the above cases, Swaziland’s customary tenure centres on phases one and two in the Buthelezi Commission’s table and level 3 in Beck and Cowan’s, and its formal tenure, like Australia’s, is at phase 5 and level 5 respectively. While set out in a hierarchical fashion, the hextal matching may not be so in terms of Commons’ model of hierarchic complexity.\footnote{413 I would have preferred it to have been termed “heterarchic complexity”, but Commons may well have favoured “hierarchic” as it is more widely understood. You may need more cognitive and valuation complexity to address a customary tenure conflict than a formal one, because you are dealing with people, not machines.}

However, as accepted under this trans-ontological process, no existent is quite that simple. For example, in the same year as the Buthelezi Commission – that is, twelve years before Hernando De Soto’s \textit{The Other Path} - researchers such as Catherine Cross (Cross 1981) had already established that freehold neither promoted the free exchange of land rights nor raised agricultural production in rural areas: rather, it facilitated landlordism.\footnote{414 As condemned by Adam Smith in part 5.7 Box 4 above.} A similar conclusion has been drawn more recently by Pereira (2016), who observes from his review of the World Bank’s Agriculture and Rural Development Policies (1944-2003) - which have been influenced not only by de Soto but Feder (Feder and Feeny 1991; Feder and Deininger 1999) - that the World Bank’s initiatives:

\begin{quote}
[C]ontributed to widening the social space for the valorization of capital in agriculture and accelerate the mercantilization of rural lands. This was always the principal aim of the WB and it was successful in this. On the other hand, the rural poverty reduction target … is difficult to measure and assess, even because RD [rural development] projects have sought to preserve, instead of fight it [sic], the concentration of land ownership — a determinant factor in rural poverty and inequality. The generation of new agrarian policies after 1994 did not intend to alter this model — to the contrary (Periera 2016, p. 253).
\end{quote}

Cross also observed that informal tenure\footnote{415 Where only unwritten community consent is required.} permits individual property rights “as long as they are seen as reasonable and not dangerous to the community” (p. 15). Finally, before the term became current, Cross noted the “wicked problem” nature of the process of being drawn into...
the cash economy: “new risks open up on all sides - outside speculators, absentee landlords, pyramid ing subtenancies, and others” (p. 17).

Like Cross, and also like her without adopting the phrase “wicked problem” another anthropologist, Parker Shipton, rather than applying simplistic silver bullet solutions, recognises the wicked problem nature of traditional societies being drawn into the cash economy. He has written a trilogy on the problems, whose titles well describe their contents – *The Nature of Entrustment: Intimacy, Exchange, and the Sacred in Africa* (2007), *Mortgaging the Ancestors: Ideologies of Attachment in Africa* (2009) and *Credit Between Cultures: Farmers, Financiers, and Misunderstanding in Africa* (2010). In the last of these, he notes that one must “thread the way between the Scylla of simplicity and the Charybdis of complexity”, and that in so doing:

“[I]t is important not to get too dependent on particular dividing lines, or to eschew categorization entirely, but to be able to combine and recombine categorical distinctions that cut across each other as may befit the subject people and topic. The distinctions people draw among themselves—for instance, among sexes, ages, classes, or kin categories—are not to be neglected among them” (ibid, Kindle Locations 5035-5039).

He further notes that “Similarly, a proper understanding of the topic requires a certain mix of mental and material concerns and an appreciation of their interrelatedness” (ibid 2010, Kindle location 558). I mean HVN↔HBA to facilitate that process. Although Beck and Cowan’s simple model of the intersection of mental and material concerns is the only one I have found so far that specifically addresses land tenure, there are many such models addressing broader issues, and part of the HBA methodology will be to discover which of them are the most applicable to the above aims and objectives. While useful as orienting generalisations, as with any such simple heuristics there is a danger that when holistic envisaging “is consigned to linear rungs of progression or shunted amid too few possibilities, the mind short-circuits and produces Procrustean results” (Jackson 2004, p. 118). For example, several scholars have called the hierarchies of Piaget (in terms of childhood development), Maslow (in terms of a hierarchy of needs) and Kohlberg (in terms of moral development) into serious question.416

---

416 For example, re Piaget: Callaway 2001; re Maslow: Wahba and Bridwell 1976; re Kohlberg: Murphy and Gilligan 1980. Many of these objections emerge from the term “hierarchy”, when “holarchy” or “heterarchy” may have avoided the disputes. Hence my different use of the term “heterarchy” from Wilber’s.
Even so, stages (here called levels) can still be shown to exist; the difficulty lies in addressing them at their appropriate levels of complexity (Young 2012).417

Researchers have developed Kohlberg’s model, resolving some of those concerns (Sonnert 1994; Sonnert and Commons 1994). While I am a director of a company focussed on applied development psychology418 and a qualified valuer and thereby obliged to examine motives in a sale as part of applying it as sales evidence, I am not a qualified psychologist. Rather, I approach the discipline from a transdisciplinary perspective, thereby adopting such models as Erikson’s (1977) provisionally, as only tools to think with, awaiting psychologists to communicate developments in terms of Midgley’s rigour, and remembering George Box’s observation: “all models are wrong, but some are useful” (Box and Draper 1987, p. 424). This approach is preconditional to wake up from single vision and Newton’s sleep.

With several collaborators, to bridge this gap Commons (2007) has developed an empirically testable developmental line of complexity. By use of mathematical psychology, working from simple tasks to the more complex in any domain, his MHC enables the scoring of the hierarchical complexity of any task, including “Big V” valuations. For example, Dawson (1998, 2004) has used it to track the development of evaluative thought across life spans:

We found six complexity orders-representational mappings to single principles-represented in performance between the ages of 5 and 86 years. Ages 5, 7, 10, and 14 years are the ages at which the representational mappings, representational systems, single abstractions, and abstract mappings orders first predominate. The abstract systems and single principles complexity orders did not become the plurality until the individual reached 22 years of age and had 3 years of college and the individual reached 26-30 years of age and had 3 years of postgraduate work (Dawson-Tunik 2004, p. 21).

In the cognitive domain, MHC starts with preconscious cognition, but then addresses the following emergent levels of cognitive complexity. I begin my quote at the most-likely-to-be relevant stages in the context of real property rights transactions:

| Development of Cognitive Complexity (Commons 2007) |
|------------------|-----------------|----------------------|
| 8 | Concrete | What: Carry out full arithmetic, form cliques, plan deals. |

417 In that task, I again emphasise the importance of not conflating The Machine’s complicatedness with a holon’s complexities See Table 1, p. 63 (Glouberman and Zimmerman 2002).
418 Appointed by invitation to ARINA, Inc. http://www.global-arina.org/
<p>| | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td><strong>How</strong>: Does long division, follows complex social rules, takes and coordinates perspective of other and self. <strong>End Result:</strong> Interrelations, social events, what happened among others, reasonable deals.</td>
<td></td>
</tr>
<tr>
<td>9</td>
<td><strong>Abstract</strong></td>
<td><strong>What</strong>: Discriminate variables such as stereotypes; logical quantification; (none, some, all). <strong>How</strong>: Form variables out of finite classes. Make and quantify propositions. <strong>End Result</strong>: Variable time, place, act, actor, state, type; quantifiers all, none, some); categorical assertions (e.g., “We all die”).</td>
</tr>
<tr>
<td>10</td>
<td><strong>Formal</strong></td>
<td><strong>What</strong>: Argue using empirical or logical evidence. Logic is linear, one-dimensional. <strong>How</strong>: Solve problems with one unknown using algebra, logic and empiricism. <strong>End Result</strong>: Relationships are formed out of variables; words: linear, logical, one dimensional, if then, thus, therefore, because; correct scientific solutions.</td>
</tr>
<tr>
<td>11</td>
<td><strong>Systemic</strong></td>
<td><strong>What</strong>: Construct multivariate systems and matrices. <strong>How</strong>: Coordinates more than one variable as input. Consider relationships in contexts. <strong>End Result</strong>: Events and concepts situated in a multivariate context; systems are formed out of relations; systems: legal, societal, corporate, economic, national.</td>
</tr>
<tr>
<td>12</td>
<td><strong>Meta-systematic</strong></td>
<td><strong>What</strong>: Construct multi-systems and metasystems out of disparate systems. <strong>How</strong>: Create metasystems out of systems. Compare systems and perspectives. Name properties of systems: e.g. homomorphic, isomorphic, complete, consistent such as tested by consistency proofs, commensurable. <strong>End Result</strong>:</td>
</tr>
</tbody>
</table>

419 Or, as Blake put it, single vision.
420 “Quite frankly, I suggest to you that we should trust no policy decisions which emanate from persons who do not yet have that habit” (of systemic thinking) (Bateson 1987, p. 469). That means no-one confined within Blake’s single vision and Newton’s sleep, reinforcing Taleb’s view that economics is a fable which should not direct or determine practice or advise policy (Taleb 2012, pp. 211-212). However, I have found there to be many experienced economists with far broader and deeper vision and balanced judgement than their economics training provided them with. As they have per se transcended their training, those at the higher levels of the MHC should not be excluded.
Landscapes and the Machine: Addressing Wicked Valuation Problems when North, South, East and West Meet. 272

Metasystems and supersystems are formed out of systems of relationships.

13 Paradigmatic

**What:** Fit metasystems together to form new paradigms. **How:** Synthesize metasystems. **End Result:** Paradigms are formed out of multiple metasystems.

14 Cross-Paradigmatic

**What:** Fit paradigms together to form new fields. **How:** Forms new fields by crossing paradigms. **End Result:** New fields are formed out of multiple paradigms.

Table 15: Development of Cognitive Complexity (Commons 2007).

Tentatively, then, are Commons’ levels 10-11 appropriate for fitness landscapes within a nation-state level, and 12-14 for the global level – but not the other way around? If so, what has that to say about addressing these wicked valuation problems in those and other contexts? Could lack of such articulations be contributing to the lack of progress against wicked problems such as climate change? Applying HBA would imply that the answer is yes. We know that what may appear to be glaringly obvious at one level may be considered utter nonsense at another. How is one to address that in both developmental and evolutionary terms? Specifically, if one puts real property rights appropriate to one fitness landscape in the hands of a person not well versed in that fitness landscape, is that more likely to be beneficial or detrimental to that person? If there are such consequences, how are we to address them? These are the kinds of wicked problems that I have designed HVN↔HBA to address, but not to be answered by me or any other individual, but via suitably depthed trans-ontological teams.

7.4.3. All Scales

When referring to scales I mean the full scalable range of all existents in all domains. In accordance with that definition, here “scales” is not confined to scales of size or time, but to any existent. Recalling the qualifications herein on thingness, and that “all notions of space and time are social constructions” (Benda-Beckmann and Benda-Beckmann in Blomley, Braverman, Delaney and Kedar 2014, p. 32). That is, they are social imaginaries and their products.
and institutional systems. And it must explain the situations where all three types of systems interact” (Gunderson and Holling 2002, p. 5).

That is because sustainability managing decisions on wicked problems require “bridging scales and knowledges: yet each scale and each knowledge culture uses a different reference point and a different knowledge” (Dovers in Brown, Harris and Russell 2010, p. 182).

These include the scales of demanders and suppliers in the market, and the machines that service it. If demand were not of the scale to make it worthwhile, no one would build supply infrastructure. Similarly, if regulation is absent at a relevant scale, destructive social and environmental consequences may not have any means of being addressed at that scale. For example, in Africa many dispossessed families have no means of obtaining justice against large-scale land-grabbing corporations (Adonga, Ibreck and Bulla 2015).

When looking at scales, it is important to keep in mind the dangers highlighted by Mead and Niebuhr referred to in Chapter 8 in the context of the scales of identity constructed, particularly in the case of those who confuse span and depth, or intrinsic and extrinsic values. In such cases, an inflationist, megalomaniacal identity construction is more likely to find ostensible verification at larger scales, with similarly magnified consequences on the megalomaniac’s victims.

Megalomania can emerge not only in the field of the policymakers, but also in their opponents, and in an area as sensitive as land policy it is vital to monitor and evaluate participants in terms of scales of power, particularly those most able to effect or obstruct the policy concerned. Many systems are now broken because they've grown too far from the human scale (Hilton 2015). For this and other reasons, Dannefer’s call to paying attention to what is right in front of us - taking “everyday life seriously in the study of human development” (Dannefer 2015) - is particularly appropriate, consistent with my emphasis on identity, and demonstrably pragmatic by focussing on the relevant policy’s stakeholders (Glasgow 2013). Torbert’s developmental action inquiry practice (Torbert 2004) is one way of responding to that call.

For example, the span of a nation-state or an empire says nothing about its depth, or the intrinsic value of those within it, but it says plenty about opportunities for vast scales of power. It is conceivable that a totalitarian empire may enfold no inhabitants of greater

---

422 In the Symposium in the Solomon Islands referred to in part 8.2, I noted that the “level playing field” market metaphor usually avoided reference to one side being of the standard of Manchester United football club and the other of a local Solomon Islands team.

423 Thereby engaging confirmation bias in the megalomaniac.
intrinsic depth than one person not its slave. On the other hand, a free and multicultural society may not only enfold a high proportion of high intrinsic value people, but also contain many who have preferred homeostasis over homeorhesis. However alike the terrain may be, there may be a rich and fertile range of spatial imaginaries within its inhabitants, and the values they place on the terrain and components within it may be as alien as it is possible for humans to be. Values associated with spatial imaginaries may then manifest at a great range of scales.

Just as set theory provides scales in mathematics, so scales can also relate to vocabulary. Some words enfold other sets, for example “animal” enfolds “dog” enfolds “terrier” enfolds “silky terrier”. As mentioned in part 1.8, one may need a large vocabulary to express policy at the precision needed to avoid unnecessary controversy, and that included the correct scaling of comments.\footnote{424}

The importance of interrogating data at different scales can be a matter of life and death. Ben Goldacre provides the example of premature babies dying even when the information that could have saved them was available “because that information had not been synthesised together, and analysed systematically, in a meta-analysis” (Goldacre 1999, p. 55).

While it does not explicitly state a mathematically based proof of the importance of scale called the square-cube law, the classic work on the importance of scale in the context of size is J.B.S. Haldane’s On Being the Right Size (1926). Another classic work translated its importance into architecture and urban design. A Pattern Language (Alexander, Ishikawa and Silverstein 1977), applied the importance of scale in urban space, describing a language of 253 patterns applicable at different scales of a city. In rural properties, it is noted that both “excessively large farms (latifundia) and excessively small farms (minifundia) tend to be inefficient” (Tuma 2015).

The importance of the scale of cooperation organisations is referred to in Stewart (2014), noting that “since life began on earth, the scale of cooperation between living processes has increased by a factor greater than $10^{13}$” (p. 29). He further notes, “The potential advantages are universal” (p. 33), and that the cooperation problem has caused global warming and international problems, and that to address them will require “complex arrangements that cannot be expected to evolve easily” (p. 34).

In contrast, the mechanist biologist Ernst Mayr observes how:

---

\footnote{424} English teacher Kaitlin Robbs has designed a vocabulary wheel to help students find the right word to express emotions (https://robbsdramaticlanguages.wordpress.com/2014/07/31/): Similar wheels could be developed for many subjects.
It is curious how many people seem to have difficulty understanding a purely
mechanistic path towards progress as represented by Darwinian evolution on which
developments are different in each phyletic lineage. There is simply no indication in the
history of life of any universal trend to, or capacity for, evolutionary progress. Where
seeming progress is found, it is simply a by-product of changes effected by natural

Elsewhere, he noted, “there is no evidence whatsoever to support any belief in cosmic
teleology” (Mayr 2001, p. 82). Similarly, Sagoff concluded, “the evidence does not support
the idea that evolution applies on a system-wide scale” (Sagoff 2012, p. 4).

Because of differences in scale, Mayr, Sagoff, and Stewart (2014) can all be right, but only
within scales and levels. Unless Mayr and Sagoff are also stating that there is no autotelaxis
at the scale of individual organisms. That is, are they saying that there are no living
organisms, including Mayr himself, that intend to remain alive and flourish? If they were still
at the single vision stage, that could really be what they think. After all, Nobel Laureate
Francis Crick has assured us that:

You, your joys and your sorrows, your memories and your ambitions, your sense of
personal identity and free will, are in fact no more than the behaviour of a vast
assembly of nerve cells and their associated molecules ... You’re nothing but a pack of
neurons (Crick 1994, pp. 3, 11).

But wait. According to Dewey, we are nothing but a set of habits (op.cit. in Box 8
Concerning Dewey in part 8.6.1, p. 386). How many other things are we nothing but? After
all, we are primates: were Crick and Dewey nothing but primates too?

I do not consider them to have been so. Both Crick and Dewey were primates, but also
persons of deserved eminence in their fields, but like us all were inevitably of limited
understanding and valuational capacity, and the more out of their fields, the more limited they
were. Hence not only my copious use of quotes in this transdisciplinary thesis from experts in
fields I am inexpert in, but also hence the need for trans-ontological teams when addressing
wicked valuation problems.

To employ single vision terminology, perhaps such pronouncements as Crick’s and Dewey’s
are “nothing but” metaphysical speculations, “nothing but” examples of the necessity of
thinking myth when thinking big, or “nothing but” examples of confirmation biases
emanating from Crick and Dewey’s respective single visions. Alternatively, as I have
predicated HVN↔HBA upon, is there nothing at all that is “nothing but”’. Rather, that
“nothing buttism” is an illusion of evolutionary extrinsic value that it is urgent we outgrow.
Blindness as to scale causes many such problems. The scale of the framing is crucial for policy decision-making. For instance, Smith’s so called “invisible hand” was empirically established at the small scale only (Saul 1997, p. 145): its applicability at other scales was not established – there “can be no pendulum swinging, then settling into place, without a centre and fixed outer limits” (ibid) - yet it is so often blithely applied to all scales. As Sedlacek put it, the economics that “believes in the invisible hand of the market wants to be without mysteries” (Sedlacek 2011, p.7). On the other hand, we largely ignored the cumulative effect of uncountable small-scale events, externalities such as emitting carbon dioxide, ozone and particulate matter, until they emerged at the global scale (Cribb 2014).

Cole (1998) devotes a chapter to the matter of scale (Chpt. 5, pp. 53-60), setting the scene for her following chapter, on emergence. Cole observes therein how small holons operate in small time scales, and larger holons in larger ones, and that apparent complexity, too, changes with scale: “As you move in, or out, the world looks simple, then complex, then simple again” (p. 59). Cole then quotes Schrodinger to point out that what applies at one scale may not apply at others. When it comes to wicked valuation problems where NSEW meet, therefore, one has to be scale sensitive. For example, the large-scale changes that national land policies address require different approaches than local scale ones (Waddock, Meszoely, Waddell, and Dentoni 2015).

The concept of organisms as “open, multi-scale self-sustaining systems” is foundational to Wild Systems Theory (Jordan 2008), with scales of sustainment consequently having a major emphasis (ibid, p. 1984). The New England Complexity Science Institute (NECSI) has designed a multiscale method for assisting in determining in large organisations what tasks are best performed at what scale (NECSI, n.d.), and some of its members have published a paper describing an information-theoretic formalism for same (Allen, Stacey and Bar-Yam 2014). From this complexity science perspective, it is important to watch out for fractals and emergence of novelty as they dance through all their scales.

Such tools can be trialled alongside empirical experience as ansatzes for scaling policies and their implementation. However, all scales require scrutiny to differing degrees. For example, “both progressives and conservatives can vary on the two radical/moderate scales” (Lakoff 425 Obvious exceptions included the UK’s Clean Air Act, which cleared up London’s smog.
427 With simplicities at their new scale awaiting complexification via addressing environmental challenges and shaping new fitness landscapes.
2004, p. 99), which is another factor to consider in the practicability of reforms and their timings in terms of the Goldilocks Principle. Therefore, scale is also important in addressing these wicked valuation problems, as well as priorities set by corporate reporting protocols and election cycles compared to the time scales of climate change. Depending on the time scale adopted, the term “sustainable growth” becomes more and more of an oxymoron. Returning to the effects of compound interest (addressed in part 8.5), Gabor Zovanyi has calculated that:

If our species had started with just two people at the time of the earliest agricultural practices some 10,000 years ago, and increased by 1 percent per year, today humanity would be a solid ball of flesh many thousand light years in diameter, and expanding with a radial velocity that, neglecting relativity, would be many times faster than the speed of light. (Zovanyi 2013, p. 31).

Yet there is another reality: Adam Smith’s single vision upon growth as inevitably being a good thing has conquered The Machine and almost all, such that:

The gradual accretion of a set of widely shared assumptions that constitute a bounded ideational realm with rigidly consistent internal rules. Deviate from these rules, and there are predictable consequences. When any public person (writer, economist, scientist, whatever) demonstrates a disconnection from political reality by questioning the desirability or possibility of continued growth, the minds of the mainstream media turn their attention elsewhere (Heinberg 2014).

A wicked problem indeed. If Blake were alive today, he could well conclude that Newton’s sleep continues as that “bounded ideational realm”. To address such wicked problems, Mulgan (2014) notes that you need individuals, hierarchies and egalitarian groups to work together, and that grid group theory (Douglas 2006) and clumsy thinking (Rowson 2011; Ney and Verweij 2014) are providing breakthroughs very different to those visible from mainstream economics, social psychology and administration theory.

For example, a recent report to the Royal Society of Arts said:

\[\text{Another scale often taken for granted, but as referred to in Chapter 6 vital to HVN, is that of energy availability.} \]

R. Buckminster Fuller, McHale and their Research Team (1963) used the term “energy slaves” to quantify the phenomenon (an 8 hour day’s work energy for 250 days a year), noting at the time that an American had 185 such slaves, and an Asian three (ibid, pp. 29-30). A similar concept has been developed for land (also fishing areas) use. Called the Global Hectare, it shows Kuwait as the highest user per person, each person using over 10Gha of biologically productive area per person, and Timor-Leste the lowest, at under 0.5Gha per person (WWF 2014, pp. 38-39).
If we are serious about transformative social change, we need to at least be open to the idea that transformation begins at the level of consciousness (Rowson 2011, p. 28).

Despite its interhexital conflation by saying “brain” when Rowson means “mind”, the report provides six working ideas consistent with the thrust of this thesis:

**RSA SOCIAL BRAIN CENTRE: Six Working Ideas**

1. **We cannot change ourselves without changing each other**
   Most behaviour change does not occur at the level of the individual alone. Not only do we rely on other people to achieve the changes we seek to make, but such behaviours spread through social diffusion, and there is no way of knowing where our influence ends.

2. **Complexity is more often the solution than the problem**
   To navigate a complicated world, we need complex minds. We need to work on having a ‘relationship to our reactions’, and when faced with multiple perspectives we should be able to both differentiate and integrate them.

3. **It is better to be reasonable than rational**
   Clear thinking matters, but the touchstone of our thought should not be abstract axioms and disembedded logic, but contextual sensitivity and concern for others.

4. **Paying attention is good for you**
   We are what we attend to, and there are increasing demands on our attention. We need some resistance to the power of adverts and the allure of technology. To avoid becoming slaves to the information and tools we use, we need to learn to pay closer attention to what is going on around us, within us and between us on a regular basis.

5. **If we want new habits we should work with our habitats**
   We are creatures of habit, but unlike most creatures we have considerable power to shape our habitats for purposes beyond our basic needs. Behaviour change is not mainly about willpower, but about using self-awareness to shape our environments so that our social and automatic brains align with our goals and values.

6. **The brain is a stimulant**
   The brain is something we all have in common, and share an interest in. We use information about the brain as a socialising device to stimulate collective self-awareness. Through reflecting on the social and automatic nature of the brain, we learn how to change our behaviour for the better.

---

**Box 6: Six Working Ideas to Address Wicked Problems (Rowson 2011).**

Rowson further notes that the key to solving wicked problems is to look at a real system and address three intellectual and practical challenges therein:

1. The challenge of outsiders (how to address obstruction by vested interests)\(^{429}\)
2. The challenge of (in)coherence
3. The challenges of predation and creativity, as articulated in Mulgan (2013).

His goal to address wicked problems is to combine facilitation, design, and emergence of ethos.

\(^{429}\) Such vested interests are particularly important in land policy formulation and implementation (Leach and Mearns 1996).
Rowson also discussed addressing wicked problems with McGilchrist (Rowson 2013). McGilchrist wrap up comments on the discussion included recommending the following:

- embodied skills, a proper humane context for the understanding of what we learn, an emphasis on the implicit as much as the explicit, on quiet, sustained attention rather than constant stimulation that fragments attention, a belief in the broader picture, and in the values of more than just pleasure and utility – the terms on which everything in the left hemisphere’s world has to be validated (McGilchrist in Rowson 2013, p. 48).

That is, inasmuch as circumstances permit, the time scales allowed to address wicked problems must ensure a Goldilocks Zone to enable Rowson and McGilchrist’s recommendations, and those of Stanley and Lehmann (2013) referred to in Part 7.3 above, to be properly engaged. While Gigerenzer’s “fast and frugal heuristics” (Gigerenzer and Todd 1999: see Part 7.2.3) or actions may be needed to plug a leak, by definition with a wicked problem in time that will just trigger other leaks elsewhere. Fast and frugal approaches should be used within a higher wicked problem engagement strategy to buy time to address the wicked problems, not to go off and do something else. While that something else is being done, pressure will build and the dam will burst. Rowson’s focus is on addressing climate change by recognizing it as a wicked problem, not just a complicated one. I am tabling HVN↔HBA as a potential approach to addressing such challenges and goals as Rowson’s.

7.5. CHAPTER SUMMARY AND THE WAY FORWARD

The very definition of wicked problems means that no framing tool will ever be able to solve them. However, I am submitting that one facilitating broader and deeper vision and more balanced judgement than The Machine can deliver has the potential to discover that some problems that may be considered wicked may not be so at all, and may thereby be able to be solved. Resources can thereby be better devoted to addressing real wicked problems by skilful means, developing wisdom in the relevant domains to address that which The Machine simply cannot without reverting to its proper role as the Emissary, not the Master, of life. I submit the above as a tool in that context.

To help address wicked valuation problems, I intend HVN↔HBA to facilitate the insight that Judith Wright’s earlier answer of the eyes is not the only place where wisdom lies. While that earlier answer is before our natural confirmation biases kick in, wisdom can observe that process. It can then observe confirmation biases kicking in not only in one’s own self, but in others. From there, it can heterarchically observe the processes and their interplays, developing and employing ever more skilful means of making sound value judgements and
thereby cogent fact perceptions, and from them policies, where the North and the South and
the East and the West clash. That wisdom is to be fully integrated as HVN throughout HBA,
and HBA throughout HVN.
In part, the next chapter reverts to the earlier chapter’s autoethnographic approach to assist
two objectives: to track the development of HVN↔HBA to serve as a framing tool in
practice, and to provide examples of the sorts of landscapes in which it may be more fit for
purpose than mere single vision approaches. It therefore attempts a synthesis of traditional
and autoethnographic approaches into a transdisciplinary emergent. However, its success will
be inevitably limited, as it is only from one person, rather than the communities of inquiry
and practice HVN↔HBA is meant for. Here, my guiding light is Aristotle, as quoted above: I
look for precision in each class of things just so far as the nature of the subject admits, and
attempt to avoid excess and defect, but seek the intermediate, not in the object but relative to
us.
8. Birthing HIDEGRE BIES ADALAS

In this chapter, I combine the above approaches – the autoethnographic, meant to introduce the complexities being addressed in “bite-sized chunks” as consistent with the Goldilocks and Related Evolutionary principles, and the final stages of the field testing itself, most prominently in the Solomon Islands, but intrapersonally in other tasks referred to below. In these instances, they include activities and papers in conferences in the World Bank, Washington and in Malaysia, and my consulting role with UN-Habitat/GLTN. The chapter then proceeds to engage with a selection of issues that may benefit through engaging HVN↔HBA in groups looking to address wicked valuation problems where NSEW meet. I then look to market values of property rights generally, and return to Okoth-Ogendo’s challenge and Swaziland in particular.

All these activities revolved around a single attractor, the IVSC definition of market value. While that also appears in the Glossary, I shall repeat it here to better contextualise its importance in what follows:

*Market value is the estimated amount for which an asset or liability would exchange on the valuation date between a willing buyer and a willing seller in an arm’s-length transaction after proper marketing wherein the parties had each acted knowledgeably, prudently and without compulsion (IVSC).*

8.1. The World Bank and Malaysia

As mentioned in part 4.8, between stints in Timor-Leste I presented a paper on *The Catch 22 of Valuation’s Biggest Global Challenge,* developed from my time in Vietnam. The Vietnamese GDLA had kept in touch with me since my consultancy there on the question that paper addressed. At their request, I helped organise their Land Law study tour around Australia. I also continued to engage with them about addressing that catch-22 of needing market evidence to develop a well-functioning property market, and of needing a well-functioning property market to get market evidence. As a co-evolutionary lived experience, this period from Vietnam to Pakistan intensively developed HVN↔HBA.

---

430 At the Pan Pacific Congress of Real Estate Appraisers, Valuers and Counsellors held in Melbourne, Australia, 1-4 October 2012.
431 General Department of Land Administration.
432 Parts 4.7 to 4.9 above.
That evolution continued via HIDEGRE into presenting at two conferences in Kuala Lumpur (IRERS, 29-30 April and FIG 16-21 June) and World Bank Land and Poverty Conferences.\footnote{I was invited to attend the first (in March 2014) by UN-HABITAT so they could set up a special meeting where I could introduce my ideas to them and others. In the second, in March 2015, I presented two papers (McDermott, Selabalo and Boydell 2015; McDermott and Noseda 2015).}

8.2. Solomon Islands

This was the first face-to-face public airing of the HVN↔HBA as developed in the above autoethnographic narrative. I wanted to observe how professional people from a different culture faced with many challenges would respond to HVN↔HBA.

After obtaining an Ethics clearance, the first trial of HBA was held at Honiara, Solomon Islands, from the 5th to the 7th August 2014. Hosted by the Solomon Islands Ministry of Lands, Housing and Survey, the joint CASLE/APCCRPR/IAAPLPR symposium was on the subject of “Land and Property Rights in the South Pacific”. The official report of this symposium forms part of Annexure One, which is an Annexure specific to this symposium’s field test of HVN↔HBA. This inaugural field test had 46 participants. While numbers varied slightly through the three days, as detailed in the Annexure the participants were at one point broken into six groups to interrogate HVN↔HBA and advise upon its practicability in addressing the following wicked problems. Together, our team of four\footnote{Professors Boydell and Sheehan, Ulai Baya (a Fijian member of the APCCRPR), and myself.} covered the subjects to be addressed with HBA:

- Impacts of climate change
- Land resource compensation
- Disaster risk management
- Land tenure and administration
- Connecting theory to observed reality.\footnote{I have annexed the ethics clearance, and the official and my own report on the Symposium , and an information handout on HBA (Annexure One).}

Surprisingly, the ethics clearance process itself generated suspicion, while HVN↔HBA did not. That clearance process asked all participants to sign a permission form to conduct the trial of HVN↔HBA with them. In a verbal culture, the Western “Machine” approach of not trusting them at the verbal level, but requiring written confirmation of that de facto proffered trust, turned out to be unfit for purpose.

From The Machine’s perspective the signing made sense and was purely voluntary and precautionary, but that is beside the point that it was suspected as being culturally insensitive, smacking of slyness and mistrust on our part. The facilitator, Professor Boydell, had to
quickly recover the situation, which he was able to do thanks to the trust he had gained in the region over the years.

From my years of tour leading, I now believe this was not a matter of poor implementation: it was a matter of initial suspicion, which from my time in Vanuatu I perceive as natural in an island community. It could have snowballed but for Professor Boydell’s already established trust, and as such it was an example of the sorts of matters and issues I mean HVN↔HBA to enfold (by reference to respecting and attempting to understand the identity needs and constructions of others).

Including my introduction of what was term the “HBA reflection”, each session of the symposium comprised a brief introduction of the topic, a round table discussion, and then an HBA reflection in breakout groups. Afterwards, a rapporteur from each of the breakout groups communicated that group’s findings to the others. I have also annexed my transcriptions of the discussions as part of Annexure One. 436

Produced upon request of the group Integral without Borders, the HBA handout was pitched to the level I trusted would be understandable to the majority, on the basis of my years of experience in working in similar environments. I suspected that assumed background knowledge and understanding could not be expected of proposed beneficiaries whom, while often having to address wicked problems, could not be expected to immediately understand HBA when they had never experienced it before. Instead, I presented it more as a “learn by doing” exercise. Like learning a new dance, development towards fluency in its use would take time.

Consonant with the importance of the Identity Principle in HVN↔HBA, in my introduction I stressed that this was my first visit to the Solomon Islands, but I was widely experienced enough elsewhere to realise that we should not expect an immediate mutual understanding. So I began to explain HBA by means of backgrounds we do have in common: Christianity and sport.

I referred to Jesus saying to Pontius Pilate in His trial, “To this end I was born, and for this cause I came into the world, that I should bear witness to the truth. Every one that is of the truth heareth my voice” (John18:37). Pontius Pilate then asked of Jesus, “what is truth?” No answer is recorded in John 18:38, but in the other gospels it says that Jesus was silent. I

436 The symposium is online at www.customarylandsolutions.com
437 A grouping of international aid consultants of which I am a member, and which held the abovementioned meeting in Boulder Colorado. They have placed the HBA handout online at: http://integralwithoutborders.net/sites/default/files/resources/WOT-01.addressing%20Wicked%20Problems%5bHD%5d.pdf
explained that in HBA terms that silence was the right answer, and that while we cannot understand the truth all around us - the cosmic knowledge - elsewhere Jesus had said that not a sparrow falls without God knowing (Matthew 10:29). Though we cannot expect to know all truth, according to the parable of the talents, (Matthew 25:14-30) we are expected to increase the treasure our master wants. That, from what Jesus said in his trial, is the treasure of truth, and what He said elsewhere (John 10: 32-38), increase the treasury of good works.

The question is, how do we find truth in our own working lives? That is where sport and HIDEGRE come in. I then drew the hextants on a sheet of butcher paper, and asked them to imagine a Solomon Island child who, driven by regard-recognition hunger towards its identity construction, found a way of gaining it was to play the most popular sport there, soccer.

By that regard-recognition hunger, a link between the child’s psyche and the culture was established. To develop the skills, the child must not just want to become good at soccer in its psyche, but practice with its soma in a natural environment and/or that produced by others to develop the skills that will feed the regard-recognition hunger. However, that can only happen with the rest of HIDEGRE in place. That is, identity construction, skills developing towards greater differentiation, articulation and holarchic integration, and emergence of newly integrated skill levels at the Goldilocks pace which will provide optimal sensations of flow for the child. Finally, related evolution is required by means of appropriately challenging cooperation and competition.

In that process, one must be robust and antifragile against unexpected challenges – black swans and butterfly effects – and develop the requisite intrinsic, extrinsic and systemic values to flourish with such challenges (BIES). To achieve that, the more the child can gain from all domains and dimensions, all lines and levels, and all scales within that HIDEGRE the better.

For example, establishing a relationship with a soccer player on the world stage could do wonders for that child’s motivation (psyche) and, with HIDEGRE-appropriate responses from all the other hextants, also do wonders for that child’s career. Providing the hextal “plate” remains in balance, the sky might be the limit.

438 “And be quiet, and not look / For reasons past the edge of reason”. Judith Wright, op. cit. p. 108.
439 Manifesting the co-evolution of truth and compassion thereby providing a meaningful life of high intrinsic value.
440 As one first crudely learns the steps of a dance to become a graceful ballroom dancer.
Afterwards, I gave an example of how HBA relates to the Solomon Island’s national interest, noting the skills and produce hextants, and how pitting Solomon Islanders up against multinationals may be on a “level playing field”, but it is like pitting a Solomon Islands soccer team up against Manchester United. Manchester United can afford to buy the best from anywhere to man their side, and so can multinationals.

I organised the groups to focus on HIDEGRE after one session, BIES after another, ADALAS after another, and later all of HBA together as differently mixed groups towards ensuring that each group had representatives that had previously only focused on H, B, or A. The hextal approach proved to be the easiest part of HBA to grasp. As mentioned above, I have both recorded and annexed the rapporteurs’ comments, and transcribed and annexed the comments made by the break-out groups on butcher paper (Annexure One). Some samples of comments include:

**Comments from the First Airing of HBA.**

**Held in the Solomon Islands, 5-7 August 2014**

“The good news is, we have just created a new human being. Yes, and this new human being is the community leader. This new community leader must love his or her country no matter where at the community level, and regardless of which location you are in – which province, which village – you have to have the nation at heart. What kinds of skills you should have, this man, this person? He or she must have negotiation skills – very good negotiation skills, communication skills – good leadership skills, must be knowledgeable about not only what is best for them but also custom of Solomon Islands in general as well.

“On the culture side; indeed he or she must be not only knowledgeable but a practising – not only professing, but practising – custom and cultural being.

“What will be the product of this person? He has to be committed, and must be strong in resolving, or help in resolving, any issues needing resolving: climate change.

“We look at the issues from our bodies, skills, produce, nature and culture and our psyche as well, when the carbon trading shows up our people will lose some of their identity as a person and their culture and as well-being in our community. First thing, within the body they can lose what they eat. In the Solomon you grow a hard thing when you are in the village, and also some of the crops you cannot grow around you will be taken inland. That you will lose as well. We will get a skilful expedition come in as well to advise us; these should include legal advisers, valuers and also other people that will tackle the challenge when these are arranged within the community. As long
as development is there, other issues will arise as well. We will need to formally get communities to be well aware before these issues come in place.”

“Where people were talking about the mindset these people need to have, they need to be passionate, single-minded, they need to be specialists, they need to be experts, they need to be respected in their field.”

“In our psyche part we think it will be our mental part so that we can think of other ideas, so that instead of looking at land as the only thing we can depend on we can look at the sea. For example, in the Solomon when the copra price goes up, everybody is making copra in the home, in the village. When the pearl shell goes up, everybody dives into the sea again. So that’s the kind of thing we want there.”

“This group is suggesting that first of all the government needs to take leadership role, strong leadership role. Secondly, they must identify all key people like where they come from environmental background, social background, economical background with all other and train them so that they acquire the point knowledge and skills so that they can go out into the field and talk straight.”

“We then started talking about the need for agricultural expertise in terms of how climate change might affect livelihoods, and we also talked a little bit about the health angle in terms of how changing climate might impact upon the health of the country because of diseases and so on. So that was on the skills side.”

“Human beings with different expertise in terms of advisory, advise people to help them live amongst other peoples, capacity building – skills, knowledge – all this is accounted for as capacity building.”

“Although they have their traditional knowledge about their surroundings, their environment, they have less knowledge about scientific and economic [matters], and also lack information and negotiation skills.”

“The other one is the skills. When we were looking at that and looking at the tribal – setting up something at the tribal level. We thought that it would be unrealistic to think that each tribe would have all the expertise that they would want. So, progressively, maybe we could start having something at the national level, provincial level, and then eventually at the tribal level, and continue to assist the tribes when they want to engage in this process.”

“New cultures; if you move to a new place you might have different ideas.”

“In our group, the first thing about land resource compensation is the culture. Culture is much [unintelligible – more important?] than any development. Many kinds of places and whatever, traditional way, most important is Solomon Islands culture. That is the first thing. That is
a very valuable important thing and then sometimes, you know, rural people, the culture you don’t
[respect it?] then they will oppose the project.”

“Remember also, this discussion this morning was about produce, it was about machinery. That’s in just one of the hextants. You also need the culture, you need the nature, you need a place for it to be, is it going to be on each island, is it going to be just here, if it’s just here how do you get proper representation – all these sorts of questions.”

Box 6: Comments From the First Airing of HBA, held in the Solomon Islands, 5-7 August 2014

The above sample is indicative of the eventually spirited and enthusiastic engagement of the participants (albeit their at first being puzzled). It was very different to Sidebotham’s experience of “the white man never wanna hear nothin about what’s different from him”. Instead, I believe they realised that we wanted to both hear and value everything about what’s different about them. We deliberately chose a room where we could position ourselves amongst them, not remain separated at the “high table”.

In so many of the workshops and the like I have attended, participants were not there as identities but as functionaries of a machine. That was not the perception in this case. They seemed to appreciate the emphasis on identity and culture, and I cannot recall such passionate engagement and release of energy in my 20+ years of international experience. While that is merely my subjective view, the symposium was recorded both visually and orally so anyone is welcome to test that claim, and possibly falsify its exceptional nature in the light of their own experience. As noted by Karl Popper:

> Bold ideas, unjustified anticipations, and speculative thought, are our only means for interpreting nature: our only organon, our only instrument, for grasping her. And we must hazard them to win our prize. Those among us who are unwilling to expose their ideas to the hazard of refutation do not take part in the scientific game (Popper 2002, 279-80).

Even so, one lesson I have learnt is that I should have emphasised HVN part of HVN↔HBA more, but at that time I was unaware of HVN’s affinities with Austronesian cultures, including those in the Solomons. Despite my two years in Vanuatu, that had to wait until 2015, the day after the conference at the World Bank, and my discovery of Nick Sousanis’s (2015) book. Its references to Tupaia lead to my later finding of another book, Reuter’s *Sharing the Earth, Dividing the Land* (2006), indicating a local grounding of HVN that I had not known. The use of the contrast between Tupaia’s and Captain Cook’s approaches to
navigation as a leitmotif in this thesis, and of William Blake as a protagonist in the narrative, followed from that.

Another lesson is that I should have stressed the interhextal relationships more. I had worried that the responses to the soma hextant were fairly shallow – must be fit, healthy etc. I already had an example from my own experience in my office in Darwin which I should have mentioned. I knew that my productivity suffered badly in the afternoon, when the tropical sun poured in through the window. I found research online confirming that there is a Goldilocks Zone for optimal mental functioning (around 21-23 degrees, with quite dramatic declines beyond it), and wondered what socio-cultural effects ambient temperature may have had over the centuries. Just over six months later, the USA’s National Bureau of Economics and Research published online a working paper providing a literature review on the subject. It also noted the potential effects of climate change on the process, and suggested that this might provide “a partial explanation of why hot countries are generally poorer than temperate or cold ones” (Heal and Park 2015).

The paper, entitled *Goldilocks Economies? Temperature Stress and the Direct Impacts of Climate Change*, concluded that “extreme heat has direct and significant consequences for labor productivity even in regions and industries where one might expect to be well adjusted to their thermal environments” (sic) (ibid, p. 18), and would have been ideal to cite in the part of the symposium addressing climate change.

On 22 August 2014 I resigned from Herron Todd White to complete this thesis, complete the task described in part 8.3 below, and develop the business of Global Property Advisory Pty. Ltd.

**8.3. UN-HABITAT/GLTN**

While HVN↔HBA was aired at an Expert Group Meeting in Bangkok concerning my consultancy report on the valuation of unregistered lands, and HREC clearance was given to engage the protocols, the organisers were concerned that the ethical protocols (recording, signing forms etc.) might inhibit discussion. That is, the group chosen by UN-HABITAT-GLTN as the world’s valuation elite for this purpose – the valuation of unregistered lands - had even more reservations than those in the Solomon Islands, who had allowed recordings to be made.

---

441 In the symposium, it could have opened the discussion to the West’s endemic single vision conflation of the mind and the brain, whereas even in the soma hextant it is not so confined (Enders 2015).
Furthermore, as it was a work in progress all information therein was to remain in house; not to be cited or disseminated by any participants. They suggested that I take copious notes (as required in any case as part of my consultancy), and that while such notetaking must remain the intellectual property of the organisers they would not object to its use in the context of this thesis. UN-HABITAT-GLTN also explained that the intellectual property of HVN↔HBA remains with me. We responded that, ethically, we could not use any such recording for this thesis without the individual consent of the participants. Accordingly, while HBA was explained twice (the second time upon request by the organisers), we did not pursue the matter further. We consider that to have done otherwise would have been a de facto abuse of ethical principles.

In hextal terms, ethics are in the skills hextant, conscience is in the psyche hextant, and morals are in the culture hextant. While it is completely appropriate for the HREC to restrict itself to ethical principles, someone examining wicked valuation problems must also address other matters, some quite unethical. Throughout history there are examples of toxic fitness landscapes of land policies, land-related valuations and real property rights.\(^4\) However, I used HBA as a framing for my consultancy, and many in the Expert Group Meeting called to Bangkok to review the report were enthusiastic about it. While I cannot disclose its contents (as with any such consultancy), inevitably they were informed by the above research, including a caution about unintended consequences of the valuation of unregistered lands. The consultancy was further informed by research on this thesis conducted in the period of its drafting. This included following up on the distinction between holons and artefacts, and Polanyi’s implicit differentiation between them when he noted:

\[
\text{The commodity description of labor, land and money is entirely fictitious. Nevertheless, it is with the help of this fiction that labor, land and money are organized (Polanyi [1944] 2001, p. 72).}
\]

In its online glossary, the IVSC definition of real property clearly defines real property as “a non-physical concept” (IVSC n.d.). Also, money itself is a fiction, “the false coin of our own dreams” (Graeber 2001) variously created, including by the government printer or when banks give a loan (McLeay, Radia and Thomas 2014; Werner 2014; Ravn 2015) on the basis of:

\(^4\) Such as the abuses of the Romans and the Temple moneylenders at the time of Jesus (see part 8.5 below) and the British Imperium and the moneylending sahukars (Gray 2006 p. 211) at the time of the Raj.
the legal definition of land and ownership of land (which) is the very basis of private property. Without it, capitalism could not exist (Graham 2002).

My researches have therefore led to an unintended, unanticipated and unwelcome discovery. In this area of a meeting of NSEW, in facilitating money creation by banks real property valuations such as most of those I have performed are at the core of “the Empire of The Machine”. Nevertheless, they have equally potential benefits in the context, regarded by UN-HABITAT-GLTN as essential for human development. So a complexity-recognising monitoring and evaluation process will be required to limit toxic unintended consequences.444

One cautionary note from this valuer’s perspective therefore, is the following. Banks’ money creation (Werner 2014) is co-dependent upon valuations and the loan to value ratios the banks apply. Therefore, professional valuers’ valuations co-create money as part of the play of enclosures, public sector tax farming and private sector rent-seeking.445

Facilitatory mechanisms in this machine include what Hudson refers to as “the fictions of fictitious capital”, mainly based upon “debt-leveraged land-price gains” in Hudson (2010), and Das describes as “our own illusory, unsustainable creation, global finance” (Das 2011, back cover). Its consequences include reducing those people trying to repay such debts into increasing atomistic consumers, each with:

A deluded self, scrambling to make itself real, buying itself into existence, until it finds it is fading again, until we buy some more (Rowson 2014, p. 6).447

This three card trick is arguably a developed version of what Jesus objected to as referenced in part 2.3.3 above, almost two thousand years ago, and that Taraki attempted to address after Afghanistan’s Saur revolution in 1978. Furthermore, as Hudson notes,

443 As credited in McLarney, the phrase originally comes from Carrera’s novel, Novelo del Petroleo en Venezuela.
445 Joseph Stiglitz notes that private sector rent-seeking is currently responsible for significantly redistributing money from those at the bottom to those at the top, resulting in no real growth, skewing the economy by having become way out of proportion, and with the financial industry being the “rent seeking sector par excellence” (Stiglitz 2012).
446 The scale of these fictions, Hudson states, is such that about 80 percent of capital gains typically occur in the real estate sector, and about 70 percent of bank lending in the USA and Britain is in the real estate sector as well.
447 The quote is in the following context:
“Look deeply into unfettered capitalism and there seems to be a deluded self, scrambling to make itself real; buying itself into existence, until it finds it is fading again, until we buy some more. But we give little thought to the inherent fragility and virtuality of this self, and speak little of how to work towards its integration and transcendence.” As this self is built upon fiction piled upon fiction, it is fragile and virtual indeed, but it may be both integrated and transcended when seen as an ecologically rational attempt (Gigerenzer and Brighton 2009) to flourish in an environment.
The problem is that the financial system, like military victors from Assyria and Rome in antiquity down to those of today, destroys the host economy’s ability to pay (Hudson 2010).

As mentioned in part 7.2.2, the Thomas Theorem observed that believing in such fictions has real consequences, which in this context can vary from amassing great wealth to a lifetime of debt peonage (Hudson 2006). So from the interhextal perspective it is important to ground real property rights as social artefacts, and Polanyi’s fictional application of such artefacts being to real existents such as labour (skills hextant), land (nature hextant) and money (produce hextant). It is the “real property rights” over “real estate” that has fictional monetary market value.

In sum, Polanyi observed that the commodity description of labor, land and money is entirely fictitious, Graeber has observed that money itself is the false coin of our own dreams (2001), Hudson has delineated the fictions of fictitious capital, the IVSC states that “real property is a non-physical concept”, and Graham adds that these fictions are the very basis of private property, without which capitalism would not exist.

As it emerges from those fictions, the market value of land may be regarded as a fiction as well, and a massive demonstration of the Thomas Theorem’s observation that fictions defined as real become real in their consequences. Little wonder, then, that some cultures find this a difficult concept to realise. In other cultures, with its members having grown up with it and internalised the fiction into their identities, they generally accept it as being as natural a process for our identity construction and maintenance as the air we breathe.

8.4. The Globalisation Fitness Landscapes of Land Policies, Land-Related Valuations and Real Property Rights

As a high level engagement heuristic in this HBA analysis I assume that many others have inhaled their identities in other cultures similarly to the way I have in mine.448 Such people would therefore have parts of themselves that react to attacks on their social identities as similar to a physical assault. Thereby, they will engage reptilian brain responses to defend them, including the “thingification” of other holons (see Douzinas, p. 384 quotes below). As Northrup (op. cit., part 7.2.2.) noted when defining identity, it “manifests at ‘multiple levels’”

448 While we inevitably “inhale” communal value reinforcements as children, as adults it’s “not safe to let our intuitions and prejudices run unchecked and unexamined” (Goldacre 1999, p. 255), but because of the differences designed to be explored in HBA, “trying to be ‘scientific’ about your relationship with your partner is as stupid as following your intuitions about causality” (ibid). I see Goldacre’s “scientific” as simple and complicated, but one’s partner as very complex. With action inquiry one does not need to be “scientific”, but one does need to be observant.
and has been identified as “underlying the processes of escalation and rigidification of conflict” and as being “one important contributor to the development and maintenance of intractability” in conflicts (Northrup 1989, pp. 63-64).

Ian Buruma, in his essay on the Origins of Occidentalism (Buruma 2004) refers to this thingification when he restricts the term “Occidentalism” to “only when the revolt against the West becomes a form of pure destruction, when the West is depicted as less than human, when rebellion means murder”. This reductionist view of the West as “the cold, mechanical West, the machine civilization” (Buruma 2004) is as clearly a fallacy under the HVN trans-ontological process as the demonization of Muslims by some Westerners. In each case they go back to the most primitive principle of identity construction as referred to in part 7.2.2: being forged through the marking of difference (Woodward 1997, p. 29). The Machine is not a holon, it is an artefact, and as an artefact it is not, as they put it, “the devil of the modern world” (Mishra 2012, p. 255) at all. As Upadhyaya noted, “the inanimate machine is not responsible for this. This defect belongs to a thoughtless economy” (Upadhyaya 1988-1989), and I note in turn that economies are artefacts. The buck stops with holons. 449

Rather than blame an artefact, might not that devil involve the usual demonising strategy? The Thomas Theorem explains how demonising works with the imagined as well as with the real. So demonising often is, whether real or imagined, turning personal anxieties into a perceived moral deficiency in someone else (Rollins 2011, p. 302). Thereby, such minds succumb to the anthropological machine and may become monsters themselves. That is how Blake’s view of Newton (Beer 1969, p. 27) makes sense. It fits with Blake’s objection to imperialism: Newton’s monological gaze is the Anthropological Machine’s, and a sine qua non for the imperialist enterprise. The very monologicality of single vision was Blake’s infernality, and when my uncle and aunt told me I had to “learn to put the niggers in their place”, they were speaking from the Anthropological Machine.

Therefore, when demonising happens, especially on both sides of the fence, there could well be bloodshed. Whether we come from the North, the South, the East, or the West, we may animalise “the human, by isolating the nonhuman within the human ... the slave, the barbarian, the foreigner, as figures of an animal in human form” (Agamben 2004, p. 37). For

449 Which is not to say that better regulations of machines cannot greatly improve their functioning, for as Adam Smith noted with the EIC there are structural deficiencies in corporations and their regulatory frameworks that may require holons to perform immorally just to survive.
both The Machine and the Anthropological Machine, the wicked problem is to better understand how they work so that we might, eventually, be able to stop them” (ibid, p. 38) or, more likely and far more pragmatically, accurately value and manage them, starting from within our own identities. The devil is back where it has always been, and will be for as long as our species is unconscious and unable to accurately value our identity constructions. That is, The Machine is a product of single vision; produce, not a holon with an evil psyche.

In this thesis, I am focussing on that of the infernal trinity and their followers. But theirs is not, by any means, the only single vision around, and whichever single vision, single visions must not remain The Machine’s master (Taleb 2012, pp. 211-212).

Single vision is of clearly of low intrinsic value as it is within the competencies of our dogmatic and visceral paleo-mammalian and reptilian levels of minds. We all have those levels, sometimes in control, sometimes controlled. I was looking for that difference when I asked that question of the Buddhist nun in Adelaide. Discerning the difference between a mind in conflict with itself and a mind disciplining itself requires more than single vision: it requires intrinsic valuation.450

Sometimes, people manifest this difference as if before the Western colonialism the world was “an untouched, utopian paradise” (McLarney 2009) which as adumbrated above appears generally somewhat deficient in historical evidence.451 As Crockett (1943, p. 162) put it:

Only ignorance dreams of a Golden Age, when power was kind. The Dark Ages, the Middle Ages, all the Ages, were filled with self (Crockett 1943, p. 162).

However, ecologically rational reasons for this Golden Age mentality can be found in terms of identity, because looking at the past through rose-coloured glasses is of decided use in identity maintenance (Baldwin 2011). This would apply at all identity levels, including the societal identity level. Nostalgia serves as a frequently experienced, positive and self-relevant emotion (Baldwin 2011; Wildschut et al. 2010). Nostalgia for utopias can provide “a sanctuary of meaning” (Wilson 2005) for the constructed identity.452 From HVN↔HBA this Edenic fantasy aspect may be considered notable, but more as a part of identity construction and maintenance than for its empirical reality.

450 Similarly, the artefact “money” is not the root of all evil; the love of it is (1 Tim 6:10). It is a question of values, which are not addressed within single vision.

451 Markus’s view, referred to in part 3.1, puts any such age well outside the historical record, and unverifiable. However, he was referring to ever more wicked problems emerging (Markus 2010), which is verifiable.

452 All shall be well, and All manner of thing shall be well. If I think, again, of this place (T.S. Eliot Little Gidding, 1943).
Following Niebuhr (2001) Mead observes that the major problem in such identity constructing is that the more frustrations we have in life and the more we are infuriated by humiliations, then the more we project our narcissistic requirements of grandeur to such collective dimensions of our identities (Mead 2007, pp. 387-390; also see De Zavala et al. 2009). That is, applying Abraham (1993) identification of “human fractals”, as identities are fractally constructed – a “me” may be similar at different scales - if a need is frustrated at one scale of identity construction, it may flip to another scale to express itself. For example, the “me” identifying as a football team, a nation, or whatever may take similar offence to an insult to that scale “me” as it would to a personal-scale “me”. Lakoff (2016) notes that “we tend to understand the nation metaphorically in family terms”, so those with a strict rules based upbringing are inclined to try avenge themselves for their humiliations at other identity scales, and try to “impose a moral hierarchy in which those who have traditionally dominated should dominate”, such moral views tending “to be part of self-definition — who you most deeply are”, such that they see their role as being “to impose their view of strict father morality in all areas of life” (ibid). The abovementioned quote of the National Commission on Terrorist Attacks Upon the United States\textsuperscript{453} smacks of this. We thereby develop great identity spans unbalanced by a lack of depth: a shallow narcissism where a deep lake of wisdom and compassion is required. Bateson’s warning about power corrupting and the warnings of Easterly (Easterly 2013, pp. 6 and 24) are also relevant here. Grand narratives\textsuperscript{454} “shape our times, our methods of perceiving reality, and therefore ... they shape our very selves” (Mead 2007, p. 274). Furthermore, “the larger and grander the abstraction, the less critical we are of its claims”, and the “larger and more abstract an entity, the more unbalanced it can become” (ibid, p. 389).\textsuperscript{455}

Whitehead remarked that such “intolerant use of abstractions is the major vice of the intellect“ (Whitehead 1985, p. 23). Exceptionalism, including but by no means limited to American exceptionalism, is one such vice. In my travels I found exceptionalism to be exceptionally commonplace, often empowering anthropological machines such as states and other social artefacts by such identity inflations with those large, grand abstractions (Lebow 2012), not just or even particularly those in the USA.

\textsuperscript{453} That the USA’s homeland is the planet. See part 5.6, p. 201.
\textsuperscript{454} Which are inevitably myths (Thompson 1989, p. 47).
\textsuperscript{455} As he is a member of the USA’s Council of Foreign Relations, I trust that Mead will warn his colleagues of the dangers of such hubris.
Bateson was awake to this toxic manifestation of single vision. He considered power in these contexts to be a myth which is more or less believed in by most of us and thereby, even though it is “epistemological lunacy”, becomes self-validating and “leads to all various sorts of disaster” (Bateson 1987, p. 492). Hence Urizen.

I add that identification with property rights over the humble single family house (Davidson and Dyal-Chand 2010, p. 1640) provides a stake in the guarantor of those rights, the state. Thereby identification with the state can be facilitated, which can be emotionally fired by our narcissistic desire for grandeur in such collective dimensions of our identities. The implications of this in the practicalities of land reform are, of necessity, to be considered in any HBA reflections.

At the same time, Mead further notes that as well as an arrogance of power, there is an arrogance of impotence (Mead 2007, p. 389), which is empowered by that process of frustration, humiliation etc. in the first place being compensated for by social membership glories. Thereby, we get two opposing Anthropological Machines, such as Condliffe’s myth of the nation-state against other mythically inspired groups, such as terrorist groups. These Anthropological Machines then include and exclude others in their narcissistic requirements of grandeur and devalue the others in comparison to themselves.

Although unstated by Mead, his observation is related to Jung’s observation that “Where love rules, there is no will to power, and where power predominates, love is lacking. The one is the shadow of the other” (Jung 1916). I add that “regard-recognition hunger” is not either, but propels them both.456

If Mead and Jung are right, then the relationships between the soma and socio-cultural hextants are core in the understanding of the Occidentalists. At the same time, they are also relevant in the understanding of those in the West whose attacks on the “other” also become a form of pure destruction, when the other is depicted as less than human and thereby worthless (Agamben 2004; Oliver 2007, 2009).457

Such stereotyping may result in murderous narcissists on opposite sides driving the agenda, often to their considerable profit in terms of identity affirmation, as well as financially for themselves or associates (Lebow 2012). Furthermore, while such predators may be deficient in broad and deep intrinsic valuation competency, nonetheless they could well have achieved

456 Paraphrasing Jung, “Where ‘Big V’ rules, there is no will to power, and where ‘Big Me’ (Brooks 2015) predominates, love is lacking. The one is the shadow of the other”.
457 One example is by reducing a person to the status of a mere functionary of The Machine. Even if they so limit themselves that way, it is simply untrue: as a holon, no-one is “nothing but” anything.
the higher levels of cognitive complexity. Their actions can be examples of how catastrophic
development of wisdom without compassion can be (Wilber 1995, p. 328).
A specialist in the study of war, John Vasquez (Vasquez 1993, 2009; Vasquez and Valeriano
2010), confirms these insights of Mead the historian. Vasquez pointed out the importance of
recognition (regard) as a cause in war (Vasquez 1993, pp. 115-116)\(^ {458}\) and the importance of
territoriality as “the primary cause of war” (Valeriano and Oswiak 2014, italics mine).
Vasquez and the scholars around him now recognise the double base of territoriality: the
biological basis\(^ {459}\) and the environmental factors: that is, of both interior and exterior
hextants. They further recognise that there is much more work to be done, and they intend to
do it (Valeriano and Oswiak 2014).
These days, many of these motivations are manifesting in the context of globalisation. While
much of the discussion on globalisation is to do with the nature of the beliefs themselves,
inter-hextally there is a relative imbalance investigating the above process in general. In
particular, this analysis indicates a deficiency of attention to the sociocultural child-rearing
practices responsible for engendering the emotional drivers behind whatever beliefs people
use as artefactual scaffolding for their identity constructions.\(^ {460}\)
From the HBA perspective, the potential for black swan/butterfly effects from such a massive
population pool is problematic, so a focus on politicians, who have a stake in protecting the
system, would be insufficient. However, we can draw some comfort from the checks and
balances provided by the other hextants of individuals. At infantile narcissistic levels “the
difference from others is absolute and must be negated through the arrogation of absolute
sovereignty” (Stern 2013, p. 144) and all others are considered and treated as “inferior and
inessential, of lesser value and importance than self” (ibid) which, as Midgley was quoted as
saying above, is silly.\(^ {461}\) However, there is potential for transcendence of such impulses in
individuals through the emergence of higher levels of understanding (Douzinas 2002, p. 384).
Most of us manage to do this, albeit to greater and lesser degrees - both between us, and at
different times in each of us. These potentials emerge, if at all, interhextally from societal
challenges and their identity responses. These require both attachments to others, and the
embracing of societal checks and balances along with those of significant others.

\(^{458}\) My own insight into the potency of which had originally motivated my travels.

\(^{459}\) Such as in the book of Ardrey’s I had read before my travels began (Ardrey 1972).

\(^{460}\) Looking from the transdisciplinary heuristic level (which always means subject to professional critiques from
within the relevant discipline; see part 9 below), I consider works such as George Lakoff’s (2002), which
emphasised the role of strict or nurturing parenting in the formation of liberal or conservative values, should have
a higher profile in such debates.

\(^{461}\) Op cit, part 7.2.3 page 262.
While attachment theory in psychology properly focusses upon attachments with other people, identity construction is not so confined. It includes attachment to non-human holons, and to artefacts, and includes attachment to land (Berberich, Campbell and Hudson 2012). Douzinas claims that the main function of rights “help establish one part of the recognition necessary for the constitution of the full self”, and that is rights’ main function (p. 383). That is why there is so much focus in this thesis about what property rights can best fulfil this function in different environments.

An aspect of that role is that real property rights are often also the main financial investment of many households (for example, Arce 2012 and Lynn 2013). “Impelled by this hunger for recognition”, those with a stake in a social system that provides such recognition via such rights (Mead 2007, p. 290) will usually defend their societies as part of themselves (Mead 2007, p. 336), and in particular, their homes (as identity contributors, not mere houses, which are artefacts) and families.

When one marries the insights of Mead and Douzinas to those of Commons (2007), one can see than Mead’s projection of narcissistic frustrations to broader identities such as religions, nations, sports teams and the like might also in turn become moderated by MHC’s higher levels of cognitive complexity. A hextal review at scale quickly reveals that there is no big squishy brain out there at the scale of a society in the soma hextant (Dimitrov 2003, p. 16; Wilber 1995, p. 80; Atran as cited in Brockman 2013, p. 10), so holonically societies reside inside the minds of their participants. Societies are multidimensional complicated artefacts that are constructed not by mere “meme machines” as Blackmore (1999) put it, but by complex holons identifying with societies, and including them into their personal stories in the same way I joined the artefacts I saw along the Asian overland into mine.

Complex↔complax co-evolution can only happen if the process is turned inwards as well as outwards as Krishnamurti suggested, as for example in Torbert’s (2004) collaborative developmental action inquiry approach, and in mindfulness meditation (Zeidan et al. 2010; Vago 2014).

It was in researching that mindfulness meditation that I rediscovered that there were much earlier thinkers than Mead and Neihbur, and even Hegel and Adam Smith, who had observed the primacy of regard-recognition hunger. According to Loy:

The ego-self is ungrounded, and we experience this ungroundedness as an uncomfortable emptiness or hole at the very core of our being. We feel this problem as a sense of lack, of inadequacy, of unreality, and in compensation we usually spend our
lives trying to accomplish things that we think will make us more real ... Being social beings, we tend to group our sense of lack, even as we strive to compensate by creating collective senses of self ... In fact, many of our social problems can be traced back to this deluded sense of collective self, this “wego,” or group ego ... [and] institutions ...

tend to take on a life of their own as new types of wego (Loy 2006, pp. 15-16).

This wego, this samsara, this Gordian knot, this Anthropological Machine. Perhaps, back in 1976, Krishnamurti had been thrown by my question because he had dropped his membership of the Anthropological Machine and I had not.

There may always be narcissistic rage within us, expressed within our various mythical identity attachment vehicles. However, with gradual development of conscious insight and management instead of being driven solely by unconscious drivers, such impulses can become harmless or even constructive.462 This hunger can have value of all kinds.

It was from this more benign view that I went to Europe to ask Krishnamurti about, now almost four decades ago. It was what Gabel (2000, 2003, 2013, 2014) now terms The Desire for Mutual Recognition.463 Gabel sees that as the “foundation of our social being” (Gabel 2000, p.244), as “fundamental in the spiritual realm as the need for food and shelter is in the material realm” (ibid), but that it is blocked by the “fear of humiliation” (ibid, p. 34) and is “everywhere denied” (Gabel 2014, p. 674).

Hence my strong emphasis upon considering identity needs, as distinct from merely economic ones, in the recently articulated need for a “comprehensive and holistic” understanding of the process to engender similarly informed policy reforms, which may “unleash significant productivity gains”, but will require mutual reinforcing, complementary policies, not just one (Mahajan et al. 2014). In other words, they need policy reforms of the nature this trans-ontological process is meant to initiate. This is to include critical reflection (Valters 2014, 2014a) on how fit for purpose such policies are in the relevant environment, and not just how amenable they are to mechanisation processes, which bestow power, but neither wisdom nor compassion. However, machines can be used to facilitate the coevolution of wisdom and compassion required in the contexts scrutinised by Cross and Mahajan and others in South Africa, and the contexts of so many other scholars and practitioners worldwide.

462 For example, they may be channelled to combat injustices.
463 The title of his forthcoming book as well as the core of many of his above-cited earlier works.
8.5. Interrogation of Market Value Definition with HBA

“Economics claims to calculate values via value-free facts” (Latour 2013, p. 447). Unlike, for example, neo-liberal economics with its monological gaze on the nature and produce hextants, under the IVSC definition of market value interrogation of all six domains of this hextal template and their interrelationships, including their respective levels of development and emergence, is required.\(^{464}\) That is, market value transactions are those determined by holons which may be facilitated by artefacts, not the other way around: The Machine has no claim on markets.

The definition includes values at its very core. Consequently, can investigating the circumstances of market transactions be a portal into understanding of the “Big V” values?\(^{465}\)

In support of this contention, Davy (2012, p. 95) notes that market valuations capture the four kinds of land value – market value, use value, territorial value, and existence value. How many other forms of value influence a market value transaction? On the other hand, often “market value is just one factor among many that motivate owners and is often not at the forefront of their decision-making” (Penalver and Alexander 2012, p. 840).

For example, as regarding the time scale aspect of ADALAS, according to the New Testament Judas received 30 pieces of silver to betray the abovementioned land reformer Jesus (as described in part 2.3.3 above) and before killing himself returned it to the temple, where it was used to buy the potter’s field (Matthew 27.7). When examining whether that was a market value transaction, a valuer of the time may have asked, “is the buying of the field the best action with the money for the willing but not anxious purchaser?”

Clearly, the money was employed that way because it was blood money (Mt 27.7) and as such culturally unacceptable for many alternative uses.

However, there is another perspective on that question bearing scrutiny. As Richard Price pointed out in 1776, if they had even invested a penny at five percent compounding interest at the time of Jesus’s birth, by Price’s day its value would have grown to a solid sphere of gold extending from the Sun out beyond the orbit of Jupiter (Hudson 2004). Instead they invested in land, in a field whose present market value today is somewhat less. Given that they were

\(^{464}\) While I do not agree with his conclusion of employing neoclassical economics’ pricing theory as a proxy for market value, Lawson (2008) covers market valuation theory sufficiently for this thesis’s purposes. That is not what this chapter is about, but I commend Lawson’s thesis to those wanting a neoclassical approach.

\(^{465}\) Remember I told Jim MacDonald that all those years ago, and staked my professional life on it.
purchasing on behalf of the Jewish faith, still extant today, was that potter’s field a prudent purchase? Would it not have been better to invest the money at five percent? While that question may be considered absurd, the implicitly accepted idea of the sustainability of compound interest on a similar value base is far more absurd. Given that the world is not replete with gold spheres with diameters from the sun to Jupiter, some other existent is going on: but what is it exactly? Which prompts the question, “in terms of the IVSC definition of market value quoted above, if a buyer takes out a loan to buy a property, is that always and everywhere ‘prudent’? And, if not, when, where, why and how for whom not?”

Despite my Asian overland between 1976 and 1980, and despite my background as a valuer, at that time I had not drilled down deeply enough to find the historical narrative to address these questions. Fortunately, however, Michael Hudson wrote just such an integrative narrative for both my valuation and my tour leading narratives in the year I went to Swaziland (Hudson 1993). At least those experiences, plus the knowledge I have built upon them since, have brought my Goldilocks zone into a state where I am able to better understand and contextualise Hudson’s narrative.

That narrative relates how there has been a social dynamic going back to the earliest known civilizations. On the one side, there is a ruler dependent on the services of the soldier/peasant versus moneylenders who take their land. On the other, there are moneylenders who take claim over the soldier/peasants’ land, thereby accruing wealth so great as to challenge, destroy or bend the ruler to their wills.

Therefore, Jesus came was addressing a dynamic that had already been problematic for over two thousand years. In the past, it had been addressed by rulers by means of periodic debt forgiveness, often every 30 years. This became sacralised and institutionalised in the Jewish faith by the Jubilee every 50 years (Leviticus, 25:11), and the banning of usury between Jews:

---

466 This remains so however sophisticated the financial instruments built upon it may be. Marx was fully awake to this, directly quoting Price, but (up to now) wrongly predicted that capitalism would control it: “The last few decades have seen the banking and financial sector evolve beyond what Marx or any other 19th-century writer imagined” (Hudson 2010). In 1857, Marx also specifically reduced to absurdity the tactics employed 150 years later in the Bush-Obama bailout of the banks, and noted the fictional nature of one of valuation’s fundamental methodologies, the capitalisation of net returns method (ibid). However, interest rates are low at present, with predictions such as “the end of interest rates” via technology(Gebhardt 2015), meaning Marx’s prediction may still come true. In which case, those repaying long term fixed interest mortgages may have increasing trouble repaying them as time goes by.
The laws of Exodus 21-23 (the Book of the Covenant), the Holiness Code of Leviticus and the laws of Deuteronomy place interest-bearing debt, land tenure and the periodic renewal of economic freedom from debt at the center of their economic program (Hudson 1993).

Thereby, interest was never allowed to accrue debts to crippling levels. Therefore, when Jesus spoke on redemption of sins, he was keying into the Jewish community’s understanding on the redemption of monetary debt slaves (Sedlacek 2011, p. 134). However, the Romans had no such compunction, and Herod needed all that money for his building projects, including that same Temple housing the moneychangers.

Jesus’s whipping of the tenants/moneychangers was a direct challenge to that cosy relationship between government and the moneylenders of the Temple. Clearly, by calling for debt forgiveness as required by scripture, and as so desperately required by so many as described by Van Eck (2011), Jesus was striking at the most sensitive and vulnerable part of the power apparatus. Therefore, from the landlords’ perspective, Jesus had to go.

In another paper, Hudson further points out that “savings that are invested in debt tend to stifle economies, causing downturns that wipe out the debts and savings together in a convulsion of bankruptcy” (Hudson 2004). The inevitable result of those hoped-to-be-sustainable interest payments being based on “fiction – junk economics and junk accounting, which are the logical complements to fictitious capital” (Hudson 2010).

That is why we do not see those massive spheres of gold. Hudson further claims that this was the fate of the Roman Empire, and continues to this day at not only the household scale but also the international scale (Hudson 1993).

One might ask, “why do we keep falling into the same debt traps?” According to the behavioural economist Laibson (1997), we are inclined to hyperbolically discount longer term benefits in comparison to shorter term ones. In contrast compound interest increases hyperbolically over time.

The difference between them is where debt financiers now prosper, and have done so since the dawn of civilisation (Hudson 1993).

467 Recently shown in the redemption of banks and large companies (ibid, p. 135), but not mortgage debtors.

468 Although as with any wicked problem such events are likely to be multi-causal.

469 Unlike the great majority of economists, Hudson is on record as predicting the subprime mortgage-triggered financial crisis (Hudson 2006). In another work, he pointed out how the death blow to the British Empire was institutionalized overvaluation of Sterling after World War II (Hudson 2003, pp. 229-233), although it would be simplex thinking to consider that the one cause, and Hudson does not.
If he had addressed this context, perhaps Blake would have added Newton’s near lifelong friend Charles Montagu, the implementer of William Patterson’s idea of the Bank of England (Bank of England, n.d.) to his infernal trinity. The Bank of England was pushed through over the objections of both landed interests and those beware of usury.

In this space, a valuer may ask, how prudent are those who actually close the deal? If prudent, shouldn’t the purchaser consider the Ponzi process of inflating property prices to create higher lending in that space and compare that to the amount of surplus income having to be paid over the years for debt servicing?

After all, “that is what the mathematics of compound interest are all about” (Hudson 2010). Consequently:

Market participants’ observed tendency to value short-term gains more highly than declared costs calls into question the fairness of delegating excessive control over land-use decisions to today’s market participants (Penalver 2012, p. 855).

While that may be prudent from the purchaser’s side of the transaction, there are different criteria on the vendor’s side. For example, if the vendor is prudent, won’t a deal only be concluded between that vendor and the most optimistic potential purchaser? And how often will that optimism be caused by blindness to the above insights provided by behavioural economics on the one side, and the power of compound interest on the other?

Market participants in general believe, and court decisions confirm, that “the outcome of a competitive auction is the best indicator of value” (United States v. Buchman, decided 16 May 2011, No. 10-2306). However, in economics, there is the concept of the winner’s curse (Thaler 1988). It can be readily manifested by, for example, going into a lecture theatre with a jar of coins, jellybeans, of any existents small enough for a large number of them to be in a jar. If there are enough people in the theatre, the average of their estimates will be quite close to the true number of items in the jar. Neither the highest estimates not the lowest will be as close, but other existents being equal, the highest bidder at an auction is the person a prudent vendor will close the deal with.

Therefore, the winner’s curse applies to real estate auctions (Tse 2000). Yet in practice, while the prudent potential purchaser will be outbid by the less prudent one, because no-one can predict the future in complex environments (insofar as they are complex) that less prudent
purchaser could sell at a profit to an even less prudent one, whereas the person the purchaser outbid gained no profit from the property at all. So, who was “prudent”? However, market valuers are not dealing in merely complex environments; they are dealing in wicked problem ones, which enfold simple and complicated as well as complex, and compound interest is a simple problem, a product of a simple recipe. So where does that leave the markets’ and the courts’ assumptions that valuers must apply in their analyses of sales? The answer lies in the difference between what is in that jar and what a valuation is. Whether the valuer knows it or not, because of requirements that a valuer is to ascertain matters such as whether the parties are “willing”, “knowledgeable”, “prudent” and “acting without compulsion”, a valuation is a wicked problem. In contrast, counting the contents of the jar is a simple problem. Valuations are abstract artefacts that include reading complex holons; jar counters are counting simple artefacts. The valuer is a market reader delivering a required imaginary: as always subject to the relevant legal domain, if the market accounts for winner’s curse, so should the valuer, and if not, the valuer should not. While that may satisfy a valuer’s due diligence requirements, it does not adequately articulate the more directly valuation-related aspects of these wicked valuation problems. Where does financing fit in terms of the markets and the IVSC definition? Just as:

➢ we are addressing an arena for the “co-evolution on mutually interdependent or reciprocally deformed fitness landscapes” (Holbrook 2003, p. 22), in which
➢ “we are all each other’s fitness landscapes” (Brand 2013, p. 124), and
➢ “the human mind is built to think in terms of narratives” (Akerlof and Shiller 2009, p. 51), and
➢ the “truth about stories is that’s all we are” (King 2003), and even:
➢ “the bottom line in science is narrative” (Lissack and Graber 2014, p.192)

So are market values. Tuckett (2012) emphasised that “financial markets are markets in stories”, and the emerging discipline of Narrative Policy Framework (McBeth et al. 2014) asserts that “heroic policy narratives shape policy realities” (Shanahan, Jones, McBeth, and Lane 2013).

Which prompts the question, which stories have which policy and valuational impacts where the North, the South, the East and the West meet?
One is from the more money-based identities in the West. On one Christian discussion forum it was claimed that, while times have changed the nature of money, and the Catholic church still forbids usury, modern finance cannot be considered as usury. The reason given is that markets these days are so different in quality as to be different in kind. Because property markets are far more developed, transparent and accountable now than they were then, and far from being an objective measure, money itself has become a value-dynamic participant (Palm 1997).

That is true but partial. That insight omits mention of a fundamental dynamic, which remains undisturbed. When enough valuations facilitate the banks’ creation of new money at a sufficient scale, the liquidity created impacts on values, creating still higher values, still more liquidity, and a property bubble may ensue. That applies even with non-usurious interest rates. From the all-levels’ perspectives, I agree with Hudson and read this interest dynamic as still the underlying dynamic driving this more developed market.

On the other hand, Hudson claims that Old Testament prophets, Jesus, Medieval Canon Law and modern classical economists would all agree that unproductive loans are usury (Hudson 1993). Pope Francis would presumably agree with Hudson, too, when he proclaimed usury a current dramatic social ill:

> When a family has nothing to eat, because it has to make payments to loan sharks, this is not Christian, it is not human! This dramatic scourge in our society harms the inviolable dignity of the human person (Scaramuzzi 2014).

Looking at the higher levels, I would first enquire whether a book entry that can be created by a bank from valuation-facilitated or even less substantively-evidenced keyboard strokes should always be considered a reasonable compensation for decades of debt servitude. The former activities are about extrinsic value; the latter is about subjecting high intrinsic value holons into servitude. If that is so, is that practice not better considered a continuance of the dynamic traced by Hudson, and later manifesting as described above in the British Empire?

In answer to the first question, it is perfectly clear from the market that entering into a mortgage financing agreement, however pernicious at the long term national scale, often can be considered reasonable compensation for the mortgagor at the short to medium term personal scale. Even so, when longer time scales accrue, compounding interest may become usury by stealth.
crisis and other manifestations have demonstrated this is far from always being the case. From the above it is clearly far from sustainable in real terms. So much so that a commentator considers that “the banks are enormously overleveraged, they’re entirely disproportionate to the size of the country’s GDP and their health rests on an extraordinarily overvalued asset base, not just homes – commercial property and land as well” (Foss 2015, 31:54).

The analogy with the children’s game of pass the parcel has not been lost on economic commentators (Rayman 2013; Streithorst 2014), and that applies to mortgagors as well. So my answer to the first question is a conditional “yes” (it can benefit the mortgagor), and to the second a much less conditional yes: there is that pedigree in the lending practices. Consequently, it is from both those dynamics that market values emerge.

In part 1.2 (p. 23), I quoted Ring and Boykin saying that valuation is at the heart of all economic activity (1986, p. 1) – an observation recently echoed by the Asia Pacific Business Council (IVSC 2014). Being so fundamental, it is concerning to note the comment of the Nobel Laureate Joseph Stigler that it is also economics’ most pervasive problem, and that “the routine and undramatic problem of value has elicited the supreme efforts of the greatest theorists” (Stigler and Kindahl 1970, p. 299).

Hudson has noted that in the two thousand years since Jesus, the ruler/people/aspiring plutocrats dynamic has continued to this day, and that this has had massive social consequences. Despite great improvements in transparency, tax policies and the legal infrastructure, in the west there are still no more effective solutions than were the crude cyclic debt forgiveness programs invented in the ancient Middle East.

Throughout these two thousand years, the greatest theorists (Stigler and Kindahl 1970, p. 299) who have turned their attention to the problem have included Augustine and Aquinas; but they looked at the “price” aspect of the market value definition, and what comprises a “just price”, which is a useful comparison when interrogating market value. Effectively, it included several of the aspects of market value, but it also included a moral element. Moreover, while the scholastics agreed that what they called the just price was the market price insofar as the latter had to be fair (Maxwell 2008, p. 17), that is not universally agreed by modern scholars (Koehn and Wilbratte 2012).

Along with Aquinas, Augustine did not assume an absolute or unqualified right to the possession of private property (Dougherty 2003, p. 491). However, Augustine considered that while all land was God’s, nonetheless one can own land under the ruler’s (or what we would
now say, the state’s) authority and conditions, providing that they are ultimately held for the common good and the law is predicated on divine law (ibid, pp. 481-483). He considered it is the disposition of the owner that counts, a merciful owner gaining the pleasure of helping the poor that is hardly available to the poor themselves; we are to own possessions to bestow goodness, not to be ruled by them (ibid, p. 484).

Looking from a just price perspective back to the IVSC definition, though, one could claim that it would be imprudent to offend morality in the market. Furthermore, with trust being such an important component in market activity (Fowler 2013, pp. 16-17; Walker and Ostrom 2007), the view that prudence necessarily enfolds a reflection upon fairness is germane. This is particularly so because “fairness is the emotional part of economic decision-making ... without this component, consumers cannot make a decision to buy” (Maxwell 2008, p. 9, italics mine).

According to empirical research in behavioural economics, assumptions of fairness do affect economic behaviour (Kahneman, Knetsch and Thaler 1986) and, as such, fairness is a matter to be considered by a valuer in analysing any sale’s suitability as market value evidence. In which case, from the All Scales perspective the millennia-long enquiry as to what constitutes a just price has a seat at the table in determining the market value of a property.

In arguing for the revival of the Thomistic concept of a just price, Koehn and Wilbratte (op. cit.) note that it not only looks at the relationship between the parties facilitating mutual well-being. The concept also requires that it should be for the good of the local community as a whole – a matter not directly addressed in the IVSC definition, but which goes right back to Aristotle’s Nichomachean Ethics (Aristotle 350 B.C., Book V Chapter 1).

It is reasonable to assume as an ansatz that by and large in developed markets the good of the local community should have already been addressed by appropriate planning and environmental controls and other legislation. However, that is not necessarily the case even in such markets. Furthermore, the less developed the market the more questionable any such assumption may become. Each fitness landscape has to be examined via HBA on its own merits, and once again scale is important, as Koehn and Wilbratte see market value and a Thomistic just price can be the same when the market price emerges “in a smaller community” (ibid, p. 4).

Augustine noted elsewhere, “unjust law is no law” (On Free Choice of the Will, Book 1, § 5).
Koehn and Wilbratte distinguish Aquinas’s just price from a market exchange price as understood in neoclassical economics because markets necessarily include the foolish, whereas a just price is by definition between the wise. However, a transaction that can be accepted as a valuer at the local scale is between the wise as well. But what about wisdom at the global scale? In these days of the internet providing information from anywhere and everywhere, and market values and marketability being potentially influenced more from afar than nearby, is not some global scale wisdom from the Hudsons, Stiglers et al. of the world prudent before embarking on decades of debt servitude?

Once again, the answer lies not so much within geographical constraints, but due diligence expectation for the market participants for the property concerned.

Another distinction made by Koehn and Wilbratte between a Thomist just price and a market transaction is also arguably the difference between a market value and a market transaction: price gouging. However, a rapid rise in market value is not the same as price gouging. Just as one swallow doesn’t make a summer, one anxious purchaser doesn’t make a market. Price gouging applies to circumstances where the purchaser is anxious, which again disqualifies the transaction as evidence for both market value and just price. When the usefulness to the buyer comes not from the seller but that buyer’s anxiety, the usefulness of the sale as evidence of value goes too. However, differences remain: For Aquinas, gain for the sake of gain is immoral (op. cit.). However, in the price gouging scenario, a vendor selling at a just price would find a purchaser able to sell at a much higher price because there are many anxious potential purchasers. Which is more just; the long term owner gaining the windfall, or the opportunistic one?

The dangers inherent in naïve market participants assuming compound interest payments sustainable are considerable. Often there is a complete absence of differentially-scaled markets able to take into account considerations transcending those of self-interested willing buyers and willing sellers. Thereby, the privatisation of profits from commons of various scales and communalising of costs at various scales may be entirely ignored. Therefore, I agree with Koehn and Wilbratte that “the time has arrived to take seriously Aquinas’s concept of a just person price”.

One means of facilitating its introduction is a values jury (Lally 1999, 2000). Such juries can be versed in the just price concept, and the ways in which any current functioning of a market may differ from it, which could include financing practices: “the jury process instructs participants to act as direct representatives of the larger society, including future citizens if the decision would affect them ...” (Brown, Peterson and Tonn 1995, p. 251).
VALUE JURIES

The idea of value juries, similar to those in a court of law and to be similarly informed (Brown, Peterson and Toon 1995), is an emergent from the idea of Citizens’ Juries which, although understood to be “seriously flawed” (Lally 2000, p. 1), remains the most fit for purpose in estimating public values in cost-benefit analyses (ibid).

Patrick Lally was the first to conduct a series of trials of value juries, and did so towards “bridging the nexus between citizens’ juries and contingent valuation” (ibid, p. 2). The findings of his research included his recognition of the serious flaws in contingent valuation (ibid, p. 192) and that his trials led him to the conclusion that there is a prima facie case that value juries can be sufficiently accurate and effective, “pragmatic (including cost-effective), eclectic, versatile, and simple to execute” (ibid, p. 15), and moreover that:

The model holds considerable potential for use in a wide variety of applications, particularly where the quantum of stakeholder values is the focus of attention (ibid, p. x).

Lally added that:

An ethical discursive valuation process must therefore go beyond the expert to include the diverse voices of those impacted by the valuation process, particularly those who might have been so often unheard (ibid, p. 192).

As well as the wider potential application of this thesis, a HVN↔HBA values jury could address wicked valuation problems. For example, they could facilitate addressing Okoth-Ogendo’s challenge in the Ubuntu manner described by PECAPDISHD (See part 5.9, p. 174, and Chigara 2012, p. 221).

Lally further observes that, despite their remarkable similarities, “the major difference between neo-classical economic value theory and preference-based axiological ones is the complete lack of any budget constraint in the latter” (Lally 2000, p. 9). It must be taken as a given in addressing wicked valuation problems that there may be no monetary equivalents (Housty 2013). There will be occasions when replacement in kind may suffice in lieu, but enforcing the basic principle that those privatising profits by commonising costs must pay those costs remains. If they cannot pay, they cannot do.

---

475 Which flaws I consider to be those of the single vision reductionist fantasies referred to in this thesis. For example, when assessing losses via the contingent valuation method for the pollution of Prince William Sound, the powers determined that its application should be to all Americans, not to all Alaskans and not to the Communities in the sound (Fourcade 2011, p. 1762). With HVN↔HBA, it would have been applied to all scales.

476 Having extensive lived experience in policy committee debates, I qualify the values jury concept as “HVN↔HBA” because I consider the success of values juries is far more likely with HVN↔HBA than without it.

477 However, when it comes to the value of meaning, as Vallicella (2009) cautions, individual telaxic valuations would require social confirmation via value juries to be accepted.
The lessons learnt from Lally’s trials are included in his thesis, and many could be applied as appropriate in the broader and deeper contexts that this thesis recommends. Once again though, it is vital not to be too rigid and prescriptive, but adopt his lessons as ansatzes. Unlike single vision practitioners, we are not looking for a simple recipe here, because we know it will most likely not only fail to provide a solution, but compound the wicked problem. However, Lally also learnt that jury sizes of from 10 to 30 persons can be quite representative of much larger groups, with 26 jurors being representative of 100,000 people if it is a yes or no type question (ibid, pp. 63-64).478 Much larger jury sizes are required for greater certainty and numerical representation, but even those may now be possible online. In any event, as Lally says their application can and must be pragmatic and cost effective, and where they are not, albeit less than optimal, other methods of employing HVN↔HBA may be applied and developed as most appropriate under the relevant criteria for the particular wicked valuation problems.

There has been a hiatus in development of value juries since Lally’s researches.479 However, in May 2015 an open public value account was published, assessing China and the USA for comprehensive social development (Wang and Christensen 2015). It began by noting that “public values should be at the heart of public administration and social development” (ibid, p. 1) but that they are “often severely weakened by their philosophical ambiguity and immeasurability” (ibid) and goes on to build a policy tool to assess “as many public values as possible” (ibid). They divide values into economic, political and social ones, categorising animal rights and the environment as public values, and also noting that “the philosophical questions of what value is, whether it exists, an how it can be measured are still hotly debated and far from being resolved” (ibid, p. 3).

They look to “the weighing and evaluation of the relative importance of the various values and indicators” (ibid, p. 13), and highlight three major possible research directions:

1. Public value accounts to be prepared and tracked for every country
2. Obtain and analyse reliable data on “important public values such as happiness, democracy, equality, justice, freedom and transparency”
3. Explore “the process and approach of public value creation” at different scales (ibid, p. 21).

The momentum for Citizens’ Juries is building worldwide, and even Citizens’ Assemblies to supplement or replace existing parliamentary infrastructures are being discussed (ABC RN 2015b). Value juries should catch that wave. HVN↔HBA or similarly informed value juries could play an important role in such endeavours. I therefore look to them as having the potential to make both “Big V” and “small v” (monetary) valuation decisions in the context of this thesis. In all such cases, contingent valuations and all other valuation techniques could be put to them, but it would remain for the juries to decide, not the experts.
At this stage, however, research on “the operational criteria” for citizens’ (or other) value juries remains “at an early stage of development” (Getzner, Spash and Stagl 2005, p. 4).

**Box 7: Value Juries**

Experts addressing the wicked valuation problem of placing a monetary value on nature have devised a range of deliberative monetary valuation techniques (Getzner, Spash and Stagl 2005, p. 9). They are “numerous and varied, [their] “production, selection, and application” [is] “extraordinarily contingent and deeply political” (Fourcade 2011, p. 1725). Arguably, therefore, there will be situations where suitably depthed value juries are the most practical means of establishing which techniques are most fit for purpose in various wicked valuation problem contexts.

When addressing such problems, Katrine Soma has compiled a list of four questions which I consider could be used to help identify the simple, complicated, complex etc. components of such problems:

1. Is it sufficient to set only one main goal in the analysis?
2. Can the environment be treated as a bundle of commodities?
3. Are nature values commensurable?  

If the answers to all four questions are yes, then cost-benefit analyses will be legitimate in such wicked valuation problem components. However, “if the answer to any of the questions is NO, multicriteria techniques and participatory processes with stakeholders or citizens can provide environmental policymakers with more valid information” (ibid, p.47).

William Easterly points out that Adam Smith referred to the market being “an association of problem-solvers” in which you dedicate yourself to solving other people’s problems, they dedicate themselves to solving yours, and there are no presidents of the associations involved, no meetings, and no membership restrictions (Easterly 2013, p. 239). Such associations must have “adequate knowledge for others to solve your problem”, and adequate incentives to do so (ibid, p. 240).

478 The formula Lally adopts for this is \( n = N z^2(0.25)/ Ne^2 + z^2(0.25) \), where \( n \) is the population, \( z \) is the degree of confidence required, and \( e \) is the error tolerable in the circumstances (ibid, p. 63).

479 Citizen’s Juries in general are often opposed by vested interests (ABC RN 2015b).

480 Later noting that, as natural capital value is only a small part of the value of the environment; as merely economic value, it may ignore or devalue “intrinsic, aesthetic, cultural, ecosystem, heritage, historial, moral, religious, spiritual, scientific or social values” (p. 12).

481 Earlier, Soma had equated nature values with the summation of environmental values such as direct and indirect use values, and option, quasi-option and existence values (ibid, p. 35) – all extrinsic valuations from our species’ perspective.
Providing they understand that such incentives need not be monetary, those operating HVN↔HBA might also have similar requirements. However, Easterly’s comment is scale-blind. Value juries, HVN↔HBA and the market at large can all be associations of problem-solvers; which of these, or others, is employed is a question which can gain a developed answer by an ADALAS inquiry, including the scales and domains of the problem. Easterly points out that Adam Smith’s Invisible Hand “is not utopia” (p. 252). However, by the virtuous circle of specialisation, nonexperts learn by doing (p. 252), “driving out of business the incompetent in favour of the mediocre, the mediocre in favour of the good, and the good in favour of the excellent”, and sees the technocratic approach – decisions by experts – as arguably giving the worst of all worlds (p. 254).

This apparent difference between Easterly’s need for “adequate knowledge” and his rejections of “experts” are only contradictory from a static viewpoint, not from a learning by doing, trans-ontological process one. Also, HVN↔HBA highlights the difference between what can be achieved with complicated, as distinct from what can be achieved with complex and wicked. If I am sitting atop a rocket about to head off into space, I really hope that experts built it. Easterly’s problem is associated with those holding themselves out as experts in fields where no one can be.

8.6. Interrogation of the Global Property Rights Scene with HBA

In Chapter Five, I noted the influence of Locke on the shaping of the western idea of property. While not compromising the above review, in “Just Property”, Pierson (2013) traced the history of how the current acceptance of the global concentrations of wealth - where the bottom half of the world’s population own around one percent of total wealth and the top one percent of the population own nearly half the wealth - came to be accepted as right (ibid, pp. 1-2). Reviewing the millennia of western civilisation, he saw almost no historical precedent in the west for modern claims that ownership of land grants a preemptive right over the basic well-being of other members of society, and notes how the issue is currently widely neglected (ibid, p. 3).

Returning now to Pirsig’s definition of areté in 2.3.2 – Areté implies a respect for the wholeness or oneness of life... So defined, faced with such an unequal distribution of wealth, including landed wealth, what is the areté of global land policy? Would that not also require

482 He fails to mention what is to become of the incompetent, the mediocre and the good.
“an understanding of what it is to be a part of the world, and not an enemy of it”? (Pirsig 1974, pp. 386 and 387). If so, what does that imply in responding to the current challenges in global valuation? Further, as areté also means virtue, what telaxic virtues are to have the most weight placed upon them in this context?

Penalver and Alexander called for a richer normative theory of property able to enfold “economic analysis within a larger moral framework” (Penalver and Alexander 2012, p. 821). In wanting that to include “the value of personhood” (p. 863), they were calling for transcendence of single vision. When Penalver and Alexander chose three virtues to examine in the context of land virtues - industry, justice and humility (2012, pp. 876-886) – they added that there are many other domains of land use decision-making, and concluded their paper looking towards “land wisdom” (ibid, pp. 887-888). They consider some legal economists, such as Demetz (ibid, p. 827) have an “over-reliance on land’s market value” (p. 823) in focussing his critique upon law and economics accounts and employing a “rational actor” concept of landowner behaviour (p. 824).

Penalver and Alexander recognise multilayered complexities in land: in each site’s physical attributes, ecological roles and the like (p. 828), and in its relationships to human beings. These include “the intricacy of the social activities that take place upon it” (p. 829), noting that they are “practically necessary for the full spectrum of human aspiration and activity” (p. 829). That spectrum includes its role in identity construction, in terms of people becoming deeply attached to it (pp. 830 and 860). From that perspective, land may have complex relationships with practically every arena of human endeavour. This complexity undermines Demetzian simplex views about the owner being able to make all land use decisions (p. 832). As referred to several times already, there is a developmental co-evolution required between wisdom and compassion, involving a co-dependent co-evolution of framing, values and knowledge, to construct an identity towards its greater intrinsic value. If its vision were to facilitate that process at all relevant scales, what would a land policy facilitating land-related wisdom and land compassion look like? What balances would there be between Carter’s (Carter 2011, op. cit. part 7.3.2) prioritarianism, pure egalitarianism, and sufficientarianism? For instance, would a socially reviewed just price play a larger role in a market place and, if so, how? Should valuers require an evident understanding by parties to a

---

483 As I have mentioned, the falsity of this assumption under most circumstances has been established by Kahneman (2003).

484 Part 1.8, p. 72; part 7.3.2, pp. 293, 301 and 302; part 7.4, p. 312.
sale of our inclination to under-appreciate the effects of long-term (Laibson 1997) compound interest before accepting a sale as evidence of market value?

Surveying the current scene with such questions in mind, as tracked by Linklater (2015) a current orienting generalisation of the global property rights scene is that globalisation is continuing the process of enclosures that began in the United Kingdom all those centuries ago. The result of the disruption of patterns of traditional landholdings by these enclosures has been:

[T]he great revolution of the last two hundred years. The idea of individual, exclusive ownership, not just of what can be carried or occupied, but of the immovable, near-eternal earth, has proved to be the most destructive and creative cultural force in written history. It has eliminated ancient civilizations wherever it has encountered them, and displaced entire peoples from their homelands, but it has also spread an undreamed-of degree of personal freedom and protected it with democratic institutions wherever it has taken hold (Linklater 2015, p. 5).

However, if Linklater is correct, in addition to those benefits the process could be claimed to have also engendered emergent wicked valuation problems with destructive collateral effects. As his account can be read through McGilchrist’s framing as the dominance of the Master by the Emissary, such effects are to be expected. These include those I referred to in part 8.4, arising from both the interrelationship between our inbuilt perceptual deficiencies as related to compound interest, and the western scholastics’ interrogation of what is a just price.

I submit that one controversial area where that perception is relevant and involves “just price” is climate change. While it is but one of a suite of global-scale wicked problems, addressing climate change is arguably the main wicked problem of our time, with simple answers sometimes being provided by classical and neoliberal economists, and sometimes being ignored. Ignoring is understandable as their trainings are generally in the simple to complicated domains, not the complex, and certainly not the real world of wicked problems.

At the Global policy scale, one economist who sticks to the simple aspect referred to in 8.5, the economic growth compared to rates of return to capital, is Thomas Piketty, in his review

485 See Figures 21 and 22, part 8.5, p. 368.
486 Often conveniently dismissed as “externalities”.
487 To re-emphasise what I stated in the Introduction (on page 15). That is emphatically not to assert that none are adept in complex and wicked domains, but they are the ones whose experiences and native competencies have allowed them to transcend and then include or reject their training, or aspects thereof, to achieve Midgley’s definition of rigour (Midgley 1995, p. 22).
of modern economic history and the recommendations to be drawn from it (Piketty 2014). However, in so doing it ignores the issue of the sustainability of either of his framers, economic growth or rates of return on capital. Despite the lack of natural resource capital valuation that Piketty laments, under HBA that sustainability remains a factor emphatically not to be ignored in policy formulation, including land policy formulation.

In that still broader context than Piketty addresses, another area that has exemplified compound interest is that of human population growth, which has contributed to the current situation concerning the environments of the wicked valuation problems which this thesis addresses. Rockstrom et al. (2009) reveal climate change as being one of a suite of nine global environmental challenges shaping these wicked valuation problems, each one of which should be considered in terms of their just price under HBA. As well as climate change, the challenges include ocean acidification, stratospheric ozone depletion, the phosphorous cycle component of biogeochemical flow, global freshwater use, and change in land use. Those lacking sufficient data are atmospheric aerosol loading and chemical pollution (Cribb 2014). The nitrogen cycle component of biogeochemical flow and biodiversity loss go off the chart. Moreover, all of them are interconnected (UNEP 2012, p. 5).

Combine that with the global scale wicked problems concerning population growth and rural to urban migration, and the heterarchical field of HVN can begin to come into focus. In that field, we can see both the depredations of non-human holons by humans and the population growth of humans in the HVN. We can then begin to identify and appreciate the magnitude of the wicked problems to be addressed, towards embarking upon the necessary intrinsic, extrinsic and systemic value judgements to be made in the context of these wicked valuation problems. We can do that towards examining of all dimensions of valuations, including but not limited to economic ones. For instance, the wicked problems may well include moral valuations.

I have already engaged with many of those global scale theorists above, but for the purposes of this chapter, out of all possibilities in HBA I shall mention one of the groups of theorists closest to these wicked valuation problems, because I have provided a background for engaging with them from the literature review in Part 5. I refer to those engaged in legal (property rights) geography (the ground upon which real property rights’ fitness landscapes are formed), and I address them now.
8.6.1. The Legal Geographers and Related Theorists

In Parts 1.9 and 8.5, I quoted Stewart Brand as saying “we are all each other’s fitness landscapes” (Brockman 2013, p. 124). So our fitness landscape of rights is each other, and from within the HVN↔HBA trans-ontological process the fitness landscapes of real property rights is each other’s rights over land. This is the focus of an emerging discipline called legal geography (Delaney 2010; Blomley, Braverman, Delaney and Kedar 2014).

Delaney coined new words to open up new worlds, towards a deeper appreciation of the “richness of mutual constitutivity of the legal and the spatial” (Delaney 2010, p. 12). So while on the first page of The Expanding Places of Law (in Blomley, Braverman, Delaney and Kedar 2014) defines legal geography as “a truly interdisciplinary intellectual project”, I believe that to more richly appreciate the mutual constitutivity of the legal and the spatial, it should emerge into transdisciplinarity (Max-Neef 2005).

Delaney (2010) noted that a dynamic relationship between law and geography was needed to develop the field, but that it had reached an impasse (p. 12). So he has introduced a new term, nomosphere, to describe emergents from the co-evolution of that richness (“nomo” meaning law or custom, and “sphere” in the sense of “an area within which some existent or someone exists, acts, or has influence or power”) to facilitate that richness. Other new words include nomoscape, (“scape” meaning view or representation). His nomoscape therefore focusses on the cultural hextant’s relationships to the produce hextant – houses, roads etc. as atop the nature hextant, or, as he puts it, “the worldly – and worlded – expression of ideologies or pervasive cultural meaning systems” as relating to geography (p. 101). These subsidiary words to nomosphere are then engaged to explore the nomosphere in general, and four lines of inquiry in particular:

Firstly, how does law become spatialized, and what are the consequences?
Secondly, what are the implications of that in terms of social power?
Thirdly (in terms of this thesis’s vocabulary) what might an ADALAS inquiry into the first two questions reveal about “the pragmatics and politics of world-making” (Delaney 2010), and how can we better understand what it is like to live in such worlds?
Fourthly, what feedback from these investigations can improve our understandings of the nomosphere itself? (ibid, p. 8).

In sum, to paraphrase Apollinaire (op. cit.), I interpret Delaney as wanting to show us old worlds, newly seen, to open us up to new world-making. However, Delaney implies in his
title that world-making requires more than nomosphere; Delaney only explores the spatial, the legal, and the pragmatics of world-making. It is a core premise of this thesis that those new worlds of colours rarely seen require new ontologies, and insofar as any such ontologies address these wicked valuation problems they should do so through a transdisciplinary role for legal geography. While an HBA perspective implies that an interdisciplinary one will not be fit for Delaney’s purpose, it also implies that Delaney’s mission could well result in a transdisciplinary legal geography. As with any complex existent, that is not certain, but as the heading on the first page of *The Expanding Places of Law*’s introduction (Blomley, Braverman, Delaney and Kedar 2014, p. 1) refers to a “dynamic definition” of legal geography, the promise is there.

However, while there are references to sub-, inter-, cross-, and multi-disciplines, transdisciplinarity is hardly mentioned in the book at all. It is mentioned on page 2, where the authors refer to three disciplinary modes; traditional and interdisciplinarity being the first two, and “transdisciplinary, or even postdisciplinary” modes of scholarship being the third. They then skip transdisciplinarity to form a triad of disciplinary, interdisciplinary and postdisciplinary, with the last being unclearly defined on pages 9-12 (ibid), but which clearly is not to do with transdisciplinarity. It appears from those pages to be a term for opening up the field beyond the bi-disciplinarity of law and geography, recommending, as I do, a place at the table for cultural anthropology, with other disciplines to follow.489

Unfortunately, there is no mention in that chapter of the three pillars of transdisciplinarity.490 The only other mention of transdisciplinarity in the book is on page 123, where it points out that many legal geographers had their central training in law. As we have seen above (p. 34), law is a discipline permeated by the reductionist fantasies described by Ruhl (1996).491 It is stated in the book to be a discipline where methodology is rarely taught, so legal geographers are “often unreflective about their methods”. The author of this chapter, Braverman, looks forward to legal geographer’s education from disciplines such as anthropology and sociology, so they can strengthen their “ability to carry out transdisciplinary conversations” (Blomley, Braverman, Delaney and Kedar 2014, p. 123).

There are no references in the book to either the pillar of levels of reality or that of the axiom of the included middle. While the third pillar, complexity, is mentioned, it is in use for both

---

488 As HVN↔HBA is to be trans-ontological or even post-ontological.
489 Still far fewer than a valuation should concern itself with (Boydell 2007).
490 I have referred to them in the glossary of this thesis.
491 See part 1.4, p. 34.
complicated and complex situations. Despite the complexity theorist Stuart Kauffman’s
definition of complexity as the science of emergent properties, nowhere are the words
“complex” and “emergence” mentioned in the same discussion. On the other hand, when
used the word “emergence” is always used correctly. Using NVivo software, I found that the
other principles of HIDEGR rate differently. In their HBA-relevant meanings the word
“identity” gains 13 mentions, the word “development” 38 mentions, the word “evolution”
one mention, and “co-” or “related” evolution none. Mechanical metaphors appear 17 times.
While not directly, the Goldilocks Principle is still better addressed by Blomley (in chapter
three of Blomley, Braverman, Delaney and Kedar 2014, pp. 77-94). That chapter is about
pragmatism and the habits of legal space, approached through the philosophy of pragmatism
as articulated by John Dewey. The focus is on habit, and space as being central to the
workings of habit (ibid, p. 84) and that we cannot abandon habit because to do so “is to
abandon the self.” (ibid, p. 87).
In the mechanistic language of his time, Dewey reduces us to “nothing but” interrelating
creatures of habits – “There is no outside to habit” (ibid, p. 87), habits are us (p. 81) serving
as mechanisms of action (p. 80), reducing the complex to the simple.

Concerning Dewey

Blomley recognises that aspects of Dewey’s pragmatism will be insufficient in the context of
social power. Similarly, I am ambivalent about adopting Dewey’s positivism-permeated
philosophy in this context. While I agree with pragmatism as a form of fallibilism, the view that
belief cannot ever be certain, but can be provisionally secure (n. 13, p. 92), Dewey is mute if not
blind to all three pillars of transdisciplinarity.
Dewey cannot be blamed for this. In terms of his own philosophy he was necessarily confined to
the habits of his time. But we are not.
Despite what he stated, in HBA he cannot be reduced to his haven of habits. As mentioned
above, our quotidian identities are that per se, the word “identity” coming from the Latin “over
and over” (Loy 2010, p. 39), but as holons not artefacts we cannot be “nothing but” any existent.
Dewey stands amongst those “greatest theorists” (Stigler and Kindahl 1970, p. 299) who have
turned their minds to valuation at large (not only market valuation), applying his philosophy of
pragmatism to it. In his Theory of Valuation (1981), Dewey rightly observes that “all conduct
that is not simply either blindly impulsive or mechanically routine seems to involve valuations”
(Dewey 1981, p. 3). However, as Marcuse observed at the time, in the work Dewey

492 Including, on page 196, the observation that “social identity exists mainly in relation to space”. 
“presupposes a definite preference prior to all test and verification, namely, that liberty and the ‘release of individual potentialities’ is better than its opposite” (Marcuse 1941). That valuation is a presupposition underpinning his philosophy, such as Hughes had to remind believers in scientism about 72 years later: “the statement that all knowledge is (or potentially could be) scientific -- the product of scientific methods -- is itself not a scientific statement; it defeats its own universal claim” (Hughes 2013).

Such assumed intact, atomistic “I” as operant on “other” is a pervasive quality throughout scientism (Hughes 2012, 2013), and the opposite of the definitions of spirituality used in this thesis. It is so often all motor maintenance, no Zen, as metaphysics is no existent but a “ghostly queerness” (Dewey 1981 p. 83). This view of metaphysics, also held by Hume, Mill, Russell and the Vienna Circle (Fieser 2001), is an example of West’s “machine” thinking referred to by Tagore, Gandhi and others.493

While they can be extremely useful in confined contexts, monological and mono-methodological blindness to the differences between appropriate approaches to and between the various hextants, and the multiple complex dimensions of wicked problems (Allen 2013), including how they relate to one another, are inevitably partial. I consider them to be often so partial as to be inadequate for many of the matters that have to be considered in land policy formulation and implementation.

From his monological gaze, Dewey also “rejects any conception of intrinsic value” (Anderson 2014; Dewey 1981, p. 230), and was thus blinded to emergence. While that is clearly understandable in his time, in such domains and at such scales, both the scholastics, with their views on fair value and Pirsig, with his exploration of metaphysics, remain more useful than Dewey because of Dewey’s habituated hostility to metaphysics and consequent blindness to being.494

Similarly, more modern philosophers than Dewey cited herein are more useful in this context, such as Edgar Morin (2007) and Michel Serres (1995). Serres also points out the co-evolutionary aspects of the legal and the scientific, and how if one prevails over the other, the result is the sneer (ibid, p. 81). That will be transcended when the law and geography co-evolve to emerge into transdisciplinarity via its practitioners attaining the levels of rigour as defined by Midgley (1995, p. 22). Wild Systems Theory (Jordan and Vinson 2012; Jordan and Day 2015) is an example of such co-evolution from Dewey’s thought in cognitive science.

Box 8: Concerning Dewey

493 The machine metaphor was brought more into the popular western consciousness in Gandhi’s, Dewey’s and Marcuse’s era by Charlie Chaplin in his final speech’s references to “machine minds” in The Great Dictator (Chaplin 1940), and more recently as an implicit theme in James Cameron’s 2009 film Avatar.
494 The topic of metaphysics. Recall from Chapter One that in Whitehead’s process philosophy repudiates that attitude as being one of his nine myths.
While as described in Box 8 above I disagree about our being “nothing but” enchained habits, a following assertion, that “change, for Dewey, must necessarily take habit seriously” (Blomley in Blomley, Braverman, Delaney and Kedar 2014, p. 89), is essential when applying the Goldilocks Principle to land policy formulation and implementation, and particularly relevant in traditional societies such as Swaziland. As Blomley says, insofar as pragmatism is not considered some “systematic theoretic blueprint” but is:

1) taken aboard as “a set of tools for making us think” (ibid, p. 89)
2) helps us to see power as a creative capacity (p. 90)
3) provides an anchor to pull us back from too much metaphysical or architectural thinking and other virtues stated therein and
4) is performative within the Goldilocks Principle, pragmatism as described by Blomley requires a seat at any HBA table.

However, a ship, to get anywhere, needs navigators, rudders, and sails, and needs to perform many other functions as well as those of anchors. Therefore, Dewey’s warning about ruts, inertia and stupidity (ibid p. 87) are necessary counterbalancing, co-evolutionary, insights.

Moving from chapter three back to the overall work, a further NVivo software search reveals that while there are 36 references to values, there are none for intrinsic, extrinsic, systemic, or even market values anywhere. In this book nonlegal geography there is not even a reference to real property, and only two to real property markets (pp. 176 and 177), despite the observation that “this triad of state, law, and market jointly produces, structures, and delimits our lived geographies” (p. 147).

Black swans and butterfly effects are not mentioned either, but on page 7 it is noted that the spaces in international law “are not static, linear and ordered, but rather, complex, fluid and uncertain, evolving continuously along with the interactions of the different actors present, and emphasising various sites of legal and non-legal variation”. Whilst that insight is much along the lines of insights I am looking for from this HVN↔HBA trans-ontological process, it is from an international lawyer (Pearson 2008, pp. 495-496), not a legal geographer. Other references to uncertainties mainly refer to legal uncertainties rather than the broader kinds envisaged by HVN↔HBA, but that is appropriate in the context.

---

495 See part 8.2.
496 As is Disraeli’s warning that “a practical man is a man who practices the errors of his forefathers” (Disraeli 1981).
As it does with so much else; the book adequately addresses its triad of disciplines. Even so, it is not only inadequate in terms of transdisciplinarity, (which is fundamental to HVN↔HBA), but recognises itself as such and looks to the direction that I, too, am heading.

8.7. Responding to Okoth-Ogendo’s Challenge with HVN↔HBA

As stated in 1.4 above, Okoth-Ogendo’s challenge was to:

1. Design truly innovative tenure regimes to suit the variety of complex land use systems that characterise the African landscape.
2. Provide a framework within which customary land tenure and law can evolve in an orderly way.
3. Find ways to democratise land administration systems and structures.
4. Design a framework to codify customary tenure rules and integrate them into statutory law (Okoth-Ogendo 2000).

To which I added a fifth:

5. Provide a developmental template to facilitate the integration of real property rights into different fitness landscapes so as to increase their intrinsic value in not only economics, but also in all other factors in the fitness landscape.

So, from the above quote from Zbierski-Salameh, as asked by Spanish poet Ricardo Molina in his “Respuestas”:

What if
In the very question the answer hid?
What if
In the divine silence were heavenly acquiescence?
What if
The inquiry itself were our salvation? 497

What if in the very question – Okoth-Ogendo’s challenges - the answer hid?

It has been noted that:

“For any property regime to have reasonable stability and respect from members of society, it must be rooted in a pre-existing consensus on what is the guiding hierarchy of social values and what are the broader social objectives” (Zbierski-Salameh 2013, p. 62).

What does that have to say about what is to be done to address the challenge?

497 Quoted in Khan 2011, who sourced it from Raimon Panikkar.
What if the inquiries themselves, after getting them as optimal as possible for the individual circumstances, provided better chances of our salvation than simplex minds’ simple answers to wicked problems?

What if, before classifying our variables in wicked problems as dependent, independent, co-dependent, and constant, simple, complicated, complex, wicked etc. before promoting such assumptions from heuristics to ansatzes we subject them to HVN↔HBA developmental action inquiry?

For example, a variable constant can be a social imaginary measure of scale. We could package groups of existents into tens or dozens, but once we do that it gains its own inertia, becomes a constant. Many heuristics are effectively such variables concretised into constants, but how systemically and extrinsically valuable are they as ansatzes in the context of Okoth-Ogendo’s challenge?

As mentioned above, Markus saw the last 10,000 years of human history as regressive “in the sense of a continual decline of the quality of human life and a continual increase of anthropogenic problems” (Markus 2009). The west has put single vision and Newton’s sleep up front: what other visions from anywhere can arrest and even reverse the decline in the quality of human life and the continual increase of anthropogenic problems within these five points?

What if we try responding to those challenges from William Blake’s fourfold vision?

From the above, that means a transcending and including of knowledge and values that requires their differentiation, articulation and holarchic integration in addressing those challenges.

We need to attain Midgley’s level of transdisciplinary competence to be defined as rigour; that is, we need to be able to distinguish mere heuristics from ansatzes, with experts, especially but not exclusively indigenous experts (because representation for all scales is required), being able to advise what can be considered a constant. Depending on the issues and circumstances, such experts can be either in house, or in peer-reviewed or similar authorities such as those whose experiences gained them wisdom, not mere knowledge, in their field. Even then, constants are mathematical, with varying degrees of application to reality, all being provisional from wildly unlikely to practical certainty.

Before the research I conducted for this thesis, both from my assuming as normal my own country’s practices, and reading of and seeing the degraded state of much Swazi Nation Land, I had adopted the “naïve variable constant” heuristic assumption that part 2 of Okoth-
Ogendo’s challenge meant to evolve *towards freehold*.\(^498\) That is, I had subscribed to the “naïve theory of property rights” - that history’s narrative is one of an inevitable climb up from undifferentiated commons to highly developed individuated property rights (Eggertsson 1990, p. 254).

Yet researchers have shown this heuristic to be not even supportable as an ansatz (Cole and Ostrom 2015, pp. 124-125). It is oblivious to failures on individuated tenure in terms of sustaining natural resources, and it ignores other quite effective property/regulatory arrangements. It is also touted as a panacea (ibid, p. 124), whereas its pedigree is predominantly one of imperialist enclosures privatising profits, commonising costs, and subjecting former commoners and their descendants to debt peonage and worse in an enclosure and indebting process that has continued to snowball to this day (Hudson 2006; Klein 2010, p. 57-59).

While it began in the Lockean reductionist myopia/colonialist commons process described above (Greer 2012), currently in the west it is proceeding by dint of the “Western financial disease – a real estate bubble followed by defaults and foreclosures” (Hudson 2013).

These machine processes have high extrinsic value, both positive and negative, and while of no more intrinsic value than a mosquito they can facilitate the development of high intrinsic values as well. But so can commons – and more so, because their primary interfaces will be with holons, not artefacts.

So I see Okoth-Ogendo’s challenges as location-specific. He was about building from what was there, evolutionary change, not inserting titles that can open the land rights up to predation by government taxes and banks.

Consequently, he was not looking for a recipe to apply throughout Africa any more than I am. I am looking for a valuation methodology that can be applied by starting with the challenges of a particular environment, because I have come to appreciate the insight that John Allen expresses as follows:

> It is the contextual grain of places, the interplay of their social, economic and cultural dynamics, which give forces their shape, not the other way around. On this view, because no existent is precontextual, there is no question of lifting things out of place. The use of power in practice is decidedly not about placing the exercise of power in context, rather the exercise of power comes ‘with contexts attached’, as Rorty would

\(^{498}\) Okoth-Ogendo’s reference to “ladder tenure” had encouraged me in that direction.
have it. It is not power, first, and then place ‘added in’ to see what difference it makes; power on this view is always already spatial. Allen (2008, p. 1619).

From there, I want to see how addressing any wicked valuation problems there may produce unique approaches well informed by locally co-evolved wisdom and compassion. I intend HVN↔HBA to facilitate that. Take, for example, Swaziland. What reasons are there for the continued delay in the national land policy? What can HVN↔HBA add to, or subtract from, the still delayed draft National Land Policy?

### 8.8. Interrogation of Swaziland with HVN↔HBA

Chapter 10 of a PLAAS report (Kleenbooi 2010) brought me up to 2010 about the draft National Land Policy. It noted that “the protracted process of finalising the national land policy has had a bearing on ... poor land administration ... [which] has already had massively harmful social and economic consequences, which will only worsen until the nettle of land reform is grasped” (Liversage in Kleinbooi 2010, p. 54). Similarly, in 2012 the IMF echoed the call made earlier by other donors, that one of the key challenges facing Swaziland is “improving access to modern financing by an appropriate land tenure reform”. In its 2014 mission report, the IMF once again called for the finalisation and implementation of the Draft National Land Policy. It noted (on p. 19) that it was a matter which had also been highlighted as one of three major reforms required for Swaziland to develop in the World Bank’s report, *Institutions, Governance and Growth: Identifying Constraints to Growth in Swaziland*. That had called for “a unified vision of land governance – a first step already identified in the Draft Land Policy”. In 2014, a study of the Lower Usuthu Irrigation Project’s implementation final recommendation was that “concerning the land ownership and user rights issues, the government needs to finalise the National Land Policy to unlock most of the obstacles” (Ndlovu, Dlamini and Nkambule 2014) – a conclusion I had drawn in a study for the Government of Swaziland a decade before. The European Union is calling for a fresh National Land Policy initiative to begin in 2016.

The question therefore arises, if donors, local scholars, and so many Swazis I know see finalising and implementing the Draft National Land Policy as necessary, why don’t all Swazis?

It is clear to me that, despite their consent being required for any reforms, and compensation being necessary under the Draft National Land Policy for anyone to get a lease over their
land, many chiefs would see their fates as being like Tupaia’s. They see The Machine taking their powers away forever, making them obsolete in the eyes of their subjects, frustrating their regard-recognition hunger and ultimately destroying their identities and the myths that make them, including their roles as dominators and protectors of their peoples. While there are clear vested interests in maintaining the status quo - the Swaziland National Council is an institutionalised manifestation of that – what was notable to me during my near decade there was how much most Swazis revere their monarchy: interhextally, how their somas invest intrinsic value in their cultural milieu. By this, I mean the whole monarchical system, with all its checks and balances, not just the Ngwenyama himself.

So I came to the view that, albeit locally very powerful, vested interests were an insufficient explanation; that the explanation was more complex than that. It is to do not just with the vested interests’ identities, but the much more endemic social identity (Tajfel and Turner 1979, 1986) and its regular communal reinforcement (Goldacre 1999, p. 253) via the ceremonials of umhlanga and incwala, which have helped keep the Swazis’ identity intact throughout all the challenges faced, and that identity was not going to be sold off via leasing their land.499

As observed by Chiao (2010), “social status hierarchy is a ubiquitous principle of social organization across the animal kingdom”, and the neural networks associated with them in humans has been found. Chiao notes that “the ability to accurately infer one’s own status and the status of others in a social hierarchy is crucial to successful social interaction” (ibid, p. 1). That is, they are of significant extrinsic value but limited intrinsic value. Both personality and culture have marked effects on valuations of the messages of such neural networks, with empathic individuals placing higher value on egalitarianism, and conservative societies, such as the deeply traditional Swazis, placing higher value on conserving social hierarchy (ibid, p. 4).

Chiao further points out that, whatever parts of the brain are used to express them, social status hierarchies exist in ants, fish, and birds as well as primates (ibid, p. 1). Therefore, however modulated by individual and cultural factors (ibid, p. 7), a challenge to that social identity may be interpreted by the lower reaches of our minds – MacLean’s reptilian brain –

499 Tajfel’s insights are being developed via Social Identity Theory, which has important synergies with Self-Categorisation Theory, which focusses on “the nature, antecedents and consequences” of how we enbox ourselves within “different identities nested into each other” (Sindic and Condor 2014). I would add that they are both fractal and nested dynamic adaptive cycles, as described in Panarchy’s Chapter 15 (Gunderson and Holling 2002, p. 395).
as a personal existential threat, just as an attack on its nest would be to an ant. “Identities of I and We are simultaneously held rather than dichotomised” (Fowler 2007, p. 23). For many Swazi conservatives, as land is the fundamental power base of the chiefs if you take away that power over land, you simultaneously destroy the uniqueness of the Swazis’ social identity. This relationship between the soma, culture and nature hextants, not mere opposing vested interests, appears to me to be a core reason for the lack of process in the Draft National Land Policy.

Moreover, in part 7.3.2 above, it was observed that we have evolved as a species so that the neocortex is the last to become fully operational and the first to close down in the face of trauma. Therefore, our intrinsic value manifests differently according to our environmental challenges and what we see ourselves as being. When you see yourself as being a Swazi, you identify with the trauma of complete theft of all their lands that had been perpetrated upon them by the colonialists, and fear that it might happen all over again. Reinforced by subsequent servitude and other indignities, the trauma remains fresh in the minds of many Swazis: “Watch, watch, land concessionaries!” Land issues remain filled with feared authority from the past and fear of any new existent. It’s unSwazi, so that’s that.

In personal sympathy of their view, I recalled at the time my own contrasting recollections concerning royalty. The first was the visit of Queen Elizabeth to Adelaide in 1954, less than a decade after the end of World War II when there had been a real threat not only to Australians’ social identities, but their lives. The reception was rapturous. The second was around thirty years later, when the Queen returned to Adelaide. This time, her reception was far more subdued, as were any potential threats to Australians’ social identity and even, to many, the Queen’s further relevance to that identity. So I saw this as a species-scale phenomenon, with responses shaped by the environment, not different in kind but with potentially very different effects upon the fitness landscapes. Consequently, it seemed imperative that the Swazis trust both the process and its implementers.

The Swazis attempting to implement the Draft National Land Policy had also recognised that, and despite their top down responsibilities had invested the power to bestow leases with the traditional authorities, and recommended community based natural resource management as much as practicable. However, this is not a matter open to mere whim. It is a question of loyalty and betrayal: you might as well attempt to get a fanatical football follower to switch allegiance.

500 I recall her royal yacht Britannia being anchored within view of my house on the Esplanade.
In consequence, success in the process of land reform may be more likely with complexity-founded civic-driven change (Fowler 2007) than top down change. And whatever the methodology, in such domains it must engage facilitatory local cultural values,\footnote{As in Asia, with its local customary collective identity constructs (Fowler 2007, p. 22).} in this case including Ubuntu.\footnote{In April 2016, South Africa’s President Zuma stated that Ubuntu (compassion and humanity) was central to nation building and social cohesion in South Africa, saying “We must bring Ubuntu back”, also mentioning its need in land reform (Selebano 2016). In 2015, a landowner claimed that a major means of implementing land reform could be “the relationship between a landowner and his or her dispossessed coworkers [could] be the fertile soil which Ubuntu requires to find sustainable local answers to land reform” (Holtzhausen 2015).}

Consonant with the different leadership tasks for different systems described in part 1.8 (Allen 2013), the following “indicative, not exhaustive” (Fowler 2007, p. 44) table shows some differences between western traditional (mechanistic) perspectives, which had largely (but not completely) driven the Draft National Land Policy process, and complexity-based perspectives in the context of civic driven development:
Landscapes and the Machine: Addressing Wicked Valuation Problems when North, South, East and West Meet. 327


<table>
<thead>
<tr>
<th>Traditional perspectives on aided development</th>
<th>Complexity perspectives on civic driven development</th>
</tr>
</thead>
<tbody>
<tr>
<td>Prediction. Assumption that the future is knowable and reachable by human action.</td>
<td>Estimation. Informed guess about how things work and interact and what change might result from human effort.</td>
</tr>
<tr>
<td>Certainty. Enough planning and effort create specific types and amounts of social change.</td>
<td>Uncertainty. No effort in social change guarantees desired outcomes.</td>
</tr>
<tr>
<td>Mainstream development capital. That which is valued economically and socially</td>
<td>Complex development capital. That which is valued economically, culturally, socially and symbolically.</td>
</tr>
<tr>
<td>Reliance on exogenous capital. External investments - finance, technology, know-how.</td>
<td>Reliance on endogenous capital. Self-mobilization of all types of valued capital.</td>
</tr>
<tr>
<td>Utilitarian development economics. Economic behaviour based on rational self-interest and equilibrium as attractors.</td>
<td>Conditional development economics. Economic capital co-dependent on process and fairness of rules in play, with asymmetry as critical force.</td>
</tr>
<tr>
<td>Cause-effect relationships. Logical, non-contingent relationships that can be relied on to achieve desired change.</td>
<td>Transactional rules. Interaction patterns that show actual relationships and their effects in contingent interaction.</td>
</tr>
<tr>
<td>Plan. Reliance on different scales of resources and scheduled actions with predetermined goals and outcomes which justify allocations.</td>
<td>Forecast. Investments set against a range of possible scenarios with associated degrees of attainment probability.</td>
</tr>
<tr>
<td>Planning. Gathering information and ‘buying in’ support from those who are required to implement and deliver predetermined results.</td>
<td>Testing. Gauging support and establishing prevailing conditions in order to try out an investment and learn from it.</td>
</tr>
<tr>
<td>Feed forward. Primary attention to future activities as planned steps and milestones.</td>
<td>Feedback. Iterative reflections on which connections are in operation in relation to previous conditions that will amplify or attenuate social change.</td>
</tr>
<tr>
<td>Public policies. Top-down transmission of rule preferences based on existing power arrangements.</td>
<td>Local discourses. Periphery-originated transmission and amplification of marginalized power assertion over recognized interests and rule selection.</td>
</tr>
<tr>
<td>Scale. ‘Vertical’ growth in size and budget.</td>
<td>Scale. ‘Horizontal’ growth in number and through citizen leverage.</td>
</tr>
<tr>
<td>Impact. Predetermined, expected changes resulting from development efforts.</td>
<td>Emergence. Range of changes due to development initiatives, both anticipated and unexpected.</td>
</tr>
<tr>
<td>Institutional analysis. Assessment of roles and competencies of stakeholders.</td>
<td>Power analysis. Identification of types and locations of power across all stakeholders.</td>
</tr>
<tr>
<td>Civic participation. Inviting citizens to get involved in processes defined, designed and managed by others.</td>
<td>Civic energy. Recognizing where people are locating their efforts and preferences regardless of external assistance.</td>
</tr>
<tr>
<td>Apolitical governance. Obscuring or ignoring political issues, respecting sovereignty boundaries.</td>
<td>Political governance. Direct concern with citizenship and the civic-political interface in governance.</td>
</tr>
</tbody>
</table>

At the beginning of the “civic participation” stage mentioned above (inviting citizens to get involved in processes defined, designed and managed by others), I facilitated a meeting with members of the Steering and Technical Committees. The Draft National Land Policy had been stalled, and as Chair, the Principal Secretary, MNRE, (Sandile Ceko) had gone to the SNC to gain approval for the draft to be discussed in a series of meetings all around Swazi Nation Land. So in Swaziland, there is not one, there are two, top down organisations that require agreement for any existent to happen on Swazi Nation Land, and at that time they were not always in harmony with each other’s views.
Fowler notes that for success in whatever method is used – not only the two in his table above – language and interest are required as enablers and mobilisers, and reputation, trust and affinity as transactional mediators (Fowler 2007 pp. 16-17; Walker and Ostrom 2007). In this case, the Draft National Land Policy process was stalled before it got a chance to be trusted by the intended beneficiaries. However, it is via these three enablers and mobilisers that the Draft National Land Policy should be effected, resulting in local ownership of the policy by those intended beneficiaries. Unless individuals benefit at the scales of their identity constructions, particularly but not exclusively that of their bodyselves and those dearest to them, a complex cooperative organisation will not emerge (Stewart 2014, p. 33). When it comes to land policy, I was reminded again of Ardrey’s comment: “An effective social organization in primate groups will be achieved through territory, or it will be achieved through tyranny. Contemporary research has revealed no third way.” So what happens if you remove power over territory? As distinct from other primates, people’s identity construction can, with varying degrees of satisfaction, fill that need at different scales (a precondition for successful nations, national parks et al.). In that case, just as one does not direct one’s attention sequentially in the case of Maslow’s Hierarchy of Needs, so one should not look at land policy formulation and implementation as being confined to one scale, level or dimension either, such as local community or national government. Instead, one should see land policy formulation and implementation as an “integral, simultaneous and weighted according to situation” (Fowler 2007, p. 11). I mean that to be via an ADALAS approach within HBA, reading the relevant weighing of the situation from the HVN↔HBA trans-ontological process, and diagnosing via HBA. From the formulation and sustainable implementation perspectives, exclusively mechanist approaches simply will not do, yet they are precisely those that maintain the current population. Moreover, they can only do so at the cost of realistic natural capital valuations. When one such valuation was attempted, it concluded “no high impact region-sectors generate sufficient profit to cover their environmental impacts” (Trucost 2013, p.12). That is, they exist by privatising the profits and commonising the costs which has been, and thus far

503 I liken trust to engine oil; without it, the boomerang or backfire effect will be engaged, and every existent will seize up.
505 Again, my meaning of the term “heterarchical” in contradistinction to Wilber’s.
506 These “include coal power generation in Eastern Asia and Northern America, wheat farming in Southern Asia, and cattle ranching in South America and Southern Asia” (Trucost 2013).
remains, an omission of the economics, accounting and valuation professions. In turn that is largely because the valuations are not only too inconvenient, but also too hard: they are wicked valuation problems shared by us all, and especially marked when NSEW meet.

8.9. CHAPTER SUMMARY AND THE WAY FORWARD

While they are strongly supported by the scholars cited, the above interpretations of landscapes are a far cry indeed from those I had originally held, before creating HVN↔HBA, and as such a far cry from the top-down process by which we had attempted to introduce a land policy into Swaziland via The Machine. From all my experiences narrated in this chapter, that process alone simply will not do: a heterarchical approach is preconditional to addressing wicked valuation problems, assigning hierarchical responses to urgent challenges and complicated problem components, and holarchical responses to complex and wicked ones, including sustainable stratagems, being alert to their relationships all the while.

In so doing, the discernments made apparent through an interhextal approach, when thinging is appropriate and when it is not via mature competencies in intrinsic and systemic valuations as well as extrinsic ones are preconditional, and missing in The Machine for reasons described by McGilchrist (2009).

This chapter looked at how to apply HVN↔HBA towards the subject of this thesis, testing the trans-ontological approach in my consultancies on an individual basis, and in the Solomon Islands with the intended beneficiaries. I directed attention to identity and its importance, money, interest, and the flawed financial system. I then made what I meant as constructive criticism towards the emergence of the field of legal geography. I looked back to the challenge of Okoth-Ogendo, and to my experience in Swaziland which gave me some qualifications to do so.

My final chapter looks to an area where HVN↔HBA can be most rigorously tested. At present my optimal vessels to apply HVN↔HBA - trans-ontological teams - do not exist. The chapter tables my conclusions, and suggests a methodology for both researching and addressing wicked valuation problems. In the very nature of HVN↔HBA, all suggestions in this next chapter are subject to review by the trans-ontological teams I consider necessary to implement HVN↔HBA.507

---

507 When making their value judgements, I submit that such teams might benefit from the same avoidance of the “winner’s curse” that other groups have evidenced, and gain results more like a just price than neoclassical economists could in wicked valuation problem areas such as climate change (see part 8.5).
9. Conclusions, Study Limitations, and Research Suggestions

9.1. Conclusions

I embarked upon this thesis to see if my life experiences and challenges could be harnessed to address Okoth-Ogendo’s challenges, and ended up discovering that to adequately address them required an even larger canvas that Okoth-Ogendo had presented his challenge from, the vast continent of Africa.

This approach to these wicked valuation problems has been at pains to emphasise that exclusively reductionistic and positivistic approaches are utterly inadequate to that task. As the above-cited scholars have stressed, when it comes to these wicked valuation problems, simplex minds cannot cope, and simplex vocabularies are not up to the task either. I therefore conclude that transdisciplinary communities of inquiry and practice, whether or not they are informed by the transdisciplinary imagination, will not suffice to resolve NSEW wicked valuation problems as such.

Rather, I consider that a liberated transontological process facilitating imaginative leaps - as recommended by Einstein, and Blake as his fourfold vision, and Brown, Harris and Russell’s transdisciplinary imagination – is required: not a mere institution, but a vibrant, dynamic, imaginative process. I have suggested HVN↔HBA as an approach towards one such would be more robust in such contexts. That would require specifically endowed communities of inquiry and practice to address the particular wicked valuation problem. Such communities should be able to differentiate between simple, complicated and complex as in Table 1, have developed high levels of cognitive complexity as in Table 16, be able to make similarly complax value judgements, and be capable of collaborative developmental action inquiry through HVN↔HBA.

To be fit for purpose in this context, the transontological approach must not only transcend and include machinism, but also transdisciplinary communities of inquiry and practice, and be capable of valuing them all – machinism for its great extrinsic value and low intrinsic value, and transdisciplinary communities of inquiry and practice for their great intrinsic value, but often low extrinsic value if they do not have the funding and other forms of power required to effect executive action.
In our incalculably complex and complax world, there will always be new ecological niches, new fitness landscapes, and it is in finding and researching the latter while intrinsically valuing and embracing the former where the sustainability of our species will succeed or fail. It will rise or fall on the degree of success in enfolding such values beyond the merely extrinsic, which requires moving beyond single vision as articulated by McGilchrist and more – not just better integrated hemispheres as he describes, but better integrated holons and their communities making better integrated value judgements opening us to the facts we perceive and the decisions we make, including those about our imaginary real property rights. Such fitness landscapes can be discovered as others have been, by interplays of our knowledges, our values, heuristics and vocabularies generating new spatial imaginaries uncovering fresh ecological niches.

We cannot in principle know every existent, and we can only deal with very few matters at one time. Even trying to reduce all unconscious information to conscious systems notation is a sure formula for an even bigger unconsciously generated disaster, because to break the pattern which connects is necessarily to destroy quality. HVN↔HBA recognises that we don’t have omniplex minds, and as a heuristic one would expect a fairly typical bell curve distribution of complex and complax minds.

Bright lights cast dark shadows, and successful foci on extrinsic values in personal domains, including real property, has put intrinsic and systemic values into those dark shadows; hence much of humanity, and presumably any one person, being too blind, deaf and dumb in those domains for competent and comprehensive valuations. Hence the need for networks of care of the suitably depthed particular to the wicked problem having to be addressed, and with communicative capacities to rigorously convey what they have to say and understand what others have to say. As mentioned in part 1.8, “when you lack words, you shut down new insights and lines of reasoning” (Passuello 2007), so development of a differentiated, articulated and hierarchically integrated vocabulary in those domains could catalyse their co-evolution. English is a dynamic language with a voracious vocabulary. This co-evolution could be facilitated interhextally using HBA’s principles. For example, it could be facilitated by borrowings from languages more advanced in intrinsic and systemic valuations. It could also be facilitated by the co-evolution not only of formal values juries but also by other possible means of focussing on intrinsic and systemic values. Thereby, the dumbing down in those valuation domains could be reversed and, as with the emergence of the word “telaxiology” for me, new realms of reality, “previously ignored or at best restricted to other domains”, may be opened up to further research.
It will never be a time to forever dismiss single vision and become altogether blind, or to never again fall into Newton’s sleep. However, there will also never be a time not to wake up to multiperspectivity and telaxiology, and recognise and reintegrate the poetic imagination as our driver towards a better world. There are times for sleep, and times for wakefulness, and we need both to address wicked valuation problems when NSEW meet. We should research towards both ourselves and our landscapes no longer being run over by The Machine, but having The Machine as servant of our nurturing the co-evolution of wisdom and compassion in ourselves and all other sentient creatures. In the words Guillame Apollinaire, we need to become amongst those who can say:

We would show you kingdoms vast and strange
Where the wisdom of flowers reveals itself to those who pick it.
There are new worlds, of colours rarely seen,
A thousand mysterious phantoms,
Which, we must say, are real.

9.2. A Suggested Methodology for Both Researching and Addressing Wicked Valuation Problems

In Box 9 above, I referred to value juries and “Big V” and “small v” valuations, and the possible use of value juries in appropriate contexts. Within my own discipline of market – “small v” - valuation, one way to research that relates to a discarded motto. In part 1.7, I suggested amending the motto of the then Commonwealth Institute of Valuers, “broad vision and balanced judgement” to a successor motto for the current successor institute, the Australian Property Institute, as “broad and deep vision and balanced judgement”. McGilchrist observes that:

Depth, as opposed to distance from a surface, never implies detachment. Depth brings us into a relationship, whatever the distance involved, with the other, and allows us to ‘feel across’ the intervening space. It situates us in the same world as the other (McGilchrist 2009, p. 183).

Recognising, as behavioural economics now does, that emotions play a pivotal role in market behaviour, and that they therefore must be enfolded into the reading of markets, the domain of valuers, opens whole new worlds of research opportunities, those of “Big V” values when reading markets. This is another area where Whittal and Barry’s application of Kotter’s
theories of change management may be applied in a valuation context, for willing buyers and willing sellers are both open to change, and Kotter noted that:

Changing behavior is less a matter of giving people analysis to influence their thoughts than helping them to see a truth to influence their feelings. Both thinking and feeling are essential, and both are found in successful organizations, but the heart of change is in the emotions. The flow of see-feel-change is more powerful than analysis-think-change. These distinctions between seeing and analysis, between feeling and thinking, are critical because, for the most part, we use the latter much more frequently, competently, and comfortably than the former (Kotter 2002, p.2).

Motives, feelings and values are “three sides of the same coin … Motivations prime actions, values serve to choose between motivations, emotions provide a common currency for values, and emotions implement motivations” (Franklin and Ramamurthy 2006), and I submit that to ignore the influence of such processes in markets is unprofessional. Valuers must learn what makes participants willing, to assess if they can be considered prudent in terms of the standards of that market. For instance, are the participants in the market mainly composed of simplex, complex or multiplex minds, not simply in terms of cognitive complexities, but also in telaxic complexities, and what are their coevolutions from the simplex and simplex through compliplex and compliplax, com-plex and plax, and multi-plex and plax levels? Multiplax levels are particularly important in acquiring intercultural and transcultural competencies, an increasingly important research field in multicultural countries such as Australia. What would such valuers see that others miss, and what would be the implications in terms of the definition of market value in particular, and the market in general?

Such questions may require value juries to answer, and they might need to include people from communities of the similarly depthed, that depth being best suited to the matter of concern in the relevant domains, dimensions, lines, levels and scales. That would require further research by those appropriately depthed for such an inquiry.508

From my lived experience, extrinsic, intrinsic and systemic valuations are all determinants of market values in many contexts, with different weighings in different contexts. For example, in the produce hextant art is often valued in terms of its communication of intrinsic value.

508 There would be many challenges to face in their implementation. For example, “the tragedy of the anticommons” – when all can speak for nature, no-one can – (Fourcade 2011, p. 1750) would have to be addressed in the institutional framing for such juries. Moreover, addressing wicked problems must be “developed jointly by all the interests involved. The extent to which this process differs from the usual approach to Western decision-making cannot be overestimated” (Brown in Brown, Harris and Russell 2010, p. 77), so we can anticipate resistance for those comfortably invested in Newton’s sleep.
There intrinsic value features more than most, but such values are prevalent in most real property markets whether visible or not.

As regards institutionalising value juries schooled in HVN↔HBA to address “Big V” wicked valuation problems: such an approach would not be a silver bullet, but there are few silver bullets in complex domains. However, HVN↔HBA-conversant value juries, or other communities of inquiry or practice of form, function and design fit for the specific purpose, could provide better direction than either any reductionist or elevationist approaches. Because quality is being destroyed by such single vision reductionist/elevationist machine minds within humanity at massive scales, life as a whole is losing that battle, and HVN↔HBA-conversant small groups could help life’s chances.

“Recent research has demonstrated that “decision accuracy in complex environments is often maximized by small group sizes … across many contexts” (Kao and Couzin 2014). By using HVN↔HBA in such communities of inquiry and practice, as mentioned in Part 1.10 above, a combination of Bruno Latour’s (2013) and Withnall and Barry’s (2005) could be very useful in uncovering the limitations of HVN↔HBA, and opening new worlds of research beyond those generated by HVN↔HBA itself. However, Whittal and Barry’s approach is predicated upon achieving a predetermined desired outcome, and may be thereby less expansive than is HVN↔HBA, which is relevant in the policy formulation process as well as its implementation. As such, HVN↔HBA requires a continued dynamic to reform policies when they are seen not to work, when the costs outweigh the benefits, as distinct from a steamrolling machine-like policy implementation which occurs in many domains. For example, Kotter’s approach has been criticised on the basis of forcing those subject to the process as becoming “objects of change, futile pawns” (O’Keefe 2011) – that is, of being steamrollered by The Machine.

While I have no problem with Whittal’s thesis (her references to Dolny and other observations show awareness of that weakness in Kotter’s system), I do have problems with Fenollosa’s mechanical or savage minds, McGilchrist’s Emissaries, and those in Newton’s sleep being in in control of The Machine. HVN↔HBA is concerned with recognising, monitoring, evaluating and performing “Big V” valuations upon the directions in which The Machine is taking us as well as the “small v” market values that form much of my professional background. In so doing, as mentioned in Part 5.3 above (p. 133) a particular danger is the emergence of the “Right Man” (Wilson) or dominator (Eisler) in this change management milieu.
Whichever “side” they emerge from in the wicked valuation problems, they are reliable generators of the wicked valuation problems this thesis addresses. By definition, they would relish employing the dominator strategies – “manufacturing crises” (Whitall and Barry 2005, p. 10/16), “removing troublesome supervisors” (ibid p. 11/16), “forcing collaboration” (p. 11/16), getting so-called “independent experts” to direct compliance with the will of the changers and so on (p. 12/16) while remaining silent on right brain intrinsic values as described by McGilchrist and Scheler. These are classic left brain strategies of “not thy will, but mine, be done, and will be done because I am at the controls of The Machine: Landscapes be damned, the end justifies the means!”

No, the means must be worthy of the end, and for that small groups of those balanced individuals who are able to pay due regard to intrinsic and systemic values and the other existents addressed in HVN↔HBA, are most likely to be optimal. They are to be equipped with Blake’s fourfold vision as described by Palmer 2014:

Fourfold vision: … Nested, not separate domains … The delight of experiencing single, twofold and threefold vision, with constant twofold visioning in daily life. This might be thought of as an aesthetic, systemic way of thinking, with the facility to shift between linear thinking, relational thinking and intuition … It is within this evolving, ever-shifting fourfold vision that ‘sparkling moments’ or the emergence of deep connection and empathy can occur, along with an appreciation of the wider connections that hints at a greater unity; that which Bateson considered to be the sacred.” (Palmer 2014, pp. 13-14).

That is, Palmer’s interpretation of fourfold vision is part and personal parcel of what I describe as HVN.

By all means doubt that such small groups can best address wicked valuation problems, but then doubt even more the dominators who claim it is they who can. The former are intrinsically valuable for the purpose, and the latter, insofar as they are wrapped and rapt within single vision and Newton’s sleep, are not.

---

509 Palmer’s descriptions of Blake’s earlier visions include: Single vision: …“Newton’s sleep” … characterised by atomistic, reductionist thinking. It is to focus on linear cause and effect, on rational knowledge and on what is material and physical. Twofold vision: This vision is concerned with appreciating our connection with nature and the environment. Here, Blake includes the observer within the observed…Threefold vision: “Beulah’s night”, is our awareness of unconscious processes, memory and intuition. Blake incorporates the imagination and creativity of the observer within threefold vision (Palmer 2014, pp. 13-14).
REFERENCES


ALLEN, J. 2008. Pragmatism and power, or the power to make a difference in a radically contingent world. Geoforum, 39, 1613-1624.


ARCHER, M. S. 2014. 'We Believe' - but who are 'we'? The Relational Subject versus the Plural Subject. Committee on Social Theory University of Kentucky.


ARISTOTLE 350 B.C. Nichomachean Ethics. *The Internet Classics Archive M.I.T.*

ARKANI-HAMED, N. and TRNKA, J. 2013. The amplituhedron.


BAKKER, R. S. 2015. These are THE Questions of our Time, I think. Alien Ecologies. S. C. Hickman


BARRETT, L., POLLET, T.V., STULP, G. 2014. From Computers to Cultivation:


M. (eds.). *Open MIND*. Frankfurt am Main: MIND Group.


BRAVERMAN, I. 2014. 5 who’s afraid of methodology? The Expanding Spaces of Law: A Timely Legal Geography, 120.


BROCKMAN, J. 2013. This Explains Everything, New York, Harper Perennial.

BROMLEY, D. W. 2006. Sufficient Reason: Volitional Pragmatism and the Meaning of
Economic Institutions, Princeton, Princeton University Press.


BUTT, I. 1866. Land Tenure in Ireland; a Plea for the Celtic Race, Dublin, John Falconer.
*Professorial Lecture Series* [Online]. Available: 

Edinburgh, Mainstream Publishing.

Science Publishers.


American 'Appraisal'. *Journal of Real Estate Practice and Education*, 6, 113-162.

CARLSON, S. M. and ZELAZO, P. D. 2011. “The value of control and the influence of 

CARRITHERS, M., CANDEA, M., SYKES, K. and VENKATESAN, S. 2010. Ontology Is 
Just Another Word for Culture: Motion Tabled at the 2008 Meeting of the Group for 
Debates in Anthropological Theory, University of Manchester. *Critique of 
Anthropology*, 30, 152-200.

Studies*,

York, Little Brown and Company.

CASAKIN, H. and BERNARDO, M. D. F. C. 2012. *The Role of Place Identity in the 
Perception, Understanding, and Design of Built Environments*, Bentham Science 
Publishers.

CASSIRER, E. 1950. *The Problem of Knowledge: Philosophy, Science and History since 
Hegel*, Yale, Yale University Press.

la Cultura Contemporánea: Una Reflexión Sociológica*, Madrid, Tecnos.

London. Pan.

of the Church*, Eerdmans Publishing Company.


CORNWALL, A. 2010. Introductory overview - buzzwords and fuzzwords: deconstructing


CROCKETT, J. 1943. Seven Pillars of Folly, Melbourne, Wyatt and Watts.


DAVIES, J. 1747. *A discoverie of the true causes why Ireland was neuer entirely subdued nor brought vnder obedience of the crowne of England, vntill the beginning of His Majesties happie raigne.*, London, A. Millar.


Landscapes and the Machine: Addressing Wicked Valuation Problems when North, South, East and West Meet.

Information, 5, 404-423.


EASTERLY, W. 2006. The White Man's Burden: Why the West's efforts to aid the rest have done so much ill and so little good, New York, Penguin.


FAO 2012. Strategic Evaluation of FAO’s work on tenure, rights and access to land and other natural resources.


FOLDVARY, F. E. 2006. The ultimate tax reform: Public revenue from land rent. *Available at SSRN 1103586*.


FULTON, B. 2013. Anticipating the unexpected. First Global Conference on Research Integration and Implementation. Canberra, Australia, online and at three co-conferences (Lueneburg in Germany, The Hague in the Netherlands and Montevideo in Uruguay).

FUNDER, A. 2012. All That I Am, HarperTorch.


Landscapes and the Machine: Addressing Wicked Valuation Problems when North, South, East and West Meet. 23

COMMISSION ON THE FUTURE OF HEALTH CARE IN CANADA. (ed.).


GREENHALGH, T. 2010. How to Read a Paper: The Basics of Evidence-Based Medicine,
West Sussex, UK, Wiley-Blackwell.


HIRSCH HADORN, G., MAIER BEGRÉ, S., TANNER, C. and WÖLFING KAST, S. 2013. Options and Restrictions: A Heuristic Tool for Effective Implementation of Policies. *First Global Conference on Research Integration and Implementation*. Canberra, Australia, online and at co-conferences in Germany, the Netherlands and Uruguay.


KAHNEMAN, D., KNETSCH, J.L. AND THALER, R.H. 1986. Fairness and the


KAO, A. B. and COUZIN, I. D. 2014. “Decision accuracy in complex environments is often maximized by small group sizes.” Proceedings of the Royal Society of London B: Biological Sciences 281(1784)


http://www.thomehfang.com/suncrates5/twinstars.htm


KIPLING, R. 2009. *Kim*. Available online at Project Gutenberg:
www.gutenberg.org/files/2226/2226-h/2226-h.htm [Accessed 1 September 2014].


LALLY, P. 2000. The Values Jury on Trial: A Model for Public Consultation. Doctor of
Philosophy, Sydney, Macquarie University.


LAO TZU (Ch’u Ta Kao, tr.). 1972. The Tao Te Ching. London, Unwin.


LOCKE, J. 1690 (1764). Second treatise of Civil Government. Sixth ed. Adelaide: ebooks@Adelaide, University of Adelaide


Landscapes and the Machine: Addressing Wicked Valuation Problems when North, South, East and West Meet. 37

Oxford, Oxford University Press in association with the Open University.


MORE, T. 1516. Utopia. Planet PDF.


MULGAN, G. The wicked problems remain wicked: Has the craft and science of transforming whole systems moved forward, and how could we do better? 160. Congreso Wosc., 15 October 2014. Universidad de Ibague.


O'KEEF, K. 2011. Where Kotter’s 8 Steps Gets it Wrong. CEB Blogs, CEB Global. Available at: https://www.cebglobal.com/blogs/where-kotters-8-steps-gets-it-wrong/


ROCKWELL, W. T. 2005. Neither Brain Nor Ghost: A Nondualist Alternative to the Mind-


http://www.eastern.edu/academic/campolo/inst/gcar/PDF/Spirituality-SD.pdf


ROWSON, J. 2014. Spiritualise: Revitalising Spirituality to address 21st Century Challenges. RSA. Available at:
https://www.thersa.org/globalassets/pdfs/reports/spiritualise-report.pdf

Landscapes and the Machine: Addressing Wicked Valuation Problems when North, South, East and West Meet. 49


Sachs, J. 2015. By separating nature from economics, we have walked blindly into a tragedy. *The Guardian*, 10/03/15.


Scaramuzzi, I. 2014. Francis: “Usury is not human, it is a social evil”. Vatican City: Vatican Insider, La Stampa.


SIDEBOTHAM, N. 2009. The white man never wanna hear nothin about what's different from him: representations of laws 'other' in Australian literature. PhD.


STERLING, S. 2003. *Whole systems thinking as a basis for paradigm change in education:*
Landscapes and the Machine: Addressing Wicked Valuation Problems when North, South, East and West Meet.

**Explorations in the context of sustainability.** PhD, University of Bath.


STIGLITZ, J. 2012. The 1 Percent’s Problem. *Vanity Fair*.


STRASSER, U. and VILSMAIER, U. 2013. Coupled numerical modelling for inter- and transdisciplinary integration in climate change effect research: examples of interface design. *First Global Conference on Research Integration and Implementation*. Canberra, Australia, online and at co-conferences in Germany, the Netherlands and Uruguay.


TRUCOST 2013. Natural Capital at Risk - The Top 100 Externalities of Business. New Delhi: TEEB for Business Coalition, UNEP.


of the Game. *Duck of Minerva* [Online]. Available from:


VAN DER MOLEN, P. 2012. After 10 Years of Criticism: What is left of De Soto’s Ideas? *FIG Working Week 2012: Knowing to manage the territory, protect the environment, evaluate the cultural heritage*. Rome, Italy.


VAROUFAKIS, Y. 2015. Greece's new Finance Minister Varoufakis tells German counterpart Schäuble to “expect a frenzy of reasonableness”. *Wall of Controversy* [Online]. Available from:


WILCOX, A. 2013. *Lobamba Interpretation Centre of the Oral Arts and Landscape*, Johannesburg, University of the Witwatersrand, Faculty of Engineering and the Built Environment, School of Architecture and Planning, 2013


WRIGHT, J. 1955. The Two Fires, Sydney, Angus and Robertson.


ZEIDAN, F., JOHNSON, S. K., DIAMOND, B. J., DAVID, Z. and GOULKASIAN, P.
Landscapes and the Machine: Addressing Wicked Valuation Problems when North, South, East and West Meet. 64


**CASE REFERENCES**

DAUBERT V MERRILL DOW PHARMACEUTICALS, INC. (1993: 509 U.S. 579)

GULF, COLORADO AND SANTA FE RAILWAY CO. V. ELLIS [1891] 165 U.S. 150

HEALTHCARE AT HOME LIMITED V. THE COMMON SERVICES AGENCY [2014] UKSC 49. UKSC.


Annexure One: Notes from the Solomon Islands Symposium, 5-7 August 2014

HREC APPROVAL

Dear Applicant
Thank you for your response to the Committee's comments for your project titled, “Introducing the HBA approach to Exploring the Landscapes of Real Property Rights and Land Policies”. Your response satisfactorily addresses the concerns and questions raised by the Committee who agreed that the application now meets the requirements of the NHMRC National Statement on Ethical Conduct in Human Research (2007). I am pleased to inform you that ethics approval is now granted.
Your approval number is UTS HREC REF NO. 2014000103
Your approval is valid five years from the date of this email.
Please note that the ethical conduct of research is an on-going process. The National Statement on Ethical Conduct in Research Involving Humans requires us to obtain a report about the progress of the research, and in particular about any changes to the research which may have ethical implications. This report form must be completed at least annually, and at the end of the project (if it takes more than a year). The Ethics Secretariat will contact you when it is time to complete your first report.
I also refer you to the AVCC guidelines relating to the storage of data, which require that data be kept for a minimum of 5 years after publication of research. However, in NSW, longer retention requirements are required for research on human subjects with potential long-term effects, research with long-term environmental effects, or research considered of national or international significance, importance, or controversy. If the data from this research project falls into one of these categories, contact University Records for advice on long-term retention.
You should consider this your official letter of approval. If you require a hardcopy, please contact Research.Ethics@uts.edu.au.
To access this application, please follow the URLs below:
* if accessing within the UTS network:
http://rmprod.itd.uts.edu.au/RMENet/HOM001N.aspx
We value your feedback on the online ethics process. If you would like to provide feedback please go to: http://surveys.uts.edu.au/surveys/onlineethics/index.cfm
If you have any queries about your ethics approval, or require any amendments to your research in the future, please do not hesitate to contact Research.Ethics@uts.edu.au.

Yours sincerely,

Professor Marion Haas
Chairperson
UTS Human Research Ethics Committee
C/- Research & Innovation Office
University of Technology, Sydney
T: (02) 9514 9645
F: (02) 9514 1244
E: Research.Ethics@uts.edu.au
P: PO Box 123, BROADWAY NSW 2007
[Level 14, Building 1, Broadway Campus]
CB01.14.08.04
Ref: E11

PACIFIC REGIONAL SYMPOSIUM:

Land and Property Rights in the South Pacific.

Honiara 5-7 August 2014.

10. Contents

1  Day One ............................................................................................................................ 28
  1.1 Introduction ............................................................................................................... 28
  1.2 HIDEGRE Group One ............................................................................................. 29
  1.3 HIDEGRE Group Two ............................................................................................. 30
  1.4 BIES Group One ...................................................................................................... 32
  1.5 BIES Group Two ...................................................................................................... 32
Introduction:

Event Title: Pacific Regional Symposium on Land and Property Rights in the South Pacific:
A joint CASLE / UTS: Asia-Pacific Centre for Complex Real Property Rights /
International Academic Association for Planning, Law and Property Rights event, hosted by
the Solomon Islands Ministry of Lands, Housing and Surveys.

Location/Venue

Heritage Park Hotel, Mendana Avenue, Honiara, Solomon Islands.

Duration

Tuesday 5th August – Thursday 7th August, 2014

A brief paragraph about the Organisers

The symposium was organised and convened by Professor Spike Boydell, Foundation
Director of the UTS: Asia-Pacific Centre for Complex Real Property Rights, a centre based
at the University of Technology, Sydney. The UTS: Asia-Pacific Centre for Complex Real Property Rights was established in 2009. We acknowledge both the legal and economic schools of thought on property rights, but realise that the multiple interests, factors, stakeholders, and relationships in many property rights situations are often too complex to be resolved by one discipline in isolation. Instead, we offer a truly transdisciplinary approach to addressing complex real property rights. We achieve this by developing productive relationships investigating property rights at the interface of law, land and the political economy, urban planning, human geography and sociology. These dynamic relationships continually force a team of discipline specialists to think outside of the box, beyond their comfort zones, to deconstruct debate and tackle contemporary property rights conundrums.

Current UTS: APCCPR research areas:

Property rights in land and buildings
Politics and economy of emerging property rights
Urban planning and compensation
Leasehold issues, including expiration and renewal
Institutional arrangements and land trusts
Landscapes and the Machine: Addressing Wicked Valuation Problems when North, South, East and West Meet. 5

The financial management of inalienable customary land in Australia and the South Pacific
The challenge of common property in urbanised areas See:
http://www.uts.edu.au/about/faculty---design---architecture---and---building/apccrpr/home
The International Academic Association for Planning, Law and Property Rights was established in 2007, and its functions include:

To serve as an academic peer group for research in the field. Usually, faculty members in planning schools who do research in this area lack a large enough peer group with whom to discuss their research and obtain useful comments. The association convene together the people in the various countries who do research on the relationship between planning and law, thus creating a good-size peer group so necessary for any good academic exchange.

To promote research with a cross-national comparative perspective so as to enable exchange of knowledge that is so lacking in the current state of research.

To exchange approaches and methods in the teaching of planning law to planning students so as to improve this essential area.

To support young academics researching in the fields of planning, law, and property rights

See: www.plpr-association.org

The Commonwealth Association of Surveying and Land Economy was formed in 1969 as a federation of independent professional societies representing surveying and land economy in Commonwealth countries. It currently comprises over 40 societies in 32 countries; it has approved Associate Members and correspondents, some of whom are in 19 other countries.

The professional societies represented cover the disciplines of surveying and mapping, land economy, and quantity surveying and cost-control. Surveying and land economy is a professional grouping that contains three broad fields of activity; surveying and mapping, land economy, and quantity surveying. All three are increasingly recognised as having an important part to play in the development of every Commonwealth country, and are well positioned to make significant contributions to the effective development and economic management of resources. See: http://www.casle.org

**Aims and Objectives of the event**

**AIMS**

With a focus on land management, this symposium provided a forum to discuss and debate key issues of land compensation related to mineral exploration, indigenous dispossession and emergent property rights relating to climate adaptation (e.g. carbon and water), as well as using property trusts and leases to support customary landowners.
OBJECTIVES

i. The identification of best practice of Small Island Developing States in Melanesia facing the Millennium Development Goals in relation to the four key themes of the symposium as listed above.

ii. Expanded knowledge pertaining to good governance practices in the management of mineral exploration on land in their jurisdictions and strengthened land professional development in Melanesia.
iii. The acquisition of information and materials on how best the land sector can face the challenges presented by climate change and mineral exploration and facilitate equity in access to land and marine resources.

iv. The development a collaborative learning resource from the symposium aimed at developing or improving the administration and management of land and natural resources in relation to climate change, access to land, and good governance.

**Why was the event held?**

The administration and management of land in the Pacific is often very challenging, requiring rational, equitable and transparent policies; and adequate capacities to administer and manage lands effectively and efficiently. This special symposium hosted by the Solomon Islands Ministry of Lands, Housing and Surveys, ad facilitated by the UTS: APCCPRPR aimed to support policy makers, land administrators, land professionals and other stakeholders in addressing the above challenges by looking how best to operationalise guidelines and policy recommendations when confronted with plural registers and expectation at the nexus of development and custom. To assist with capacity building, a 254-page resource book was provided to assist in best practice in the areas of good governance in the administration and management of land for the countries in Melanesia. This related to adaptation to climate change; improvement of access to land, coastal and marine resources and their resilience; and provision of governance in land tenure and administration. A PDF version (7.5mb) of the resource book is available from:

http://customarylandsolutions.files.wordpress.com/2014/08/casle_uts--apccrpr_iaaplpr--pacific--regional--symposium--on--land--property--rights--honiara--5--7--august--2014--delegate--resources--final--version.pdf A website has been established as a repository for the Symposium resources at

http://customarylandsolutions.com/honiara_symposium/

**Delegates**

How many people (approximately in total) attended the event? 46.

What groups/organisations were they from? Solomon Islands Government Ministries and organizations, Vanuatu Land Program, UTS: APCCPRPR, CASLE & IAAPLPR (see Appendix 1).
Content

What was the theme (if any) of the event? Please attach a copy of the program. Land and Property Rights in the South Pacific. A copy of the program follows:
Tuesday 5th August
MC: Stanley Waleanisia, Permanent Secretary, Ministry of Lands, Housing & Survey 8:30am
Welcome Address – Hon. Manasseh Maelanga MP, Minister of Home Affairs & Deputy Prime Minister, Government of the Solomon Islands.
A word from CASLE, the UTS: APCCRPR and the IAAPLPR
Introductions and format of the Symposium (Spike Boydell)
10:00---10:30am Morning Coffee
10:30am Self---determination and Cultural Identity: the ‘plurality of registers’ (introduced by Spike Boydell & Ulai Baya) and the HBA approach to exploring the Landscape of Real Property Rights & Land Policy (introduced by Mike McDermott)
12:00---1:00pm Lunch
1:00pm Climate change and land issues in the Pacific region (introduced by John Sheehan & Mike McDermott)
2:30---3:00pm Afternoon Tea
3:00---4:30pm More discussion on climate change then workshop/HBA reflection (led by Mike McDermott)

Wednesday 6th August
MC: Nelson Naoapu, Under Secretary (Technical), Ministry of Lands, Housing & Survey
8:30am Land Resource Compensation – getting the best deal for customary landowners (introduced by Ulai Baya & Spike Boydell)
10:00---10:30am Morning Coffee
10:30am More discussion on land resource compensation then workshop/HBA reflection (led by Mike McDermott)
12:00---1:00pm Lunch
1:00pm Land Compensation Case Study (Tina Hydro team)/discussion/workshop/HBA reflection (led by Mike McDermott)
2:30---3:00pm Afternoon Tea
3:00---4:30pm Land Policy intervention Case Study (Vanuatu Land Program team)/discussion/workshop/HBA reflection (led by Mike McDermott)

Thursday 7th August
Landscapes and the Machine: Addressing Wicked Valuation Problems when North, South, East and West Meet.

MC: Gregory Rofeta, Under Secretary (Admin), Ministry of Lands, Housing & Survey

8:30am Using Property Trusts and Leases to support customary landowners (introduced by Ulai Baya & Spike Boydell)
Pacific Regional Symposium on Land & Property Rights in the South Pacific

10:00---10:30am Morning Coffee
10:30am More discussion on Property Trusts/Leases then workshop/HBA reflection (led by Mike McDermott)
12:00---1:00pm Lunch
1:00pm Carbon Property Rights – opportunities and challenges for the Pacific (introduced by John Sheehan)
2:30---3:00pm Afternoon Tea
3:00pm Closing discussion on emerging property rights then workshop/HBA reflection (led by Mike McDermott)
3:45pm Summary of outcomes & Learning's (Buddley Ronnie, Regional VP CASLE)
4:00----4:30pm Symposium Closing – Stanley Waleanisia, Permanent Secretary for Ministry of Lands, Housing & Survey, Government of the Solomon Islands

What topics were covered?

There were five key themes:

Self-determination and Cultural Identity: the ‘plurality of registers’ (introduced by Spike Boydell & Ulai Baya)
Climate change and land issues in the Pacific region (introduced by John Sheehan & Mike McDermott)
Land Resource Compensation – getting the best deal for customary landowners (introduced by Ulai Baya & Spike Boydell)
Land Compensation Case Study (Tina Hydro team)
Land Policy intervention Case Study (Vanuatu Land Program team)
Using Property Trusts and Leases to support customary landowners (introduced by Ulai Baya & Spike Boydell)
Carbon Property Rights – opportunities and challenges for the Pacific (introduced by John Sheehan)

Who were the key facilitators?

Spike Boydell PhD FRICS FAPI FIVEM is Professor of the Built Environment and Director of the UTS: Asia-Pacific Centre for Complex Real Property Rights. Spike is a Property Rights expert, and a specialist in Leaseholds, Valuation, Resource Compensation, Sustainability and Pacific Land Tenure. E: spike.boydell@uts.edu.au
**Summary of Outcomes**

**Summary of Outcomes** for the Pacific Regional Symposium on Land and Property Rights in the South Pacific Held at Heritage Park Hotel, 5 – 7 August 2014 Prepared by Buddley Ronnie, CASLE Pacific Regional President

These 3 days have been proven resourceful, timely and generated interactive and interesting discussions on themes of climate change, land resource compensation, property trusts and lease structures, and emerging property rights in carbon. HBA We acknowledge Mike McDermott’s innovative HBA approach which helped us to think critically in better understanding and addressing these complex issues or Wicked Problems as we say in HBA.

**Tuesday (5/8/14)**

**Welcome Address (refer to Appendix 2)**

Self-determination and cultural plurality of Registers --
Customary and State / Crown Land

appreciate the fact that property rights as in plurality of register are complex and have seen the need to seek a more hybrid of equitable land compensation arrangement between customary individualistic and western materialistic models;

Climate change and land issues in Pacific Region

Climate change is impacting both customary and state owned land in the Pacific.
Land laws have never accommodated climate change as an issue – disposition on land caused by climate change is not easy to compensate (plot of land A&B);
Need that planning schemes or land use plans should allow adjustments within reasonable time frame to cater for impacts of climate change;
Similarly, planning processes and development application process to incorporate assessment of climate change issues – process to include technical inputs from other experts (transdisciplinary approach);
interesting discussions on compensation aspect of human settlements directly affected or are going to be affected by climate change – HBA Reflections – who is responsible for who and who is responsible for what?; state driven solutions?;
Wednesday (6/8/14) Land Resources compensation –
getting the best deal for customary land owners
the sharing of benefits from exploitation of land---
based resources inside customary land may be looked at the option pricing theory in
determining synergistic (marriage) value;
this illustrated in the case of Mining and compensation
Other examples pointed to the need for strengthening capacity & empowerment for resource owners to better negotiate for their resources;
- availing or providing professional and independent advice;
- letting them know how much their resources are worth;
- getting them organized –
Native Trust Board – have legal representation Land compensation case study (Tina Hydro Project)
Land compensation arrangement for Tina Hydro Project;
BOOT (Build, Own, Operate and Transfer) for big infrastructure project –
which involves series of land transaction and acquisition that are to be tested;
Discussions
Government having 50% equity or participatory involvement with the Land Owners in joint company holding PE to the site;
Benefits of shares (payment / royalty) in the infrastructure project;
Landscapes and the Machine: Addressing Wicked Valuation Problems when North, South, East and West Meet.

Recommends

Limited provisions legal in land compensation prompt drafting of new legislations to ensure due diligence in the process; Land Policy Intervention (Vanuatu)

Land reform intervention for customary land which Solomon Islands to learn from;

Land reform will take time ---

anticipate short, medium, long term strategies;

Approach on national consensus (through national summit) ---

they all accept the common problems and devise solutions;

Model encourages customary land owners to invite development rather than imposed on them;

Local customary owners design how they want their land are going to be developed;
Thursday (7/8/14)

Using property trusts and lease to support customary land compensation

Property trust / leases should not be a problem but part of the solution;
Native Land Trust as in the examples of Fiji and Australia is a good model for representing landowners to communicate and meet requirements of western land tenure arrangements;
Trust has its share of problem but at least landowners are at the vantage point and there is a level playing field;
HBA reflections help to address the possible solutions to trust and lease problems

Carbon property rights

Virtual property rights was created due to respond to problems with carbon emission;
There are six areas relevant to sequestration of carbon emission
Need to see an appropriate constitutional framework for carbon property rights
Market for carbon trade is continuing to grow and there is a need for a balance in policy on re-afforestation
Caution – there maybe unexpected consequences in reafforestation and carbon trade
Empowering the Ministry of Lands / (other stakeholders) –

The Next Step forward

The need for Ministry of Lands to be empowered plus other stakeholders
Refer to closing speech for Next Step Forward (see Appendix 3)

Future

Where to from here?

The need to resolve equitable land resource compensation, mitigate climate change, and address carbon constraint is firmly on the agenda of governments in the region.
What new initiatives/ideas were developed/are to be developed as a result of the event? The symposium discussed at length the application of a hybrid land resource compensation model (the Boydell & Baya model) that engages synergistic value (marriage value) to recognise the synergy between the interests of the customary landowners and the economic potential of the prospective tenants interest. It also provided the participants with an additional tool – the HBA model – to deal with the complexity of land and property rights in the region.
Will there be another event in future – When? Where?

The UTS: APCCRPR is providing ongoing support to the Melanesian participants through its research agenda. The UTS: APCCRPR has been approached by a number of countries about the development of in-country training that deals with the specific legal, cultural, economic and political framework of land resource compensation specificity from a transdisciplinary perspective (for example, to bring together valuers, land managers and
**Pacific Regional Symposium on Land & Property Rights in the South Pacific**

spatial specialists from lands departments with their counterparts from environment, agriculture, forestry, fisheries, mining etc.) so that a holistic approach can be engaged in dealing with land resource issues and the associated compensation dimension. The UTS: APCCRPR will work with its network in the region to develop bi---lateral proposals that could be supported by CASLE and IAAPLPR.

**Funding:**

How was the Symposium funded? The total cost of the Symposium was AUD$64,600. The Symposium was jointly funded by the Solomon Islands Ministry of Lands, Housing and Surveys (SBD$120,000 = AUD$18,900 for venue hire, meals & refreshments), the UTS: APCCRPR (AUD$35,000 in--- kind support of the facilitators) and CASLE (through a £6,500 = AUS$10,700 grant from the Commonwealth Foundation used towards supporting facilitator travel – Boydell (Sydney), McDermott (Darwin) & Baya (Suva), accommodation – Boydell, McDermott & Sheehan, and Symposium resources). No funding assistance was provided by the IAAPLPR.

**General:**

**What would you change or do differently next time?**

Request funding for administrative support. Whilst there were significant benefits in taking four experts into Melanesia for the event, the logistics (flight, accommodation, refreshments, paperwork, room organisation etc.) fell on Professor Spike Boydell, with the paperwork/finances being processed by the UTS Faculty of DAB. Whilst this micro---management approach from a senior academic had a positive impact on the success of the event, it represented a significant financial contribution from the Faculty and University.

**Any concluding comments**

The symposium was a success. This success was largely attributable to the engagement and participation of the Melanesian delegates and the quality venue arranged by the Solomon Islands Ministry of Lands, Housing and Surveys. The support of CASLE / Commonwealth Foundation was critical to the participation of facilitators and UTS acknowledges this welcome collaboration between the CASLE and the UTS: Asia---Pacific Centre for Complex Real Property Rights, and ongoing relationship with the IAAPLPR.
Appendix 1

Delegate List (provided by the Ministry of Lands, Housing and Surveys)

<table>
<thead>
<tr>
<th></th>
<th>Names of Participants</th>
<th>Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Professor Spike Boydell</td>
<td>Lead Facilitator, Land Resource Compensation &amp; Property Trusts/Leases</td>
</tr>
<tr>
<td>2</td>
<td>Professor John Sheehan</td>
<td>Climate Change, Carbon &amp; Emerging Property Rights</td>
</tr>
<tr>
<td>3</td>
<td>Mike McDermott</td>
<td>Co-facilitator, Land Policy, Climate Change &amp; HBA Reflection</td>
</tr>
<tr>
<td>4</td>
<td>Ulai Baya</td>
<td>Land Resource Compensation &amp; Property</td>
</tr>
<tr>
<td>5</td>
<td>Stanley Waleinisia</td>
<td>Permanent Secretary</td>
</tr>
<tr>
<td>6</td>
<td>Nelson Naoapu</td>
<td>Under Secretary (Technical)</td>
</tr>
<tr>
<td>7</td>
<td>Neetor Maelanga</td>
<td>Commissioner of Lands (Ag)</td>
</tr>
<tr>
<td>8</td>
<td>Able Vuni</td>
<td>Deputy Commissioner of Lands</td>
</tr>
<tr>
<td>9</td>
<td>Hellen Ohukani</td>
<td>Assistant Commissioner of Lands (Urban)</td>
</tr>
<tr>
<td>10</td>
<td>Bobby Waitara</td>
<td>Chief Lands Officer (Rural)</td>
</tr>
<tr>
<td>11</td>
<td>Erly Gani</td>
<td>Consultant</td>
</tr>
<tr>
<td>12</td>
<td>Leslie Volalia</td>
<td>Chief Surveyor</td>
</tr>
<tr>
<td>13</td>
<td>Jimmy ikina</td>
<td>Surveyor General (Ag)</td>
</tr>
<tr>
<td>14</td>
<td>Dalton Hone</td>
<td>Chief Cartographer</td>
</tr>
<tr>
<td>15</td>
<td>Burdey Ronnie</td>
<td>Director Physical Planning</td>
</tr>
<tr>
<td>16</td>
<td>Solomon Palusi</td>
<td>US/Provincial Planning</td>
</tr>
<tr>
<td>17</td>
<td>Jackson Uruhimae</td>
<td>Senior Admin, Officer</td>
</tr>
<tr>
<td>18</td>
<td>Joan Toltoña</td>
<td>Director Housing</td>
</tr>
<tr>
<td>19</td>
<td>Victor Maahanca</td>
<td>Senior Lands Valuer</td>
</tr>
<tr>
<td>20</td>
<td>Gregory Wate</td>
<td>Valuers Council Member</td>
</tr>
<tr>
<td>21</td>
<td>Jessie Tewari</td>
<td>Assistant Supervisor Technical (Lands)</td>
</tr>
<tr>
<td>22</td>
<td>Allan McNeil</td>
<td>Chief Technical Adviser</td>
</tr>
<tr>
<td>23</td>
<td>Donald Kudu</td>
<td>Urbanization &amp; Housing Policy Adviser</td>
</tr>
</tbody>
</table>
Pacific Regional Symposium on Land & Property Rights in the South Pacific

<table>
<thead>
<tr>
<th></th>
<th>Name</th>
<th>Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>24</td>
<td>Steve Likaveke</td>
<td>Settlement Upgrading Consultant</td>
</tr>
<tr>
<td>25</td>
<td>Jackson Veikota</td>
<td>Lands &amp; Surveys Consultant</td>
</tr>
<tr>
<td>26</td>
<td>Eric Gorapeva</td>
<td>Land Manager</td>
</tr>
<tr>
<td>27</td>
<td>Jefferson Leua</td>
<td>Legal Adviser</td>
</tr>
<tr>
<td>28</td>
<td>Jennifer Radford</td>
<td>Senior Legal Adviser</td>
</tr>
<tr>
<td>29</td>
<td>Mr. Ronald Unusi</td>
<td>Permanent Secretary</td>
</tr>
<tr>
<td>30</td>
<td>Sarah Notere</td>
<td>MDPAC</td>
</tr>
<tr>
<td>31</td>
<td>Pentros Palmer</td>
<td>Land Acquisition Officer</td>
</tr>
<tr>
<td>32</td>
<td>Joyce Hellena Galosepele</td>
<td>Valuer General</td>
</tr>
<tr>
<td>33</td>
<td>Romeo Silekaea</td>
<td>Vice President/Valuers Board (SI)</td>
</tr>
<tr>
<td>34</td>
<td>Peter Bukie</td>
<td>Chief Lands Officer (Urban)</td>
</tr>
<tr>
<td>35</td>
<td>Francis Seb</td>
<td>Liaison Consultant</td>
</tr>
<tr>
<td>36</td>
<td>Melody Perry</td>
<td>Chief Registrar Officer</td>
</tr>
<tr>
<td>37</td>
<td>Derick Futelasi</td>
<td>Assistant Secretary to Prime Minister</td>
</tr>
<tr>
<td>38</td>
<td>James Remobatu</td>
<td>Secretary to Cabinet</td>
</tr>
<tr>
<td>39</td>
<td>Mr. Barnabas Anga</td>
<td>Permanent Secretary</td>
</tr>
<tr>
<td>40</td>
<td>Thaddeus Sicta</td>
<td>Private Sector</td>
</tr>
<tr>
<td>41</td>
<td>Genesis Kofania</td>
<td>Director/MRD</td>
</tr>
<tr>
<td>42</td>
<td>George</td>
<td>Agriculture</td>
</tr>
<tr>
<td>43</td>
<td>Gregory Rosiera</td>
<td>Under Secretary (Admin), MLHS</td>
</tr>
<tr>
<td>44</td>
<td>Vanuatu Delegation (3)</td>
<td></td>
</tr>
</tbody>
</table>
Appendix 2:

Opening Address


Welcome address:

Hon. Manasseh Maelanga MP, Minister of Home Affairs & Deputy Prime Minister, Government of the Solomon Islands

Good Morning. Overseas and local participants at this important regional symposium on Land and Property Rights in the South Pacific, Professor Boydell and his colleagues from the UTS: Asia-Pacific Centre for Complex Real Property Rights, colleagues, ladies and gentlemen – on behalf of the Ministry for Lands, Housing and Surveys I extend to all of you a very warm welcome. To participants and resource people who have come from beyond the Solomon Islands, I extend to you a particularly warm welcome to our country. Like our Melanesian neighbours, the Solomon Islands is rich in culture and as we are discovering also very rich in mineral deposits. We are literally sitting on a goldmine (as well as vast
Alluvial gold was first discovered by the Spanish explorer, Alvaro de Mendana, who came here in 1568, and subsequently named the archipelago the Solomon Islands after the proverbial wealth of the biblical King Solomon. The Solomon Islands have been inhabited by Melanesians for at least 50,000 years. As Melanesians we place a very high cultural value on land, and for many it is the basis of a subsistence lifestyle. Indeed, the land must be honoured, respected and cared for responsibly to ensure that our children and our children's children and future generations can enjoy and be sustained by the land as we have. Western societies have only spoken of 'sustainable development' for the last 25 years also, whereas Melanesians know that we 'blong' to the land and have been good stewards for many generations. Since our Independence in 1978, we have had to navigate the sometimes-stormy waters between Melanesian culture and values and those of Western materialism with its aspirations of ever increasing economic growth. Understanding this 'pluralism' will be a central feature of this symposium. Over the next three days the symposium participants will discuss property rights, climate change, land resource compensation, property trusts, leases and emerging property rights in carbon. These are all complex issues, and for a government they cut across several ministries. As a country that is literally ‘sitting on a goldmine’ we should not need to be reliant on overseas aid. Instead, we need to find better ways to make our land work for us whilst we ensure it is not damaged or
lost for future generations. We have not come to listen to a collection of conference papers. Instead the roundtable workshop format means that all of you will be working hard in the coming days as Professor Boydell and his colleagues facilitate the sessions. It is a wonderful opportunity for continuing professional development, which is the goal of the Commonwealth Association of Surveying and Land Economy who initiated the event in association with the UTS: Asia-Pacific Centre for Complex Real Property Rights and the Planning, Law and Property Rights group, with modest funding support from the Commonwealth Foundation. I am delighted that my Ministry has been able to host this important symposium, which I am pleased to declare open. [Ends] Pacific Regional Symposium on Land & Property Rights in the South Pacific 16 Appendix 3: Closing Address CASLE/UTS: APCCRPR/IAAPLPR Pacific Regional Symposium on Land and Property Rights in the South Pacific, Honiara, 5-7 August 2014.

Closing address:

Mr. Stanley Waleanisia, PS Lands Government of the Solomon Islands

Participants at this important regional symposium on Land and Property Rights in the South Pacific, Professor Boydell and his colleagues from the UTS: Asia-Pacific Centre for Complex Real Property Rights, colleagues, ladies and gentlemen – on behalf of my Government and the Ministry for Lands, Housing and Surveys I thank you for your participation in this timely Symposium. As we all know land is central to our culture and our future. The style of the Symposium has allowed you all to engage in thought provoking discussions on climate change, land resource compensation, property trusts and lease structures, and emerging property rights in carbon. You have been the first to test and apply Mike McDermott’s innovative HBA approach to thinking deeply about (and better understanding) these complex issues.
You have also heard and had the opportunity to discuss case studies on the Tina Hydro Scheme and the lived experience of the Vanuatu Land Program in the region. Let me make this clear to you all that our Government does not want your discussions to just be mere talk. We need to see a clear pathway and plan coming out of this Symposium. That plan has the potential to evidence a paradigm shift in our thinking so that even though we are a small country we can work together to collectively make our resources work for us, so that benefits are more equitably shared. I want to leave you with some thoughts that have come out of this Symposium, that we must action. If laws don’t work optimally for dealing with land (both State and Customary), then we need to change them and make them fit for our purpose. That way we can successfully empower the Ministry of Lands, other government ministries and Tribal groups to deal with land. Participants, there is one thing that is clear that our Tribal/custom landowners need professional representation. This could be through a national body – a contemporary version of Fiji’s Land Trust Board – or Provincial level specialists in negotiation, law, valuation and land management. We need to decide what we want.
On that point, we need to take the lead from our niVanuatu wantok – we can’t wait for others to do it for us, and nor should we. We need to decide what structures and support we need, and we need to fund it ourselves because it is very important to us. Ladies and Gentlemen, we have an election coming soon. Discussions on land need to be out in the open. I lay down the challenge to every aspirant political party to explain what they will do with our land and resources, and how they will support our customary landowners to get the most equitable intergenerational and sustainable return from our land, which is our second most valuable resource after our people. We don’t stop here. My Ministry is going to prepare a paper for Cabinet on the outcomes of this Symposium. This way the collective wisdom of this symposium will benefit the decision makers and the people. This briefing paper should focus on Trusts, Leases and Land Resource/Mining Compensation as these are the areas that the Ministry of Lands, Housing and Survey, and other relevant government Ministries need to build capacity. Participants, I thank you all for your open and full participation in the last three days. I extend my thanks to the Minister of Lands and the Ministry’s Executive for the foresight in hosting this event and for working closely with the facilitators and his team to make it such a great success. We have benefitted from the Commonwealth Association of
Surveying and Land Economy and the International Academic Association for Planning Law and Property Rights bringing this Symposium to these shores. You will all agree that by holding the Symposium ‘in-country’ is far more of you have benefitted than if it had been held overseas. My final thanks, most importantly, goes to the team of four facilitators from the UTS: Asia-Pacific Centre for Complex Real Property Rights. Please join me in saying a very big ‘Tagio Tumas’ to Professor Spike Boydell, Professor John Sheehan, Mr Mike McDermott and Mr Ulai Baya. They are excellent facilitators and real professionals. Whilst I officially declare this Pacific Regional Symposium on Land and Property Rights in the South Pacific closed, I urge you all to continue working together to turn these important ideas into a sustainable reality for the Solomon Islands and spread the message far and wide. Together we can save the Solomon. Thank you. [ENDS]

Day One

1.1 Introduction

The Permanent Secretary made reference to HBA in his opening remarks. He stated that if you have never been to one of these seminars to take the opportunity to learn this model. He then asked the symposium to consider what exactly is involved in traditional owners benefitting. After other opening remarks and the prayer for a successful symposium, the substantive Deputy Prime Minister and acting Prime Minister formally opened the symposium. He remarked that understanding the relationship between the traditional very high cultural value upon land, and the values of western materialism, and that this has involved “sometimes stormy waters” in the past.

The PS then invited Professor Boydell (SB) to respond to the DPM and to address the symposium. SB said that the Symposium is to look at new ways and solutions of looking at challenges to customary land, to look at the best ways to assist customary landowners and, thereby, the state. After morning tea, SB’s orienting remarks included an invitation that “if any of our theories go straight over your head, point your hand up to let us know you don’t understand what we’re saying; hold us up and get us to explain things at again”.

All at the Symposium then introduced themselves. Donald Guru, a distinguished planner from Habitat, urbanisation and housing policy adviser, remarked that there was an assumption that once the land was registered everything would be easy; that, I still question...
… we have a lot of problems, even with registered land. Even now, they are compounding themselves into issues that still we have not answers to”. He continued that looking over the agenda it is “a very generic form of representation and that it would be nice to customise it into some form of tangible benefit to the participants, {that} this is a way to do things practically in the Solomon Islands”.

[That is, he was looking for a recipe, a simple solution to wicked problems, which is impossible].

SB responded to the introductions by noting that ‘the half kilo bit of tree” they have been supplied with for the symposium is intended not only as a reference for the symposium, but also as a longer term resource, with a few items prompting the participants to look at them a bit harder later on, and that the proceedings would be posted at customarylandsolutions.com. We will address Donald’s point by using Mike’s little model by breaking up into little groups and interrogate and reflect on the issues raised in the sessions. He then went to the plurality of registers on page 127 of the book. Ulai Baya then spoke to that table. He noted that in Fiji while landowners are asset rich, in economic terms they are amongst the poorest in the Fijian economy. When things are not in western-concept speak, it shuts the door to the market. No one has yet opened that customary land box, looked inside it, and ascribed values to it. So that’s where we are coming from. The middle row of the table doesn’t kill off anyone. Where is the tool to do that? Mike will come to that. SB It’s about finding a hybrid. SB mentioned that this is its first airing, a beta testing of some ideas. By using it, it will help us to reflect on the issues. SB addressed the Ethics requirements, saying if anyone has any real concerns then we will put them where they will not be recorded. MMD then introduced the HBA.

Before lunch, the PS stated that the HBA was “interesting, but a little abstract for some of us, so lunch will help us understand some of these complex new thoughts”.

In the afternoon, we discussed climate change. It was mentioned that new models could be used to address the new valuation changes that climate change will present. The Solomon Island’s CCP refers to a need for a multidisciplinary and holistic approach, and the HBA is one such. It was also noted that when resettlement takes land from those on high land to accommodate those from low land, they will also lose part of their cultural identity: so how do we provide for that in terms of property value?

1.2 HIDEGRE Group One

“We’re group one and we’re the HIDEGRE, and to be absolutely honest we were struggling a little bit; we had to get some intervention assistance. So, we also got stuck once we got going.
We started talking looking at the climate change, obviously in the context of the Solomon Islands but also a bit more generally. And we were considering the top part of the hextant in terms of what kinds of people we would need to address climate change. And I suppose from that perspective what we have come up with … it served to illustrate how complex an issue this is, and it requires many kinds of specialisms and expertise and that led to the question does one country have sufficient capacity or is there a need to join forces. So in terms the of the people we came up with a whole list from meteorologists, weather experts, environmentalists to GIS experts, geo-hazard experts, advocates and public awareness specialists, planners, resettlement planners, engineers … we then started talking about the need for agricultural expertise in terms of how climate change might affect livelihoods, and we also talked a little bit about the health angle in terms of how changing climate might impact upon the health of the country because of diseases and so on. So that was on the skills side, so on the psych side, where people were talking about the mindset these people need to have, they need to be passionate, single-minded, they need to be specialists, they need to be experts, they need to be respected in their field, and then we just touched upon the Soma part which is the part at the bottom, and of course they need to be fit and healthy. But that’s about as far as we got I’m afraid, so it’s tough going but we made a start.”

1.3 HIDEGRE Group Two

“The good news is, we have just created a new human being. Yes, and this new human being is the community leader. This new community leader must love his or her country not matter where at the community level, and regardless of which location you are in – which province, which village – you have to have the nation at heart. What kinds of skills you should have, this man, this person? He or she must have negotiation skills – very good negotiation skills, communication skills – good leadership skills, must be knowledgeable about not only what is best for them but also custom of Solomon Islands in general as well. Besides that nature blong him, we recommend that this person; the factory will produce this person must be in the place of control. That is, you cannot be in Honiara and believe yourself to be a community leader; you have to be in the village and work with your people.

On the culture side; indeed he or she must be not only knowledgeable but a practising – not only professing, but practising – custom and cultural being. But now this person – what will be the product of this person? He has to be committed, and must be strong in resolving, or help in resolving, any issues needing resolving: climate change. Soma: this person has to be
healthy and fit; eating good food, good diet, drinking good (interj: coconut water); thank you very much.
1.4 BIES Group One

“OK, the issue here is global warming, especially global warming as we experience it here. So we take this scale as an example, [Re: Intrinsic] and at the moment as you know there has been loss of life here, and it is the facts of the global warming as they arise. Loss of livelihood, the way they do things. In terms of agricultural life here [unintelligible] there will be changes in livelihood in terms of agriculture. Loss of properties, homes, other properties lost because of global warming. Loss of cultural values; if they move to another place they cannot preserve the cultural values which they preserve in their home. Human beings with different expertise in terms of advisory, advise people to help them live amongst other peoples, capacity building – skills, knowledge – all this is accounted for as capacity building, and resource subsidy, [concerning] the new homes to which they move. Extrinsic: policies and laws are reactions to support from aid donors. A classical example is the vasplan?? in April – the reactions in which we receive as support apart from government – aid donors. Systemic value: governments, communities, landowners, aid donors as well, private sector, provincial government, service providers like state owned enterprises like SIA Siba – all those are service providers for [various] locations. Approaches: strategies to address issue. One; relocations. New cultures; if you move to a new place you might have different ideas. New livelihood – maybe in terms of agriculture, as I use as an example. So that’s all we have discussed from group two.

1.5 BIES Group Two

“Well, actually, group two we have some of the things that address climate change in some manner, mostly outside units. Firstly, the units of the global scene – sea level rises, all those things; it’s not caused by Solomon Islands, anyway. It’s caused by the industrialisation in nearby countries in the Pacific, and also in the Asian countries. We have not caused all these things to happen. It is because of the atmosphere – it makes [along borders?] … from Malaysia and all those Asian countries, sorry this land and Australia and Solomon Island too. So those are some of the units on the environmental, at least from the Solomon Islands. Secondly, there is environmental degradation. Why? Because it is caused by some conflicts of interest, good example for some is logging. I think some are here. Some people they finish all the logs from outside, and they come here to take our timbers for their houses. So that’s one example. Otherwise, our purpose is to sell; we can make our own fences. They come
from other countries to buy our timber here, so they remove all our logs. So we start to have all our resources, all those are emptied, because of logging activities.

So that’s one of the things causing all this climate change. Natural disasters? Only God knows. You see someone who can control the atmosphere; he must do every day to have some of those things. The Creator knows when it will come, but we don’t know when it will come, the sooner or whatever happen.

The other one is the instability in policy. Don’t talk to somebody unless he wants to make policy for an upcoming election [unintelligible]. Some of you will be standing, I think, when it comes the days: don’t lie to people with sugar. We got all the good policies for what we may see. Good policy [unintelligible]. Sorry, I’m not a politician but I am technical man for you guys. And the monetary values. What do we mean by monetary values? During the time of our forefathers, you want taro, I give you fish. It’s a bartering system anyway. Where the past economy comes, people want taro from my brother’s title, I have to pay $200. But we come from the same map, that is one thing Solomon Islanders do. We have to consider monetary values, because we changed from the bartering system to the cash economy in the country, due to going through different stages from our subsistence going further as the country develops. We have to be copycat now, we have to follow other countries otherwise we will be 100 miles behind. Everybody is moving up with global things like development and all those.

The other one is economic development. A good example is the program I have been looking after here. I’m guilty too. I’m trying to destroy most of these trees for the oil palm. But I have to do it, because otherwise I will not be paid. So the thing is that economic development is one of the things that is causing all the climate change and to the environment, because once we try to replant, to change all those logs, that’s my aim, that’s the positive side of it – please forgive me. It’s not my fault. that I’m involved; as soon as those guys [unintelligible] I want to come back, because there’s a credit there, a carbon credit, [unintelligible] … a plain development mechanism that is what matters to me, our future sustainability, our development with agriculture and forestry.

So my feeling is that we have some solutions here. One: good leadership. [unintelligible]. They are going to start campaigning, to come into the big house, take a look: quality policies on environmental issues. And another thing to mention; the training and development dimension, with sustainable … that’s what blong yumi; don’t go empty.

As one of the things that we covered, under our, what we call the RS Bill, it states that “don’t plant oil palm near the rivers, it must be 150-200m away from the river banks, streams, so
after seeing some of the provisions of the RS (Roundtable on Sustainability) Bill, so Solomon Island, we don’t plant cocoa, coconut on our farm very close to the riverside, because those areas, those reserve area, we will maintain. All our rivers, no for empty, so that is one of the policies too under our RS Bill. And also RS Bill guided some of these developing countries like Solomon and PNG about oil palm, you must follow the RS Bill otherwise people will not accept your oil; you must follow the international standard. So those are some of the issues to come with the solutions of operating this use of climate change. Now I talk toomas. I think that’s all the few words we want to say from our group. Thank you.”

1.6 ADALAS Group One

“How do we do it at global level, regional level, and local level? Now, we want to be very strict on that and also be very much focussed. At global level, the issues that we need to talk about, one of the most important is in fact funding, those organisations will have to be looking at that as an important aspect. Secondly, we have to support the UN, especially those conventions that have been fulfilled to on these issues, and we also talked about at the global level the Millennium Development Goals. On those issues long talks have been arranged on those issues of climate change. So we have to look at those global issues: UN conventions, Millennium Development Goals, and supporting funding to go with it. That’s it for the global level.

At the regional level, we are very much concerned; we would like to see what is happening with the Pacific Plan, what is interpreted into the Pacific Plan, and that’s where the regional governments can do a little bit more in terms of having a program, through a regional conceptual plan must be addressed along that line, and we’ll support all the countries. Then, we must support regional institutions that have been set up to address those issues that we have been talking about here, otherwise it won’t go very far. That is all. Thirdly, we must support the regional level with locational associations. You see, these are the whistleblowers, actually, and also at the same time they are the professionals in their own right in the region, who actually do a lot more in terms of analysis, and give us a lot more in terms of what we are actually talking about. Fourthly, the issue of capacity BUILDING at the regional level must be looked at. Where are the institutions – where are the training institutions – that we must have in the region? Do the countries know exactly where they are going to place their students, increasing the capacity of each of the member countries? The regional level is more important. We must support, for example, a South Pacific Land Owners Association. Is that the one? Yes, that’s the one that deals with the issues that we have been discussing today.
Now, let me turn to the local level. We have been saying that one of the most important things in terms of these issues is that we have a fragmented way of doing things here. For example, there is no … we have a Ministry of Environment, we have the Lands is here, we have another institution here – then they don’t talk to each other very often. As a time we only come once in a while – for example, in this symposium – and discuss the issues, but normally when we go our various ways we tend to do our own priorities. So we thank you for it, what needs to be discussed, and also the important issues that need to be addressed. And secondly, when thinking at the local level, we need ratification of those conventions. Yes, we do verification that the cabinet actually ratifies, but then, what do we do with it? There is no further than ratification; it goes into somebody’s shelf and then he starts on another task. So we have to do something about ratifications and also the conventions are more important and we have to be very careful. Then, the legislative framework; the legal implications we have within that ratification somehow has to be embedded in some legislation which we have to have; the issues have to be customised at the local context. That’s where the legislation framework comes in.

Then, obviously, the policy part, which is one - an important one in national strategies like the Solomon Island National Development Strategy has to (incorporate) most of the ideas – otherwise, you don’t have a strategy, or you don’t have this issue interpreted into a national strategy. So that is where the national strategy is important, so the Minister of National Planning – I didn’t know that he was here, but he has to be here. Then, secondly, the professional association at the level, at the local level. For example, we have the Lands Management with professional expertise: they are weak, and don’t function properly, so I think we need to strengthen them. And then, obviously, lastly but not the least we must have the traditional practice which we have been having, the traditional practice of looking after each other, looking after the environment, our associations, and the way we look at our community based organisations, and [soldier settlement??] and the private sector. All of them, we have to observe, and also to look after, in order to be productive. We have to respect what they are for. And that’s where we think it is highly important, that we do local.”

1.7 ADALAS Group Two

“I think that this is the best part of being the last group, because all of you have said everything that we have to say, and we agree with group three on the other side on all the dimensions and the scales that you mentioned well, so thank you very much for doing the hard work for us.
All that I need to emphasise perhaps is that coming down to the local level, where we turn international norms into national messages to address effects of climate change, and all that – all those connected issues. There, perhaps, are some issues that we can, with the resources that we have, the abilities, the capacities that we have, we can address. But then there are, when issues become complicated, we need the know-how, and the funding – you were talking about funding on the other side there, which we lack so much of domestically. That’s where we need to engage with people from on a global scale to address local issues and come up with solutions. We may not have the ideas locally, but being networked with people like Professor Spike and all the team that are here, we can access the solutions that are available that have been applied in other regions of the Pacific and other parts of the world to our domestic issues here, so that we don’t have to re-invent the wheel of coming, developing the solutions but to apply the solutions to our specific problems here and the scale of the problems that we have. I think that’s the particular aspect of dimensions, scales and all that which I – our group – would like to address. We were trying to understand this concept and we were using the motor vehicle; traffic jam here in Honiara in the mornings, and in the afternoons to try and understand this. When you have one car, it’s not a problem. When you have two or three cars, it’s still not a problem but it’s beginning to grow. But when you have thousands of you guys trying to drive to work in the mornings, and trying to drive home in the afternoons after work, then we have a problem. Because all of us are sitting on the road, we beget more gas and degrade the problem. So we have to come up with a solution that’s for town and country planners to come up with a solution to this traffic problem here. Now, if you can’t have the engineering ability which is part of the solution that you are thinking about, then we have to go outside and source that capacity from maybe the Japanese or whoever out there who is keen on assisting us on such issues, to develop a second road that would ease the problem of traffic congestion in Honiara. So we talk about scales, dimensions, we not only try to access local capacity but access international capacities as well.

We do that in the constitutional reforms also. So we can see that in both. Thank you.”

### 1.8 Permanent Secretary’s First Day Closing Comments

“I think we have to leave the program for today. It was a very impressive first day. Normally, I would find it very difficult to flow with the discussion, the high-level discussion, that we had today but today I’m very impressed with your involvement and the level of discussion. So it is a convergence of experience and ideas that usually gives birth to new ideas so it sets the basis for tomorrow.”
This to encourage each and every one of us; tomorrow is a very important day. We will be looking at two more interesting topics which are very close to our hearts because it deals with some of the issues which we’ve been struggling with. As the Deputy Prime Minister, acting Prime Minister, said today, we are still looking for this model. Solomon Islands is still looking for this model. So this is part of that search. Today confirms that statement in his speech, so ladies and gentlemen I want to thank you all for your persistence and for the energy that you saw in your contributions today and the level of understanding, especially this topic that we’ve just dealt with is … I find it a little bit difficult but as we continue to discuss and debate and exchange it becomes a little bit more clear. I believe that tomorrow, if we do this again, it will be much better. Today, as we said, it’s a little bit like riding a bike as though for the first time, but it gets better. Thank you very much.”
Day Two

Resource Compensation

2.1 ADALAS Group One

“For resource compensation, we have four players; international company, national government, provincial government and the landowners. For the international company, they are money-driven. They have all the expertise; they have money, and power, and information. Looking at the national government, the purpose of the national government is national development – the country, and the economy. Although they have the expertise, but not as much as the international company. They have some information, power and money, but also a legal framework. And for the provincial government, they have provincial development, economy as well, less expertise, less information, they have some money and power, and ordinances. For the custom owners, their focus was to improve their livelihood, and although they have their traditional knowledge about their surroundings, their environment, they have less knowledge about scientific and economic [matters], and also lack information and negotiation skills.

What are some of the options which the national and the provincial government and the custom owners can have along with their traditional partners and development partners? Capacity building, and also national advisory services, which can help both provincial and custom owners. I think that’s all from our group; thank you.”

2.2 ADALAS Group Two

“In terms of dimensions, we considered the people who are likely to be involved here, and looked at those in relation to the hextants. So people coming in in order to mine and extract resources are generally very well qualified, specialists who are committed, with powerful backing in terms of money and resources, and may be looking to use their commercial and legal acumen to exploit weaknesses in the community. Against that, the people who are here, dealing with the people coming in, are the local communities; they will be … the problem with the local communities is that because of a lack of education and a lack of understanding they may be relying upon a single person to deal with the mining and extractive industry
companies, and that by itself may cause a problem because there was some discussion on the table that that person might be influenced by the money that is offered to the community or to the single person and that may cause fragmentation and drive a wedge into the community. In terms of the levels, the lines of development, the mining company wants to make money, as the group has just said, to make a profit and pay shareholders, whereas the level of development in the village or the community is they want to maintain their way of life, and at the same time want to be informed, and empowered, to make decisions either for or against the mining operation. So they want the empowerment to say ‘yes’ or ‘no’.

In the final part, we started talking about scale but we really didn’t finish. There is a lot of responsibility upon government to act as a referee here so that the village can be informed about the company that wants to come in and take their resources. But the question was raised, ‘who in government are capable of doing that, and do they have the capacity to go up against the all-powerful mining company.

2.3 HIDEGRE Group One

OK our group will take on the example of a mining company coming in, and we assess through the hextants process. We think that it’s very important to get the political will of our respective governments that any mining company would ever come into their country. On top of that we feel that there should be a high level of expertise being exercised at this level to give appropriate advice both to the government and to the landowners. Also we feel that there should be appropriate legislations and policies in place. For example in the Solomons we have our current Mining Act, which we feel that there are real traps that should be dealt with before we continue on to ensure that benefits are distributed to the people, to all stakeholders. Also we feel that there is a high need for capacity building, in terms of training of manpower and capacity building in terms of the area of management and all of this, in order to realise the maximum benefit in any development especially, in this case, with regards to the mining. For the Identity part we feel that the cultural area of that part has to be settled first, that people have to get themselves organised. If they can’t do it properly then it’s the work of the government to give us the [means] to give these people to get themselves organised. Because without people being organised there will be total chaos, with people not doing things properly to finish the project as expected and also realise the benefits in time. We feel that there needs to be strong linkages with different stakeholders, and also awareness must be done, taking into account the entry level of education in rural areas so there has to be
awareness to ensure people knows about what is coming, and what the good side and the bad side of things are.

And for part D we talk about there has to be an international framework. We have to connect with the relevant conventions with regards to mining. Also when we come back to our country we have to operate within the means of the relevant acts. For example, the Mining Act within Solomon Islands. And also we have to abide by the regional frameworks; we have regional organisations that give full support in terms of technical expertise, and also some policy and national framework within relevant countries. Also we have to comply with the provincial ordinances, and also the level of understand within the regional community within this framework will also have to be encouraged.

And finally, there has to be effective negotiations between stakeholders, and at the end of each negotiation information will have to be disseminated properly so that people will properly understand them before actually signing. The examples of different stakeholders is, for example, the government, investors and landowners [and some other (?)]. And there has to be fair negotiation.

Finally, with regards to any development we anticipate the maximum benefit to all relevant parties involved. That there should be fairness. And in terms of valuation for compensation, there has to be the application of appropriate methods of valuation to ensure that the maximum benefit is realised. All relevant factors that need to be considered in any valuation has to be taken on board. For example, the loss of livelihood, the cultural identity, the heritage of the people, and finally it’s a fair way to go when we anticipate all these things and we satisfy all the requirements. Thank you very much.”

Here we are up to DAY 2 SESSION TWO 1:06:01

2.4 HIDEGRE Group Two

“Hello. In our group, the first thing about land resource compensation is the culture. Culture is much [unintelligible – more important?] than any development. Many kinds of places and whatever, traditional way, most important is Solomon Islands culture. That is the first thing. That is a very valuable important thing and then sometimes, you know, rural people, the culture you don’t [respect it?] then they will oppose the project. Second thing, the legislation. The legislation means that no proper legislation with all these things, with awareness, all these things must be going right [unintelligible]. The people all cry. Thirdly, it looks like the government is taking the lead role in all these things, negotiations and all those. No proper consultations with the regions always. You heard this morning about all [unintelligible] and
one percent and all those. Owners, they don’t know about all these compensates. Compensate always facilitates. So there must be a proper way with the resource owners, and we are to give someone [unintelligible] O.T. So what are the strengths of all these projects? What are the weaknesses, what are the opportunities, and what are the threats? You must tell the people what we do. If this all is going on a number of years, what are the risks, what is a natural risk, what are the human risks, and the government risks, and whatever. So all this analysis must be done properly before any development can be carried out in Solomon Islands.

And the next thing is the environmental issues and the social issues. A good example: where will I get my drinking water now? You are putting me some social somewhere away from my family, relocating me to maybe some other places that maybe contaminated – anywhere. So, social issues and environmental issues, they always go together, to satisfy the land need of the people affected by the committee.

And, lastly, is empowering. We talk about all these things, good to carry out protocols with respect to resources: who is recognising me, as a landowner? To emphasise; all things must be considered properly, otherwise I will have the negative impacts. And solutions? The role of legislation to be done properly, begin the stakeholders and the government and the resource owners. And who are those people the policymakers must be very careful to revise, restructure, reformation of policy it will end up in the parliament house [unintelligible – rata tui?]. Example the Mineral Acts. It must be done properly, and secondly and last everything must be properly organised, thank you for those people in our rural sector. You mentioned early this morning – you were not organising yourself properly in the villages in the [tro?]. They see the problem. We have to organise ourselves as we mentioned this morning. And lastly, but not least. A national task force needs – a task force that will carry all these things forward, so that we will never stop. Sometimes we start things and they die natural as someone said, start something and time now for sometime die; we don’t want that. That force should continue on and maybe be empowered by the government, the all levels and all stakeholders including the resource owners and also the national leaders, and must be documented into the Solomon Island law, so that after resources [unintelligible]. Thank you very much.”

2.5 BIES Group One

“Our group looked at butterfly effect and black swans. For these side effects we looked into the financial and economics and socio-cultural effects and the environment. This project of
the landowners and the developer in a certain area. For the financial side of the effects we looked at the new perception of huge investment to the landowner; like this is in the form of cash that is presented now, and holding land for cash. It was nothing monetary in terms we have, and lack of knowledge in terms of resource values. As we say, the research was not in a change of the market value. As we go forward we see that now there’s the developer has a good knowledge of the value of the resources, whereas the landowner was not in a good position to appraise the resources. The last bit of our discussion on financial and economic values was the liquidation of assets below market value.

For the socio-cultural aspects we looked at the tribal instability which development has caused, disharmony in the community as well, we are not prepared to undertake any development within a certain area, and there is division among family members, whereas before the development we can see that there is a pact between the relationship that we have within a community, within a family group or in our settled community you used to established type but after we want to have divisions in our own house or within the individual perspective. We see that there is worse division among our family members and loss of respect for custom values. We cannot respect the chief any longer if he is a thief now. And so, we cannot give that proper respect that we did before. And creation of new ownership. Like before, we had customary land. Now we have lessees, and perpetual estates, we are always focussed on [unintelligible] and now lease. And creation of new laws, when in development we have minerals attached to our land, which is what we have as a phenomenon. On another point we look at the pollution of real estate, national policy as well that is affecting our land, destruction of flora and fauna, loss of agricultural land, and change of landscaping [unintelligible]. Thank you.”
2.6 BIES Group Two

“Thank you. In principle I would like to thank the group that just spoke for saying everything, for taking the words out of our mouths. We certainly agree with everything that they have said. In fact, the ladies on this side, want me to just give you an acceptance presentation.

One, we need good letter processes, which are well understood by everyone who has an interest in developing whatever it is – a hotel group, mining, or just a first backpacker. Everybody needs to be in the know, from the resource owner to the government. It’s important for resource owners to know the system and be able to operate as a unit from the beginning. We have heard in the presentations that developers tend to use the old colonial approach of divide and rule. When they know you are the head man or the boss of the tribe, they’ll take you and wine you and dine you until you “mammy” (laughter).

Then, the process comes later. When the process puts a value on your land, you have already committed yourself to the developer. And there is always a way of coming back to the guys who need to give you the permits, the approvals. You get them, to give a rating that is less than what your tribe should get. So, you’ve just sold your tribe’s birthright.

The other aspect, the other part we wanted to highlight here: to have a good machine-type approach, good laws that will benefit, or will ensure that a larger portion of the net revenue from the development accrues to the landowner. I don’t want to put a roadblock after I’ve signed an agreement with you. That calls for a new type of registration - for customary land in Solomon Islands. A type of register that places the customary owner in the private seat, so that he not only gets money for the access agreement, not only the economic rent for the lease that he gives you, but he also enjoys the privilege of making a decision on where and how much the dividend is. And the only way he can have a say in the cutting and the splitting of the cake is if he sits in the boardroom and makes a decision. But that has to start from the registration process of his piece of real estate, which is to be used for the development. Thank you”.

BREAK FOR LUNCH. THEN THE PRESENTATIONS FROM TINA HYDRO, THEN MIKE GAVE A REFLECTION. Day 2, session 3, 01:19:15

“Thank you very much. Just from that HBA side of things, the point about … if we go to the Development part of the HIDEGRE, and look at the intrinsic value of an opinion, a gut reaction from an uninformed perspective does not have the same intrinsic value of a well-
researched and comprehensive study’s conclusions. Now I can’t really claim to know enough about this particular development to be able to give such a high intrinsic value opinion. I notice that the World Bank was mentioned. I am familiar with this type of development insofar as I’ve done work as a consultant for both the World Bank and the Asian Development Bank on such issues of acquisition, resettlement and compensation [unintelligible], but again I would hark back to the definition of market value and the importance of information being available to all parties concerned, which is to be well before the decision and point out to you that the whole idea of valuing on customary land is fraught with difficulties in many different ways. I haven’t seen the resettlement plans, but the Asian Development Bank has developed policies in that regard concerning preference for resettlement with compensation as a last resort. I haven’t seen your Act but assume something within your act that is not mentioned here that is compensation for injurious affection, compensation for disturbance, compensation for solatium, and compensation for any severance that may arise, for example the larger part of the land may get inundated, separating one part of a person’s land from the other. But it seems to me from that very high level that due diligence seems to be under way here, but until you get equality of information and power between the parties, it’s difficult to say that conclusively. So if I were to look at this through the HBA, which would take a proper study to do it, and then there would be some intrinsic value in what I have to say. I don’t claim to be at that stage now, but I do claim to say that people around this table who have that familiarity, if they were able to engage in that HBA process, would have something of intrinsic value to say because of the fact that you are better informed than I. All I’m doing now is presenting a tool for you to consider the use of; I’m not saying that I’m the master of every situation it can be applied in. So, that’s all I’d like to say; there needs to be a due diligence look at these sorts of things to ensure that nothing is amiss. The point of the phrase I was trying to think of last time was “out of sight, out of mind” was that if something is out of sight, out of mind it doesn’t mean that it is out of play, and that’s why something like a high level overview is important – just as to make sure you’re not missing something, just to make sure that initial trust is not compromised 10-20 years down the track so people think “I should not have trusted these people with this assignment”. What happens then? It’s too late. As someone mentioned here, you can’t unscramble an egg; once it’s there, it’s there. So it’s importance to have due diligence. Fortunately, this dam is not the first one that has been built in the world. A lot of dams have been built with very little regard for people who are on the land, but the point about that is that people who have done so have realised that it would have been much more
in everyone’s interest to have had people satisfied from the beginning because a short term gainful process can lead to longer term pain. So the time scale is an important thing to bear in mind. Project yourself forward 15 years and see what possibilities could be revealed, and then go back and say, ‘well, what should we have done to avoid what we think would be happening in the future?’
So that’s all I’d like to say now, and so I’d like to hand you back. What’s that? We still have 5 minutes, so what I’d like to quickly say from the HBA perspective is anything that now that you people have got a bit of an experience of it, that you would like to raise with the presenters?

1:25:11 Questioner: Yeah, on a typical point of view I just wanted to comment after listening to some of the points you just presented, especially in terms of value to the owner, I really wanted to at least get some information on how could we determine the compensation with regards to value to the owner? In this aspect of the government and the landowners actually holding the title together. How could we be friends here? Could we differentiate that the landowner holding a higher portion or higher rate of contract value? Value to the owner, the government having a lesser value to the owner component, or what should we do? It seems to be it’s a new invention for us as professionals in the field of valuation we really wanted to know how could we take on board these two types of ownership in terms of allocating a value to who and to who? Just that point. So I think I need some explanation on that, because in the valuation of compensation we definitely have to allocate a valuation to the owner but in this context who actually is the owner, or who is holding the higher portion of the ownership and the lesser portion of the ownership. Thank you.
Mike: If I could just respond to that. This morning I have learnt that I have been engaged by the UN to look at the whole process of valuation of custom and informal titles. So if you could bear with me for a few months while I am doing that, at the end of that study I will have something of intrinsic value to say to you. So that’ll be happening over the next three months.

3 Day Three

Property trusts and leases (PTL). After circa 25mins.
3.1 Comment from the Floor

“Thank you, M.C. For the first time [pause] it was this week, I heard that my custom land tenure is not a problem. I have always been carrying this, that “in Solomon Islands, your land tenure system is the problem. This week, I heard the opposite. For the first time I am reassured as a Solomon Islander that my reason for existence is real [pause]. My point with the discussion now is this. I’m hearing the Fiji model enhances, establishes, sets in stone the existence of the custom land owner, whilst the process given to us by our colonial masters in the acquisition process kills my existence as a customary land owner. It drags from underneath my feet the reason why I own that land. I’d like to see, as a customary land owner, that process killed. Eliminated from our legislation. We bring in something. On the first day, somebody said, ‘we don’t have to continue with legislations or laws with interference from outsiders. Let’s get out of these Eurocentric influences, and let’s begin to have ethnocentric legislation! Legislation that begins from us, looking outwards. I’m not saying that everything that comes from outside is bad. They brought us the custom of drinking tea, they brought us the custom of wearing clothes, they brought us vehicles, and all this technology – all this is good, but not everything is that good too. One of them is this acquisition process. It is confrontational. It pits me against my fellow countrymen. We argue over boundaries, we argue over ownership, whilst if you look into our genealogies, there has been intermarriages between his line and my line, and we have always in custom recognised those strengths and fibres of our society. So I think what our conversation should be recommending now, and working towards is, like Russell was saying, come up with legislations which will address the issues we are talking about here, and help to go forward to a position, almost like if not like Fiji, so that all our land are registered, so that the amazement of our most experienced land valuer had when we went for that six month attachment when they talked about assigning land use rights to an investor, they simply opened a book and say ‘oh well, this belongs to so-and-so, you can deal with him’. But that is the Native Land Trust Board that can assist the landowners reaching a fair and adequate arrangement for investors.

So, friend I’m not a valuer, I’m not a land manager, I read history and politics; forgive me for that. But I’m a landowner. Customary landowner. And I want development to come to my land, just like you. So please, let’s work at something that will bring in legislation that will set you and I at the driving seat of development; you and I can participate in major economic activities in this economy, you and I can benefit from engaging actively, pro-actively, in
cycles of investment otherwise we will see more landless people, we will see more road blocks, we will see everything that you can name. But we can also see something good. Can we do the right thing now. Thank you.”

Mike: “And thank you, Mr Speaker about that, because that really comes in very well with the HIDEGRE approach. The second one is “I” – identity, and when it was said ‘my reason for existence is real’, you’re not just talking for a Solomon Islander, you’re talking for many of the people in the continent I have most experience in, in Africa, where those same sorts of attachments of identity to land are very, very important. So, this time, we’ll break up into groups as usual, but with one difference. If the people who have been sitting on the window sides of the groups can join another group, then we will have people who have experienced all three of the group themes we have been using up to now, the ‘H’, the ‘B’, and the ‘A’.

With any luck, then there’ll be experienced people on each table for those, and we won’t be talking HBA any more as individual components, we’ll be talking of HBA as linking together. For example, when it comes to Goldilocks, that developmental approach, how does that fit regarding the skills that Russell is talking about? You need a timeline to develop skills in order to be able to address properly the challenges that you face. So what happens before those skills are brought up, or raised, in the populations that you are dealing with?

When it comes to dealing with a trust, or some such other organisation to deal with customary landowners, look again at the hextants, the mind, will, and emotions, the skills that provide the produce. Remember also, this discussion this morning was about produce, it was about machinery. That’s in just one of the hextants. You also need the culture, you need the nature, you need a place for it to be, is it going to be on each island, is it going to be just here, if it’s just here how do you get proper representation – all these sorts of questions. And then, looking at moving forward – if you want to move forward in this way, as discussed in this morning’s talk – what are not only the mechanisms for so doing, but also the people for so doing, and how do they ensure that you are best represented. That comes back to some earlier discussion; let me just intervene again as a valuer. A valuer has to what is called a ‘speaking’ valuation. So if you have any representatives representing you in any way, shape or form, they should think like a valuer in that regard. In other words, when they make a representation on your behalf, they should be able to explain to you why that decision is made, and give evidence to provide the basis of that decision. It’s a luxury you cannot afford to just sit back and let your advisors run things; it is important to interrogate and to make sure that the relationship remains one of transparency and accountability. The trouble is with most of us, we’ve got a whole life of work, we’ve got a whole life of family, and we don’t
necessarily have all the time we need to ensure that the people that represent us don’t get corrupted. But, unfortunately, when you’re doing these sorts of things you need to pay attention.

And so now, if we can break up into groups as I described.”

3.2 PTL Table One.

“OK the group here has been given the honour to present. We focussed on the NLTB as a model. And we were looking at the different levels and scales, and we thought Fiji could do it at the national level, at one single NLTB at the national level, because they more or less have the same cultural background across the country. They have one culture, one language so they could understand each other, and too that all their land had been surveyed before they started this process. Whereas for Solomon Islands, or Vanuatu for that matter, national level may be difficult. So we scaled it down to tribal level. If you develop a similar model like Fiji, you need any tribe that has been organised to a level of being able to engage in that model, then they will adopt the tribal model of the Native Land Trust Board of Fiji. If they choose to.

The other thing that we looked at is that Fiji could get it to work as it is today because they had the appropriate legal framework to do this, adequate to do up to what they have been doing to now. They do have challenges, which they are prepared to amend every now and again to suit their situation and circumstances as they move forward. You cannot continue to hold on to the rules of 100 years ago and apply today if it’s no longer relevant. So your rules need to move with the times and with the changes that are taking place. So if we – we thought Fiji could do that because they had the conducive environment at hand.

The other one is the skills. When we were looking at that and looking at the tribal – setting up something at the tribal level. We thought that it would be unrealistic to think that each tribe would have all the expertise that they would want. So, progressively, maybe we could start having something at the national level, provincial level, and then eventually at the tribal level, and continue to assist the tribes when they want to engage in this process. To make sure that all the expert advice that they need can be provided. And also that we can link with assistance and experience from other countries, or other organisations that we feel in their appropriate place could provide for us.

OK, in terms of moving this forward, we feel that we as Solomon Islanders, or you as Solomon Islanders, first of all is ‘believe in this process’. Believe in your own custom,
believe in what you have, so that you can drive it in order to do this. And you have to unite, you need to come together and try to move together in order to make this happen. Suppose you believe what we have now, then you don’t want duplication, no? You can continue what you see is good for you.

OK, then in order to make it happen too, you have to be healthy, and you have to be knowledgeable. Me no like a sick man to drive [unintelligible, then pause]. And then, as the product of all this, we thought that we would provide better outcomes for our custom owners in the arrangements with customary land and that must pass benefits with all owners, not just few that have access to. Thank you.

3.3 PTL Table Two

This is the problem when you have to speak after X; he says all the things that you want to say (laughter). As X was talking, everybody in my group was nodding his head. I think we agree with what X’s group came up with, which only goes to prove the fact that what he’s saying is substantial. We were – thinking it’s OK were impossible (laughter). Yes, we were discussing the actions, and we thought that in order for us to get where Fiji is with its current arrangements, in terms of land ownership, natural resources and all that, we need to have a national database, or … a record of all tribes, and all their lands in the country. We have also understood that in some parts of the Solomon Islands this work has been done on the region’s own initiative, for example in Ariari, on Malaika estate they already have accounts of all the tribes, their people, their genealogies, as well as the land connected to these tribes. So if you can trace yourself to one of these four original owners of land in Ariari, whether you from the female side or the male side, you can go and settle there, as long as you can justify to that tribe that you have connections to them and they can see that it is legitimate then they’ll agree to it. Now, that’s one thing that we feel all of the country coming down we agree with X too that it has to be done at the tribal level not necessarily a national database record like in Fiji before you get started, so that anybody who’s there can get onto developing their land. Of course we agree we need to have skilled people, people with passion, people with the ambition to improve their individual tribe’s or clan’s lot in life. To be heading or spearheading the work you need healthy people to do the work. You need good health systems as well as good education systems to develop the skill people’s capacity to handle development in terms of negotiation, getting the best deals for your people and managing what happens, takes place – investment. So that you don’t get cheated out in any partnership arrangement [inaudible].
I think that was where our discussions got to: thank you very much.”

3.4 PTL Table Three

Day 3, session 3, 11:03.

“Thank you very much. Our group, like the other two groups which have already presented, we were thinking along the very same lines, so I’ll just do a quick run, one minute. OK, from what has been presented by the other groups I think the only two things that I would like to highlight. Firstly, one is “time”. We think that there needs to be time for all the preparatory work to be done before we venture into establishing something like an NLTB. Time in terms of, firstly, the culture: attitude. Our people, our local people, especially those in the rural areas, they need to be educated in such matters. For example, in terms of spending money they need to have investment plans, instead of spending just for today, and tomorrow they’ll start looking elsewhere for money. So, time in terms of that. Also, under ‘produce, there is need to educate them on investment plans, they want to have a set focus on what to produce when, and all their benefits are going to come through, going through when projects are coming. And then, like some of the other groups have already mentioned, we’ll need healthy and fit people to be part of whatever’s going to be done. They also need to be passionate and have vision to carry on with the work; mentally stable, we don’t need people who are hanging up there in the brains. They need to be law abiding citizens too, and we put in the bracket here ‘Christians’ – sometimes we have our downfalls here! And they have to be not ?, otherwise they’ll come up and they’ll still be nursing ? [background noise]. And then under nature we came up with the political environment has to be conducive for the initiative or the venture that we are going to undertake. But then under environment we think that it’s coming up with legislation to support it. As the usual experience in the Solomon Islands, you know when governments come in there’s a no-confidence motion coming in, so it’s uncertain as to how long government’s going to take, but with the risks to the environment we think that once legislation is in place then it can support that. And then the skills, expertise: like all the others said, we’ll need all sorts of expertise for the various developments, depending on the nature. One thing that has been highlighted is anthropologists. X here highlighted (put into brackets) ‘has to be a local one’. So we consider taking on board the old village people who have all the knowledge on culture and genealogy and all that. And the land tenure system. So I think we’ll stop at that. Thank you.”
3.5 PTL Table Four

Our group was confused about this session. Anyway, it’s good that some of the groups, like X’s group, probably covered most of the things. But I just want to make a statement in relation to NLTB. There was a statement that ‘preparation makes opportunity’, and I believe that in the case of NLTB, like Fiji, they were prepared some years ago, many years ago, and that probably, if we can learn from them, they can properly resume over and over again because of the preparation that has been made some years ago. In the face of … probably we haven’t started, but it’s good that we started, and that probably we’ll reveal whatever system, whether it will be central, transport system or whatever system. But we need to start. And then over the years we can review our systems. But, I said, we need to prepare so that whatever opportunities come. Like when I was in Fiji, you drive from Nandi to Suva, you see hotels, resorts, and everything. And I wonder what’s happening. But because the NLTB was they have what’s at the moment. But in the case of our situation we need to prepare now, so that in 50 years’ time, 100 years’ time, we can look what our preparation. I just add same sentiment as one of my teammates and properly elaborate on that, but like Y said, I think X’s group has mentioned everything.”

Mike: There’s a famous Chinese sage from 2,500 years ago called Lao Tzu, who said that longest journey begins with single step, so this is one step. We have one more opportunity this afternoon for a second step, but there’s still quite a journey ahead. So thank you, once again, one and all, for your lively participation. I’ll break for lunch now, by handing back” [to the chair].

3.6 PTL Mike Comment

Mike replying to Carbon Sequestration question:

“Well, you can, obviously, from a valuation point of view look at the future value of the crop as a redeemable interest some time in the future, and then look at the rate of interest required to discount that future value. So there are methods of doing that. But as regards to that bigger problem, using this kind of wicked problem approach: remember, united nations are united machines; they are artefacts. There is no united holons, united organism, organisation in the world. There is what Lovelock calls Gaia, which is the whole natural ecosystem, but that doesn’t have any representation at all. So your question is, I think, a very important one that needs to be thought about; about the whole institutional framework that we are operating within. The omission that John referred to of Kyoto, in a context like that, seems to me to be something of a howler. There seems to be a huge elephant in the room here. I think the vision
Landscapes and the Machine: Addressing Wicked Valuation Problems when North, South, East and West Meet.

for that is probably political rather than not thought of at the time. So valuers can play around with numbers, and do all these discounted cash flows and things of that nature, but remember again that’s all just complicated and not complex – what we need is maybe better representation for the commons. There are people for example who are talking about the whole global commons, of which every commons is a part. So it’s not just the Solomon Islanders who are concerned about the customary land and the whole area they are living in. Every part of the world can impact every other part, and yet there’s no representation for that – it’s a mechanistic organisation of the world, it’s not an organic organisation of the world that has the power.”

Day 3, session 5, 4mins.

Carbon Trading (CT)

3.7 CT Mike Introduction

“Thank you chair. Right, this is the final session regarding the wicked problem - with an emphasis on the ‘wicked’ – problem that John has been describing regarding carbon property rights and the scales of things that are involved in that. Now remember that this is meant to be facilitatory for you. This model is not meant to be simple because if it were simple, then we would be dealing with simple matters, like a recipe. It is not a recipe, it is a matter of dealing with wicked problems, which are a combination of simple, complicated and complex problems, and once you can identify which is which, then you’ve got a better chance of addressing wicked problems. Wicked problems are very, very difficult and humanity has struggled with them for many generations. Oftentimes wars are an expression of the frustration of not being able to deal with wicked problems, but if we keep trying, the way that I was saying right at the very beginning, bringing increasing truth into the world, as Jesus called for, then these sorts of problems can be addressed in more nuanced and appropriate ways. So if we can break up into the same groups we were in before, and focus on the whole hog once more to try to lock into its interrelationships with a view in particular to the challenges that lie ahead with regard to carbon property rights. Those challenges are going to be there, wicked challenges for the Solomon Islands and for the world; it’s just a question of how it’s best to deal with them. I hope we get some feedback from people about how is best to deal with wicked problems upon the conclusion of this symposium. So thank you everybody, can we just break into groups and discuss the matters raised by John and, as this is the final session, other complex matters addressed earlier.”
“Thank you. I’m reporting on behalf of our group. We were looking at the challenges especially in relation to ... I was just emphasising that we were focussing on the carbon rights, and decided to start at the many faces of the issue. First of all I would acknowledge the fact that this is indeed a complex issue, however we’ve identified some challenge for which, we wish to say, with you guys.

First of all, as we noted in our first presentation on Monday – is it on Tuesday? – the presentation, in one of the presentation we thought of that illustration of Solomon Islands versus Manchester United, so we were working at that approach in the sense that when big companies, large companies, invade our islands. Now, how would we deal with those people, those companies? Or, as in this opening address, how would we deal with the terror, OK? That’s the first challenge, and the gap that takes us between the big companies and us Solomon Islanders, or the customary land owners. That’s the first challenge.

The second challenge relates to education. Now, where does the government come in? Especially in terms of making awareness to customary land owners, especially in applying this skill [inaudible – as others?] drew earlier. Where does carbon come in? That’s the question. And this is also a challenge for us.

The other thing is the smallness of the islands. Our islands are small, and then whenever such skill comes into our country, how should we adapt to that situation where have only – our islands are so small, and when we have wicked conflicts, that’s a difficult challenge also, we note.

The other challenge is lack of proper methods to protect customary land owners. We emphasised now and then in our presentation that proper mechanisms must be in place. Equal protection in legislation or, let’s say, in certain rights, to protect our customary land owners. That’s one challenge. And the other challenge is this lack of transparency. By ‘lack of transparency’ we mean that now and then we see options (?) going opposite. Let’s say, options from the Minister of Foreign Affairs or from the Ministry of Environment, going overseas and signing all these ratifications, particularly for instance the Kyoto Protocol, unaware that it has come to pass within our society. So when these options come back into the country, there is no mechanism in place, or indeed there’s no proper consultation with responsible ministries – at least to make them aware of what they have ratified. So, the lack of transparency. Power plays is also one challenge that we have identified. By that we mean that the government faces the customary land owners, or the authority in place in terms of...
customary. So when a company, a carbon company, comes into the country trying to establish carbon schemes in the country, there’s a power play going on in terms of who’s responsible: is it the government, or is it the authority, or the natural land owners? Like, in our cases, they are groups such as the X group which is so powerful. Now, we know such schemes if applied to the area – who actually holds the power in that area? Is it the government, or is it the authority in place?

The other thing is expert advice as regards disputes and tensions. It will create disputes and tensions, in that these schemes apply in a context. So, what are the solutions?

We came up with, for the solution there must be proper awareness through such organisations as SIDT, and from responsible ministries such as the Ministry of Environment. We agree that there must be some strategies in place in terms of making awareness to our people. We are also of the view that this is not a one-man decision; it should be a whole of government approach, or a whole of government issue, that needs everybody’s support.

And finally, we were of the view that we should identify the best way, in terms of reallocating those who would be affected – who will be evicted from their land, should these schemes apply into an area. I think that’s all from us.

3.9 CT Table Two

OK, thank you, Mike. We will pass the mike around us, because we are kind of finding it as a challenge to discuss these very new issues also. This of carbon trading, we take it as a different one in the Solomon Islands and we also looking at it from a landowner’s point of view and also as a new development coming to ourselves. We look at the issues from our bodies, skills, produce, nature and culture and our psyche as well, when the carbon trading shows up our people will lose some of their identity as a person and their culture and as well-being in our community. First thing, within the body they can lose what they eat. In the Solomon you grow a hard thing when you are in the village, and also some of the crops you cannot grow around you will be taken inland. That you will lose as well. We will get a skilful expedition come in as well to advise us; these should include legal advisers, valuers and also other people that will tackle the challenge when these are arranged within the community. As long as development is there, other issues will arise as well. We will need to formally get communities to be well aware before these issues come in place. We recommend that before carbon trading can be actually conceptualised or they can be written in the papers, the whole argument, we will firstly get the whole community to be aware of this carbon trading thing.
Especially, also we would like to see it in the school curriculums, so that everybody is aware of it, everybody is a part of that idea before they actually go into our local communities. It will change our natural perspective as well. The change of land use pattern will be a concern. This is, you know in the Solomon Islands we do [sixteen??] cultivation more often. In our villages, we grow our crops, and when we harvest it we move to another place. That will require a big piece / amount of land to survive a village or a home setting, and we recommend that agricultural people will be in the best position to help us, so that when we begin carbon trading in a place, we also get these people to rely on acceptable agricultural ways so that they can feed themselves, in case the money’s not enough for them, or the chiefs ate it away. We also looked at the different natural resources that will come as a result of this land not available for use now. There will be also a high population density, because more land is locked up in a carbon trading way, we will have many people staying in one place. The population will not go down, as here in the Solomons, you will expect a family to have five or six children, we should also demand some new strategy in place so that we can accommodate these. That’s really: farming methods must change to accommodate this. OK, and production – we also learn production of artefacts that we take from our forests, and that will be opposed as well. Maybe we will have to stop making carvings here. We can make something else: maybe stop carvings! [smile, laughter]

In our psyche part we think it will be our mental part so that we can think of other ideas, so that instead of looking at land as the only thing we can depend on we can look at the sea. For example, in the Solomon when the copra price goes up, everybody is making copra in the home, in the village. When the pearl shell goes up, everybody dives into the sea again. So that’s the kind of thing we want there. When the land gets locked in to carbon trading, we will see that the government must do something so people can do other things. Also, we will be contesting priorities; maybe we have intensive training in land use like we have now, so that maybe we will be more profitable in the affair of life. Thank you, that’s all from us.”

3.10 CT Table Three

“OK, sorry for interruption. Our group has noted that a problem which is in our way is the technical know-how. Therefore advice is requested, as a landowner, so that I can decide. Secondly, regarding legal framework. I think there should be a good legal framework that will ensure that the land owners benefit and not carbon developer, because the property will be on their land, and they [knocking makes inaudible 53:20] property is the carbon, yeah? How they will capture that piece. And we have agreed on what the other people over there
have said, and we acknowledge that that would be the issue, the formal issue, what the others have said. That’s all.”

3.11 CT Table Four

“OK, this group has listened to all the issues; they are proposing a solution. I think, by going through this process, there are a couple of things that need to be said. One is that, as we are discussing it now, [Bislama] … in terms of this group; finish. In terms of these two, we no got enough in terms of readiness. All ratify, our leaders they go and sign a lot of these articles to be part of the world community, which is good. But then, when we get back home, we don’t realise that we have to translate all of those commitments into national frameworks to institutionalise the national obligation at the national level. [Back into Bislama] government failure. So this group here has a suggestion that for this to move, the national government has to drive. The national government must be leading, and this is an opportunity. Because one of the biggest problems that has been seen around the Pacific is that all expectations have been raised so high but the realities have yet to be demonstrated. So, as part of readiness, this group is suggesting that first of all the government needs to take leadership role, strong leadership role. Secondly, they must identify all key people like where they come from environmental background, social background, economical background with all other and train them so that they acquire the point knowledge and skills so that they can go out into the field and talk straight. And secondly, rather than just do an open thing, our managers should do an assessment of which areas in the Solomons that are our best for this kind project. So that then, possibly it can come in. But not just do us open anything. Only give them logging licence long enough [Bislama] it’s there keeping. Assessing too, what are the good places for these schemes to come in; and that would help. Log size, log radius – the national level too, we need to have a clear implementation framework. So that if an interest comes in, [Bislama] youmi savvy who to deal with, and how to deal with, and all our wishes are being taken care of within that framework. And lastly, youmi must [Bislama – retain?] that attitude melike [Bislama – not?], forget tomorrow. This one should be more for the future generations, not youmi where we like today. Our focus should be for them. Let’s reserve something for them. In our place [Bislama] and nomake any happen [Bislama]. Youmi like the man to be healthy mentally, physically, so that we can lead in this process. Thank you.”

Then Budri provided a summing up of the symposium (q.v.).
3.12 Closing Comments from the Participants

“It is very stressful to think about the HBA method in addressing the wicked problems. However, these are real issues that is on our shoulders. May we try to find ways to address and try to move on from here.”

……..

“The models we have looked at has given me an insight on how we are going to deal with that (urban growth centres). Up to now, there hasn’t been any model so that we can work on to acquire lands for these economic growth centres. From here I believe that it will pave a way for our ministry to organise other options that will give us a way forward in our work as well.”

……..

“I think I have learned a lot during this symposium. I have been working for the ministry for this past 20 years, but this is the first time I have attended a symposium / workshop on wicked, and the fact that it was held here, in the Solomon Islands, is a bonus for the ministry. I’ve learned a lot, and although there are certain things that I’m still quite … I still need to learn, but it gives me a challenge, it gives me an opportunity to learn the HBA concept of resolving defined issues, and define solutions for those issues. And, having said that, I think, I’m hoping, that this should not be the last symposium whether it is to be held in the Solomon Islands or other parts in the region, I hope that a number of other symposiums like this should be held so that we can attend and improve our understanding of the land issues. As you know, the land issues are sensitive issues as far as we are concerned.”

……..

“Further, I extended my understanding of the model in which we discussed these issues here. We used the model, and it tackles every parts, and every stakeholder in which it affects the decision-making towards the better living with our resources. I’m not satisfied yet, because the problem in the Solomon Islands is illiteracy, so though I know, and I understand but I want awareness in printing to the local people because they still don’t understand, so I will be satisfied only when my all countrymen are educated, and my countrymen are educated as well in this field – in land management, and the valuation of properties in the Solomon Islands.”

……..

“It has been an eye-opening for me on these topics which are now confronting our country, and our people especially. I’ve been around for quite some time, but this is the first time I
have heard this symposium that addresses the present needs of [inaudible]. And I also value this because it put me in a position to better inform the people who are very vulnerable to outside influences.”

“... We have been the first to test and apply Mike McDermott’s innovative HBA approach, and we thank him deeply and have got a better understanding of these complex issues ... we need to see a clear pathway and plan coming out of this symposium. That plan has the potential to evidence a paradigm shift in our thinking, so that even though we are small country, we can work together to collectively make our resources work for us, so our benefits are more equitably shared ... I urge you all to continue working together to turn these important ideas into a sustainable reality for the Solomon Islands, and please, I urge you to spread the message far and wide from this symposium.”
Annexure Two: My Essay on Swazi Land Tenure

MCDERMOTT, M. (1996) ESSAY ON SWAZILAND LAND TENURE (UNPUBLISHED)

HISTORICAL BACKGROUND

The nucleus of the Swazi Nation, headed by the Dlamini clan, was settled for some generations around Delgoa Bay, south of what is now Maputo, Mozambique.

The Swazi moved south, and then west along the Pongolo River around 1750, into what is today the Shishelweni Region in southern Swaziland. By about 1810 the state founder, Sobhuza I, (Somhlolo) ruled lands bordered roughly by the Phongolo in the south and the Ingwavuma in the north.

The 1820’s saw Sobhuza’s settlement in today’s central Swaziland, while the 1830’s witnessed the King’s steady expansion to the north as far as the Nkhomati River.

King Mswati II (1839-1865) expanded the state rapidly in the 1850’s and early 1860’s, until his territory was virtually double that of Swaziland today, generally the bloc between the Phongolo and the Crocodile Rivers, including today’s towns of Piet Retief, Carolina, Nelspruit and White River.

The Boers established themselves in the eastern Transvaal in 1845, and signed three major land deals with the Swazi (1846, 1855, 1866). The first two changed very little on the ground, but the third (after King Mswati II’s demise) saw continued Boer colonisation of the most westerly and northern territory, demanding labour, if not tax.

The following King, Mbandzeni (1875 - 1889), mindful of the Zulu Kingdom’s unwarranted conquest in 1879 and the subsequent dismantling of its monarchy, allowed a flood of concession-seekers into his land in the 1880’s.

While the Swazis expected the concessionaires to form another layer in their feudal hierarchy, the Europeans considered their concessions to be fully transferable, for payment or otherwise, without any reference to the King’s authority.
At the same time, this decade was that of the “Scramble for Africa”. Swaziland remained precariously independent until 1894, whereupon the Transvaal imposed an administration, following protracted negotiations between Britain and Transvaal Boers.

The British victory in the Anglo-Boer War saw Britain taking over Swaziland as part of the subdued Transvaal in 1902, and then proclaiming it as a British Protectorate in 1906. A census conducted in 1904 determined that the population was then just over 85,000.

The injustice of Swazis finding themselves stripped of their land through cooperation was clear. They thereby found themselves in a similar situation to the defeated Zulu -whose king was made landless as the ultimate penalty for his wars against the British. However, the settlers now had a definite interest in the land, rights granted by the Swazi King himself, and were not going to surrender them lightly. In 1904, the Concessions Act 3/1904 provided for the formalising of concessions.

The colonial administration attempted to resolve this injustice by the Concessions Partition Act 28/1907 - “an Act to provide for the setting apart of land for the sole and exclusive occupation of Swazis, and the grant of freehold or other rights to persons holding concessions in respect of land not so set apart.” On the one hand, this could be seen as the opening up of two-thirds of Swaziland to commercial development and the returning to the Swazis of at least one-third of their land: on the other, it could be seen as the permanent legalisation of a contentious dispossession of two-thirds of the Swazi State.

This Act, not long after the conclusion of a traumatic and turbulent phase in the history of the region, was greeted with dismay by the Swazi rulers. Its legality was challenged by King Sobhuza II in the Privy Council in 1923. The challenge was unsuccessful. The Swazi rulers became very distrustful and conservative on land issues.

The land trauma was aggravated even further by Proclamation No 2 of 1915, controlling the purchase of land by Swazis. This was not removed until 1963, and had the effect of keeping clearly defined, enforceable and transferable property rights - fundamental to enfranchisement in any market economy - largely out of the hands of Swazis. Swazis effectively had three basic choices - stay on SNL, pay quitrent on designated urban areas, or reside without formal tenure on freehold land. In each case, their chances of present or future significant participation in the market economy were severely curtailed.

At the time of the Concessions Partition Act, fifty-eight percent of Swazis were within the one third of the land returned to the Swazi Nation, the remaining forty-two percent being on
settlers’ two-thirds. These were allowed five years to move to SNL, and after that the settler could elect to remove them, or allow them to stay. Most stayed on, usually under arrangements such as providing labour for the owner for half of the year in consideration of land use rights.

The Swazis then set out on the long process of getting back the freehold and concession land. At first, funds were raised by means of levies on the wages of mineworkers sent to the mines in South Africa (the Labotsibeni Fund). In 1944, King Sobhuza founded the Lifa fund, by means of which over one hundred thousand hectares were regained, funded by auctioning one head of cattle from every herd of more than ten head. From 1940 to 1948, the British administration instituted a land settlement scheme, regaining 6.3 percent of Swaziland’s area and bypassing the traditional authorities by dealing directly with 4,000 Swazi families.

By 1950, the population of Swaziland had grown to 200,000, about 1.4 percent of whom were domiciled in urban areas. In that year, the Central Rural Development Board was established with a brief to address erosion and resettlement issues. Before independence, the British administration instituted a programme of land repurchase of farms and conversion into SNL. The reward of all of these various initiatives was that by the time of the independence of Swaziland in 1968, over half of Swaziland had reverted to traditional administration. In 1969 the Hobbs Report was tabled, investigating aspects of current and future land use in Swaziland. The land repurchase programme continued well into the independence era, so that now almost three quarters of the land is held by the Ngwenyama in Trust for the Swazi Nation.

The Immovable Property Act 46/1963 had made racially discriminatory property transactions illegal; the Farm Dwellers Act 21/1967 (reintroduced with minor modifications as the current Farm Dwellers Control Act 12/1982), provided rights to the farm dwellers which had not existed before, but also allows their removal (provided compensation was paid) for intensive development. In 1973, the Land Concession Order 15/1973 was introduced. Retrospective to 1968, it made all concessions that had not been converted into freehold subject to being held at the will and pleasure of the King, and on such terms as he may determine. Today, only about two percent of the country is held by individuals under this form of tenure, most of whom are Swazis.

By independence, the population had grown to approximately five times the population of 1904, about 5 percent of whom were domiciled in urban areas. Population pressures on the
land, both of people and of cattle, were taking a mounting toll on the land quality. By 1980, soil erosion on SNL grazing land was described as being of catastrophic proportions.

Economic pressures on the land resource were also building. Supply did not match demand, and the property market only catered for the elite, with values far in excess of affordability for most Swazis. In 1972, the Land Speculation Control Act 8/1972 was introduced as an attempt to accelerate Swazi ownership of freehold title without discouraging appropriate foreign investment. More and more Swazis migrated to urban and peri-urban areas, with or without formal tenure.
Annexure Three: The Process of Identity Construction

The Process of Identity Construction

HVN enfolds Midgley’s much more active and mysterious process not as a thing, but as a process, which from HVN I model as developing via a hextal helix. As the inter-hextal “whole” part of the whole/part nature of holons, holons construct identities. While constants remain, they adapt and change outside their core.

One of the texts available during my youthful questing was Childhood and Society (Erikson 1977), which classified identity construction into eight ages:

- Basic Trust vs Basic Mistrust (p. 222ff)
- Autonomy vs Shame and Doubt (p. 226ff)
- Initiative vs Guilt (p. 229ff)
- Industry vs Inferiority (p. 232ff)
- Identity vs Role Confusion (p. 234ff)
- Intimacy vs Isolation (p. 237ff)
- Generativity vs Stagnation (p. 240ff)
- Ego Integrity vs Despair (p. 241ff).

As do I with HVN↔HBA, he cautioned that such charts are “only a tool to think with” and not a prescription (p. 243). However, I noted several homologies with my own identity construction, which helps me intuit such homologies in others, including those affected by these wicked valuation problems. I have since developed my understanding through more contemporary researchers on the subject,^{510} including in the legal context of real property rights (Hughes 2003), as have scholars of Erikson’s “rather diffuse psychoanalytic concept” (Moshman, 1998): for example, Blasi and Glodis (1995).

This is a topic that each of us can examine by introspection and confirm by peer reviews – that is, conversations – and by referring to scholarship to access more rigorous inquiries. For instance, I found that the regard-recognition hunger I had gone to Europe to ask Krishnamurti about relates to scholarship itself: science “has evolved a reward system which consists basically of rewarding scientists by having knowledgeable peers grant them public recognition for their distinctive contributions” (Merton 1995, p. 381). I have also discovered

---

^{510} Carter 2008; Greenfield 2008; Musschenga et al. 2002; Rockwell 2005; Schore and Schore 2008; Colozino 2009; Colozino and Buczynski 2011; and Csikszentmihalyi 1993 esp p. 216ff.
that, while some consider identity is constructed via a single hunger - self-esteem (Abrams 1992) – I now find myself to be more home in a more complex interplay of drivers, such as Breakwell’s self-esteem, distinctiveness, continuity and self-efficacy hungers (Breakwell 1992).  

Zock described Erikson’s life work as “a psychology of ultimate concern” (Zock 2004) particularly after *Childhood and Society* (ibid, p. 11). While critical of Erikson’s lack of systemic rigour (p. 13) Zock notes that Erikson’s concept of wholeness strongly resembles the meaning of the Jewish greeting, “Shalom”. The meaning of “Shalom” encompasses “health and peace and salvation simultaneously (ibid, p. 216). That spirit often appears to be deficient in attempts at solving wicked problems (Northrup 1989). In my experience, that deficiency is present in land policy reforms or the reaction thereto.

For me, like Erikson, and like Hopkins and Wordsworth as quoted in part 2.3.1 above, one builder of my identity construction is the sense sublime of some existent far more deeply interfused, that sudden perception of that deeper pattern, order, and unity which gives meaning to external forms which are “rooted and grounded in finiteness” (Hodgson and King 1982, p. 137). Friedrich Schleiermacher (1768-1834) described it as a “sense and taste of the infinite”, and an intuition of the whole mediated through a particular experience (Schleiermacher 1958). That seems like “Shalom” to me.

Sages have observed that the identity construction from the above process is not one’s true identity at all: the process itself is. From their approach, we can regard megalomania as the expropriation of the constructor by the constructed, the Emissary taking itself to be the Master: a complete inversion of reality.

The construction via emergent regard and other hungers is an internal artefact with which we can address our fitness landscape. From many traditions and religions, their insights can be summed up by the phrase from the Chandogya Upanishad, “tat tvam asi” – “thou art that” - realising that both the manifested process and resultant constructed identity are impermanent processes within the nondual, the ground of each person’s being the ground of all being (Armstrong 1993, pp. 226-227). Hence, the “neti, neti,” - not this, not this ... in the

---

511 I recently observed the importance of stories in valuation when I found myself more distressed by the destruction of cultural artefacts along the Asian Overland – such as ancient cities from Kathmandu to Aleppo – than that of their intrinsically far more valuable inhabitants, none of whom connected as strongly with my personal narrative. I am inclined to value via my own various levels of identity – personal, national and so on – rather than intrinsically.

512 Wordworth showed a strong sense of place-identity with the lakes district.
Brihadaranyaka Upanishad is complementary, not contradictory, to “tat tvam asi”. As the Chandogya Upanishad puts it:

Other it is, for sure, than what is known
Beyond the scope of the unknown, too.
So we have learnt from men of old
Who instructed us therein.
That which thinks not by the mind
By which, they say, the mind is thought
That is Truth
Not that which is worshipped here as such.

Thompson identifies this thinker of the mind, not as a god, but as the pre-personal lived body: in this way, I think we can remove the Advaita conception of dreamless sleep from its native metaphysical framework and graft it onto a naturalist conception of the embodied mind” (Thompson 2015, p. 10 of 19). Single vision may say, “oh, that means that our identities are nothing but artefacts of our pre-personal lived body”. That quite misses the point that as such, the mind emanates from connections having connections, and so on ad infinitum, including all past existents, such that “it is probably impossible to describe any one thing in the world exhaustively without mentioning everything else as well” (Rucker 1997, p 142).

That is, identities are formed by the pre-personal lived body addressing, and being addressed by, the environment, and the environment is inseparable from the universe, by which the mind is thought.

The inseparability of mind and nature, soma and psyche, Bateson’s (1979) necessary unity, Midgley’s two complementary aspects of the same whole (Midgley 2014, p. 89), and the earlier answer of the eyes, is the inheritor of the wisdom that got us to identity in the first place through the winnowing processes of our co-evolution. As such, I see it as potentially a

513 Recent reseseach suggests that long-term memories, essential in identity construction, are housed at the molecular scale within a long-ignored part of the brain called perineural nets, providing far greater storage capacity than the cellular scale supposed hitherto (Underwood 2015).

514 As Nietzsche has Zarathustra say in the prologue of Thus Spoke Zarathustra:

Always the self listens and seeks: it compares, overpowers, conquers, destroys. It controls, and it is in control of the ego too.
Behind your thoughts and feelings, my brother, there stands a mighty ruler, an unknown sage whose name is self. In your body he dwells; he is your body.
There is more reason in your body than in your best wisdom. And who knows why your body needs precisely your best wisdom? (Nietzsche 2010, pp. 31-32).

As McGilchrist asks, “Why should ‘we’ not be our unconscious, as well as our conscious, selves?” (McGilchrist 2009, p. 188).
far more potent means of addressing wicked valuation problems than anything that could be supplied from within single vision.

As long as one recognises that one’s pre-personal lived body is an existent in co-evolution with one’s identity, the pre-personal lived body can be seen as “that which, they say, the identity is thought”; as a holonic vortex within the HVN. That may then answer the question asked by the Spanish poet Ricardo Molina in his “Respuestas”:

What if
In the very question the answer hid?
What if
In the divine silence were heavenly acquiescence?
What if
The inquiry itself were our salvation?

Rephrasing from this trans-ontological process, in the very questing, not in the question or in the answer, dwells that sudden perception of that deeper pattern, that sense sublime. The corollary is that it is not just thou that art that; every other thou is that too.

The baser politicians manipulate identities in the manner described by Tagore quoted in the introduction to this thesis, but the nation state can be, and often is, employed for the benefit of its citizens. Generally, the better angels of our nature (Pinker 2011) prevail more where those in control of state machinery realise that individual identities are not subjects of the state, but the state is their subject, their machine. Machinery does not rule, but identities who control the most powerful machineries may need checking and balancing for the better angels to sustain their governance. For those in control of any powerful machine, as Lord Astor put it in an 1887 letter to Bishop Mandell Creighton, “Power tends to corrupt, and absolute power corrupts absolutely. Great men are almost always bad men”.

Bateson made an important differentiation here. It is not so much that power corrupts as:

The idea of power corrupts. Power corrupts most rapidly those who believe in it, and it is they who will want it most (Bateson 1987, p. 492).

Yiftachel’s topic is land and identity in Israel and Palestine, and Bateson’s above claim is manifest from my own times there, and in studies of its history. The situation there is about as far as it is possible to get from understanding the lessons of the Kalachakra Sand Mandala concerning the role of spatial imaginaries and identity construction (see part 2.3.3 above and Bryant 2003). In addition, the rubric that the crisis there is about religion and real estate has surprising, albeit incomplete, explanatory depth.
So for the present purpose of this thesis I define identity as that which is constructed by the marking of differences (Woodward 1997) – that is, constructed after Whitehead’s prehension and Wright’s earlier answer of the eyes. This is what the Anthropological Machine does at different scales, including that of the nation-state: “all wars are about establishing borders” (Shell 1993, p. 178) at all the relevant scales, including that of the soma, the physical identity, and the socio-cultural hextant identities of whatever scale, including fictive ones.

Furthermore, the word “identity” is from the Latin *identidem*, which means “over and over” (Loy 2010). We identify with and through habits.

At this level of identity we can be seen, as Susan Blackmore puts it, as a “selfplex”, a vast aggregation of memes constructed by us as meme machines (Blackmore 1999, pp. 231-234) without which, Blackmore claims, “compassion and empathy come naturally” (ibid, p. 246).

Like Krishnamurti, Blackmore recommends we “drop it” to become truly free, because there is no selplex to care about (ibid).

I have been thinking about that from the time I understood what Krishnamurti was saying, from before the time I asked that question of the Buddhist nun in Adelaide. Now, instead, I recommend that rather than drop it we *properly value* our own selplex and its components intrinsically, extrinsically, and systemically. That requires not dropping them, because we cannot without those prior valuations.

Similarly, Lebow (2012) sees our identities as artefacts, and tracks our identity construction in the West through history as being divisible into four political orientations: conservatism, totalitarianism, liberalism and anarchism. Lebow then calls for more monitoring and evaluating of how we are manipulated in that construction, and for more emphasis and value to be placed upon our drawing together rather than our separating ourselves from others.

I consider that an action inquiry (Torbert and Associates 2004) response to Ricardo Molina’s inquiry, particularly identifying and valuing our own collective narcissisms (De Zavala et al. 2009), can markedly facilitate Lebow’s recommendation, and help to address these wicked valuation problems. With any collective narcissisms of others, we can point out and communicate to, but can neither judge nor reform. From the complexity perspective, I see identity as heterarchic and fractal, but “fractal” not in the sense of necessarily fractured, as Baudrillard (1993) considers, but as potentially integrated. Identity as differentiated,

---

515 These processes are not confined to the present moment. They can be recollected in tranquillity, including within the meditative process (Dahl, Luts and Davidson 2015).
articulated and holarchically integrated into HVN, and as such relating heterarchically with others and the world at large.

Jean Baudrillard on Values

In his work, *The Transparency of Evil: Essays on Extreme Phenomena* (1993) Baudrillard has an exemplary reaction to the shock of the new. He furnishes us with a four-stage framing for values. The first of these, the natural value, is use value (my “extrinsic”), “developed on the basis of a natural use of the world” (ibid, p. 5). The second stage is the commodity stage: exchange value (market value), founded on general equivalence. The third stage is the structural stage: sign value: “governed by a code, value develops here by reference to a set of models” (ibid), such as the models herein, including HVN↔HBA. The fourth, fractal stage, he recoils at as being chaotic “epidemic” and “metastasis of value”, “making all valuation impossible” (ibid): “Good is no longer the opposite of evil, nothing can now be plotted on a graph or analysed in terms of abscissas and coordinates” (ibid, p. 6).

I interpret this an anxious reaction in terms of the Goldilocks Principle (part 7.2.3), but mention it here as an example of the evolutionary usefulness of identity construction. Assaults such as this fourth stage one on Baudrillard’s conceptual framing could be ingested over time towards being accommodated in bite-sized chunks into our identities – a process that might involve both transformation of some aspects of a fractal identity, or translation into an existing framework.

In dramatic contrast to Baudrillard’s reaction, that same year the mathematician and chaos theorist Ralph H. Abraham (1993) wrote his essay *Human Fractals: The Arabesque in our Mind*. While noting that applying fractal theory to the humanities may seem anathema to many pure mathematicians - “fractal evil itself” – he saw it as potentially restoring “a long lost partnership between mathematics and cultural history and evolution”. In turn, he saw that as jump-starting a phase transition into kingdoms vast and strange, “a critical step off the sandy beach of Pythagoras, Plato, and Euclid, and into the post-Pythagorean sea of Mandelbrot. For the future of cultural studies, this is a great leap into space” (ibid). Loy describes that space as his “no-thing-ness”, Nagarjuna’s *shunyata* (exhaustion of all theories and views) which, as the Kena Upanishad puts it, is not understood by those who understand it, and is “understood by those who understand it not” (Loy 2010, p. 39). It is the Tao that cannot be known, and, as I read over forty years ago:

> When they assert that they have come into contact with reality, that they know, then you may be quite sure that what they know is not reality. What they know is their own projection from the past. So the man who says he knows, does not know (Krishnamurti 1970, p. 127).

When looking to understand this identity construction process, another major resource is Charles Taylor’s *Sources of the Self* (1989), where he first articulates moral frameworks in terms of three axes:
An identity has both depths and spans – the former tracked by developmental psychologists - Commons, Torbert and others - and the latter by an expanding embrace of one’s bodyself, family, tribe, institution, nation, civilization, species, or planet, and countless millions have died and countries destroyed in determining which of these imaginal selves is to reign (Fraser 1999, p. 104).

Peace, the systemic value adopted for this thesis, requires all hextant functionality in identity construction facilitating that sense of autotelaxic flow towards peace, the very process in which the answer lies hid.

In so doing, Fowler notes that the innate drivers of reproduction, identity and meaning produce the compound drivers of religion, patriarchy and social identity (Fowler 2007, p. 13). That is, they engage with and influence the socio-cultural hextant. I expand this to the other hextants as well, including constant re-engagement with all hextants in the identity construction process.

From the descriptions of flow in the works of Csikszentmihalyi (for example 1988, 1990, 1993, 2006), I make the strong claim that the views of peace described by Whitehead and Tanase are descriptions, causes or consequences of the autotelaxic flow state (Whitehead’s involving transcendence to a higher level) as described in part 7.2.5 below. “Peace” is not about stagnation or death; it is about growth at the edge of chaos: about autotelaxic flow. As quoted in more detail in part 7.3.2, peace is the “Harmony of Harmonies” (Whitehead 1967, p. 285), between people and between their social imaginary constructions such as nations and other organisations, internalised or otherwise, involving a mutual recognition of them in both the speaker and the spoken for.

I am asserting that these views of peace are those of high intrinsic value (see 7.3.2), and those to which the artefacts known as real property rights should be designed to effect. However for peace to be effected by skilful means, as Csikszentmihalyi points out identity growth in people can only be effected through a process of flow. In the context of this thesis, develop identities that involve too little challenge and they will stagnate, too much and they will collapse into prejudice or rigidity. Provide far too much and they will be traumatised, which the identities concerned may or may not be able to address over time (Rosenbaum et al. 2011;
Gao 2013). In my experience, both extremes are commonplace in NSEW, and the high extrinsic value of identity constructs are utilised to reify high intrinsic values in NSEW.

*